COMMITTEE ON NATURAL RESOURCES Disclosure Form As required by and provided for in House Rule XI, clause 2(g) and the Rules of the Committee on Natural Resources

Oversight Hearing titled "Giant Salvinia: How Do We Protect Our Ecosystems"

June 27, 2011

For Individuals:

- 1. Name:
- 2. Address:
- 3. Email Address:
- 4. Phone Number:

* * * * *

For Witnesses Representing Organizations:

- 1. Name: Richard W. Lowerre
- 2. Name of Organization(s) You are Representing at the Hearing: Caddo Lake Institute, Inc.
- 3. Business Address: 707 Rio Grande, Suite 200, Austin, Texas 78701
- 4. Business Email Address: [Information redacted for privacy]
- 5. Business Phone Number: 512 482-9345

Name/Organization: <u>Richard Lowerre/Caddo Lake Institute, Inc.</u>

Title/Date of Hearing: <u>Hearing of the Subcommittee on Fisheries</u>, Wildlife, Oceans & Insular Affairs House Committee on Natural Resources June 27, 2011

a. Any training or educational certificates, diplomas or degrees or other educational experiences that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

None

b. Any professional licenses, certifications, or affiliations held that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

None

c. Any employment, occupation, ownership in a firm or business, or work-related experiences that relate to your qualifications to testify on or knowledge of the subject matter of the hearing.

None

d. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that you have received in the current year and previous four years, including the source and the amount of each grant or contract.

None

e. A list of all lawsuits or petitions filed by you against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed.

None.

f. Any other information you wish to convey that might aid the Members of the Committee to better understand the context of your testimony.

None.

Name/Organization: <u>Richard Lowerre/Caddo Lake Institute, Inc.</u>

Title/Date of Hearing: <u>Hearing of the Subcommittee on Fisheries</u>, <u>Wildlife</u>, <u>Oceans & Insular Affairs House</u> Committee on Natural Resources June 27[,] 2011

In addition, for witnesses representing organizations:

g. Any offices, elected positions, or representational capacity held in the organization(s) on whose behalf you are testifying.

None

h. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that were received in the current year and previous four years by the organization(s) you represent at this hearing, including the source and amount of each grant or contract for each of the organization(s).

US Fish and Wildlife Service Challenge Cost-Share Agreement (Little Sandy NWR), \$12,884, 2010 US Fish and Wildlife Service Challenge Cost-Share Agreement (Caddo Lake NWR), \$32,000, 2010 US Fish and Wildlife Service Challenge Cost-Share Agreement (Caddo Lake NWR), \$10,000, 2007 US Fish and Wildlife Service Division of International Conservation, \$150,000, 2010 US Fish and Wildlife Service Division of International Conservation, \$147,667, 2009 US Fish and Wildlife Service Division of International Conservation, \$150,000, 2008 US Fish and Wildlife Service Division of International Conservation, \$150,000, 2008

i. A list of all lawsuits or petitions filed by the organization(s) you represent at the hearing against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed for each of the organization(s).

None.

j. A list of any countries from which the organization(s) you represent at the hearing have received foreign donations and the total amount of donations received from each country, for the current year and the previous four years, by each organization.

None

k. For tax-exempt organizations and non-profit organizations, copies of the three most recent public IRS Form 990s (including Form 990-PF, Form 990-N, and Form 990-EZ) for each of the organization(s) you represent at the hearing (not including any contributor names and addresses or any information withheld from public inspection by the Secretary of the Treasury under 26 U.S.C. 6104)).

Attached

For	m 9	90 If the Treasury	Return of Organization Exempt From Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Co- benefit trust or private foundation)	de (except black lung	омв №. 1545-0047 2009 Open to Public
Interr	nal Reve	nue Service	The organization may have to use a copy of this return to satisfy state		Inspection
<u>A</u> F	or the	2009 cal	endar year, or tax year beginning $OCT\ 1$, 2009 and ending	SEP 30, 2010	
Bc	Check if applicable	use IRS	C Name of organization	D Employer identific	ation number
	Addre:	e printor	CADDO LAKE INSTITUTE, INC.		
	Name chang Initial	e ^{type.}	Doing Business As		522669
	return	See Specific	Number and street (or P.O. box if mail is not delivered to street address) Room/suit		
	Termir ated	Instruc-	707 RIO GRANDE 200_		<u>482-9345</u> 588,961.
-	_ireturn		City or town, state or country, and ZIP + 4 AUSTIN, TX 78701	G Gross receipts \$	
			AUSTIN, TX 78701 ne and address of principal officer:RICHARD LOWERRE	H(a) Is this a group re	Yes X No
		F Nar	ne and address of principal officer: RICHARD HOWERRE	for affiliates? H(b) Are all affiliates inc	
			us: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527		list. (see instructions)
+	Nobei		W.CADDOLAKEINSTITUTE.US	H(c) Group exemption	•
			n: X Corporation Trust Association Other L Yea		State of legal domicile: TX
	art I	-			
	1	Briefly de	scribe the organization's mission or most significant activities: PRESERVE	& SUSTAIN NA	TURAL &
Activities & Governance		CULTU	RAL VALUES OF CADDO LAKE		
erna	2	Check thi	s box 🕨 🛄 if the organization discontinued its operations or disposed of mo	ore than 25% of its net as	
9 Vē	3	Number o	of voting members of the governing body (Part VI, line 1a)		6
ୁ ଅ	4	Number o	of independent voting members of the governing body (Part VI, line 1b)		6
es	5	Total num	iber of employees (Part V, line 2a)		3
iviti	6	Total num	ber of volunteers (estimate if necessary)		20
Act		•	ss unrelated business revenue from Part VIII, column (C), line 12		0.
	b	Net unrel	ated business taxable income from Form 990-T. line 34		
				Prior Year	Current Year 587,616.
ne	1		ions and grants (Part VIII, line 1h)		750.
Revenue		-	service revenue (Part VIII, line 2g)	· · · · · · · · · · · · · · · · · · ·	595.
Be			nt income (Part VIII, column (A), lines 3, 4, and 7d)		
			enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		588,961.
•			nd similar amounts paid (Part IX, column (A), lines 1-3)		1,100.
			paid to or for members (Part IX, column (A), line 4)	····	
Ś		-	other compensation, employee benefits (Part IX, column (A), lines 5-10)		153,804.
lses	160		nal fundraising fees (Part IX, column (A), line 11e)		
Expen	b		draising expenses (Part IX, column (D), line 25) 5 , 828 .		
ŵ	17		Denses (Part IX, column (A), lines 11a-11d, 11f-24f)		260,117.
	18	Total exp	enses. Add lines 13-17 (must equal Part IX, column (A), line 25)		415,021.
	19	Revenue	less expenses. Subtract line 18 from line 12		173,940.
Net Assets or Fund Balances		·	_	Beginning of Current Year	End of Year
set	20	Total ass	ets (Part X, line 16)	169,432.	340,643.
at As	21		ilities (Part X, line 26)	5,715.	2,845. 337,798.
Ž	22		ts or fund balances. Subtract line 21 from line 20	163,717.	
P	art II	Signa	Iture Block	ts, and to the best of my knowled	de and belief, it is true, correct,
Sig	jn		alties of perium I declare that I have examined this return, including accompanying schedules and statemen ete. Declaration oppreparer (other than officer) is based on all information of which preparer has any knowled	13/1/2	011
He	re		nature of officer	Date	
			ICHARD LOWERRE, PRESIDENT	· · · · · · · · · · · · · · · · · · ·	
		💌 Тур	e or print name and title	Chock if	er's identifying number
Pai	id	Preparer	S III HAAR WA HA - ANN OL - 1.	self (see in	er's identifying number structions)
_	eparer's	signature Firm's nam		employed X	
	e Only	yours if	MARY MELL MAINED, CIA		
	•	self-emplo address, a		Dhans	12-795-8080
		ZIP + 4	AUSTIN, TX 78720-0381	[Pnone no. ► 3	X Yes No
Ma	iv the l	INS discus	ss this return with the preparer shown above? (see instructions)	····	

932001 02-04-10	LHA	For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions

Form **990** (2009)

Form 990 (2	2009) CADDO LAKE INSTITUTE, INC. Statement of Program Service Accomplishments	20-362266	9 Pag
1 Briefly CAD COR	y describe the organization's mission: DDO LAKE INSTITUTE IS A NON-PROFIT SCIENTIFIC AND EL RPORATION WITH THE MISSION OF PROTECTING THE ECOLOGI	CAL, CULTUR	AL
ANL	D ECONOMIC INTEGRITY OF CADDO LAKE, ITS ASSOCIATED W	VETLANDS, AN	ID
	ROUNDING PLANT AND WILDLIFE HABITATS.		
	rior Form 990 or 990-EZ?		Yes 🚺
If "Ye	s," describe these new services on Schedule O.	•••••	
	ne organization cease conducting, or make significant changes in how it conducts, any program service	əs?	Yes 🚺
	s," describe these changes on Schedule O.		
	ribe the exempt purpose achievements for each of the organization's three largest program services by on 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount		
	ations to others, the total expenses, and revenue, if any, for each program service reported.	t of grants and	
4a (Code CON	e:)(Expenses \$ 342,889.including grants of \$ ISERVATION AND EDUCATION ACTIVITIES FOR THE PROTECTI) (Revenue \$ CON OF CADDC	750) LAKE
			
-			
4b (Code SPE	e:) (Expenses \$ including grants of \$ CIAL STUDY ON ENVIRONMENTAL FLOWS) (Revenue \$	
4c (Code	e:) (Expenses \$ 6,780 • including grants of \$) (Revenue \$	
			······
	program services. (Describe in Schedule O.)		
	nses \$ including grants of \$) (Revenue \$ program service expenses ► \$ 349,669.		
		Fo	rm 990 (2
32002 2-04-10			·
40201			0 - 0
40301	000087 3059 2009.05020 CADDO LAKE INSTITU	TE, INC. 3	059

Form	aan	(2000)
Form	990	(2009)

Form 990 (2009) CADDO LAKE INSTITUTE, INC.
Part IV Checklist of Required Schedules

123030530				
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Ves," complete Schedule C. Part I			x
4	public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	3		X
5		4		<u> </u>
J	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and	_		
6	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
0	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			x
7	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u>^</u>
7	signature of the a concentration casement, moldaling casements to preserve open space,			v
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable	11	X	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		1.1.1.1.1	
	Part VI.			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	N. A.A.		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
٠	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	1-254 (1) 1-254 (1)		
	Part X, line 16? If "Yes," complete Schedule D, Part IX.			
٠	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.		100	
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.		$\mathcal{A}_{\mathcal{A}}$	
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12		X
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			4
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			I
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			1
	complete Schedule G, Part III	19	ł	x
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X

Form 990 (2009)

932003 02-04-10

Form 990 (2009)			INSTITUTE,	INC
Part IV Checklist of F	Required S	chedule	es (continued)	

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		Yes	No
<u>~</u> 1	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	21		
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		х
2 4a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			v
~~	Schedule L, Part III	27	22125	X
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):		Kertine.	X
a ⊾	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	200		X
29 30	Did the organization receive more than \$25,000 in hor cash contributions? <i>Tres, complete Schedule in</i>	29		
30		30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?	<u> </u>		
0.	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u>.</u>		
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		<u> </u>	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			1
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			1
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O.	38	X	1

Form 990 (2009)

932004 02-04-10

Part M Statements Regarding Other IRS Filings and Tax Compliance Yes No Ia Eart the number optical IR BX 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Earth 0 if not applicable Im 10 Im Im 10 Im Im 10 Im Im 10 Im Im <th>Form</th> <th>990 (2009) CADDO LAKE INSTITUTE, INC.</th> <th>20-36</th> <th>22669</th> <th>P</th> <th>age 5</th>	Form	990 (2009) CADDO LAKE INSTITUTE, INC.	20-36	22669	P	age 5
19 Enter the number reported in Box3 of Form 1006, Arnuts Summary and Transmittal of US. Information Returns. Enter 0 if not applicable 10 10 Enter the number of Forms W-20 included in line 1a. Enter 0 if not applicable 10 10 Did the organization comply with backup withholding rules for reportable gammars to vendors and reportable gaming (gambing) withings to praize winners? 2a 2a Enter the number of entry W-3, Transmittal of Wage and Tax Statements. 2a 3a 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Xa 3d Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3a Xa 3d Did the organization have an interest in, or a signature or other authority over, a financial account; with a financial account; with a financial account; with a return in a financial account; with a prohibited tax shelter transaction? 4a X 3d Did and taxable party nority fue organization file Form 8088-T, Diaclosure by Tax.Exempt Enthy Regarding Prohibited Tax Shelter transaction? 5a X 3d Did and taxable party nority the output during the tax shelter transaction? 5a X 3d Did and taxable party nority the a corohibited tax shelter transaction? <td< th=""><th>Pa</th><th>t V Statements Regarding Other IRS Filings and Tax Compliance</th><th></th><th></th><th></th><th></th></td<>	Pa	t V Statements Regarding Other IRS Filings and Tax Compliance				
U.S. Information Reture. Enter -0: In ot applicable 10 0 b Enter the number of Groms W20 include in the 1a. Enter -0: In ot applicable 0 iganbling) winnings to pitze winners? 10 if at less to els reported on E2, ald the organization fiel at required tedral employment tax returne? 20 b If at less to els reported on E2, ald the organization fiel at required tedral employment tax returne? 20 a At any time during the cellendar year, did the organization have an interest in, or a signature or other authority over, a financial account? 36 b If *tess" that a field a form 90-T for this year? If *bo', 'provide an explemation in Schedule O 36 b If *tess" there the name of the foreign ocuntry (such as a bank account, securities account, or other financial account? 46 b If *tess" there the name of the foreign basis an interest in, or a ispature or other authority over, a financial Accounts. 56 See the instructions or exceptions and filing requirements for Form TD F90/22.1, Report of Foreign Basis and Financial Accounts. 56 B Was the organization neither ware not tax deductible? 56 11 **s, 'reter the name of the foreign Country (such as a paretip that are normally greater than \$100,000					Yes	No
b Enter the number of Forms W-2G included in the 1a. Enter -0 if not applicable 10	1 a					
C Dd the organization comby with backup withholding rules for reportable payming transmits to vendors and reparble gaming (gambing) winnings to prize winners? Image: Comparison of the c		U.S. Information Returns. Enter -0- if not applicable	1a	100 C 100 C 100		
gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W/3, transmittal of Wage and Tax Statements, transmittal of the celendar year ending with or within the year covered by this return. 2a 3	b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	<u> </u>		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, the sear covered by this return? 3 3 3 b If at least one is reported on line 2a, did the organization file all required tedral employment tax returns? 2a X Note. If the sum of lines 1a and 2a is greater than 250, you may be required to effe this return? 3a X b If the sum of lines 1a and 2a is greater than 250, you may be required to effe this return? 3a X b If "Yes," has if lide 1 form 300-T for this year? If "No," provide an expleration in Schedule 0 3b X d At any time during the calendary year, dift the organization have an interest in, or a signature or other authority over, a financial account)? 4a X b If "Yes," return the name of the foreign country. See the instructions for exceptions and filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. See X X 6a Us any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? See X See X 6a Does the organization ave annual gross receipts that an ormally greater than \$100,0000, and did the organization solidit any contributions that were not tax deductible? See X 7 Organization All the organization netify the donor of the value of the goods or servi	С					and the second s
field for the calendary year ending with or within the year covered by this return. 2a 3 3 b if at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X 3a Did the organization have unrelated business gress income of \$1,000 or more during the year covered by this return? 3a X 3b Did the organization have unrelated business gress income of \$1,000 or more during the year covered by this return? 3a X 4a Any time during the calendary year, did the organization have an interest th, or a signature or other authority over, a financial account; or other financial account)? 4a X b If 'ves,' enter the name of the foreign country; b See the instructions for exceptions and filing requirements for Form TD F 9022.1, Report of Foreign Bark and Financial Accounts. Se X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Sa X 5a Was the organization fine form 08667. Disclosure by TaxExempt Entity Regarding Prohibited Tax Shelter Transaction? So Sa X 6a X If 'ves,' to the sea or 5b, did the organization fine form 08667. Disclosure by TaxExempt Entity Regarding Prohibited Tax shelter Transaction? So Sa X 6a Did to organization notide with every solicitation an express statement that such contributions orgits were not tax deductible? So <th></th> <th></th> <th></th> <th> <u>1c</u></th> <th></th> <th>-</th>				<u>1c</u>		-
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3a X 3b Tyes," has it filed a Form 590-T for this year? 7a X 3b Tyes," has it filed a Form 590-T for this year? 7a 7a 3c At any time at the name of the foreign country (such as a bank account, securities account, or other financial account)? 4a X 3c Wast the organization have an interest in, or a signature or other authority over, a 4a X 3c Wast the organization that the foreign country, low in a bank account, securities account, or other financial account)? 5a X 3c Wast the organization that it was or is a party to a prohibited tax shelter transaction? 5a X 3c U any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5a X 3c U if Yea," did the organization file form 80867. Disclosure by Tax-Exempt Entity Regarding Prohibited Tax shelter Transaction? 5a X 3c U if Yea," did the organization include with every solicitation an express statement that such contributions orgits were not tax deductible?	2a	-				
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supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? 9 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year b Did	ĥ			7h		
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at any time during the year? 8 X 9 Sponsoring organizations maintaining donor advised funds. 9a X a Did the organization make any taxable distributions under section 4966? 9a X b Did the organization make a distribution to a donor, donor advisor, or related person? 9b X 10 Section 501(c)(7) organizations. Enter: 10a 10a 10b 10a a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b		supporting organization, or a donor advised fund maintained by a sponsoring organization, have exc	- ess business holdings			
9 Sponsoring organizations maintaining donor advised funds. 9a X a Did the organization make any taxable distributions under section 4966? 9a X b Did the organization make a distribution to a donor, donor advisor, or related person? 9b X 10 Section 501(c)(7) organizations. Enter: 10a 9b X a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b <						X
b Did the organization make a distribution to a donor, donor advisor, or related person? 9b X 10 Section 501(c)(7) organizations. Enter: 10a 10	9				Keni a i	
10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	а	Did the organization make any taxable distributions under section 4966?		9a		
a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: 10b a Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		X
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	10	Section 501(c)(7) organizations. Enter:				
11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
a Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
 b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 	11	Section 501(c)(12) organizations. Enter:				
amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	а	Gross income from members or shareholders	11a			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	b	Gross income from other sources (Do not net amounts due or paid to other sources against				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year		amounts due or received from them.)	11b			şeri.
			1041?	12a		<u> </u>
	b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			55

Form **990** (2009)

932005 02-04-10

Form	990	(2009)

CADDO LAKE INSTITUTE, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u>Sec</u>	tion A. Governing Body and Management				
	_			Yes	No
1a	Enter the number of voting members of the governing body	1a	6	a l	
b		1b	6	素品	artaine Charles Charles
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with any other			24
	officer, director, trustee, or key employee?		2		X
3	Did the organization delegate control over management duties customarily performed by or under the				
	of officers, directors or trustees, or key employees to a management company or other person?		3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form				X
5	Did the organization become aware during the year of a material diversion of the organization's assets'	?	5		X
6	Does the organization have members or stockholders?		6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more mem				
	governing body?		7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other perso	ons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken du	uring the year		233	1.400 004 1672 - 7.47 - 1.57
	by the following:		257.0		
а	The governing body?		8a	X	
b				X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	enue Code.)			
				Yes	No
10a	Does the organization have local chapters, branches, or affiliates?		10a		X
	If "Yes," does the organization have written policies and precedures asversing the activities of such sha				

iva	bes the organization have local chapters, branches, or anniates :	IVa		
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	X	
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	x	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c		x
13	Does the organization have a written whistleblower policy?	13		X
14	Does the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation	2.5.7		
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		[
Sec	tion C. Disclosure			

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed NONE

18	ection 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for
	ublic inspection. Indicate how you make these available. Check all that apply.
	Own website Another's website 🔀 Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization:
	THE ORGANIZATION $-$ (512)482-9345
	707 RTO GRANDE #200 AUSTIN TX 78701

Form 990 (2009)

932006 02-04-10

6

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any current officer, director, or trustee.

(A)	(B)				C)	,		(D)	(E)	(F)
Name and Title	Average hours	(c	heck	Pos cali			ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
DON HENLEY										
DIR/CHAIRMAN	1.00	X						0.	0.	0.
SANDRA HAVERLAH DIR/SEC, TREAS	2.00	x						0.	0.	0.
CARROLL CORDES DIRECTOR	1.00	x						0.	0.	0.
MYRON HESS DIRECTOR	1.00	x						0.	0.	0.
RICK MICHAELS DIRECTOR	1.00	x						0.	0.	0.
J. MARSHALL JONES DIRECTOR	1.00	x						0.	0.	0
RICHARD LOWERRE PRESIDENT, CLI	25.00			x	x	x		88,830.	0.	0
932007 02-04-10	.1	L	1	L	L	7	L	<u> </u>		Form 990 (2009

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2009.05020 CADDO LAKE INSTITUTE, INC. 305

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	990 (2009) CADDO LAI	KE INST	ITI	UTI	Ξ,	IJ	NC	•		20-362	2669 Page 8
Par	t VII Section A. Officers, Directors, Tru	istees, Key Ei	mple	oyee	es, a	nd l	High	est	Compensated Employ	rees (continued)	
	(A) Name and title	(B) Average hours			(Pos	C) itior	ı		(D) Reportable	(E) Reportable	(F) Estimated amount of
		per week	Individual trustee or director	Institutional trustee	Officer		Highest compensated employee		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	other other compensation from the organization and related organizations
	····										
<u>~</u> ~	97-1484			-							
<u></u>											
44	T -1-1								88,830.	0	. 0.
1b 2	Total						e) wi	ho r			0
3 4 5	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J</i> for s For any individual listed on line 1a, is the su and related organizations greater than \$15 Did any person listed on line 1a receive or a the organization? <i>If</i> "Yes," <i>complete Sched</i>	uch individual um of reportab 0,000? If "Yes, accrue compe	le co " co nsat	omp Impli	ensa ete a from	ation Schi n any	n an e <i>dul</i> y uni	d ot e J i relat	her compensation from for such individual	the organization ices rendered to	Yes No 3 X 4 X 5 X
Sec 1	tion B. Independent Contractors Complete this table for your five highest co the organization. NONE	mpensated in	dep	ende	ent c	cont	racto	orst	that received more than	\$100,000 of comper	nsation from
	the organization. NONE (A) Name and business	address							(B) Description of s	services	(C) Compensation
						<u>.</u>			······································		
2	Total number of independent contractors (i	-	not li	mite	d to		ose li 0	steo	d above) who received r	nore than	
	\$100,000 in compensation from the organi						<u> </u>		<u> </u>	I	Form 990 (2009)

932008 02-04-10

			2009) CADDO	LAKE	INSTITUTE,	INC.		20-3622	669 Page 9
Pa	nt y		Statement of Rever	nue					
「「「「「「」」」	4 49					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts		b d e f	Federated campaigns	1b 1c 1d ions) 1e is, and 1f	409,951. 177,665. 24,540.				
ဂ္ဂဗ္ဂ		h	Total. Add lines 1a-1f	. <u>.</u>		587,616.			
Service	2	a b	SALE OF POCKET		Business Code	750.	750.		
Program Service Revenue		d e					· · · · · · · · · · · · · · · · · · ·		
			All other program service revenue			750			
-	3		Investment income (including			750.			
	4 5		other similar amounts) Income from investment of tax Royalties	-exempt bo	nd proceeds	595.			595.
		b	Gross Rents Less: rental expenses Rental income or (loss)	(i) Real	(ii) Personal				
	7	а	Net rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis	(i) Securiti					
		c d	and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraising		····· ►				
Other Revenue			including \$ contributions reported on line Part IV, line 18	of 1c). See	a				
đ	9	c a	Less: direct expenses Net income or (loss) from fund Gross income from gaming ac Part IV, line 19	raising even tivities. See	ts ►				
		с	Less: direct expenses Net income or (loss) from gam Gross sales of inventory, less and allowances	ing activities returns	▶				
			Less: cost of goods sold Net income or (loss) from sale: Miscellaneous Revenue	s of inventor	b				
		b c							
			All other revenue				la secondaria da		
	12	е	Total. Add lines 11a-11d Total revenue. See instructions.			588,961.	750.	0.	595.
93200 02-04			Total revenue. See ITSUBLIOUS.		▶		L/30•	V•	Form 990 (2009)

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	All other organizations must compl include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	ants and other assistance to governments and			A CONTRACTOR OF	Composition United
org	ganizations in the U.S. See Part IV, line 21	1,100.	1,100.	A STATE OF A STATE OF A STATE	: Sel Anno (Gilles,
2 Gr	rants and other assistance to individuals in			the states are in	
the	e U.S. See Part IV, line 22			A CARLES OF A CARLES	
	ants and other assistance to governments,			一件構成 いたがなた デス	and a start of the
org	ganizations, and individuals outside the U.S.				
	e Part IV, lines 15 and 16				
	enefits paid to or for members			States	No. of the second second
	ompensation of current officers, directors,				
	istees, and key employees	88,830.	58,683.	26,853.	3,294
	mpensation not included above, to disgualified				
	rsons (as defined under section 4958(f)(1)) and				
	rsons described in section 4958(c)(3)(B)				
	her salaries and wages	49,591.	49,591.		
	nsion plan contributions (include section 401(k)				
	d section 403(b) employer contributions)	3 054	3,054.		
	her employee benefits	3,054. 2,296.	2,296.		
		10,033.	9,769.		264
	yroll taxes		5,105.		404
	es for services (non-employees):	2,103.		2 102	
	anagement	786.	758.	2,103.	
			/30.		
		3,640.		3,640.	
	bbying				
	ofessional fundraising services. See Part IV, line 17				
	estment management fees	100 100			
g Oth	her	192,162.	186,293.	4,704.	1,165
	vertising and promotion	1,409.	442.	967.	
B Off	fice expenses	12,932.	10,879.	1,493.	560
1 Info	ormation technology				
5 Roy	yalties				
G Oce	cupancy	15,924.	7,962.	7,962.	
	avel	11,978.	9,560.	2,418.	· · · · ·
	yments of travel or entertainment expenses				
	any federal, state, or local public officials				
Co	nferences, conventions, and meetings	10,641.	9,282.	814.	54
	erest				
Pay	yments to affiliates				
Dep	preciation, depletion, and amortization	346.		346.	
	urance	8,196.		8,196.	
Oth abo	er expenses. Itemize expenses not covered over a labeled over the second s				
mis	scellaneous may not exceed 5% of total enses shown on line 25 below.)				
a					
b					
C					
d e					
	other expenses				
Tota	al functional expenses. Add lines 1 through 24f	415,021.	349,669.	59,524.	5,82
	nt costs. Check here 🕨 🛄 if following				-,
	P 98-2. Complete this line only if the organization				
	orted in column (B) joint costs from a combined				
	icational campaign and fundraising solicitation				

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

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10 2009.05020 CADDO LAKE INSTITUTE, INC.

Form 990 (2009)

		of Schedule L			5			
	6	Receivables from other disqualified persons (as			M^{*}			
		4958(f)(1)) and persons described in section 495						
		Part II of Schedule L					6	(a) A for the same data particular states in the same state of the same state.
its	7	Notes and loans receivable, net					7	
Assets	8	Inventories for sale or use					8	
۲	9	Duran station and an an all during the literation					9	
	10a	Land, buildings, and equipment: cost or other						
		basis. Complete Part VI of Schedule D	10a	25,6	87.			
	b	Less: accumulated depreciation		8	37.	517.	10c	24,850.
	11	Investments - publicly traded securities					11	
	12	Investments - other securities. See Part IV, line 1	1				12	
	13	Investments - program-related. See Part IV, line					13	
	14	Intangible assets					14	
	15	Other assets. See Part IV, line 11					15	
	16	Total assets. Add lines 1 through 15 (must equa	al line 34	4)		169,432.	16	340,643.
	17	Accounts payable and accrued expenses	5,715.	17	2,845.			
	18	Grants payable			18			
	19	Deferred revenue					19	
	20	Tax-exempt bond liabilities					20	
sa	21	Escrow or custodial account liability. Complete F			21			
Liabilities	22	Payables to current and former officers, director						
iab		highest compensated employees, and disqualified	11					
┛│		of Schedule L			22			
	23	Secured mortgages and notes payable to unrela					23	
	24	Unsecured notes and loans payable to unrelated					24	
	25	Other liabilities. Complete Part X of Schedule D					25	
	26					5,715.	26	2,845.
		Organizations that follow SFAS 117, check he	ere 🕨	X and comple	te			
ŝ		lines 27 through 29, and lines 33 and 34.						
ano	27	Unrestricted net assets				163,717.	27	337,798.
Bal	28	Temporarily restricted net assets					28	
Fund Balances	29	Permanently restricted net assets		·····			29	
		Organizations that do not follow SFAS 117, cl	neck he	re 🕨 🛄 and				
P.		complete lines 30 through 34.						
iets	30	Capital stock or trust principal, or current funds			30			
Net Assets or	31	Paid-in or capital surplus, or land, building, or eq			31			
et	32	Retained earnings, endowment, accumulated in			32			
-	33	Total net assets or fund balances		163,717.	33	337,798.		
	34	Total liabilities and net assets/fund balances				169,432.	34	340,643.
								Form 990 (2009)

CADDO LAKE INSTITUTE, INC.

Cash - non-interest-bearing

Savings and temporary cash investments

Pledges and grants receivable, net

4 Accounts receivable, net

5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II

(B) End of year

163,856.

151,937.

(A) Beginning of year

47,571.

121,344.

1

2

3

4

830

Form 990 (2009)

1

2

3

Part X | Balance Sheet

	1 990 (2009) CADDO LAKE INSTITUTE, INC. 20-362	2669	Paç	ge 12				
Part XI Financial Statements and Reporting								
			Yes	No				
1	Accounting method used to prepare the Form 990: Cash X Accrual Other	. 17.92						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X				
b	Were the organization's financial statements audited by an independent accountant?	2b		X				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,							
	review, or compilation of its financial statements and selection of an independent accountant?	2c						
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	1.127	14. V.	i. Qiriyin.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a							
	consolidated basis, separate basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit							
	Act and OMB Circular A-133?	3a		X				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit							
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b						

Form 990 (2009)

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 5.x products, uncheck the "Shrink oversized pages to paper size" and uncheck the "Expand small pages to paper size" options, in the Adobe "Print" dialog. When using Acrobat 6.x and later products versions, select "None" in the "Page Scaling" selection box in the Adobe "Print" dialog.

CLIENT'S COPY



8303 N Mopac, Suite A-120 Austin, Texas 78759 (512) 671-7711 Fax (512) 388-7617

Caddo Lake Institute, Inc. 707 Rio Grande No. 200 Austin, TX 78701

GENTLEPERSONS:

Enclosed is the organization's 2008 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990-EZ RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

A copy of the return is enclosed for your files. We suggest that you retain this copy indefinitely.

Sincerely,

Hamilton, Pyle & Bowman, LLP Certified Public Accountant

Prepared for:

Caddo Lake Institute, Inc. 707 Rio Grande No. 200 Austin, TX 78701 Prepared by:

Hamilton, Pyle & Bowman, LLP 8303 N Mopac Expwy A-120 Austin, TX 78759

2008 FORM 990-EZ

Electronic Filing:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

Form Sector				Short Form		_		OMB No. 1545-1150	
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15 Printing, publications, postage, and shipping 11, 848. 16 Other expenses (describe) 16 69, 048. 17 Total expenses. Add lines 10 through 16 17 483, 677. 18 Excess or (deficit) for the year (Subtract line 17 from line 9) 18 306. 19 Net assets or fund balances at beginning of year (from line 27, column (A)) 19 163, 411. 20 Other changes in net assets or fund balances (attach explanation) 20 21 163, 717. 21 Definition of year. Combine lines 18 through 20 21 163, 717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (B) End of year (22 Cash, savings, and investments 166, 816. 22 168, 915. 23 Land and buildings 23 23 24 517. 24 Other assets (describe) See Statement 2) 2, 263. 24 517. 25 Total assets See Statement 3) 5, 668. 26 5, 715. 26 Total liabilities (describe) See Statement 3) 1	ц.	14	Occupancy, re	ent, utilities, and maintenance	ement	4	14		
16 Other expenses (describe) See Statement 1 16 69,048. 17 Total expenses. Add lines 10 through 16 17 483,677. 18 Excess or (deficit) for the year (Subtract line 17 from line 9) 18 306. 19 Net assets or fund balances at beginning of year (from line 27, column (A)) 19 163,411. 20 Other changes in net assets or fund balances (attach explanation) 20 21 163,717. 21 Net assets or fund balances at end of year. Combine lines 18 through 20 21 163,717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (See the instructions for Part II.) 22 Cash, savings, and investments 166, 816. 22 168, 915. 23 Land and buildings 23 23 23 24 Other assets (describe) See Statement 2 169, 079. 25 169, 4322. 26 Total liabilities (describe) See Statement 3 5, 668. 26 5, 715. 27 Net assets or fund balances (line 27 of column (B) mustagree with line 21) 163, 411. 27 1	ш	15	Printing, publi	lications, postage, and shipping					
18 Excess or (deficit) for the year (Subtract line 17 from line 9) 18 306. 19 Net assets or fund balances at beginning of year (from line 27, column (A)) 19 163, 411. 20 Other changes in net assets or fund balances (attach explanation) 19 163, 717. 21 Net assets or fund balances at end of year. Combine lines 18 through 20 20 21 21 Net assets or fund balances at end of year. Combine lines 18 through 20 20 21 22 Cash, savings, and investments 166, 816. 22 168, 915. 23 23 23 23 23 24 Other assets (describe) See Statement 2) 2, 263. 24 517. 25 Total assets See Statement 3) 5, 668. 26 5, 715. 26 Total liabilities (describe) See Statement 3) 163, 411. 27 163, 717.		16		· · · · · · · · · · · · · · · · · · ·		/	16		
19 Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return) 19 163,411. 20 Other changes in net assets or fund balances (attach explanation) 20 21 Net assets or fund balances at end of year. Combine lines 18 through 20 21 163,717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (B) End of year (See the instructions for Part II.) (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166, 816. 22 168, 915. 23 23 23 24 0ther assets (describe) See Statement 2 2, 263. 24 517. 25 Total assets See Statement 3 5, 668. 26 5, 715. 26 Total liabilities (describe) See Statement 3 5, 668. 26 5, 715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163, 411. 27 163, 717.		17							
21 Net assets or fund balances at end of year. Combine lines 18 through 20 ▶ 21 163,717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166,816.22 168,915. 23 23 24 Other assets (describe) See Statement 2) 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	ŝ	18					18	306.	
21 Net assets or fund balances at end of year. Combine lines 18 through 20 ▶ 21 163,717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166,816.22 168,915. 23 23 24 Other assets (describe) See Statement 2) 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	set	19						1 () 1 1	
21 Net assets or fund balances at end of year. Combine lines 18 through 20 ▶ 21 163,717. Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166,816.22 168,915. 23 23 24 Other assets (describe) See Statement 2) 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	ťĂŝ							163,411.	
Part II Balance Sheets. If Total assets on line 25, column (B) are \$2,500,000 or more, file Form 990 instead of Form 990-EZ. (See the instructions for Part II.) (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166,816.22 168,915. 23 23 24 Other assets (describe) See Statement 2) 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	Ne							1 () 7 1 7	
(See the instructions for Part II.) (A) Beginning of year (B) End of year 22 Cash, savings, and investments 166,816.22 168,915. 23 23 23 24 Other assets (describe) 23 24 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.				fund balances at end of year. Combine lines 18 through 20	0 :			163,/1/.	
22 Cash, savings, and investments 166,816.22 168,915. 23 23 24 Other assets (describe) 23 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	Pa	art II	Daidlice				90-EZ.	(B) End of year	
23 Land and buildings 23 24 Other assets (describe ► See Statement 2) 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe ► See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.	00	0	h covince and						
24 Other assets (describe) See Statement 2 2,263.24 517. 25 Total assets 169,079.25 169,432. 26 Total liabilities (describe) See Statement 3 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.					тоо,	010		100,910.	
25 Total assets 169,079.25 169,432. 26 Total liabilities (describe ► See Statement 3) 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.					2	263		517	
26 Total liabilities (describe ► See Statement 3 5,668.26 5,715. 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.									
27 Net assets or fund balances (line 27 of column (B) must agree with line 21) 163,411.27 163,717.		Tot	al lighilitige (d	lescribe See Statement 3					
							1		

	n 990-EZ (2008) Caddo Lake Institute, Inc			20-	36226	69 Page	2
	art III Statement of Program Service Accomplishmer		(penses				
Wha	at is the organization's primary exempt purpose? See Statement	6				for 501(c)(3) ganizations and	
	cribe what was achieved in carrying out the organization's exempt purposes. In a) trusts; optional			
	vided, the number of persons benefited, or other relevant information for each pro Conservation and education activiti	•	otoation	of	Tor others.	.)	
28	Caddo Lake	es for the pr	orection	01			
	(Grants \$ 3,550.) If this amount includes foreign g	rante chock horo			28a	405,402	
20	Policy research and litigation to p				200	405,402	•
23	resources	iocect air an	a water				
	(Grants \$) If this amount includes foreign g	rants check here			29a	32,334	_
30					2.54	52,554	<u>•</u>
50							
	(Grants \$) If this amount includes foreign g	Irants check here			30a		
21	Other program convince (attach cohodula)				000		_
01	(Grants \$) If this amount includes foreign g				31a		
32					32	437,736	_
	art IV List of Officers, Directors, Trustees, and Key E	molovees, List each one ex	en if not compensated	(See the			÷
					ontributions		
		(b) Title and average hours		to e	mployee	(e) Expense	
	(a) Name and address	per week devoted to	(If not paid, enter		fit plans &	account and	
		position	-0)		eferred pensation	other allowance	es
D i	chard Lowerre	Director/Pres	ident	00111	ponsation		_
	7 Rio Grande #200, Austin, TX 78701	1	68,442.		0.	0	
		Director/Chai			0.	0	•
	.6-334, Dallas, TX 75209-4360		0.		0.	0	
		Dir/Sec/Treas			0.	0	•
	ce. 101, Austin, TX 78701	2.00	0.		0	_ ۱	
50	.e. 101, Austin, 1X /0/01	2.00	0.		0.	0	•
		•					
		•					
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		ļ					
832							_

Form	990-EZ (2008) Caddo Lake Institute, Inc. 20-3622	2669		Page 3
Pa	Other Information (Note the statement requirements in the instructions for Part VI.)			
			Yes	
33	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	33		X
34	Were any changes made to the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes	34		Х
35	If the organization had income from business activities, such as those reported on lines 2, 6a, and 7a (among others), but not			
	reported on Form 990-T, attach a statement explaining your reason for not reporting the income on Form 990-T.			
а	Did the organization have unrelated business gross income of \$1,000 or more or section 6033(e) notice, reporting, and proxy			
	tax requirements?	35a		X
b	If "Yes," has it filed a tax return on Form 990-T for this year?	35b	N/	
36	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," complete applicable parts of Sch. N	36		X
	Enter amount of political expenditures, direct or indirect, as described in the instructions.	-		
	Did the organization file Form 1120-POL for this year?	37b		X
38 a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made			
	in a prior year and still unpaid at the start of the period covered by this return?	38a		X
	If "Yes," complete Schedule L, Part II and enter the total amount involved 38b N/A	_		
39	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on line 9 39a N/A			
	Gross receipts, included on line 9, for public use of club facilities 39b N/A			
40 a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under:			
	section 4911 \blacktriangleright 0.; section 4912 \blacktriangleright 0.; section 4955 \blacktriangleright 0.			
D	Section 501(c)(3) and (4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or	401		v
	did it become aware of an excess benefit transaction from a prior year? If "Yes," complete Schedule L, Part I	40b		X
C	Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
d				
	Enter amount of tax on line 40c reimbursed by the organization 0 . All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter			
C	transastis no 16 W/as II as manlate Farm 2000 T	40e		Х
41	List the states with which a copy of this return is filed. None	400		
	The books are in care of \blacktriangleright The Organization Telephone no. \blacktriangleright 512-48	32.9	345	
	Located at \triangleright 707 Rio Grande #200, Austin, TX ZIP+4 \triangleright 7			
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority			
	over a financial account in a foreign country (such as a bank account, securities account, or other financial		Yes	No
	account)?	42b		Х
	If "Yes," enter the name of the foreign country:			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
C	At any time during the calendar year, did the organization maintain an office outside of the U.S.?	42c		Х
	If "Yes," enter the name of the foreign country: 🕨			
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 - Check here		🕨	
	and enter the amount of tax-exempt interest received or accrued during the tax year 43	N/A		
			Yes	No
44	Did the organization maintain any donor advised funds? If "Yes," Form 990 must be completed instead of			
	Form 990-EZ	44		X
45	Is any related organization a controlled entity of the organization within the meaning of section 512(b)(13)? If "Yes," Form 990 must be			
	completed instead of Form 990-EZ	45		X
		Form S	90-EZ	(2008)

32174	

Form 990-EZ (2008) Caddo Lake Institute, Inc.

Part VI	Section 501(c)(3) organizations only. All section 501(c)(3) organizations must answer questions 46-49 and complete the
	tables for lines 50 and 51.

46	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public						
	office? If "Yes," complete Schedule C, Part I	46		Х			
47	Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	47		Х			
48	Is the organization operating a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	48		Х			
49 a	a Did the organization make any transfers to an exempt non-charitable related organization?	49a		Х			
t	b If "Yes," was the related organization(s) a section 527 organization?	49b					

50 Complete this table for the five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and address of each employee paid more than \$100,000 NONE	(b) Title and average hours per week devoted to position	(c) Compensation	(D) Contributions to employee benefit plans & deferred compensation	(E) Expense account and other allowances
Total number of other employees paid over \$100,000				
51 Complete this table for the five highest compensated independent contractors v	who each received more than	\$100,000 of comper	nsation from the or	ganization. If there

	NONT
	is none, enter "None."
51	Complete this table for the five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If ther

	NONE							
	(a) Name and address of each independent contracto	r paid more than \$100,000	(b) T	ype of service	(c) Compensation			
Total numb	er of other independent contractors each receiving over \$1	00.000						
	Under penalties of perjury, I declare that I have examined this return	n, including accompanying schedules	and statements, and to th	e best of my knowledg	e and belief, it is true,			
Sign	correct, and complete. Declaration of preparer (other than officer) is	based on all information of which prep	oarer has any knowledge.					
Here	Signature of officer			Date				
	Richard Lowerre, President							
	Type or print name and title.							
Paid	Preparer's signature	Date	Check if self-	Preparer's Ider	tifying Number (See instr.)			
Preparer's			employed 🕨					
Use Only	Firm's name (or yours Hamilton, Pyle &		EIN ►					
	if self-employed), 8303 N Mopac Expwy A-120			Phone				
	address, and ZIP + 4 Austin, TX 78759		· · · ·	2-671-7711				
Mav the IR	S discuss this return with the preparer shown above? See in	nstructions		I	► X Yes No			
					Form 990-EZ (2008)			

SCHEDULE A

(Form 990 or 990-EZ)	To be completed by all section 501(c)(3) organizations and section 4947(a)(1)						
Department of the Treasury Internal Revenue Service	nonexempt charitable trusts. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.						
Name of the organization	on	Emple					
	Caddo Lake Institute, Inc.						
		``					

Public Charity Status and Public Support

OMB No. 1545-0047

Open to Public

. Inspection

ployer identification number

		Caddo L	ake Institute	e, Inc.		20	-36226	569			
Part I	Reason	for Public Char	ity Status (All organiza	ations must comple	te this part.) (see ins	tructions)					
The organ	ization is not a	a private foundation	because it is: (Please che	eck only one organi	zation.)						
1	A church, co	nvention of churche	s, or association of churc	hes described in s e	ection 170(b)(1)(A)(i)						
2	A school des	cribed in section 17	'0(b)(1)(A)(ii). (Attach Sch	iedule E.)							
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). (Attach Schedule H.)										
4	A medical res	earch organization	operated in conjunction v	vith a hospital desc	ribed in section 170	(b)(1)(A)(iii). Enter the	e hospital's	nam	ie,		
	city, and state:										
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)								
6	A federal, sta	te, or local governm	ent or governmental unit	described in section	on 170(b)(1)(A)(v).						
7 X	An organizati	on that normally rec	eives a substantial part o	of its support from a	governmental unit o	or from the general pu	ublic descri	bed i	n		
	section 170(b)(1)(A)(vi). (Comple	ete Part II.)								
8	A community	trust described in s	section 170(b)(1)(A)(vi).	Complete Part II.)							
9	An organizati	on that normally rec	eives: (1) more than 33 1	/3% of its support f	rom contributions, n	nembership fees, and	l gross rece	eipts	from		
	activities rela	ted to its exempt fur	nctions - subject to certai	n exceptions, and (2) no more than 33 1	I/3% of its support fr	om gross ir	nvest	ment		
	income and ι	Inrelated business ta	axable income (less section	on 511 tax) from bu	isinesses acquired b	y the organization af	ter June 30	, 197	'5.		
	See section 509(a)(2). (Complete the Part III.)										
10	An organizati	on organized and or	perated exclusively to tes	t for public safety.	See section 509(a)(4	1). (see instructions)					
11	An organizati	on organized and op	perated exclusively for the	e benefit of, to perf	orm the functions of,	or to carry out the p	urposes of	one o	or		
	more publicly	supported organiza	ations described in sectio	n 509(a)(1) or secti	on 509(a)(2). See sec	ction 509(a)(3). Chec	k the box t	hat			
	describes the	e type of supporting	organization and comple	te lines 11e throug	n 11h.						
	а 🗌 Туре I	b	Type II c	Type III - Fund	tionally integrated	d 🗌 .	Type III - Ot	ther			
e 🗌	By checking	this box, I certify tha	at the organization is not o	controlled directly o	r indirectly by one o	r more disqualified pe	ersons othe	er tha	.n		
	foundation m	anagers and other t	han one or more publicly	supported organization	ations described in s	ection 509(a)(1) or se	ection 509(a	a)(2).			
f	If the organiz	ation received a writ	tten determination from th	ne IRS that it is a Ty	pe I, Type II, or Type	e III					
	supporting or	ganization, check th	nis box								
g	Since August	: 17, 2006, has the c	organization accepted any	y gift or contributio	n from any of the foll	owing persons?					
	(i) A perso	n who directly or ind	lirectly controls, either alo	one or together with	persons described	in (ii) and (iii) below,		Yes	No		
	the gove	erning body of the s	upported organization?				11g(i)				
	(ii) A family member of a person described in (i) above? 11g(ii)										
			person described in (i) or								
h	Provide the fe	ollowing information	about the organizations t	the organization su	pports.						
(i) Name	of supported	(ii) EIN			(v) Did you notify the	(vi) Is the organization in col.	(vii) Amo	ount of	f		
.,	organization (i) Link organization in col. (i) listed in your organization in col. (i) organizat										

(i) Name of supported organization	rganization		in col. (i) listed in your governing document?		r organization in col. (i) of your support?		organization in col.		(vii) Amount of support
		(see instructions))	Yes	No	Yes	No	Yes	No	
Total									

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule A (Form 990 or 990-EZ) 2008

Schedule A (Form 990 or 990-EZ) 2008 Caddo Lake Institute, Inc. 20-36226 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

20-3622669 Ра

Part II	Suppo
-	(Complet

te only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")		112,975.	594,796.	354,475.	483,328.	1,545,574.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge \dots								
4	Total. Add lines 1 - 3		112,975.	594,796.	354,475.	483,328.	1,545,574.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						717,256.		
6	Public Support. Subtract line 5 from line 4.						828,318.		
Sec	tion B. Total Support								
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total		
7	Amounts from line 4		112,975.	594,796.	354,475.	483,328.	1,545,574.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources \dots				553.	245.	798.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part IV.)					410.	410.		
11	Total support. Add lines 7 through 10						1,546,782.		
	Gross receipts from related activities,	•	,			12			
13	First five years. If the Form 990 is for	•	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)			
	organization, check this box and stop						X		
	tion C. Computation of Publ		-						
	Public support percentage for 2008 (I			olumn (f))		14	%		
	Public support percentage from 2007					15	%		
16a	33 1/3% support test - 2008. If the c				14 is 33 1/3% or n	nore, check this bo	x and		
	stop here. The organization qualifies as a publicly supported organization								
b	b 33 1/3% support test - 2007. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box								
	and stop here. The organization qual						▶∟		
17a	10% -facts-and-circumstances tes								
	and if the organization meets the "fac			-	-	-			
_	meets the "facts-and-circumstances"	•	·		•				
b	10% -facts-and-circumstances tes	-							
	more, and if the organization meets th						. —		
	organization meets the "facts-and-circ		-		• • • •				
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instruction	s ►		

Schedule A (Form 990 or 990-EZ) 2008

	edule A (Form 990 or 990-EZ) 2008						Page 3	
	rt III Support Schedule for (Organizations	Described in	Section 509(a)(2) (Complete only	if you checked the bo	ox on line 9 of Part I.)	
Se	ction A. Public Support			-				
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")							
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose							
3	Gross receipts from activities that							
	are not an unrelated trade or bus-							
	iness under section 513							
4	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
5	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge \dots							
6	Total. Add lines 1 - 5							
7a	Amounts included on lines 1, 2, and							
	3 received from disqualified persons							
Ł	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000							
c	Add lines 7a and 7b							
	Public support (Subtract line 7c from line 6.)							
	ction B. Total Support		•			•		
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total	
9	Amounts from line 6							
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
k	Unrelated business taxable income							
	(less section 511 taxes) from businesses							
	acquired after June 30, 1975							
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)							
13	Total support (Add lines 9, 10c, 11, and 12.)							
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a secti	on 501(\overline{c})(3) organiz	zation,	
	check this box and stop here				<u></u>		>	
	ction C. Computation of Publ							
15	Public support percentage for 2008 (ine 8, column (f) d	livided by line 13, o	column (f))		15	%	
	Public support percentage from 2007					16	%	
Se	ction D. Computation of Inve	stment Incom	e Percentage					
	Investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f))							
	Investment income percentage from					18	%	
19 a	133 1/3% support tests - 2008. If the						17 is not	
	more than 33 1/3%, check this box a							
k	33 1/3% support tests - 2007. If the	-						
	line 18 is not more than 33 1/3%, che			•		•		
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check tł	his box and see in	structions	▶∟_	

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

2008

** Do Not File **
*** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
Don Henley	631,000.	600,064.
Frederick & Lisa Baron	60,000.	29,064.
Kip Hunter	100,000.	69,064.
Coypu Foundation	50,000.	19,064.
Total Excess Contributions to Schedule A, Part II, Line 5		717,256.

823171 09-11-08

Schedule B

orm 990, 990-EZ,

Schedule of Contributors

Attach to Form 990, 990-EZ, and 990-PF.

OMB No. 1545-0047

Employer identification number

Name of the organization	n
--------------------------	---

Ca	ddo Lake Institute, Inc.	20-3622669
Organization type (check or	ne):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule. (Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.)

General Rule

X For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on Form 990, Part VIII, line 1h or 2% of the amount on Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.)

Caution. Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they must answer "No" on Part IV, line 2 of their Form 990, or check the box in the heading of their Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. These instructions will be issued separately.

Schedule B (Form 990, 990-EZ, or 990-PF) (2008)

Page 1 of 2 of Part I

Employer identification number

20-3622669

Caddo Lake Institute, Inc.
Part I Contributors (see instructions)

Part I	Contributors (see instructions)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	Scott W. Rothstein 401 East Las Olas Blvd. Ste. 1650 Ft. Lauderdale, FL 33301	\$100,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
2	<u>City of Marshall</u> P.O. Box 698 <u>Marshall, TX 75670</u>	\$40,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
3	Don Henley 5600 West Lovers Ln Ste. 116-334 Dallas, TX 75209	\$105,000.	PersonXPayrollNoncash(Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
4	<u>Frederick & Lisa Baron</u> 5950 Deloache Avenue Dallas, TX 75225	\$20,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
5	Meadows Foundation 3003 Swiss Avenue Dallas, TX 75204-6049	\$70,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
<u>6</u> 823452 12-1	The Jacob and Terese Hershey Foundation 2121 San Felipe Ste. 124 Houston, TX 77019	\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2008)

Schedule B (Form 990, 990-EZ, or 990-PF) (2008)

Page 2 of 2 of Part I

Employer identification number

20-3622669

Caddo Lake Institute, Inc.
Part I Contributors (see instructions)

Part I	Contributors (see instructions)		
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
7	Buck Henry Charitable Fund 445 S. Figueroa St., Ste. 3400 Los Angeles, CA 90071	\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
8	<u>US Fish & Wildlife</u> <u>4301 N Fairfax Drive, #7110</u> <u>Arlington, VA 22203</u>	\$75,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
823452 12-1		\$	Person Payroll Point Button Payroll Point I if there is a noncash contribution.) 990, 990-EZ, or 990-PF) (2008)

Schedule B (Form 990, 990-EZ, or 990-PF) (2008)

SCHEDULE C	Po	olitical Campaign	and Lobbyir	ng Activities	OMB N	0. 1545-0047
(Form 990 or 990-EZ)	For Org	anizations Exempt From Incon	ne Tax Under section	501(c) and section 52	⁷ 20	308
Department of the Treasury Internal Revenue Service		 To be completed by or Attach to Form 	ganizations describe 1 990 or Form 990-EZ			to Public pection
 Section 501(c)(3) org Section 501(c) (othe Section 527 organization answ Section 501(c)(3) org Section 501(c)(3) org If the organization answ 	ganizations: Con r than section 50 ations: Complete wered "Yes," to ganizations that ganizations that wered "Yes," to	Form 990, Part IV, line 3, or For pplete Parts I-A and B. Do not co D1(c)(3)) organizations: Complete e Part I-A only. Form 990, Part IV, line 4, or For have filed Form 5768 (election un have NOT filed Form 5768 (elect Form 990, Part IV, line 5 (Prox	rm 990-EZ, Part VI, li mplete Part I-C. Parts I-A and C below rm 990-EZ, Part VI, li nder section 501(h)): C ion under section 501(ine 46 (Political Campa v. Do not complete Part ine 47 (Lobbying Activi Complete Part II-A. Do no	I-B. ties), then bt complete Part II-	В.
 Section 501(c)(4), (5) Name of organization), or (6) organiza	tions: Complete Part III.		E	mployer identifica	ation number
i ano or organization	Caddo L	ake Institute, I	nc.	-	20-362	
Part I-A To be o		y all organizations exem		501(c) and section		
See the i	nstructions for S	chedule C for details.				
1 Provide a description	on of the organiz	ation's direct and indirect politic	al campaign activities	in Part IV.		
					►\$	
3 Volunteer hours						
Part I-B To be o		v ell eveneninetione even	nt under eastien	E01(a)/2)		
	-	y all organizations exem ichedule C for details.	pt under section	501(0)(3).		
		incurred by the organization unc	ler section 4955		► \$	
		incurred by organization manage		•••••••••••••••••••••••••••••••••••••••	÷	
		n 4955 tax, did it file Form 4720				No
						s 🗌 No
b If "Yes," describe ir	n Part IV.					
Part I-C To be d	completed by	y all organizations exem	pt under section	501(c), except sec	ction 501(c)(3).	
		chedule C for details.				
		d by the filing organization for se			\$	
	00	ization's funds contributed to ot	•			
		с			►\$	
	-	function expenditures. Add lines			\$	
		1120-POL for this year?				No
		nployer identification number (EI				
Enter the amount p promptly and direc	aid and indicate tly delivered to a	if the amount was paid from the separate political organization, s de information in Part IV.	filing organization's fu	unds or were political co	ntributions receive	ed and
(a) Name	3	(b) Address	(c) EIN	(d) Amount paid fro filing organization' funds. If none, enter	s contributions -0 promptly a delivered to political or	t of political received and and directly o a separate ganization. enter -0

OMB No. 1545-0047

		Institute,			622669 Page 2	
Part II-A To be completed by orga		-		t filed Form 5/68	5	
(election under section 5			equie C for details.			
A Check ▶ if the filing organization below B Check ▶ if the filing organization check	-		visions apply			
			visions apply.	(a) Filing	(b) Affiliated group	
Limits on L (The term "expenditures)	bbying Expe			organization's totals	totals	
1a Total lobbying expenditures to influence p	ublic opinion	(grassroots lobbying)				
b Total lobbying expenditures to influence a	legislative bo	dy (direct lobbying)		17,256.		
c Total lobbying expenditures (add lines 1a	and 1b)			17,256.		
				466,421.		
e Total exempt purpose expenditures (add				483,677. 96,735.		
f Lobbying nontaxable amount. Enter the a				96,735.		
If the amount on line 1e, column (a) or (b) is:		bying nontaxable amo	ount is:			
Not over \$500,000		the amount on line 1e.				
Over \$500,000 but not over \$1,000,000		00 plus 15% of the exce				
Over \$1,000,000 but not over \$1,500,000		00 plus 10% of the exce				
Over \$1,500,000 but not over \$17,000,00	-	00 plus 5% of the exces	s over \$1,500,000.			
Over \$17,000,000	\$1,000	000.				
g Grassroots nontaxable amount (enter 25%	of line 1f)			24,184.		
-	, .	an line a		0.		
-	 h Subtract line 1g from line 1a. Enter -0- if line g is more than line a i Subtract line 1f from line 1c. Enter -0- if line f is more than line c 					
	e fus more tha	n line c		U .		
				0.		
j If there is an amount other than zero on e	ther line 1h or	line 1i, did the organiza	tion file Form 4720		Yes No	
	ther line 1h or		tion file Form 4720		Yes No	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations	ther line 1h or 4-Year Av	line 1i, did the organiza	tion file Form 4720 Section 501(h) do not have to comp	lete all of the five	Yes No	
j If there is an amount other than zero on erreporting section 4911 tax for this year? (Some organizations columns below)	ther line 1h or 4-Year Av that made a s w. See the in	line 1i, did the organiza eraging Period Under S section 501(h) election	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst	lete all of the five	Yes No	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo	ther line 1h or 4-Year Av that made a s w. See the in	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst	lete all of the five	Yes No	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period	lete all of the five tructions.)		
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) (2a Lobbying non-taxable amount b Lobbying ceiling amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007	olete all of the five tructions.) (d) 2008	(e) Total 258,785.	
j If there is an amount other than zero on ereporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) 2a Lobbying non-taxable amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007	olete all of the five tructions.) (d) 2008	(e) Total	
j If there is an amount other than zero on ereporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) (Calendar year (or fiscal year (or fiscal year beginning in) (Calendar year (or fiscal	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006 81,392.	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007 80,658.	lete all of the five tructions.) (d) 2008 96,735.	(e) Total 258,785. 388,178.	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) (2a Lobbying non-taxable amount b Lobbying ceiling amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007	olete all of the five tructions.) (d) 2008	(e) Total 258,785.	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) 2a Lobbying non-taxable amount b Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures d Grassroots non-taxable amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006 81,392.	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007 80,658.	lete all of the five tructions.) (d) 2008 96,735.	(e) Total 258,785. 388,178.	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) 2a Lobbying non-taxable amount b Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures d Grassroots non-taxable amount e Grassroots ceiling amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006 81,392. 19,447.	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007 80,658. 652.	(d) 2008 96 , 735 . 17 , 270 .	(e) Total 258,785. 388,178. 37,369. 64,697.	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) 2a Lobbying non-taxable amount b Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures d Grassroots non-taxable amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006 81,392. 19,447.	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007 80,658. 652.	(d) 2008 96 , 735 . 17 , 270 .	(e) Total 258,785. 388,178. 37,369.	
j If there is an amount other than zero on e reporting section 4911 tax for this year? (Some organizations columns belo Calendar year (or fiscal year beginning in) 2a Lobbying non-taxable amount b Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures d Grassroots non-taxable amount e Grassroots ceiling amount	ther line 1h or 4-Year Ave that made a s w. See the in obbying Expe	line 1i, did the organiza eraging Period Under S section 501(h) election structions for lines 2a nditures During 4-Yea (b) 2006 81,392. 19,447.	tion file Form 4720 Section 501(h) do not have to comp through 2f of the inst r Averaging Period (c) 2007 80,658. 652.	olete all of the five tructions.) (d) 2008 96,735. 17,270. 24,184.	(e) Total 258,785. 388,178. 37,369. 64,697.	

Schedule C (Form 990 or 990-EZ) 2008Caddo Lake Institute, Inc.20-3622669 FPart II-BTo be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768

(election under section 501(h)). See the instructions for Schedule C for details.

		(a	a)	(1)
		Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
d	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?				
	Other activities? If "Yes," describe in Part IV				
	Total lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
ď	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Pa	t III-A To be completed by all organizations exempt under section 501(c)(4),	section	501(c)(5	, or sect	tion
	501(c)(6). See the instructions for Schedule C for details.				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?				
Pa	t III-B To be completed by all organizations exempt under section 501(c)(4),				
	501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR	if Part II	I-A, ques	stion 3 is	;
	answered "Yes." See Schedule C instructions for details.				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of politi	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
	Carryover from last year				
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?				
	Terrelate and a state to be dealer and a state of a second state of the second state o				
_	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4) t IV Supplemental Information		5		

for any additional information.

2008 DEPRECIATION AND AMORTIZATION REPORT

Form 990-EZ Page 1

990-EZ

01.01 3	90-EZ Page 1							990-E	Z						
Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	DESK	07/17/07	200DB	5.00	HY	17	236.				236.	102.		54.	156.
2	DELL COMPUTER	06/10/08	200DB	5.00	HY	17	911.				911.	182.		292.	474.
	* Total 990-EZ Pg 1 Depr						1,147.				1,147.	284.		346.	630.

Caddo Lake Institute, Inc.

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Form 9	90-EZ	Other Expenses	Statement	1

Description	Amount
Conferences & Workshops	11,374.
Equipment Rental & Maintenance	1,323.
Supplies	9,585.
Office Equipment	1,321.
Administration	90.
Administration-Other Expenses	899.
Membership & Subscriptions	2,316.
Bank Fees	291.
Postage, shipping, delivery	1,122.
Property Tax	51.
Insurance	2,002.
Meals & Entertainment	3,684.
ADP Fees	1,066.
Payroll Tax	5,769.
Travel	28,154.
Total to Form 990-EZ, line 16	69,048.

Form 990-EZ	Other Assets		Statement 2
Description		Beg. of Year	End of Year
Accounts Receivable Other Depreciable Assets		1,400. 863.	0. 517.
Total to Form 990-EZ, line 24		2,263.	517.
Form 990-EZ	Other Liabilities		Statement 3
Description		Beg. of Year	End of Year
Chase Credit Card-9516 Interest refundable to grantor		5,475. 193.	5,715.
Total to Form 990-EZ, line 26		5,668.	5,715.

= =

Form 990-EZ	Occupancy,	Rent,	Utilities	and	Maintenance	Statement	4
Description						Amount	
Depreciation Other Expenses					346. 17,880.		
Total to Form 9	990-EZ, line	14				18,22	26.

Caddo Lake Institute, Inc.

FORM 990-EZ	990-EZ Information Regarding Transfers Associated with Personal Benefit Contracts		5
directly or	anization, during the year, receive any funds, indirectly, to pay premiums on a personal atract?	[] Yes [X]]	No
	anization, during the year, pay premiums, indirectly, on a personal benefit contract? .	. [] Yes [X]]	No

990-EZ P	g 2
----------	-----

Caddo Lake Institute (CLI) is a non-profit scientific and educational corporation with the mission of protecting the ecological, cultural and economic integrity of Caddo Lake, its associated wetlands, and surrounding plant and wildlife habitats.

Form	887	'9-	EO
------	-----	-----	----

IRS e-file Signature Authorization

for an Exempt Organization

For calendar year 2008, or fiscal year beginning OCT 1 , 2008, and ending SEP 30 ,20 09



Department of the Treasury Internal Revenue Service Name of exempt organization Do not send to the IRS. Keep for your records.
 See instructions.

See instructions.

Employer identification number

Name and title of officer

Richard Lowerre

Caddo Lake Institute, Inc.

President

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount from the return if any. If you check the box on line **1a**, **2a**, **3a**, **4a**, or **5a**, below, and the amount on that line for the return for which you are filing this form was blank, then leave line **1b**, **2b**, **3b**, **4b**, or **5b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than 1 line in Part I.

1a	Form 990 check here b Total revenue, if any (Form 990, line 12)	1b	
2a	Form 990-EZ check here X b Total revenue, if any (Form 990-EZ, line 9)	2b	483983
3a	Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, line 3c)	5b	

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2008 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

X Lauthorize Hamilton, Pyle & Bowman, LLP ERO firm name	to enter my PIN 78759 Enter five numbers, but do not enter all zeros
as my signature on the organization's tax year 2008 electronically filed return. If I have indicated w is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I a enter my PIN on the return's disclosure consent screen.	ithin this return that a copy of the return
As an officer of the organization, I will enter my PIN as my signature on the organization's tax year indicated within this return that a copy of the return is being filed with a state agency(ies) regulatin program, I will enter my PIN on the return's disclosure consent screen.	
Officer's signature Date	
Part III Certification and Authentication	
ERO's EFIN/PIN. Enter your six-digit EFIN followed by your five-digit self-selected PIN. 74535478 do not enter all	
I certify that the above numeric entry is my PIN, which is my signature on the 2008 electronically filed return confirm that I am submitting this return in accordance with the requirements of Pub. 4163 , Modernized e-File <i>e-file</i> Providers for Business Returns.	
ERO's signature Date	

ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do So

. 1	4	
Form	990	Return of Or Under section 501

Department of the Treasury Internal Revenue Service

Example Transform State State

> The organization may have to use a copy of this return to satisfy state reporting requirements.



	or the 20	07 calendar year, or tax year beginning OCT	1, 2007	and er	nding SEP 30	- ·		
CI ap	heck if oplicable:	Please C Name of organization				DEm	ployer identi	fication number
x	Address Jchange	label or print or CADDO LAKE INSTITUTE,	INC.			2	0-3622	2669
	Name	type. Number and street (or P.O. box if mail is not del)	Room/suite		ephone num	
	Initial return	Specific 707 RIO GRANDE		•	200		12-482	
	Termin-	linstruc- tions. City or town, state or country, and ZIP + 4				F Acco	ounting method:	Cash X Ac
	Amended return	AUDIIN, IN /0/01					Other (specify)	
	Applicatio	 Section 501(c)(3) organizations and 4947(a)(1) no must attach a completed Schedule A (Form 990 or 	nexempt charitable true	sts	Hand lare not app			
			000 LLJ.		H(a) Is this a group			- · · · · ·
		WWW.CADDOLAKEINSTITUTE.US	40.47(-)(4)	607	H(b) If "Yes," enter n			
		on type (check only one) ► X 501(c) (3) < (insert no.)		_ 527	H(c) Are all affiliates (If "No," attach	a list.)	•	
		e ▶	-	SS	H(d) Is this a separa ganization cove	te retur	n filed by an (or- g? 🔲 Yes 🔀
		i file a return, be sure to file a complete return.	but in the organization		I Group Exempti			
	100000 10				M Check			
G	ross rece	ipts: Add lines 6b, 8b, 9b, and 10b to line 12 🕨	355,02	28.	Sch. B (Form 9			
_		levenue, Expenses, and Changes in Net						
alitika d	00000000000000	Contributions, gifts, grants, and similar amounts received:						
		Contributions to donor advised funds		1a				
		Direct public support (not included on line 1a)			212,7	/12.	1	
	C I	ndirect public support (not included on line 1a)		10				
	d (Government contributions (grants) (not included on line 1a)		1 d	141,7	63.		
		Total (add lines 1a through 1d) (cash \$354 ,)	1e	354,47
		Program service revenue including government fees and cor					2	
		Nembership dues and assessments					3	
		nterest on savings and temporary cash investments					4	55
	5 l	Dividends and interest from securities				•••••	5	
		Gross rents						
	b l	Less: rental expenses	•••••	60				
e		Net rental income or (loss). Subtract line 6b from line 6a		•••••		······	6C	
Revenue		Other investment income (describe	(A) Securities		(B) Other)	7	
Re		Gross amount from sales of assets other	• •	8a	(b) Uner			
		and and an other basis and aples synapped		oa 8b				
		Gain or (loss) (attach schedule)		8c				
		Net gain or (loss). Combine line 8c, columns (A) and (B)					8d	
		Special events and activities (attach schedule). If any amount				•••••		
		Gross revenue (not including \$ of contribution of contr		9a				
		Less: direct expenses other than fundraising expenses		9b				
		Net income or (loss) from special events. Subtract line 9b fro					9c	
		Gross sales of inventory, less returns and allowances						
		_ess: cost of goods sold						
		Gross profit or (loss) from sales of inventory (attach schedul	•				10c	
		Other revenue (from Part VII, line 103)					11	
		Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, an					12	355,02
ő		Program services (from line 44, column (B))					13	317,73
nse		Management and general (from line 44, column (C))					14	39,71
Expenses		Fundraising (from line 44, column (D))					15	45,92
<u>ш</u>		Payments to affiliates (attach schedule)					16	102 20
		Total expenses. Add lines 16 and 44, column (A) Excess or (deficit) for the year. Subtract line 17 from line 12					17	403,38
<u>ي</u>	18 i	Excess or (deficit) for the year. Subtract line 17 from line 12 Net assets or fund balances at beginning of year (from line 7	3 column (A))	••••••		•••••	18 19	-48,35 211,76
ssets		Other changes in net assets or fund balances (attach explana					19 20	,/0
Ž		Net assets or fund balances at end of year. Combine lines 18					20	163,41
	<u> </u>	Net assets of junu balances at end of year. Compline intes to	,, unu ev				61	100,41

		INSTITUTE, I			622669 Page 2
				ld (D) are required for section le trusts but optional for oth	
Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds			· · · · · · · · · · · · · · · · · · ·		
(attach schedule)					
(cash \$0 • noncash \$	0.				
If this amount includes foreign grants, check here					
22b Other grants and allocations (attach sch	- 1 I			SHANDMENT 1	
(cash \$500 • noncash \$		500	500		is genia i successi in the area in Tana a Manual Angela angela angela angela angela angela angela angela angela
If this amount includes foreign grants, check here		500.	500.		
23 Specific assistance to individuals (attach					
schedule)	23				
24 Benefits paid to or for members (attach	24				
schedule) 25a Compensation of current officers, directors, k				lipe de all'étacing de l'hiddliche d'hiddliche de la serie de l Internet de la serie de la s	<u>Henrik 1910 henrik herrik h</u>
employees, etc. listed in Part V-A		60,564.	51,480.	6,056.	3,028.
b Compensation of former officers, directors, ke				.,	
employees, etc. listed in Part V-B		ο.	0.	0.	0.
c Compensation and other distributions, not inc					
above, to disgualified persons (as defined und	1 1				
section 4958(f)(1)) and persons described in					
section 4958(c)(3)(B)	25c				
26 Salaries and wages of employees not					
included on lines 25a, b, and c		21,915.	21,161.	754.	
27 Pension plan contributions not included	on				
lines 25a, b, and c	27		·····		
28 Employee benefits not included on lines					
25a - 27		<u> </u>			
29 Payroll taxes		6,310.	5,553.	505.	252.
30 Professional fundraising fees		2 510		2 510	
31 Accounting fees		3,510.	·	3,510.	
32 Legal fees		3,152.	2 0 2 7	315.	
33 Supplies		5,154.	2,837.	313.	
34 Telephone		430.	414.		16.
35 Postage and shipping	·····	5,750.	1,500.		
36 Occupancy	37	270.	270.		
38 Printing and publications	·····	3,127.	2,815.	312.	
39 Travel		30,842.	30,619.	4.	219.
40 Conferences, conventions, and meetings	······	14,353.	14,353.		
41 Interest					
42 Depreciation, depletion, etc. (attach sched		272.		272.	
43 Other expenses not covered above (item					
a SUBSCRIPTIONS AND FE	ES 43a	2,226.	937.	1,289.	
b CONSULTANTS	43b	221,535.	158,433.	20,783.	42,319.
CMEALS & ENTERTAINMEN		3,019.	2,929.		90.
d INSURANCE	43d	3,445.	3,445.		
eUTILITIES, ETC	43e	7,812.	$\frac{6,143}{14,250}$	1,669.	
PROGRAM CONTRACTS	431	14,350.	14,350.		
9	43g		· · · · · · · · · · · · · · · · · · ·		
44 Total functional expenses. Add lines 22a thro					
43g. (Organizations completing columns (B)-(carry these totals to lines 13-15)		403,382.	317,739.	39,719.	45,924.
Joint Costs. Check if you are following to the second sec			51111330		40,744.
Are any joint costs from a combined educational ca			orted in (B) Program servi	ces?	Yes X No
If "Yes," enter (i) the aggregate amount of these joint			(ii) the amount allocated to		N/A ;
(iii) the amount allocated to Management and gen			iv) the amount allocated to		N/A ,
723011 12-27-07					Form 990 (2007)
16°£1″UI		:	2		
		0007 07000 03	NDDO I NEE TH		(J) 1

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2007.07000 CADDO LAKE INSTITUTE, INC. CAD___1

		0-3	622669	Page 3
Foi Ho	The public perceives an organization in such cases may be determined by the information presented on its return. The urn is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.	•	•	
<u>PI</u> All clie	that is the organization's primary exempt purpose? ESERVE & SUSTAIN NATURAL & CULTURAL VALUES OF CADDO LAKE organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of ents served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) panizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.))	Program Se Expense (Required for 50 and (4) orgs. 4947(a)(1) trus optional for ot	s D1(c)(3) , and sts; but
а	CONSERVATION AND EDUCATION ACTIVITIES FOR THE PROTECTION OF CADDO LAKE.	F		
b	(Grants and allocations \$) If this amount includes foreign grants, check here ► POLICY RESEARCH & LITIGATION TO PROTECT AIR AND WATER RESOURCES.		205,	786.
С	(Grants and allocations \$ 500.) If this amount includes foreign grants, check here		111,	953.
d	(Grants and allocations \$) If this amount includes foreign grants, check here			
е	(Grants and allocations \$) If this amount includes foreign grants, check here ► Other program services (attach schedule)			
	(Grants and allocations \$) If this amount includes foreign grants, check here			720
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)			739.

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2 B

Form	990	(2007)
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CADDO LAKE INSTITUTE, INC.

20-3622669 Page 4

100 100 100 11 als	Cixer Delayer	Balance Sheets (See the instructions.)				<u> </u>	(D)
Note	s: Whe shou	ere required, attached schedules and amounts uld be for end-of-year amounts only.	s within the	e description column	(A) Beginning of year		(B) End of year
	45	Cash non-interact booring				45	
	45 46	Cash - non-interest-bearing Savings and temporary cash investments		220,753.		166,816.	
	40	Savings and temporary cash investments			Sel e statute tool a		
	47 a	Accounts receivable	47a	1,400.			
		Less: allowance for doubtful accounts			5,285.	47c	1,400.
	48 a	Pledges receivable	48a				
	b	Less: allowance for doubtful accounts	48b			48c	
	49	Grants receivable				49	
	50 a	Receivables from current and former officers	s, directors	s, trustees, and			
		key employees			50a		
	b	Receivables from other disqualified persons	(as define	d under section			
sts		4958(f)(1)) and persons described in section		50b			
Assets	51 a	Other notes and loans receivable	51a				
4	b	Less: allowance for doubtful accounts				51c	
	52	Inventories for sale or use				52	
	53	Prepaid expenses and deferred charges				53	
	54 a	Investments - publicly-traded securities		Cost FMV		54a	
		Investments - other securities	····· ·	► Cost		54b	· · · · · · · · · · · · · · · · · · ·
	55 a	Investments - land, buildings, and	1				
		equipment: basis	55a				
	Ι.	· · · · · · · · · · · · · · · · · · ·	EEL.			EEA	
		Less: accumulated depreciation				55c 56	
	56	Investments - other Land, buildings, and equipment: basis		1,147.		00	
		Less: accumulated depreciation STMT 2		284.	224.	57c	863.
	58	Other assets, including program-related investment				070	
		(describe)				58	
	59	Total assets (must equal line 74). Add lines	45 through	n 58	226,262.	59	169,079.
	60	Accounts payable and accrued expenses			13,123.	60	5,475.
	61	Grants payable				61	
	62	Deferred revenue				62	
ies	63	Loans from officers, directors, trustees, and	key emplo	yees		63	
Liabilities	64 a	a Tax-exempt bond liabilities	· • • • • • • • • • • • • • • • • • • •			64a	
Lia	t	Mortgages and other notes payable				64b	
	65	Other liabilities (describe 🕨	SEE S	TATEMENT 3)	1,374.	65	193.
	66	Total liabilities. Add lines 60 through 65			14,497.	66	5,668.
	Orga	anizations that follow SFAS 117, check here		and complete lines			
ŵ		67 through 69 and lines 73 and 74.			011 765		1 () 411
nce	67				211,765.	67	163,411.
ala	68	Temporarily restricted				68	
d B	69	Permanently restricted anizations that do not follow SFAS 117, che	als have 🕨			69	
Ë	Orga	complete lines 70 through 74.	ck nere				
2	70	Capital stock, trust principal, or current fund				70	
ets	70	Paid-in or capital surplus, or land, building, a				70	
Net Assets or Fund Balances	71 72	Retained earnings, endowment, accumulate				72	
et /	72	Total net assets or fund balances. Add lines 67 ti					
Z	1	(Column (A) must equal line 19 and column (B) m			211,765.	73	163,411.
	74	Total liabilities and net assets/fund balan			226,262.	74	169,079.
	<u> </u>				,		

Form 990 (2007)

723031 12-27-07

For	m 990 (2007) CADDO LAKE INSTITUTE , Reconciliation of Revenue per Audited Fina instructions.)	INC. Incial Statements W	ith Revenue p	20- er Re	36226 Sturn (Se	69 Page 5
	Total revenue, gains, and other support per audited financial stateme	ents			a	N/A
b	Amounts included on line a but not on Part I, line 12:					
1			51			
2	Donated services and use of facilities)2			
3	Recoveries of prior year grants)3			
4	Other (specify):		94			
	Add lines b1 through b4				b	
C	Subtract line b from line a				C	
d	Amounts included on Part I, line 12, but not on line a:	1				
1	Investment expenses not included on Part I, line 6b	<u>L</u>	11			
2	Other (specify):		12			
	Add lines d1 and d2				đ	
e	Total revenue (Part I, line 12). Add lines c and d		//	. 🕨	e	
					Keturn	
a	Total expenses and losses per audited financial statements				a	N/A
b	Amounts included on line a but not on Part I, line 17:	1.	. 1			
1	Donated services and use of facilities	<u> t</u>	01			
2	Prior year adjustments reported on Part I, line 20	[Ł	02			
3	Losses reported on Part I, line 20					
4		Li	4			
	Add lines b1 through b4				b	
C	Subtract line b from line a				C	
d	Amounts included on Part I, line 17, but not on line a:	1	1			
1	Investment expenses not included on Part I, line 6b		1			
2	Other (specify):		12			
	Add lines d1 and d2				d	
e	Total expenses (Part I, line 17). Add lines c and d	P / · · ·	•		e	
	or key employee at any time during the year even if they we	are not companyated) (See	the instructions)			
	(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0)	(U)Con emplo plans compen	tributions to yee benefit & deferred sation plans	(E) Expense account and other allowances
		DIR/PRES				
70	7 RIO GRANDE #200					
AU	STIN, TX 78701	25.00	60,564.		0.	0.
DO	N HENLEY	DIR/CHAIRMAN				
	50 OXNARD ST.					
WO	ODLAND, CA 91367	1.00	0.		0.	0.
		DIR/SEC, TREA	ន			
87	08 MOUNTAINWOOD CIRCLE					
ĀŪ	STIN, TX 78759	2.00	0.		0.	0.
	······································					
		L			F	orm 990 (2007)

723041 12-27-07

5

For	m 990 (2007) CADDO LAKE INSTITUTE, INC. 20-	3622	2669) Р	age 6
a	Current Officers, Directors, Trustees, and Key Employees (continued)		-	Yes	No
75 (Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings	3			
ł	b Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s)	e A, es	75b	X	
(c Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to organization? See the instructions for the definition of "related organization."	e A,	75c		X
	If "Yes," attach a statement that includes the information described in the instructions.		75d	v	

L'Elist Vals	Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other
	Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during
	the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

(A) Name and address	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances

	Other Information (See the instructions.)		Yes	No
76	Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed			
	statement of each change	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS?	77		X
	If "Yes," attach a conformed copy of the changes.			
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a		X
b	If "Yes," has it filed a tax return on Form 990-T for this year? <u>N/A</u>	78b		
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79		X
80 a	the second se			
	membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a		X
b	If "Yes," enter the name of the organization N/A			
	and check whether it is exempt or nonexempt			
81 a	Enter direct and indirect political expenditures. (See line 81 instructions.) 81a 0.			
b	Did the organization file Form 1120-POL for this year?	81b		X

Form **990** (2007)

723161/12-27-07

4 **1**

990 (2007)	CADDO	LAKE	INSTITUTE,	INC.	20-3622	2669	P	age 7
Other Inform	nation (conti	inued)					Yes	No
Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially								
less than fair rental value?					82a	X		
If "Ves " you may indica	to the value o	f these ite	ms here. Do not inclu	da this				

b	If "Yes," you may indicate the value of these items here. Do not include this					
	amount as revenue in Part I or as an expense in Part II.					
	(See instructions in Part III.)	82b				
83 a	Did the organization comply with the public inspection requirements for returns and exemptio	n applica	tions?	83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contribution	utions?		83b	X	
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?		N/A	84a	L	
b	If "Yes," did the organization include with every solicitation an express statement that such ca	ontributic	ns or gifts were not			
	tax deductible?		N/A	84b		
85 a	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?		N/A	85a		
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		N/A	85b		
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the	he organi	zation received a			
	waiver for proxy tax owed for the prior year.					
C	Dues, assessments, and similar amounts from members	85c	N/A			
d	Section 162(e) lobbying and political expenditures	85d	N/A			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)		N/A			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?		N/A	85g		
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amour	nt on line	85f			
	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditu	ires for th	e		l	
	following tax year?		N/A	85h		
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on					
	line 12	86a	N/A			
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A			
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a	N/A			
b	Gross income from other sources. (Do not net amounts due or paid to other sources					
	against amounts due or received from them.)	87b	N/A			
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable co		or partnership,			
	or an entity disregarded as separate from the organization under Regulations sections 301.77	'01-2 and	301.7701-3?			
	If "Yes," complete Part IX			88a		X
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity	within th	e meaning of			
	section 512(b)(13)? If "Yes," complete Part XI			88b	L	X
89 a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year und				1	
	section 4911▶ 0 • ; section 4912 ▶ 0 • ; section 495	55 🕨	0.			
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess	benefit				
	transaction during the year or did it become aware of an excess benefit transaction from a private tra	or year?) i i i i i i i i i i i i i i i i i i i	
	If "Yes," attach a statement explaining each transaction			89b		X
C	Enter: Amount of tax imposed on the organization managers or disqualified persons during the	e year un	der			
	sections 4912, 4955, and 4958		0.			
	Enter: Amount of tax on line 89c, above, reimbursed by the organization		0.			
e	All organizations. At any time during the tax year, was the organization a party to a prohibited	tax shelte	er transaction?	89e		Х
f	All organizations. Did the organization acquire a direct or indirect interest in any applicable insu			89f		Х
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. D					
	or a fund maintained by a sponsoring organization, have excess business holdings at any time	e during t	he year? N/A	89g		
90 a	List the states with which a copy of this return is filed \blacktriangleright NONE		· · · · · · · · · · · · · · · · · · ·			
	Number of employees employed in the pay period that includes March 12, 2007		90b			3
91 a	The books are in care of THE ORGANIZATION	Telepl	10ne no. ► <u>512-48</u>	2.9	345	
	Located at ► 707 RIO GRANDE #200, AUSTIN, TX		ZIP + 4 ► 7	870	1	

	Located at \blacktriangleright 707 RIO GRANDE #200, AUSTIN, TX	ZIP+4 ► 7870)1		
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	No	
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			Х	
	If "Yes," enter the name of the foreign country N/A				
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank				
	and Financial Accounts.				

Form 990 (2007)

723162 / 12-27-07

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Form

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	n 990 (2007) CADDO LAKE	INSTIT	JTE, INC.		20-	3622669 Page 8
	At any time during the calendar year, did the org	anization ma	intain an office outside o	of the Ur	nited States?	91c X
v	If "Yes," enter the name of the foreign country		N/A			
92	Section 4947(a)(1) nonexempt charitable trusts fi			Check he	əre	>
	and enter the amount of tax-exempt interest rece	eived or accri	ued during the tax year .			N/A
	Analysis of Income-Producing					
No	te: Enter gross amounts unless otherwise		ated business income		ed by section 512, 513, or 514	(E)
indi	icated.	(A) Business	(B) Amount	(C) Exclu-	(D) Amount	Related or exempt
93	Program service revenue:	code	Aniount	sion code		function income
a						
b						
C						·
d					· · ·	•····
e				+		
	Medicare/Medicaid payments			+		
-	Fees and contracts from government agencies			+		
	Membership dues and assessments					
	Interest on savings and temporary cash investments			14	553.	
	Dividends and interest from securities					
	Net rental income or (loss) from real estate:					
	debt-financed property			+ +		
	not debt-financed property	and the second se		+ +		
	Net rental income or (loss) from personal property			+ +		- · · · · · · · · · · · · · · · · · · ·
	Other investment income			+		<u></u>
100	Gain or (loss) from sales of assets					
	other than inventory		· · · · · · · · · · · · · · · · · · ·	+ +		
	Net income or (loss) from special events			+		
	Gross profit or (loss) from sales of inventory			+		
	Other revenue:					
a b				┼─┦		
0						····
U d				+		
u o				+ - }		
104	Subtotal (add columns (B), (D), and (E))		0.		553.	0.
	Total (add line 104, columns (B), (D), and (E))					553.
	Line 105 plus line 1e, Part I, should equal the am			• • • • • • • • • • • • • • • • • • • •		
Lin	Relationship of Activities to the Explain how each activity for which income is rep exempt purposes (other than by providing funds	orted in colum	nn (E) of Part VII contribute			
210	Information Regarding Taxable (A) (B) ame, address, and EIN of corporation, Percentage of		ries and Disregard (C)	ed En	tities (See the instruction (D)	ıs.) (E)
Na	ame, address, and EIN of corporation, Percentage o partnership, or disregarded entity ownership inter	est	Nature of activities		Total income	End-of-year assets
	N/A	%				
	N/ A			+		
		%		<u> </u>		
8 o 1200	nX Information Regarding Transfe		ated with Personal	Bonc	fit Contracto /0-+ #	instructions 1
	Refsubritisment					
(b)	Did the organization, during the year, receive any funds, Did the organization, during the year, pay premiums, di ote: If "Yes" to (b), file Form 8870 and Form 4720 (s	ectly or indired	ctly, on a personal benefit co		al benefit contract?	Yes X No
						Form 990 (2007)

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Form 990 (2	007) CADDO LAKE INSTITUTE, 1	INC.	20-362	
TRANK.	Information Regarding Transfers To and From (controlling organization as defined in section 512(b)(13).	Controlled Entitie	S. Complete only if the organiz	ration is a
				Yes No
	e reporting organization make any transfers to a controlled entity	as defined in section 5	512(b)(13) of the Code? If "Yes,	u l
compl	lete the schedule below for each controlled entity. (A)	(B)	(C)	(D)
	Name, address, of each controlled entity	Employer Identification Number	Description of transfer	Amount of transfer
a				
b				
c				
	Totals			
				Yes No
	e reporting organization receive any transfers from a controlled e lete the schedule below for each cont <u>rolled entity</u> .	ntity as defined in sect	ion 512(b)(13) of the Code? If "	Yes,"
	(A)	(B) Employer	(C)	(D)
	Name, address, of each controlled entity	Identification Number	Description of transfer	Amount of transfer
a				
b				
°				
	Totals			<u>.</u>
·	r etalo	HARABARA LIPPLA QAALAR BAADA AY		Yes No
	e organization have a binding written contract in effect on August	17, 2006, covering the	interest, rents, royalties, and	
	ties described in question 107 above? Jnder penalties of perfury redective that have examined this return, including accompan ind complete. Declaration of gepare (other than officer) is based on all information of wh	ying schedules and statement	s, and to the best of my knowledge and b	elief, it is true, correct,
	ind complete. Declaration of preparer (other that officer) is based on all information of wh	non preparer nas any knowledg		
Please Sign	Signature of officer		<u>3 / 14/ 09</u>	
Here	RICHARD LOWERRE, PRESIDENT		/	
]	Type or print name and title	L Data	Nacole it	5-11/A
Paid s	Preparer's Mary Well Mathies CPA	5/12/09	Check if self- employed	or PTIN (See Gen. Inst. X)
Use Only	irm's name (or MATHIS AND COMPANY, CPA'S	3 , , , , , ,	EIN ►	
s	P.O. BOX 200381 (address, and 20P+4 AUSTIN, TX 78720-0381		Phone no. ▶ (512) 231-0550
l				Form 990 (2007)

723164/12-27-07

SCHEDUL (Form 990 or		Organization Exemp				MB No. 1545-0047
Department of the	Treasury	(Except Private Foundation) 501(n), or 4947(a)(1 Supplementary Informati ► MUST be completed by the above organ		t structions.)	7	2007
Internal Revenue S		MUST be completed by the above organ	nizations and attached to thei	F Form 990 of 990-E	2 Employer identif	ication number
		CADDO LAKE INSTITUTE, INC	2.		20 36226	
新しい 11 20 (単) 新学会会社 (新) (新)		ensation of the Five Highest Paid Em e 1 of the instructions. List each one. If there are none, e		Officers, Dire	ctors, and T	rustees
		d address of each employee paid more than \$50,000	(b) Litle and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
RICHARD	LOWE	RRE	PRESIDENT 25.00	60,564.		
			-			
			-			
Total number o	f other emp		-			
over \$50,000	Comp	ensation of the Five Highest Paid Inde e 2 of the instructions. List each one (whether individual	-		ional Service	es
		and address of each independent contractor paid more th	i	(b) Type of s	service	(c) Compensation
		EDERICK DE, SUITE 200, AUSTIN, TX	<u>78701</u>	EGAL & RE	SEARCH	81,036.
				andarrika ing manang		
Total number of \$50,000 for pro	fessional se	enving over rvices ensation of the Five Highest Paid Inde	0	ta far Othar S		
15210115-X	(List eacl	n contractor who performed services other than profession here are none, enter "None." See page 2 of the instruction	onal services, whether individu			
	(a) Name a	nd address of each independent contractor paid more th	an \$50,000	(b) Type of s	ervice	(c) Compensation
NONE						
		actors receiving over				
\$50,000 for oth	er services		0		a de la contra de la La contra de la contr	

 723101/12-27-07
 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.
 Schedule A (Form 990 or 990-EZ) 2007

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 INSTITUTE, INC.
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	Statements About Activities (See page 2 of the instructions.)		Yes	No		
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence					
	public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the					
	lobbying activities \$ \$\$\$ (Must equal amounts on line 38, Part VI-A, or					
	lobbying activities \$ 652. (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.) VI-A, LINE 38B 38B	1	X			
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations					
	checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.					
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)					
ł	a Sale, exchange, or leasing of property? SEE STATEMENT 5	2a	Х			
l	b Lending of money or other extension of credit?	2b		Х		
	c Furnishing of goods, services, or facilities? <u>SEE STATEMENT 6</u>	2c	Х			
	d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE STATEMENT 7	2d	X			
	e Transfer of any part of its income or assets?	2e		Х		
	a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how					
	the organization determines that recipients qualify to receive payments.)	3a		Х		
1	b Did the organization have a section 403(b) annuity plan for its employees?	3b		X		
(c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space,					
	the environment, historic land areas or historic structures? If "Yes," attach a detailed statement	3c		Х		
(d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		Х		
4 ;	a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f					
	and 4g	4a		X		
I	b Did the organization make any taxable distributions under section 4966? <u>N/A</u>	4b				
	c Did the organization make a distribution to a donor, donor advisor, or related person?	4c				
	d Enter the total number of donor advised funds owned at the end of the tax year					
	e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year		N/.	A		
1	f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on					
	line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts			0.		
(g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year			0.		

Schedule A (Form 990 or 990-EZ) 2007

723111 12-27-07 · · · ·

trais.M	Reason for Non-Private Foundation	Status (See pages 4 ti	hrough 8 of the instructio	ns.)						
I certify that	the organization is not a private foundation because it is: (Please check only ONE a	pplicable box.)							
5	A church, convention of churches, or association of cl	nurches. Section 170(b)(1	I)(A)(i).							
6	6 A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)									
7	A hospital or a cooperative hospital service organization	on. Section 170(b)(1)(A)(i	ii).							
8	A federal, state, or local government or governmental	unit. Section 170(b)(1)(A))(v).							
9	A medical research organization operated in conjunction	on with a hospital. Sectior	n 170(b)(1)(A)(iii). Enter 1	the hospital'	s name, city,					
_	and state 🕨									
10	An organization operated for the benefit of a college of	r university owned or oper	rated by a governmental u	unit. Section	170(b)(1)(A)(iv).				
	(Also complete the Support Schedule in Part IV-A.)									
11a 🛛 🗙			overnmental unit or from	the general	public.					
	Section 170(b)(1)(A)(vi). (Also complete the Support									
11b	A community trust. Section 170(b)(1)(A)(vi). (Also co									
12	An organization that normally receives: (1) more than receipts from activities related to its charitable, etc., fu									
	its support from gross investment income and unrelat									
	by the organization after June 30, 1975. See section 5		• • •							
10	An organization that is not controlled by any disgualific	ad parsons (other than for	undation managers) and	othonwico ma	ote the requir	omente of section				
13 📖	509(a)(3). Check the box that describes the type of su	•	unuation managers) and		ets the requir	CITICATION OF SECTION				
	Type I		nctionally Integrated		Type III-	Ather				
			notionally intogration		турс ш	other				
	Provide the following information a	bout the supported organ	nizations. (See page 8 of	the instruction	ons.)					
	(a)	(b)	(c)	d) (d)	(e)				
	Name(s) of supported organization(s)	Employer	Type of organization		upported	Amount of				
		identification number (EIN)	(described in lines 5 through 12 above		on listed in porting	support				
			or IRČ section)	organi	zation's					
				governing	documents?					
				Yes	No					
				163		· · · · ·				
		1								

Schedule A (Form 990 or 990-EZ) 2007

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Sche Ra	dule A (Form 990 or 990-EZ) 2007 C Support Schedule (Co Note: You may use the	omplete only if you che	ecked a box on line 10.	11. or 12.) Use cash	method of accountin	3622669 Page
Caler begir	ndar year (or fiscal year ining in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15	Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	594,796.	112,975.			707,771.
16	Membership fees received					
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
18	Gross income from interest, divid- ends, amounts received from pay- ments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19	Net income from unrelated business activities not included in line 18					
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22	Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					
23	Total of lines 15 through 22	594,796.	112,975.	0.	0.	707,771.
24	Line 23 minus line 17	594,796.	112,975.		· ··· · · · · · · · · · ·	707,771.
25	Enter 1% of line 23	5,948.	1,130.			14 166
26	Organizations described on lines 10					14,155.
b	Prepare a list for your records to sho unit or publicly supported organization				A CONTRACT OF A CONTRACT.	
	Do not file this list with your return.		-	ed the amount shown in	▶ 26b	0.
C	Total support for section 509(a)(1) to			•••••••••••••••••••••••••••••••••••••••		707,771.
d	Add: Amounts from column (e) for lin					
		22	19 26b		► 26d	
e	Public support (line 26c minus line 2	6d total)			> 26e	707,771.
f	Public support percentage (line 26e					100.0000%
27	Organizations described on line 12: records to show the name of, and tot such amounts for each year: (2006)	tal amounts received in ea	ch year from, each "disqu	alified person." Do not fil	e this list with your retur	
h	For any amount included in line 17 th					
2	and amount received for each year, the described in lines 5 through 11b, as the larger amount described in (1) or (2006)	hat was more than the lar well as individuals.) Do no (2), enter the sum of the (2005)	ger of (1) the amount on at file this list with your re- se differences (the excess (20)	line 25 for the year or (2) eturn. After computing th amounts) for each year: 04)	\$5,000. (Include in the li e difference between the N/A (2003)	st organizations
C	Add: Amounts from column (e) for lin	nes: 15	***************	16		•
	Add: Amounts from column (e) for lin 17 Add: Line 27a total	20		21	► 27c	<u>N/A</u>
d	Add: Line 27a total	and	I line 27b total		► 27d	<u>N/A</u>
e f	Public support (line 27c total minus I Total support for section 509(a)(2) to	nic 270 lotal)	23. column (e)	▶ 27f ▶	► 27e J/A	<u>N/A</u>
ı a	Public support percentage (line 27e					N/A %
	Investment income percentage (line					<u> </u>

 28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

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 12-27-07

 NONE
 Schedule A (Form 990 or 990-EZ):

 Schedule A (Form 990 or 990-EZ) 2007 13

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chedule A (Form 990 or 990-EZ) 2007 CADDO LAKE INSTITUTE, INC. 20- Private School Questionnaire (See page 9 of the instructions.) 20-	362266 N/		Page
(To be completed ONLY by schools that checked the box on line 6 in Part IV)	117	21	
		Yes	N
Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing		103	
instrument, or in a resolution of its governing body?	29		
Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues,			
and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of		1	
solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known			
to all parts of the general community it serves?	31		
if "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
Does the organization maintain the following:			
a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
admissions, programs, and scholarships?	32c		
d Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		<u>.</u>	
Does the organization discriminate by race in any way with respect to:			
a Students' rights or privileges?			
b Admissions policies?			
c Employment of faculty or administrative staff?			
d Scholarships or other financial assistance?			
e Educational policies?	33e		
f Use of facilities?			
g Athletic programs?			
h Other extracurricular activities?	33h		
If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
a Does the organization receive any financial aid or assistance from a governmental agency?			
b Has the organization's right to such aid ever been revoked or suspended?	34b		
If you answered "Yes" to either 34a or b, please explain using an attached statement.		1	
Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50,			
1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		L

Schedule A (Form 990 or 990-EZ) 2007

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Part VI A Lobbying Expenditures by Electing Public Charities (See page 11 of the instructions.) (To be completed ONLY by an eligible organization that filed Form 5768)

		16 years abo	ecked "a" and "limited contro	
Limits	on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for all electing organizations
(The term "exp	enditures" means amounts paid or incurred.)			
36 Total lobbying expenditures to influe	nce public opinion (grassroots lobbying)	36	N/A	0
	nce a legislative body (direct lobbying)			652
,	es 36 and 37)			652
				402,638
40 Total exempt purpose expenditures	(add lines 38 and 39)	40		403,290
41 Lobbying nontaxable amount. Enter If the amount on line 40 is -	the amount from the following table - The lobbying nontaxable amount is -			
Not over \$500,000	20% of the amount on line 40			
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	41	X	80,658
	\$225,000 plus 5% of the excess over \$1,500,000 \$1,000,000			
	r 25% of line 41)			20,165
	0- if line 42 is more than line 36			0
	0- if line 41 is more than line 38			0
	n either line 43 or line 44, you must file Form 4720.		n an this and the second s	

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns

below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

		Lobbying Expendi	itures During 4-Year Av	eraging Period		
Calendar year (or fiscal year beginning in) 🛛 🕨	(a) 2007	(b) 2006	(c) 2005	(d) 2004		(e) Total
45 Lobbying nontaxable amount	80,658.	81,392.	0.			162,050
46 Lobbying ceiling amount (150% of line 45(e))						243,075
47 Total lobbying expenditures	652.	19,447.	0.			20,099
48 Grassroots nontaxable amount	20,165.	20,348.	0.	100 au 0 1 1 0		40,513
49 Grassroots ceiling amount (150% of line 48(e))						60,770
50 Grassroots lobbying expenditures			0.			0
Part VI-B Lobbying A (For reporting or	ctivity by Nonelecti nly by organizations that did n	ng Public Charities ot complete Part VI-A) (See p	age 14 of the instructior	s.)		N/A
During the year, did the organization nfluence public opinion on a legisl	ative matter or referendum, th	rough the use of:		Yes	No	Amount
 a Volunteers b Paid staff or management (Inc. c Media advertisements 	lude compensation in expens	es reported on lines c through	h h.)			
d Mailings to members, legislate e Publications, or published or t	ors, or the public					
f Grants to other organizations f g Direct contact with legislators,	their staffs, government offic	ials, or a legislative body				
 h Rallies, demonstrations, semir i Total lobbying expenditures (A 				Contract of the State		0

2007.07000 CADDO LAKE INSTITUTE, INC.

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		rectly or indirectly engage in any of	• •	-			
		ection 501(c)(3) organizations) or in		litical organizations?	ſ	Yes	No
		panization to a noncharitable exempt	-		51a(i)	103	X
							X
	her transactions:						
		ts with a noncharitable exempt organ	nization		b(i)		x
							X
					~ – – – – –		X
							X
							X
							X
	•						X
				always show the fair market value of the			
go	oods, other assets, or services	given by the reporting organization.	If the organization received	l less than fair market value in any			
tra	ansaction or sharing arrangem	ent, show in column (d) the value of	f the goods, other assets, o	r services received:]	N/A	
(a)	(b)	(C)		(d)			
Line no.	Amount involved	Name of noncharitable exe	empt organization	Description of transfers, transactions, and	sharing arr	angen	nents
		····					
						2	
Co	ode (other than section 501(c) 'Yes," complete the following s	(3)) or in section 527? schedule: N/A		anizations described in section 501(c) of the	Yes	X] No
	(a) Name of org		(b) Type of organization	(c) Description of relations	hip		
					·· .		<u></u>
		1. (18) - (1					
				· · · · · · · · · · · · · · · · · · ·			
		····					
723152 12-27-07			L,	Schedule A (For	m 990 or 9	90-EZ	200

Schedule B	
(Form 990, 990-EZ,	
or 990-PF)	

Department of the Treasury

Internal Revenue Service

Schedule of Contributors

Supplementary Information for line 1 of Form 990, 990-EZ, and 990-PF (see instructions) OMB No. 1545-0047

2007

Employer identification number

20-3622669

Name of	organization
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Organization type(check one):							
Filers of:	Section:						
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						

CADDO LAKE INSTITUTE, INC.

Check if your organization is covered by the General Rule or a Special Rule. (Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule-see instructions.)

General Rule-

For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.)

Special Rules-

For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of \$5,000 or 2% of the amount on line 1 of these forms. (Complete Parts I and II.)

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of crueity to children or animals. (Complete Parts I, II, and III.)

For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the Parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.)

Caution: Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they **must** check the box in the heading of their Form 990, Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, Form 990-EZ, and Form 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2007)

723451 12-27-07

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CADDO LAKE INSTITUTE, INC.

Part I Contributors (See Specific Instructions.)

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
1	DON HENLEY 2650 OXNARD ST. WOODLAND, CA 91367	\$\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
2	FREDERICK & LISA BARON 5950 DELOACHE AVENUE DALLAS, TX 75225	\$20,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
3	US FISH & WILDLIFE SERVICE <u>4301 NORTH FAIRFAX DRIVE, SUITE 7110</u> <u>ARLINGTON, VA 22203</u>	\$ <u>141,763.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
4	CALIFORNIA COMMUNITY FOUNDATION 445 S. FIGUEROA ST. LOS ANGELES, CA 90071	\$10,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution

Page 1 of 1 of Part I

Employer identification number

20-3622669

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	Current Year Deduction	90. 282	272				
	Curren Dedu						
	Current Sec 179		•				
	Sec						
	Accumulated Depreciation	12	12				
2	Accur Depre						
n	For lation	236. 911.	147.				
	Basis For Depreciation		μ,				
	ul no Si		•				
	Reduction In Basis						
	Bus % Excl						
		236. 911.	1- 				
	Unadjusted Cost Or Basis	3 3	1,147	en Adams Regelation Stagelation References			
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9 7	Life	DB5.00					
	Method	200DB					
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	Des	060 J					
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		1DESK 2DEML COMPUTER * TOTAL 990 PAGE	DED				
	Asset No.						

990

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2007 DEPRECIATION AND AMORTIZATION REPORT FORM 990 PAGE 2 (D) - Asset disposed 1 9

* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

728102 04-27-07

CADDO LAKE INSTITUTE, INC.			20-36226	569
	TS AND ALLOCATIO O OTHERS	DNS	STATEMENT	1
CLASS OF ACTIVITY/DONEE'S NAME AND	D ADDRESS		AMOUNT	
EMERGENCY FIRE CONTROL GREGG-HARRISON FIRST CALL 101 EAST METHVIN STE 306 LONGVIEW, TX 75601			50	00.
TOTAL INCLUDED ON FORM 990, PART	II, LINE 22B		50	00.
FORM 990 DEPRECIATION OF ASS	ETS NOT HELD FOR	INVESTMENT	STATEMENT	2
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUI	E
DESK DELL COMPUTER	236. 911.			34. 29.
TOTAL TO FORM 990, PART IV, LN 57	1,147.	284.	86	63.
FORM 990 OTHE	R LIABILITIES		STATEMENT	3
DESCRIPTION		BEGINNING OF YEAR	END OF YEA	AR
		1,374.	1 (93.
INTEREST REFUNDABLE TO GRANTOR		1,3/4.	ني سلي	, ,

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STATEMENT

FORM 990	EXPLANATION OF RELATIONSHIP
	PART V-A, LINE 75B

INDIVIDUAL'S NAME	TITLE OR ROLE
RICHARD LOWERRE	PRESIDENT
INDIVIDUAL'S NAME	TITLE OR ROLE
LOWERRE & FREDERICK	LAW FIRM

EXPLANATION OF RELATIONSHIP

MR. LOWERRE IS ONE OF FIVE PARTNERS IN THE LAW FIRM THAT DOES RESEARCH AND LITIGATION UNDER CONTRACT WITH CADDO LAKE INSTITUTE.

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SCHEDULE A	EXPLANATION OF TRANSACTIONS	STATEMENT	5
	PART III, LINE 2A		

PAID THE LOWERRE AND FREDERICK LAW FIRM FOR OFFICE SPACE, UTILITIES, AND USE OF SOME EQUIPMENT.

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SCHEDULE A

EXPLANATION OF TRANSACTIONS PART III, LINE 2C STATEMENT 6

PAID THE LOWERRE AND FREDERICK LAW FIRM FOR ANSWERING THE PHONE AND OTHER OFFICE ASSISTANCE.

SCHEDULE A

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EXPLANATION OF TRANSACTIONS PART III, LINE 2D STATEMENT 7

THE LAW FIRM OF RICHARD LOWERRE, PRESIDENT, WAS PAID FOR LEGAL & RESEARCH SERVICES, UNDER A WRITTEN CONTRACT APPROVED BY THE NON-RELATED MEMBERS OF THE BOARD.

Form 4562-FY	Deprec	ation and Am	ortizatio	n 99()	омв №. 1545-0172 2007
Department of the Treasury	(Including	Information on Lis				Attachment
Internal Revenue Service	See separate instr	-		Sequence No. 67		
Name(s) shown on return		Busin	ess or activity to whi	ch this form relat	es	Identifying number
			X 000 D			20 202000
CADDO LAKE INSTI			M 990 PZ			20-3622669
Rent Election To Expense Co						ou complete Part I.
1 Maximum amount. See the i						125,000.
2 Total cost of section 179 pro						E00 000
	79 property before reduction					500,000.
	tract line 3 from line 2. If zero					
	line 4 from line 1. If zero or less, enter					
6 (a) Desc	cription of property	(b) Cost (busin	ess use only)	(c) Elected	COSL	
	· · · · · · · · · · · · · · · · · · ·					
						en en en de régenses de Brasiliais internet de la composition
7 Listed property. Enter the ar						
8 Total elected cost of section						
9 Tentative deduction. Enter t						
10 Carryover of disallowed ded						
11 Business income limitation.			,			
12 Section 179 expense deduc					12	n an a suite ann an 117 <mark>- Ann a</mark> nn
			🏲 13			
			A DESCRIPTION OF THE OWNER AND THE OWNER		· · · · · · · · · · · ·	I
•			aced in service	during		
the tax year						
the tax year						0.
15 Property subject to section	168(f)(1) election				15	0.
15 Property subject to section16 Other depreciation (includin)	168(f)(1) election g ACRS)				15	0.
15 Property subject to section16 Other depreciation (includin)	168(f)(1) election g ACRS)	operty.) (See instructions.			15	0.
15 Property subject to section 16 Other depreciation (includin Rent III) MACRS Depreciat	168(f)(1) election g ACRS) tion (Do not include listed pro	operty.) (See instructions. Section A)		<u>15</u> <u>16</u>	
15 Property subject to section 16 Other depreciation (includin Part III MACRS Depreciat 17 MACRS deductions for asse	168(f)(1) election g ACRS) tion (Do not include listed pro ets placed in service in tax ye	operty.) (See instructions. Section A ars beginning before 200) 7		15	90.
 15 Property subject to section 16 Other depreciation (includin Partill MACRS Depreciat 17 MACRS deductions for asset 18 If you are electing to group any asset 	168(f)(1) election g ACRS) tion (Do not include listed pro ets placed in service in tax year i s placed in service during the tax year i	operty.) (See instructions. Section A ars beginning before 200 nto one or more general asset acc) 7 		<u>15</u> <u>16</u> <u>17</u>	90.
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15 Property subject to section 16 Other depreciation (includin Part III) MACRS Depreciat 17 MACRS deductions for asset 18 If you are electing to group any assets Section (a) Classification of propert	of disallowed deduction to 2008. Add lines 9 and 10, less line 12 ▶ 13 use Part II or Part III below for listed property. Instead, use Part V. special Depreciation Allowance and Other Depreciation (Do not include listed property.) appreciation allowance for qualified property (other than listed property) placed in service during ar ar 14 subject to section 168(f)(1) election 15 reciation (including ACRS) 16 MACRS Depreciation (Do not include listed property.) (See instructions.) 17 Section A 90. eductions for assets placed in service in tax years beginning before 2007 17 Section B - Assets Placed in Service During 2007 Tax Year Using the General Depreciation System Classification of property (b) Month and year placed in service only - see instructions) property 0.1 1 0.1 1 0.1 1					
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	recreation, or a	amusement.)						-							
	Note: For any through (c) of S	vehicle for wi Section A, all	hich you are u of Section B,	sing the and Sec	standaro tion C if	d mileag applica	le rate ol ble.	r deduc	ting leas	e expens	se, com	olete on l	l y 24a, 2	4b, colu	mn
Section	A - Depreciation a					nstructio	ons for li	mits fo	r passeng	er autor	nobiles.)				
24a Do	you have evidence to s	support the bu		ent use cla	aimed?	<u> </u>	es	No	24b If "Y	'es," is t	he evide	nce writ	ten?	Yes	
т	Type of property Date placed Business/		(c) Business/	, (d) Cost or		Bas	(e) Basis for depreciation		(f) (g)				(h) reciation	Ele	
	(list vehicles first) bate placed investment u percentage				/h	(business/investment use only)		1.000.001				uction	sectio	on ost	
25 Spe	cial depreciation all	owance for q		property	/ placed	in servi			ix year ar	nd					
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26 Pro	perty used more tha	an 50% in a c	ualified busin	ess use:										·······	
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97 Dro	perty used 50% or l	i i i i i i i i i i i i i i i i i i i													
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28 Add	amounts in column	n (h), lines 25	through 27. E	inter her	e and on	line 21	, page 1				. 28				
29 Add	amounts in column	n (i), line 26. E											. 29		_
			5	Section E	B - Infor	mation	on Use	of Veh	icles						
lf you pi	te this section for ve rovided vehicles to y ehicles.												ing this	section f	or
				(a)		(b) Vehicle			(c) (d)		•		(e)		f)
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	l lines 30 through 32														
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use	?	Section C	- Questions 1	ior Empl	overs W	ho Pro	uide Vet	l Jicles f	or lise b	v Thoir I	l Employe		i		L
Answer	these questions to			•	•					-	• •		re not m	ore than	۱.5
	or related persons.											0 1110 4	ie neen		
37 Do y	you maintain a writte	en policy stat	ement that pr	ohibits a	ll persor	al use c	of vehicle	əs, inclu	uding cor	nmuting	, by you	r		Yes	Τ
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00 De.	you maintain a writte														
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emp 39 Doy 40 Doy the 41 Doy Not	you provide more the use of the vehicles, you meet the require	and retain the	erning qualifie	d autom			tion B fo	r the co	overed ve	hicles.				<u> </u>	
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