COMMITTEE ON NATURAL RESOURCES 114th Congress Disclosure Form As required by and provided for in House Rule XI, clause 2(g)(5)

Natural Resources Committee Hearing on a discussion draft of the "Protecting America's Recreation and Conservation Act" on November 18, 2015

For Individuals:



For Witnesses Representing Organizations:

Name: Name of Organization(s) You are Representing at the Hearing: Business Address: Business Email Address: Business Phone Number:

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For Nongovernment Witnesses ONLY:

1. Please attach/include current curriculum vitae or resume.

Please see resume attached.

2. Please list any federal grants or contracts (including subgrants or subcontracts) related to the subject matter of the hearing that were received in the current year and previous two calendar years by you or the organization(s) you represent at this hearing, including the source and amount of each grant or contract.

N/A

3. Please list any contracts or payments originating with a foreign government related to the subject matter of the hearing that were received in the current year and previous two calendar years by you or the organization(s) you represent at this hearing, including the amount and country of origin of each contract or payment.

N/A

Tom Wolfe

Arlington, Virginia

SUMMARY

SENIOR PUBLIC AFFAIRS EXECUTIVE. Successful leadership positions in local, state, national and international governments and related entities. Notable achievements applying management skills in varied cultures including for-profit and non-profit corporations and trade associations. Adept at managing ongoing policy while developing and advancing innovative programs, meeting strategic goals, hiring and inspiring professional staff.

"With limited resources Tom conceived the mission and singlehandedly made a significant, positive impact delivering our association's message in Washington to give us an important voice and a seat at the table." Past President, National Association of State Park Directors

CORE COMPETENCIES

- > **Project, program, resource development** through skilled "people relations" management
- > Policy and strategy analysis, formulation and implementation
- > **Communications** with internal, external, business, public, private and special interests
- > Coalition building among unlikely allies to achieve program objectives
- > Legislative relations and political intelligence

EXPERIENCE

Public Affairs Consultant, Arlington, VA, 2009 – Present

Provide strategic counsel for development and advancement of federal public policy. Conceive and deliver legislative and political strategy, issues development and grassroots campaigns.

- Established the first Washington, DC based representation for a national trade association.
- Created a major federal presence with the executive and legislative branches, favorably influenced public policy, developed new working relationships with national corporate and non-profit organizations.
- Implemented a grassroots campaign which delivered 50,000 postcards and emails to the Hill which stopped a committee hearing and killed a bill detrimental to the industry.

Assistant Director, 2006 - 2009

NATIONAL PARK SERVICE (NPS), Washington, DC

Managed a ten-member team providing legislative services and congressional liaison for this \$2.6 billion federal bureau. Served as principle liaison with the executive and legislative branches.

Facilitated reporting and action steps on all legislative activity with the directorate, associate and regional directors. NPS's principal contact with the Department of the Interior and seven other departmental bureaus.

Monitored staff contact with 391 national park sites in seven regions in 49 states.

- Member of the National Leadership Council consisting of the NPS Director and key advisors, advancing the legislative affairs program.
- Directed preparation of testimony before Congress, involving 18 legislative hearings and eight oversight hearings covering 78 bills and responding to 20 sets of follow-up questions.
- Coordinated Administration policy and oversaw the drafting of 51 Administration legislative proposals and 24 bills requested by Members of Congress.

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Director of Special Assessment Study, 2005 - 2006

INTERNATIONAL REPUBLICAN INSTITUTE (IRI), Washington, DC

Chosen by this nonprofit, organization whose mission is advancing freedom and democracy worldwide, to undertake a special analysis to provide programmatic direction to the Sultanate of Oman nation.

- As on-site project director, conducted a study and needs assessment of the members and staff of the lower House of the Omani Parliament. Interviewed over 100 staff and elected members to assess organizational capacity and internal training programs and identify strengths and weaknesses.
- Prepared a well-received comprehensive assessment report and a two-year training plan providing ongoing IRI resource support for the establishment of a free-standing, publicly elected national legislature empowered to enact laws in the Sultanate of Oman.

Chief of Staff, 2004 - 2005

U. S. REPRESENTATIVE JIM NUSSLE (IA), WASHINGTON, DC

Managed and directed operations of five congressional offices and professional staff of 18.

- Coordinated operations among business, professional and political communities and the House Budget Committee majority staff and member offices.
- Conceived/directed legislative communications, political planning and programs.
- Directed constituent services and correspondence systems to respond to thousands of emails and postal messages requiring a ten-day turn around.

Director of Market Development, 2000 - 2003

PUBLIC AFFAIRS TECHNOLOGIES, INC., Alexandria, VA

Designed and directed national marketing program and staff for a multi-million dollar producer of government/ public affairs specialty software.

- Achieved 70% increase in annual revenue with record client cultivation and recruitment. Built product capability awareness through trade publications and special events.
- Led programming team producing innovative grassroots and political action software and constituent services products.

EARLIER EXPERIENCE

Chief of Staff, U.S. Representative Deborah Pryce (OH), Columbus, OH / Washington, DC Director Political Affairs, National Restaurant Association, Washington, DC Regional Political Director, Republican National Committee, Washington, DC Director of Legislative Policy, Greater Cleveland Growth Association, Cleveland, OH Director of Administration, Cuyahoga County Auditor, Cleveland, OH Legislative Assistant, Ohio House of Representatives, Columbus, OH

EDUCATION

The Graduate School of Political Management, The George Washington University, Washington, DC Studies interrupted by appointment as Congressional campaign manager, Cleveland, OH

MBA Courses, Cleveland State University, Cleveland, OH Studies interrupted by appointment as Congressional campaign manager, Columbus, OH

B.A., Political Science and Economics, Ohio University, Athens, OH

CURRENT & RECENT AFFILIATIONS

Member Arlington County Community Emergency Response Team (CERT) 2015 Arlington County Election Officer, 2014 - present Campaign Volunteer, Vihstadt for Arlington County Board, 2014 Volunteer docent, Washington National Cathedral, 2010 – present