COMMITTEE ON NATURAL RESOURCES

Disclosure Form ov and provided for in House Rule XI, clause 20

As required by and provided for in House Rule XI, clause 2(g) and the Rules of the Committee on Natural Resources

July 8, 2011, Challenges facing Domestic Oil and Gas Development: Review of Bureau of Land Management/U.S. Forest Service Ban on Horizontal Drilling on Federal Lands

For Individuals:
1. Name:
2. Address:
3. Email Address:
4. Phone Number:
* * * *
For Witnesses Representing Organizations:
1. Name: Amy Mall
2. Name of Organization(s) You are Representing at the Hearing:
Natural Resources Defense Council
3. Business Address: 1152 15 th Street, NW, Suite 300, Washington, D.C. 20005
4. Business Email Address: [Information redacted for privacy]
5. Business Phone Number: 202-513-6266

Name/Organization: Amy Mall, Natural Resources Defense Council

Title/Date of Hearing: July 8, 2011, Challenges facing Domestic Oil and Gas Development: Review of Bureau of Land Management/U.S. Forest Service Ban on Horizontal Drilling on Federal Lands

a. Any training or educational certificates, diplomas or degrees or other educational experiences that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

Master of Public Policy

b. Any professional licenses, certifications, or affiliations held that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

c. Any employment, occupation, ownership in a firm or business, or work-related experiences that relate to your qualifications to testify on or knowledge of the subject matter of the hearing.

Senior Policy Analyst, Natural Resources Defense Council, 2001-present

d. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that you have received in the current year and previous four years, including the source and the amount of each grant or contract.

e. A list of all lawsuits or petitions filed by you against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed.

Petition for Rulemaking Pursuant to Section 6974(a) of the Resource Conservation and Recovery Act Concerning the Regulation of Wastes Associated with the Exploration, Development, or Production of Crude Oil or Natural Gas or Geothermal Energy

Subject: Wastes associated with the exploration, development, or production of crude oil or natural gas or geothermal energy

Statute: Resource Conservation and Recovery Act

f. Any other information you wish to convey that might aid the Members of the Committee to better understand the context of your testimony.

Name/Organization: Amy Mall, Natural Resources Defense Council

Title/Date of Hearing: July 8, 2011, Challenges facing Domestic Oil and Gas Development: Review of Bureau of Land Management/U.S. Forest Service Ban on Horizontal Drilling on Federal Lands

In addition, for witnesses representing organizations:

g. Any offices, elected positions, or representational capacity held in the organization(s) on whose behalf you are testifying.

Senior Policy Analyst

h. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that were received in the current year and previous four years by the organization(s) you represent at this hearing, including the source and amount of each grant or contract for each of the organization(s).

Please see the attached document titled NRDC-Federal Grants and Contracts FY 2009-2011.

i. A list of all lawsuits or petitions filed by the organization(s) you represent at the hearing against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed for each of the organization(s).

Please see the attached document titled NRDC Lawsuits 2007-2011.

j. A list of any countries from which the organization(s) you represent at the hearing have received foreign donations and the total amount of donations received from each country, for the current year and the previous four years, by each organization.

Please see the attached document titled NRDC Foreign Contributions 2007-2011.

k. For tax-exempt organizations and non-profit organizations, copies of the three most recent public IRS Form 990s (including Form 990-PF, Form 990-N, and Form 990-EZ) for each of the organization(s) you represent at the hearing (not including any contributor names and addresses or any information withheld from public inspection by the Secretary of the Treasury under 26 U.S.C. 6104)).

Please see the attached documents titled NRDC 990 2009, NRDC 990 2008 and NRDC 990 2007.

Form **99**0

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Open to Public

Department of the Treasury Inspection Internal Revenue Service The organization may have to use a copy of this return to satisfy state reporting regulrements. A For the 2009 calendar year, or tax year beginning 07/01, 2009, and ending 06/30.2010 Please C Name of organization NATURAL RESOURCES DEFENSE COUNCIL, INC. D Employer identification number B Check if applicable: use IRS Address Doing Business As 13-2654926 label or print or Number and street (or P.O. box if mall is not delivered to street address) Room/suite E Telephone number Name change type. 40 WEST 20TH STREET (212) 727-2700 Initial return Specific City or town, state or country, and ZIP + 4 Terminated Instruc Amended return NEW YORK, NY 10011 tions. G Gross receipts \$ 99,916,238. Application bending F Name and address of principal officer: PETER LEHNER, EXECUTIVE DIR H(a) Is this a group return for Yes 40 WEST 20TH STREET NEW YORK, NY 10011 H(b) Are all affiliates included? Tax-exempt status: X | 501(c) (3) ◀ (Insert no.) If "No," attach a list. (see instructions) 4947(a)(1) or Website: WWW.NRDC.ORG H(c) Group exemption number Form of organization; X Corporation Other > L Year of formation: 1970 M State of legal domicile: NY Trust Association Summary Briefly describe the organization's mission or most significant activities: _ NRDC'S MISSION IS TO SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS AND THEIR NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS. if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 41 Activities & Number of independent voting members of the governing body (Part VI, line 1b) 38 482 Total number of employees (Part V, line 2a) Total number of volunteers (estimate if necessary) 0 165,513. 7a Total gross unrelated business revenue from Part VIII, column (C), line 12 7 a -1,038,335.Prior Year **Current Year** Contributions and grants (Part VIII, line 1h) 92,860,196. 89,098,856. Program service revenue (Part VIII, line 2g) 2,895,317 5,397,481. 9 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,189,956. 1,262,564. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,261,054 1,213,051. 99,206,523. 96,971,952. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) Ö. 14 39,498,149. 41,156,415. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e)
b Total fundraising expenses, Part IX, column (D), line 25)

6,545,824. 328,533. 246,041. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 47,529,779. 45,013,498 84,757,688 89,014,727. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 14,448,835 7,957,225. Revenue less expenses. Subtract line 18 from line 12 19 Beginning of Year End of Year Assets o 232,304,192. 219,860,593 20 Total assets (Part X, line 16) Total liabilities (Part X, line 26) 51,872,006 50,876,728. 21 167,988,587 181,427,464. 22 Net assets or fund balances. Subtract line 21 from line 20. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. ELECTRONICALLY FILED AND ACCEPTED BY THE IRS ON 3/17/2011 Sign Signature of officer Here Date Type or print name and title Preparer's identifying number Check it Preparer's (see Instructions) P00741490 self-employed Paid signature 03/17/ Preparer's Firm's name (or yours of RANT THORNTON LLP ff self-employed), address, and ZIP + 4 666 THIRD AVENUE NEW YORK, NY 10017-4011 36-6055558 EIN Use Only 212-542-9609 Phone no. May the IRS discuss this return with the preparer shown above? (see instructions)

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.*

Yes Form 990 (2009)

V 09-9.3

Form 990 (2009)

Form	990 (2009) 13-2654926		F	⊃age 3
Par				
			Yes	Nο
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
	Schedule C, Part II	4	Х	
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9	İ	Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If" Yes," complete Schedule D, Part V	10	. X	
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable	11	Х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI.			
•	Did the organization report an amount for investments—other-securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			100
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12		Х
12A	Was the organization included in consolidated, independent audited financial statement for the tax year?			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a		14a	X	·
b			-	
	business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			<u> </u>
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II.	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services		 	
• •	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	 ' '		
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	x	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10	1 ^	 -
	If "Yes," complete Schedule G, Part III	19		x
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H			X
	ela ine diganization operate one of more neophrais: if Tea, complete achievale (1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	20	J	J^_

Form **990** (2009)

Fan	Checklist of Required Schedules (continued)			
0.4	Diddle and the three days of the three days and the three days are the three days and the three days are t		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the	41		
44	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
-0	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K. If "No," go to question 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
_	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			,
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I ,	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or			
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II .	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			
	If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete		١,,	
	Schedule L, Part IV	28b	X	
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a			
	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			X
	Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	 -	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	20		X
0.4	conservation contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	-		<u> </u>
32	Schedule N. Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	- 02	<u> </u>	
55	sections 301.7701-2 and 301.7701-37 If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,	"		
J-4	III, IV, and V, line 1	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete	-	ļ 	
00	Schedule R, Part V, line 2	35	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			····
	organization? If "Yes," complete Schedule R, Part V, line 2	36	X	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R	'		
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	
		Forn	990	(2009

Form	990 (2009) 13-2654926		F	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable,			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
*	gaming (gambling) winnings to prize winners?	1 c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 482	000000000000000000000000000000000000000	.,	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see			
	instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			
	this return?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial		Х	
	account)?	4a		
b	If "Yes," enter the name of the foreign country: CHINA			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
-	and Financial Accounts.	5 a	- 12	Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding	36		
C	Prohibited Tax Shelter Transaction?	5c		
6.0	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
oa	organization solicit any contributions that were not tax deductible?	6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or	- oa		
IJ	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	- 55		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a	Х	1-20/10/05/0
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
•	required to file Form 8282?	7 c	,	Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7 e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Х
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	7,00		
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9 a		ļ
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		
.10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			[].
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)	.	137	1
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	<u> </u>	<u> </u>
<u>b</u>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Enter the number of voting members of the governing body		Yes	1
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	_	v	
	any other officer, director, trustee, or key employee?	2	X	ŀ
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		ļ
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		-
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		L
6	Does the organization have members or stockholders?	6	Χ	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members]		
	of the governing body?	7a	X	L
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7 b	X	L
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			ļ
	the year by the following:			1
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b `	Χ	L
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		
	ion B. Policies (This Section B requests information about policies not required by the Internal			
eve	enue Code.)		Yes	Т
_		40-	,	+
	Does the organization have local chapters, branches, or affiliates?	10a		+
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	40.		
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		+
1	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the		v	
	form?	11	X	+
1A	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		- 17	+
2a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	1
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	1
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this is done	12c	X	1
3	Does the organization have a written whistleblower policy?	13	Χ	1
4	Does the organization have a written document retention and destruction policy?	14	X	1
5	Did the process for determining compensation of the following persons include a review and approval by			ļ
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			1
а		15a	Χ	1
b	Other officers or key employees of the organization	15b	Χ	1
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			T
62	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
Ja	with a taxable entity during the year?	16a		1
h	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			†
Ŋ	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			١
	the organization's exempt status with respect to such arrangements?	16h		1
ect	ion C. Disclosure	100		-1

7	List the states with which a copy of this Form 990 is required to be filed ► <u>ATTACHMENT 4</u> Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3))	المراجع والم		
8	available for public inspection. Indicate how you make these available. Check all that apply. X Own website Another's website X Upon request	o uniy	,	
	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interesting to the conflict of interesting to the conflict of the	rest	÷	
9	policy, and financial statements available to the public.			
	F-11-2)			
9	State the name, physical address, and telephone number of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who person	ne 1001	1	
	State the name, physical address, and telephone number of the person who possesses the books and records of the organization: APURVA MUCHHALA, ASST COMPTR. 40 WEST 20TH STREET NEW YORK, NY 212-727-4516		990	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee,"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B)	(C) Position (check all that apply)						(D)	(E)	(F)
	Average hours per week	Individual trustee	nstitutional trustee	officer	Key employee	ਲੋਂ Highest compensated ਕ employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
ADAM ALBRIGHT										
TRUSTEE/VICE CHAIRMAN	1.00	X		Х				- 0.	0 ;	
JONATHAN F P ROSE			1	1						
TRUSTEE	1.00	X				,		0.	0.	
WILLIAM H SCHLESINGER										
TRUSTEE	1.00	Х	ļļ.					0.	0 :	
JOSEPHINE A MERCK										
TRUSTEE	1.00	Х						0.	0.	
ALAN HORN						ľ				
TRUSTEE/VICE CHAIRMAN	1.00	X		Х				0.	. 0	
JOY COVEY										
TRUSTEE/TREASURER	1.00	X		Х				0.	. 0.	
BOB EPSTEIN			1	ĺ						
TRUSTEE	1.00	X						. 0.	. 0	
LAURANCE ROCKEFELLER			1 1							
TRUSTEE	1.00	Х					Ĺ	0.	. 0	
ANNA SCOTT CARTER							ļ			
TRUSTEE	1.00	Х						0.	0.	
LAURIE P DAVID										
TRUSTEE	1.00	X						0.	. 0	
CHRISTINE H RUSSELL					-					
TRUSTEE	1.00	Х		-			١.	0.	. 0	
LEONARDO DICAPRIO										
TRUSTEE	1.00	X						0.	. 0	
DANIEL R TISHMAN										
TRUSTEE/CHAIRMAN	1.00	Х		Х				0.	0	
MAYA LIN										
TRUSTEE	1.00	Х]			1	0.	. 0	
ELIZABETH R WIATT TRUSTEE	1.00	Х						0	. 0	
SUSAN CROWN							 			. , ,
TRUSTEE	1.00	Х						0		

Form 990 (2009)

Part VII Section A. Officers, Directors, Tru	stees, Ke	y Em	plo	уе	es,	and F	ligl	nest Compensat	ed Employees (c	ontinued)
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	individual trustee P or director	nstitutional trustee			Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
WENDY K NEU				\vdash						,
TRUSTEE	1.00	Х						0.	· 0.	0.
MICHEL GELOBTER										
TRUSTEE	1.00	Χ		<u> </u>				0.	0.	0.
FREDERICA PERERA										
TRUSTEE	1.00	Х						0.	0.	0.
NICOLE LEDERER										
TRUSTEE	1.00	Х						0.	0,	0.
FREDERICK AO SCHWARZ JR										
CHAIR EMERITUS	1.00	X		ļ				0.	0.	0.
PATRICIA BAUMAN		!						_	_ !	_
TRUSTEE/VICE CHAIRMAN	1.00	X		X	ļ			0.	0.	0.
GEORGE M WOODWELL										0
TRUSTEE	1.00	Х	,	ļ	ļ	ļ		0.	0.	0.
PETER A MORTON	1 00	ļ ,,						0		
TRUSTEE	1.00	X		 		ļ	ļ	0.	0.	0.
GERALD TORRES TRUSTEE	1 00	V						0	0.	_
PHILIP B KORSANT	1.00	X	-		····	ļ	_	0.	· · · · · · · · · · · · · · · · · · ·	0.
TRUSTEE	1.00	X						0.	0.	0.
PHILIP T RUEGGER III	1.00			-						0.
TRUSTEE	1.00	Х						0.	0.	0.
JAMES GUSTAVE SPETH		 		 	-	 				
TRUSTEE	1.00	X						0.	0.	0.
RICHARD E AYRES	 				-		-			
TRUSTEE	1.00	X	1					0.	0,	0.
1b Total CONTINUED AT SCHEDULE J-	2				<u> </u>			2,561,530	. 0.	404,208.
2 Total number of individuals (including but not reportable compensation from the organizatio		hose		ed a	bov	e) wh	o re	ceived more than	\$100,000 in	
3 Did the organization list any former officemployee on line 1a? If "Yes," complete Sched	cer, direct									Yes No
4 For any individual listed on line 1a, is the the organization and related organizations individual	greater th	nan \$	150	0,00	07	<i>If</i> "Y	'es,'	" complete Sched	lule J for such	4 X
5 Did any person listed on line 1a receiv services rendered to the organization? If "Yes,"										5 X
Section B. Independent Contractors										
1 Complete this table for your five highest compensation from the organization.	compensa	ted ir	nde	pen	den 	t con	trac	tors that receive	d more than \$10	00,000 of

. (A) · Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 5		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 52

Form **990** (2009)

	990 (2 t VIII		nuo.			13-2654926		Page 9
u GI	L-EVIII	Statement of Revel	iuc		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
rants unts	1 a	Federated campaigns	1a	414,878.				
graf Oun	b	Membership dues	1 1					
Contributions, gifts, grants and other similar amounts	C,	Fundraising events	1 1	3,621,968.			3.4	
	d	Related organizations	1 . 1	576,466.		210		
sin	е	Government grants (contribu		376,466.				
ibuti	f	All other contributions, gifts, gran and similar amounts not included		84,485,544,				
opt do	g	Noncash contributions included i						
	h	Total. Add lines 1a-1f			89,098,856.			
nne			•	Business Code				
eve	2 a	COURT AWARDED FEES		900099	5,397,481.	5,397,481.		
92	b							
ž	С							
Š	d							
Program Service Revenue	e	All other pregram condes you				,		
Pro	g	All other program service rev Total. Add lines 2a-2f			5,397,481,			
	3	Investment income (includin						
		other similar amounts)	•		1,255,287.		-597,966.	1,853,253
	4	Income from investment of t	•	_	0.			
	5	Royalties			98,025.			98,025
		•	(i) Real	(ii) Personal				
	6a	Gross Rents	828,545.					
	b	Less: rental expenses				e de la companya de		
	C	Rental income or (loss)	828,545.		020 545		362 470	65.066
	d	Net rental income or (loss) .	(i) Securities	(ii) Other	828,545.		763,479.	65,066
	7 a	Gross amount from sales of	2,209,339.					
	b	assets other than inventory Less: cost or other basis						
		and sales expenses	2,202,062.					
	С	Gain or (loss)	7,277.				1.0	
	d	Net gain or (loss)		<u> ▶</u>	7,277.			7,27
nue	8a		undraising	:				1
/en		events (not including \$3	,621,968.				1	
₹ev		of contributions reported on	•	602.047				
er		See Part IV, line 18		603,947. 742,224.				
Other Reve	b	Less: direct expenses Net income or (loss) from fur			-138,277.			-138,27
O .	9a	Gross income from gaming a			233,2.7.			230/27
	"	See Part IV, line 19			47	25.5		
	b	Less: direct expenses			10.5			
	С	Net income or (loss) from ga			0.			
	10a	Gross sales of inventor						
		returns and allowances			950			
	b	Less: cost of goods sold			(A))
	С	Net income or (loss) from sal Miscellaneous Reven		Business Code	0,			
	44-	MAIL LIST RENTAL		900099	238,480.	. 1000000000000000000000000000000000000		238,480
	11a b	INTERVENOR FEE (CAPUC)		900099	169,452.			169, 452
	C	BOOK INCOME - ON EARTH		900099	10,212.	10,212.		
	d	All other revenue			6,614.			6,61
	e	Total. Add lines 11a-11d .		.	424,758.			
	12	Total Revenue, See instructi			96,971,952.	5,407,693.	165,513.	2,299,890

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part Vili.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	0.			
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	0.			······································
3	Grants and other assistance to governments,				
	organizations, and individuals outside the	_			
	U.S. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	1,345,943.	625,134.	383,561.	337,248
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	30,547,655.	25,743,603.	2,453,771.	2,350,281
	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	3,143,826.	2,597,064.	281,711.	265,051
	Other employee benefits	3,985,306.	3,270,250.	377,697.	337,359
	Payroll taxes	2,133,685.	1,762,603.	191,195.	179,887
	Fees for services (non-employees):	,			
	Management	595,202.	491,687.	53,335.	50,180
	Legal	0.			
	Accounting	219,969.	181,713.	19,711.	18,545
	Lobbying	49,800.	45,338.	4,462.	
	Professional fundraising services. See Part IV, Ilne 17	328,533.			328,533
	Investment management fees	641,168.	529,658.	57,454.	54,056
g	Other	13,433,379.	12,752,387.	359,788.	321,204
	Advertising and promotion	1,100,682.	1,099,899.	500.	283
3	Office expenses	14,121,257.	12,681,893.	130,169.	1,309,195
4	Information technology	563,454.	402,174.	161,194.	8 6
5	Royalties	0.			
6	Occupancy	3,212,343.	2,397,742.	484,164.	330,437
7	Travel	2,518,284.	2,226,578.	246,429.	45,277
8	Payments of travel or entertainment expenses for any federal, state, or local public officials	0.	·		
9	Conferences, conventions, and meetings	711,784.	627,600.	55,709.	28,475
	Interest	865,771.	715,199.	77,580.	72,992
	Payments to affiliates	0.			
2	Depreciation, depletion, and amortization	2,417,220.	2,003,149.	212,408.	201,663
3	Insurance	346,355.	286,118.	31,036.	29,201
4	Other expenses. Itemize expenses not				
	covered above. (Expenses grouped together				
	and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	ENVIRONMENTAL COALITION EXP.	3,387,892.	3,263,492.	124,400.	
	ADJUSTMENT FOR UNPAID PLEDGE	680,962.	680,962.		
c	LIST RENTALS	1,102,922.	1,000,469.	102,453.	
d	TEMPORARY CLERICAL	235,526.	53,967.	142,384.	39,175
е	MISCELLANEOUS	1,325,809.	942,698.	136,415.	246,696
f	All other expenses				
	Total functional expenses. Add lines 1 through 24f	89,014,727.	76,381,377.	6,087,526.	6,545,824
	Joint Costs. Check here ▶ X If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	10,172,740.	8,909,227.	0.	1,263,513
- A			5,252,22.1		Form 990 (200)
SA 2 1.					

Cash - non-interest-bearing Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees. Complete Part II of Schedule L	19,177,567. 23,802,466. 900,693.		(B) End of year 24,544,037.
Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees. Complete Part II of	19,177,567. 23,802,466. 900,693.	2 3	24,544,037.
Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees. Complete Part II of	19,177,567. 23,802,466. 900,693.	3	24,544,037.
Pledges and grants receivable, net Accounts receivable, net Receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees. Complete Part II of	23,802,466. 900,693.		
Accounts receivable, net	y 900,693.		19,190,608.
Receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees. Complete Part II of	у	4	709,238.
employees, and highest compensated employees. Complete Part II of	•		
Schedule L	of		
		5	
Receivables from other disqualified persons (as defined under section	n		
4958(f)(1)) and persons described in section 4958(c)(3)(B). Complet	e		٠
Part II of Schedule L		6	
Notes and loans receivable, net		7	
Inventories for sale or use		8	
Prepaid expenses and deferred charges	2,428,526.	9	2,061,180.
Da Land, buildings, and equipment: cost or 10a 51,405,05	3,		
other basis. Complete Part VI of Schedule D			
b Less: accumulated depreciation	4. 39,344,846.		39,335,179.
	. 125,758,833.		120,584,651.
Investments - other securities. See Part IV, line 11	6,276,338.	12	23,623,759.
Investments - program-related. See Part IV, line 11	•	13	
	•	14	
5 Other assets. See Part IV, line 11		15	2,255,540.
			232,304,192.
		17	9,094,992.
B Grants payable	•	18	
			· · · · · · · · · · · · · · · · · · ·
Tax-exempt bond liabilities	12,421,280.		12,192,947.
· · · · · · · · · · · · · · · · · · ·		21	
		22	
	•		13,137,192.
			16,451,597.
	51,872,006.	26	50,876,728
Organizations that follow SFAS 117, check here \blacktriangleright X and complete lines 27 through 29, and lines 33 and 34.			
7 Unrestricted net assets	98,696,202	27	113,615,987.
B Temporarily restricted net assets	49,470,281.	28	47,777,705.
Permanently restricted net assets	19,822,104.	29	20,033,772
Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34.			
O Capital stock or trust principal, or current funds		30	1
Paid-in or capital surplus, or land, building, or equipment fund		31	
		32	
		. 33	181,427,464.
	· · · · · · · · · · · · · · · · · · ·		232,304,192.
	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complet Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 0a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation. 1 Investments - publicly traded securities. 2 Investments - program-related. See Part IV, line 11 Intangible assets. 5 Other assets. See Part IV, line 11 6 Total assets. Add lines 1 through 15 (must equal line 34) 7 Accounts payable and accrued expenses. 8 Grants payable 9 Deferred revenue 1 Tax-exempt bond liabilities 1 Escrow or custodial account liability. Complete Part IV of Schedule I 2 Payables to current and former officers, directors, trustees, kee employees, highest compensated employees, and disqualifie persons. Complete Part II of Schedule L 3 Secured mortgages and notes payable to unrelated third parties 4 Unsecured notes and loans payable to unrelated third parties 4 Unsecured notes and loans payable to unrelated third parties 5 Other liabilities. Complete Part X of Schedule D 6 Total liabilities. Complete Part X of Schedule D 7 Organizations that follow SFAS 117, check here X and complete lines 27 through 25, Organizations that do not follow SFAS 117, check here Part And complete lines 27 through 29, and lines 33 and 34. 7 Unrestricted net assets 8 Temporarily restricted net assets 9 Permanently restricted net assets Organizations that do not follow SFAS 117, check here Part And complete lines 30 through 34. Capital stock or trust principal, or current funds 1 Paid-in or capital surplus, or land, building, or equipment fund 2 Retained earnings, endowment, accumulated income, or other funds 1 Total net assets or fund balances	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Prepaid expenses and deferred charges Da Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation. Investments - publicly traded securities. Investments - publicly traded securities. Investments - publicly traded securities. Investments - program-related. See Part IV, line 11 Intangible assets. Other assets. See Part IV, line 11 Intangible assets. Other assets. Add lines 1 through 15 (must equal line 34) Accounts payable and accrued expenses. Caratis payable Deferred revenue Tax-exempt bond liabilities Deferred revenue Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties. Unsecured notes and loans payable to unrelated third parties. Other liabilities. Complete Part X of Schedule D Total liabilities. Complete Part X of Schedule D Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here Organizations that do not follow SFAS 117, check here Organizations that do not follow SFAS 117, check here Organizations that do not follow SFAS 117, check here Organizations that do not follow SFAS 117, check here And complete lines 30 through 34. Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances 167, 988, 587	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 0a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 10b 12,069,874 39,344,846 10c 11 Investments - publicly traded securities 12 Investments - publicly traded securities 12 Investments - publicly traded securities 13 Intangible assets 14 Intangible assets 15 Other assets. See Part IV, line 11 6,276,338 12 16 Total assets. Add lines 1 through 15 (must equal line 34) 219,860,593 16 7 Accounts payable and accrued expenses 11,811,079 17 8 Grants payable 9 Deferred revenue 17 Tax-exempt bond liabilities 18 Deferred revenue 19 Tax-exempt bond liabilities 10 Tax-exempt bond liabilities 10 Tax-exempt bond liabilities 10 Tax-exempt bond liabilities 11 Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Complete Ilines 27 through 25 26 Total liabilities. Add lines 17 through 25 27 Total liabilities. Add lines 17 through 29, and lines 33 and 34. Unrestricted net assets 9 Permanently restricted net assets 10 Payables to complete lines 30 through 34. 0 Capital stock or trust principal, or current funds 19 Paid-in or capital surplus, or land, building, or equipment fund 22 Retained earnings, endowment, accumulated income, or other funds 3 167, 988, 587, 33

Form: 990 (2009)

Page **12**

Pa	rt XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
	Schedule O,			1
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
þ	Were the organization's financial statements audited by an independent accountant?	2b	Х	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2 c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both:			
	Separate basis X Consolidated basis Both consolidated and separate basis	i		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3 a	X	
b		ł	l	1
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3 b	Х	<u> </u>
		Form	990	(2009)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

NA:	URA	T KEROOK	CES DEFENSE	COUNCIL, INC.						13-26	54926
Pa	rt I	Reason fo	or Public Chari	ty Status (All organi	izations m	ust compl	ete this	oart.) Se	e instruc	tions.	
The	orga	nization is no	ot a private found	dation because it is: (F	or lines 1 t	hrough 11,	check on	ly one box	ζ.)		
1		A church, co	onvention of chu	rches, or association o	of churches	described	in section	n 170(b)(1)(A)(i).		
2				on 170(b)(1)(A)(ii). (Att				, ,,	,, ,,,		
3			hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii), Enter the									
	البسسيا		ame, city, and sta		,		P11.01			,	(**)(**)(**)
5				or the benefit of a col	lege or un	iversity ow	ned or o	nerated b	v a dove	rnmental	unit described in
ŭ			(b)(1)(A)(iv). (C		iogo or arr	iversity ow	1100 01 0	poratou k	y a gove	minontai	unit doscribed in
6				ernment or governme	ental unit da	scribad in s	ontion 1	70(b)(4)(A 1/1/2 1		
7	X			lly receives a substan						ar frans t	مالطينما لمسمسم
'		-		•	•	its support	irom a g	jovernine	ıntai unit	or from t	ne general public
•				(1)(A)(vi). (Complete F							
8	\vdash		•	d in section 170(b)(1)(
9	L			lly receives: (1) more							
				ted to its exempt fun		•					
			-	ment income and uni						511 tax)	from businesses
			-	after June 30, 1975.					•		
10	Ш		_	nd operated exclusive	-		-				
11			-	and operated exclusi	-						
			•	ublicly supported orga					•		
		509 <u>(a)(</u> 3). C	Check the box the	at describes the type o	of supportin	ig organiza	tion and c	omplete	lines 11e		
		а Тур	el b	Type II	; 💹 Тур	e III - Func	tionally in	ntegrated		d Ty	pe III - Other
е		By checking	g this box, I ce	ertify that the organiz	ation is no	ot controlle	ed directi	ly or ind	irectly by	one or	more disqualified
		persons oth	er than foundat	ion managers and oth	er than on	e or more	publicly s	supported	d organiza	ations de	scribed in section
		509(a)(1) or	r section 509(a)(2).							
f		If the organ	nization received	l a written determina	tion from t	the IRS tha	at it is a	Type I, T	ype II, o	r Type III	supporting
			n, check this box								
g	l	Since Augu	st 17, 2006, has	the organization acce	pted any g	ift or contri	bution fro	m any of	the		
_		following pe			, , , ,			•		,	
				or indirectly controls	, either ale	one or tog	ether wit	h person	s describ	oed in (ii)	Yes No
				erning body of the supp							11g(l)
				person described in (i) a							11g(ii)
				of a person described		L 0					11g(iii)
h	,		-	ation about the suppo		•				,	
		of supported	(ii) EIN	(iii) Type of organization		organization	(v) Did v	ou notify	(vi) I	ls the	(vii) Amount of
117		anization	(11) 2.111	(described on lines 1-9	in col. (I) lis	sted in your		nization in		tion in col.	support
				above or IRC section (see instructions))	governing	document?		of your port?		ized in the S.?	
			İ	(ace manucuona))	Yes	No	Yes	No	Yes	No.	
					100		103	110	100	110	
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Tot	al										

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

13-2654926 Schedule A (Form 990 or 990-EZ) 2009 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total Calendar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not 67,292,555 81,804,352 99,819,318 92,860,196 89,098,856 430,875,277. include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on The value of services or facilities furnished by a governmental unit to the organization without charge 67,292,555 81,804,352 99,819,318. 92,860,196 89,098,856 430,875,277. Total, Add lines 1 through 3..... The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount 6.042.394. shown on line 11, column (f)..... 424,832,883. Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total 430,875,277. 67,292,555 81,804,352 99,819,318 92,860,196 89,098,856 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar 1,255,287 10,198,888. 1,904,087 2,341,064 2,761,904 1,936,546 Net income from unrelated business activities, whether or not the business is 851,137 907,840. 763,479 2,540,896. 18,440 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . ATCH .1.... 724.071 3.035.227. 446.650.288. 11 Total support, Add lines 7 through 10 . . 12,289,056, 12 First five years, If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 95.12% Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) 14 96.09% 16a 331/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization , , , , , , , , , , , , , , , , ⊾ <u>X</u> b 331/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization............. b 10%-facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2009

Part III	Support Schedule for Organizations Described in Section 509(a)(2
	(Complete only if you checked the box on line 9 of Part I.)

Sec	tion A. Public Support						
	dendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's		:			:	
	benefit and either paid to or expended on						
	its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons Amounts included on lines 2 and 3						
b	received from other than disqualified persons that exceed the greater of						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13						
	for the year			·			
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from		}				
	line 6.)		<u> </u>	l			
	tion B. Total Support	(-) 000F	(h) 000C	(-) 0007	(4) 0000	(=) 0000	(f) Total
	alendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	Amounts from line 6	,					
IVA	payments received on securities loans,			İ			
	rents, royalties and income from similar						
L	sources				<u> </u>		
D	section 511 taxes) from businesses						
	acquired after June 30, 1975		-				
	Add lines 10a and 10b						
11	Net income from unrelated business		<u> </u>				
. ,	activities not included in line 10b,						-
	whether or not the business is regularly						
40	Carried on		 	1	1		
12	Other income. Do not include gain or loss from the sale of capital assets]		[
	(Explain in Part IV.)	·					
13	Total support. (Add lines 9, 10c, 11,	, , , , , , , ,	<u> </u>		<u> </u>	1	
• •	and 12.)						
14	First five years, If the Form 990 is for	the organization	n's first, second.	third, fourth. or	fifth tax vear	as a section 501	(c)(3)
• •	organization, check this box and stop here	_		•	•		
Sec	tion C. Computation of Public Sur						
15	Public support percentage for 2009 (line 8			mn (f))		15	%
16	Public support percentage from 2008 Scho					16	%
	tion D. Computation of Investme		,				
17	Investment income percentage for 2009 (li			13, column (f))		17	%
18	Investment income percentage from 2008					18	. %
19a	33 1/3% support tests - 2009. If the o					re than 331/3%,	and line
	17 is not more than 33 1/3%, check t						
b	33 1/3% support tests - 2008. If the org						
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19	b, check this b	ox and see instr	ructions >

Schedule A (Form 990 or 990-EZ) 2009

V 09-9.3

Part IV Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

	•				ATTACHMENT	1
SCHEDULE A, PART II - OTHER INCO)ME					
DESCRIPTION	2005	2006	2007	2008	2009 -	TOTAL
MAILING LIST RENTALS	0.	0.	0.	0.	238,480.	238,480.
BOOK INCOME - ON EARTH	0,	0.	10,324.	61,792.	10,212.	82,328.
INTERVENOR	0.	0.	0,	0,	169,452.	169,452.
HONORARIA	0,	0.	17,512.	0,	. 0,	17,512.
RELATED SALES	0,	0.	1,226.	0,	0.	1,226.
MISCELLANEOUS	743,568.	793,551.	4,000.	214,908.	6,614.	1,762,641.
TOTALS	743,568.	793,551.	33,062.	276,700.	424,758.	2,271,639.

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ.

▶ See separate instructions

OMB No. 1545-0047 Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

		າs that have filed Form 5768 (election ເ ns that have NOT filed Form 5768 (elec	, , ,	•	•
		s," to Form 990, Part IV, line 5 (Proxy Ta		(II)). Complete Fait II-b. Do	of complete i art ii-A.
	Section 501(c)(4), (5), or (6) o		,		
Nε	me of organization			Employer Ider	tification number
NAT		FENSE COUNCIL, INC.			654926
Pa		organization is exempt under			ınization.
1		e organization's direct and indirect			
2	Political expenditures			▶ \$	
3	Volunteer hours				
Pai	rt I-B Complete if the	organization is exempt under	section 501(c)(3).		
1		xcise tax incurred by the organizati			
2	Enter the amount of any e	xcise tax incurred by organization r	nanagers under sed	ction 4955 ▶ \$	
3		d a section 4955 tax, did it file Form			
4a	Was a correction made?				Yes No
b					A.\
		organization is exempt under			3),
1		expended by the filing organization			•
_	activities	ing organization's funds contributed		\$	
2		0 0	•		
3	Total exempt function activ	ities	ter here and on Fo		
J		Jenunuros, Aud III.es I and 2, En			
4	Did the filing organization	file Form 1120-POL for this year?			Yes No
5	Enter the names, addresse	es and employer identification number	per (EIN) of all section	on 527 political organiz	ations to which payments
-	were made, For each org	anization listed, enter the amount	paid from the filing	organization's funds. A	Also enter the amount of
		eived that were promptly and direc			
	segregated fund or a politi	cal action committee (PAC). If addit	ional space is need	ed, provide information i	n Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filling organization's funds. If none, enter -0-,	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
					-
,					•

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 9E1264 2.000

Schedule C (Form 990 or 990-EZ) 2009

Sch	edule C (Form 990 or 990-EZ) 2009	13-2	654926	Page 2
Pa	art II-A Complete if the organization under section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion
A B		belongs to an affiliated group. checked box A and "limited control" provisi	ions apply.	
		ying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a b	Total lobbying expenditures to influence	public opinion (grass roots lobbying) a legislative body (direct lobbying)	31,202. 736,835.	
d d	- man amanda banda and amanda and	768,037. 87,040,092. 87,808,129.		
f	Lobbying nontaxable amount. Enter the columns.	I lines 1c and 1d)	1,000,000.	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 28	5% of line 1f)	250,000.	
h	Subtract line 1g from line 1a. If zero or le	ess, enter -0-		
j	Subtract line 1f from line 1c. If zero or le	ss, enter -0-		

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If these is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total				
2 a Lobbying non-taxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.				
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.				
c Total lobbying expenditures	773,767.	807,528.	995,126.	768,037.	3,344,458.				
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.				
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.				
f Grassroots lobbying expenditures	38,836.	75,035.	235,960.	31,202.	381,033.				

Schedule C (Form 990 or 990-EZ) 2009

		(a	1)	,	(b)	
		Yes	No		Amou	nt
1 During	g the year, did the filing organization attempt to influence foreign, national, state or local			******		
	ation, including any attempt to influence public opinion on a legislative matter or					
	endum, through the use of:					
a Voluni	teers?					
b Paid s	taff or management (include compensation in expenses reported on lines 1c through 1i)?					
c Media	advertisements?		***************************************			
d Mailin	advertisements? gs to members, legislators, or the public?					
	b to other organications for robbying purposes.					
g Direct	contact with legislators, their staffs, government officials, or a legislative body?					
	s, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	activities? If "Yes," describe in Part IV					
j Total.	Add lines 1c through 1i					
a Did th	e activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	s," enter the amount of any tax incurred under section 4912					
	s," enter the amount of any tax incurred by organization managers under section 4912					
	filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	L				
Part III-A	Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ectio	n	
······································	501(c)(6).				 1	
Were	aubatantially all (000), or mare) dues resolved mandedustible by members?					Yes 1
	substantially all (90% or more) dues received nondeductible by members? e organization make only in-house lobbying expenditures of \$2,000 or less?				1 20 1	
	e organization make only in-mouse lobbying expenditures of \$2,000 or less?					
	Complete if the organization is exempt under section 501(c)(4), section 501					
i are iii-io	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A					
	"Yes."	, ,,,,,				
1 Dues,	assessments and similar amounts from members			1		
	on 162(e) nondeductible lobbying and political expenditures (do not include amounts of					
section		politic	al	1		
	ises for which the section 527(f) tax was paid).	politic	al			
expen	· · · · · · · · · · · · · · · · · · ·	•		2a		
expen a Curre	nt year			2a 2b		
expensa Current b Carryo	nt year					
expensa Currer b Carryo c Total	nt year			2b		
expensa Currer b Carryo c Total Aggre	nt year	es .		2b 2c		
expensa Currer b Carryo c Total Aggre If noti	over from last year gate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du ces were sent and the amount on line 2c exceeds the amount on line 3, what portion s does the organization agree to carryover to the reasonable estimate of nondeductible I	es .	 	2b 2c		
expens a Currer b Carryo c Total Aggre If noti	over from last year gate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du ces were sent and the amount on line 2c exceeds the amount on line 3, what portion s does the organization agree to carryover to the reasonable estimate of nondeductible i	es obbyir	· · · · · · · · · · · · · · · · · · ·	2b 2c		
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expen a Currer b Carryo c Total 3 Aggre 4 If noti excess and po 5 Taxab Part IV Complete t	over from last year gate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) duces were sent and the amount on line 2c exceeds the amount on line 3, what portions does the organization agree to carryover to the reasonable estimate of nondeductible I olitical expenditure next year? Ide amount of lobbying and political expenditures (see instructions) Supplemental Information This part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C	es of the	· · · · · · · · · · · · · · · · · · ·	2b 2c 3 4 5	II-B, lin	e 1i.
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SCHEDULE D (Form 990)

Supplemental Financial Statements

► Attach to Form 990. ► See separate instructions.

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number NATURAL RESOURCES DEFENSE COUNCIL, INC. 13-2654926

Pai	Organizations Maintaining Donor Advithe organization answered "Yes" to For	ised Funds or Other Similar F m 990, Part IV, line 6.	,
	·	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)	-	
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a	dvisors in writing that the assets I	neld in donor advised
•	funds are the organization's property, subject to th	-	· I I I
6	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the b	nd donor advisors in writing that genefit of the donor or donor advis	rant funds can be or, or for any other
	purpose conferring impermissible private benefit?		Yes No
Pai	rt II Conservation Easements. Complete if	the organization answered "Ye	es" to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the	organization (check all that apply).	
	Preservation of land for public use (e.g., recre		rvation of an historically important land area rvation of a certified historic structure
2	Preservation of open space Complete lines 2a through 2d if the organization he easement on the last day of the tax year.	eld a qualified conservation contri	bution in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Year
_	Total number of conservation easements		200000000000000000000000000000000000000
a	Total acreage restricted by conservation easements		
b	Number of conservation easements on a certified		
c d	Number of conservation easements included in (c		
3	Number of conservation easements modified, tran		
3	the tax year >	isterred, released, extinguistied, t	in terminated by the organization during
4	Number of states where property subject to conse	nyation easement is located	
5	Does the organization have a written policy regard		
•	violations, and enforcement of the conservation ea	sements it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, in		
٠		ispecting, and emoroting conserve	ation easements during the year
7	Amount of expenses incurred in monitoring, inspec	cting, and enforcing conservation	easements during the year
•	* \$	ing, and emoroning conservation	edsoments during the year
8	Does each conservation easement reported on lin	e 2(d) above satisfy the requireme	ents of section
٠	170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?		
9	In Part XIV, describe how the organization reports		
٠	balance sheet, and include, if applicable, the text of		
	the organization's accounting for conservation eas		o maneral datemente trat decompe
Pa	rt III Organizations Maintaining Collections Complete if the organization answered	of Art, Historical Treasures,	or Other Similar Assets. e 8.
1a	If the organization elected, as permitted under S art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its fi	FAS 116, not to report in its re ld for public exhibition, educatio nancial statements that describes	venue statement and balance sheet works of nor research in furtherance of public service these items.
b	If the organization elected, as permitted under S historical treasures, or other similar assets held provide the following amounts relating to these iter	SFAS 116, to report in its reven- for public exhibition, education,	ue statement and balance sheet works of art
	(I) Revenues included in Form 990, Part VIII, line	1	
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of a	rt, historical treasures, or other	similar assets for financial gain, provide the
	following amounts required to be reported under S	SFAS 116 relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1 .		
b	Assets included in Form 990, Part X		

Par	t III — Organizations Maintaini	ng Collections o	of Art, Historical	Treasures, or	r Other Similar A	ssets (continued)
3	Using the organization's acquisition	accession and	other records che	rk any of the fo	Nowing that are a s	significant use of its
3	collection items (check all that app		other records, one	ok any or the ro	mowing that are a s	ngrillicant use of its
а	Public exhibition	197.	d 🗀	Loan or exchar	nge programs	
b	Scholarly research		—	Other	nge programs	
C	Preservation for future ge	enerations				
4	Provide a description of the organization		and explain how t	hev further the	organization's exe	mpt purpose in
•	Part XIV.					
5	During the year, did the organization	on solicit or receive	e donations of art.	historical treas	sures, or other simila	ar
-	assets to be sold to raise funds rati					
Par	t IV Escrow and Custodial A					
	IV, line 9, or reported an	amount on For	m 990, Part X, Iir	e 21.		
						<u>, 1849-1844, 1844</u>
1a	Is the organization an agent, truste	e, custodian or otl	ner intermediary fo	r contributions	or other assets not	
	included on Form 990, Part X?					
b	If "Yes," explain the arrangement in	Part XIV and con	plete the following	table:		hamed hamed
					1A	mount
¢	Beginning balance			1c		
d	Additions during the year			1d		
e	Distributions during the year			1e		
f	Ending balance			1f		
2a						Yes No
b	If "Yes," explain the arrangement in					
Par	tV Endowment Funds. Con	nplete if organiz	ation answered '	Yes" to Form	990, Part IV, line	10.
		(a) Current Year	(b) Prior year	(c) Two years b		
1 a	Beginning of year balance	73,087,144.	86,948,551.			
b	Contributions	8,804,795.	4,316,095.			
	Net investment earnings, gains,		.,,			
	and losses	7,149,098.	-17,230,450.			
d	Grants or scholarships		<u></u>			
	Other expenditures for facilities .				 	
	and programs	0.	947,052.			
f	Administrative expenses	0,				
g	End of year balance	89,041,037.	73,087,144.			
2	Provide the estimated percentage			L-,		
	Board designated or quasi-endowr					
	Permanent endowment ► 19.0					
	Term endowment ► 7.0000					
	Are there endowment funds not in	_	f the organization t	hat are held ar	nd administered for	the
	organization by:					Yes No
	(i) unrelated organizations					3a(i) X
	(ii) related organizations					3a(ii) X
b	If "Yes" to 3a(ii), are the related org					
4	Describe in Part XIV the intended u					
	t VI Investments - Land, Buil				(, line 10.	
	Description of investment) Cost or other	(c) Accumulated	(d) Book value
	a adding to a meaning it		vestment)	basis (other)	depreclation	141 DOOK VAINO
1a	Land					
b	Buildings		4	4,231,074.	9,734,284.	34,496,790.
С	Leasehold improvements			2,281,783.		1,165,355.
d	Equipment			1,565,095.		967,924.
е	Other			3,327,101.	621,991.	2,705,110.
Tota	II. Add lines 1a through 1e. (Column		orm 990, Part X, co		L	39,335,179.
		<u> </u>				Schedule D (Form 990) 2009

Page 3

Part VII Investments - Other Securities. See F	orm 990, Part X, line	12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation:
(including name of security)		Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
OtherLIMITED PARTNERSHIP INVESTMENT	23,623,759.	FMV
	·	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related. See F	orm 990, Part X, line	∋ 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation:
		Cost or end-of-year market value
-		
Market Make a second of the se		
		·
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets. See Form 990, Part X, I		and the second of the second o
	Description	(b) Book value
		· · · · · · · · · · · · · · · · · · ·
Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.)		
Part X Other Liabilities. See Form 990, Part	······································	
1. (a) Description of liability	(b) Amount	
Federal income taxes CHARITABLE GIFT ANNUITIES	12 000 405	
	12,860,495.	
POOLED INCOME FUNDS	651,370.	
DEFINED BENEFIT PLAN OBLIGATION	2,939,732.	
The state of the s		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	16,451,597.	

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

Schedule
81291U 700J V 09-9.3 0176582-00005

Schedu	le D (Form 990) 2009	13-2654926		Page 4
Part			nts	, -g0 1
1	Total revenue (Form 990, Part VIII, column (A), line 12)			96,971,952
2	Total expenses (Form 990, Part IX, column (A), line 25)		2	89,014,727
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3	7,957,225
4	Net unrealized gains (losses) on investments		1	8,164,841
5	Donated services and use of facilities		5	
6	Investment expenses		3	
7	Prior period adjustments		7	
8	Other (Describe in Part XIV.)		3	-2,683,188
9	Total adjustments (net). Add lines 4 through 8		9	5,481,653
10	Excess or (deficit) for the year per audited financial statements. Combine lines		0	13,438,878
Part	XII Reconciliation of Revenue per Audited Financial Statements W	ith Revenue per Retu	'n.	
1	Total revenue, gains, and other support per audited financial statements		1	107,918,113
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments	2a 8,164,841		
b	Donated services and use of facilities	2b 2,039,096]	
С	Recoveries of prior year grants	2c		
· d	Other (Describe in Part XIV.)	2d 742,224		
е	Add lines 2a through 2d		26	
3	Subtract line 2e from line 1		3	96,971,952
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	**		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV.)			
С	Add lines 4a and 4b		4	С
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	96,971,952
Part	XIII Reconciliation of Expenses per Audited Financial Statements V		urn	
1	Total expenses and losses per audited financial statements		1	91,796,047
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a 2,039,096		
b	Prior year adjustments	2 b		
C	Other losses	2 c		
d	Other (Describe in Part XIV.)	2d 742,224		
е	Add lines 2a through 2d		2	
3	Subtract line 2e from line 1		3	89,014,727
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV.)	4 b		
C	Add lines 4a and 4b		4	с
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	89,014,727
Part	XIV Supplemental Information			
	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; P	art III, lines 1a and 4 [.] Part	11/ 1	lines 1h
and 2	p; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part	XIII, lines 2d and 4b, Also	con	nplete
	art to provide any additional information.			•
SEE	PAGE 5			
	<u>`</u>			
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Schedule D (Form 990) 2009

Part XIV Supplemental Information (continued)

ENDOWMENT FUNDS

FORM 990, SCHEDULE D, PART V, LINE 4

THE NRDC'S ENDOWMENT FUND IS INTENDED TO SUPPORT ITS ENVIRONMENTAL AND CONSERVATION PROGRAMS (SPECIFICALLY, THOSE DESCRIBED IN DETAIL IN PART III TO THE FORM 990). THE TRUSTEES HAVE ADOPTED A SPENDING POLICY THAT ALLOWS FOR UP TO 5% OF THE AVERAGE FAIR VALUE OF QUASI-ENDOWMENT AND PERMANENT ENDOWMENT FUNDS TO BE USED IN SUPPORT OF OPERATIONS ON AN ANNUAL BASIS,

INCOME TAXES

FORM 990, SCHEDULE D, PART X

ON JULY 1, 2007, NRDC ADOPTED THE PROVISIONS OF THE FASB'S ACCOUNTING STANDARDS CODIFICATION TOPIC 740, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES. THIS STANDARD REQUIRES THAT A TAX POSITION BE RECOGNIZED OR DERECOGNIZED BASED ON A "MORE LIKELY THAN NOT" THRESHOLD. NRDC HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE MAINTENANCE OF ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED INCOME; DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT HAS NEXUS; AND TO REVIEW OTHER MATTERS THAT MAY BE CONSIDERED A TAX POSITION. THE ADOPTION OF THIS STANDARD HAD NO IMPACT ON NRDC'S 2009 AND 2008 CONSOLIDATED FINANCIAL STATEMENTS. NRDC DOES NOT BELIEVE ITS CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ANY UNCERTAIN TAX POSITIONS.

V 09-9.3

Part XIV Supplemental Information (continued)

RECONCILIATION OF NET ASSETS

FORM 990, SCHEDULE D, PART XI, LINE 8

CHANGE IN VALUE OF INTEREST RATE SWAP AGREEMENTS: \$1,219,915

PENSION RELATED COSTS OTHER THAN NET PERIODIC

PENSION EXPENSE:

773,797

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENT:

689,476

\$2,683,188

REVENUE ON BOOKS NOT ON RETURN

FORM 990, SCHEDULE D, PART XII, LINE 2

SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT REVENUE -

\$742,224

EXPENSE ON BOOKS NOT ON RETURN

FORM 990, SCHEDULE D, PART XIII, LINE 2

SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT REVENUE

\$742,224

Schedule F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990. Part IV, line 14b line 15, or line 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number

13-2654926 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award X For grantmakers, Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States. Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.) (b) Number of (a) Region (c) Number of (d) Activities conducted in (e) If activity listed in (d) is (f) Total offices in the employees or region (by type) (i.e., a program service, expenditures in agents in fundraising, program services, describe specific type of region region grants to recipients located in service(s) in region region the region) EAST ASIA AND THE PACIFIC CHINA ENERGY POLICY PROGRAM SERVICES 23 3,334,854. PROGRAM SERVICES CLEAN ENERGY ADVOCACY SOUTH ASIA 38,480.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2009

3,373,334.

JSA 9E1274 2.000

ame of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation
								(book, FMV, appraisal, other)
	3000 275							
in the depth of								
						<u> </u>		
							-	
		·						
Paging of Court	30,000							
		··-						
	or counsel has provided	a section 501(c)(3) e	equivalency letter			>		
	umber of recipient organ	umber of recipient organizations listed above that or for which the grantee or counsel has provided	umber of recipient organizations listed above that are recognized as or for which the grantee or counsel has provided a section 501(c)(3) e	umber of recipient organizations listed above that are recognized as charities by the for for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	umber of recipient organizations listed above that are recognized as charities by the foreign country, recor for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	umber of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxor for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	umber of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	umber of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

JSA 9E1275 1.000

V 09-9.3

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Meth valua (book, l appra othe
				-			
	·						
				·			
					-		
					·—		
· · · · · · · · · · · · · · · · · · ·						·	

Schedule F (Form 990) 2009

Part IV Supplemental Information Complete this part to provide the information required in Part I, line 2, and any additional information.
ACTIVITIES OUTSIDE THE UNITED STATES
SCHEDULE F, PART I, LINE 3
NRDC MONITORS ALL EXPENDITURES TO ENSURE THAT AMOUNTS ARE USED PROPERLY.
OUTSIDE OF SALARIES, BENEFITS (U.S. HEADQUARTERS PROCESSES DIRECTLY) NRDC
USED THE BELOW PROCESS TO REVIEW AND MONITOR DISCRETIONARY EXPENDITURES
SUCH AS TRAVEL AND CONSULTING.
PROGRAM ASSISTANTS IN CHINA VERIFY ALL INVOICES TO ENSURE ACCURACY.
ALL INVOICES ARE THEN REVIEWED AND SIGNED OFF BY DIRECT SUPERVISOR OF THE
REQUESTOR (EITHER PROJECT LEADER/ PROJECT MANAGER).
NEXT, THE DIRECTOR AND DEPUTY DIRECTOR OF CHINA PROGRAM REVIEW AND
APPROVE LARGE ITEMS OF EXPENDITURE. FINALLY, ALL INVOICES AND APPROVAL
FORMS ARE FORWARDED TO THE U.S. HEADQUARTERS' ACCOUNTING DEPARTMENT FOR
FINAL REVIEW.

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete If the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or If the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

See separate Instructions.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number

13-2654926

Part I Fundraising Activities. C Form 990-EZ filers are no	omplete if the orga	nization a	nswered ' art.	'Yes" to Form 99	00, Part IV, line 1	7.
1 Indicate whether the organization of a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d In-person solicitations	raised funds through e s f g	any of the X Solic X Solic X Spec	following a itation of r itation of g sial fundrai	non-government gr government grants sing events	ants	
Did the organization have a writter or key employees listed in Form 9b If "Yes," list the ten highest paid in	90, Part VII) or entity dividuals or entities (in connectifundraiser:	tion with p	rofessional fundrals	sing services?	Yes No
to be compensated at least \$5,00 (i) Name of Individual or entity (fundraiser)	0 by the organization. (ii) Activity	(iii) Did fundralser have custody or control of contributions?		(Iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (l)	(vi) Amount paid to (or retained by) organization
		Yes	No		coi, (i)	
DONOR SERVICES	TELEMRKTNG		х	669,102.	163,026.	506,076.
TELEFUND, INC.	TELEMRKTNG		Х	271,670.	89,195.	182,475.
SHARE GROUP	TELEMRKTNG		X	242,841.	65,480.	177,361.
GRASSROOTS CAMPAIGN	TELEMRKTNG		Х	19,143.	10,831.	8,312.
· · · · · · · · · · · · · · · · · · ·					······································	
Total			▶	1,202,756.	328,532.	874,224.
3 List all states in which the organize registration or licensing.	zation is registered					<u> </u>
AL,AK,AZ,AR,CA,CO,CT,DC,FL KS,KY,LA,ME,MD,MA,MI,MN,MS	,GA,HI,IL,IN, ,MO,NH,NJ,NM,N	NY,NC,NI	O, OH,			
OK,OR,PA,RI,SC,TN,TX,UT,VT	,VA,WA,WV,WI,					
						they have hard made have been made and made and made and
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2009

			(a) Event #1 FORCES/NATURE	(b) Event #2 GROWING GREEN	(c) Other Events	(d) Total èvent (add col. (a) thro	ts ough
as l			(event type)	(event type)	(total number)	col. (c))	
Revenue		Gross receipts	2,238,241.	293,827.	1,693,847.	4,225,	, 91
r.	_	contributions	2,065,831.	257,736.	1,298,401.	3,621,	, 96
	3	Gross income (line 1 minus line 2)	172,410.	36,091.	395,446.	603,	,94
	4	Cash prizes					
.	5	Noncash prizes					
חוובתו דיאובווזפט	6	Rent/facility costs	238,914.	74,992.	175,785.	489,	, 69
1	7	Food and beverages				VIII AMERIKAN IN THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL THE TOTAL	
	8	Entertainment					
	9	Other direct expenses	270,327.	15,117.	-32,911.	. 252	,53
		Direct expense summary. Add lines				( 742,	224
	11	Net income summary. Combine line	3, column (d), and line 10	)		-138	
'a	rt l	Gaming. Complete if the orthan \$15,000 on Form 990-		Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more	
) ICACIINC			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming col. (a) through co	
2	4	Gross rayanua					
-	<u>-</u> -	Gross revenue	1	1			
ı				·			
2000	2	Cash prizes		·	:		<u>.</u>
ראלמוספי							
JIECL EXPENSES	3	Cash prizes					
Direct Lyperises	3	Cash prizes					
and the second	3 4 5	Cash prizes	Yes%		Yes%		
בווברו דילונופים	3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes%	No	No		
Direct Expenses	3 4 5	Cash prizes	Yes%	No	No		
Direct Expenses	3 4 5 6 7	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes% No 2 through 5 in column (d)	No	No No	(	T NA
9	3 4 5 6 7 8 E	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Comb	Yes% No 2 through 5 in column (d) pine line 1, column d, and	No I line 7	No	( Yes	No
9	3 4 5 6 7 8 E Is	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Comb	Yes% No 2 through 5 in column (d) pine line 1, column d, and	No I line 7	No		No
9 a	3 4 5 6 7 8 E Is	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Combinater the state(s) in which the organization the organization licensed to operate "No," explain:	Yes% No  2 through 5 in column (d) oine line 1, column d, and tion operates gaming act gaming activities in each	No I line 7	No		No
9 a b	3 4 5 6 7 8 E Is Is	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Comb  nter the state(s) in which the organizate the organization licensed to operate "No," explain:  Vere any of the organization's gaming "Yes," explain:	Yes% No  2 through 5 in column (d) oine line 1, column d, and tion operates gaming act gaming activities in each licenses revoked, suspe	No  I line 7	No Page the tax year?		No
9 a t	3 4 5 6 7 8 E Is Is If If If If If If If If If If If If If	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Comb  the organization licensed to operate "No," explain:  Vere any of the organization's gaming "Yes," explain:	Yes% No  2 through 5 in column (d) pine line 1, column d, and tion operates gaming act gaming activities in each licenses revoked, suspe	No  I line 7	No No	9a 10a	No
a b	3 4 5 6 7 8 E Is Is Is If D Is	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines  Net gaming income summary. Comb  nter the state(s) in which the organizate the organization licensed to operate "No," explain:  Vere any of the organization's gaming "Yes," explain:	Yes% No  2 through 5 in column (d) pine line 1, column d, and tion operates gaming act gaming activities in each  licenses revoked, suspe activities with nonmembe y or trustee of a trust or	No  I line 7	ng the tax year?	10a	No

Sched	ule G (Form 990 or 990-EZ) 2009	13-2654926			Page 3
13 a b 14	Indicate the percentage of gaming activity operated in: The organization's facility	13b %  n's gaming/special events books		Yes	No
15a	Does the organization have a contract with a third party from whom th revenue?	ne organization receives gaming	15a		
b c	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:  Name ▶  Address ▶	and the			
16	Gaming manager information:  Name ▶  Gaming manager compensation ▶ \$  Description of services provided ▶  Director/officer Employee Independent contractions	· · · · · · · · · · · · · · · · · · ·			
17 a b	Mandatory distributions:  Is the organization required under state law to make charitable distribution retain the state gaming license?		17a		

## **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete If the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public

Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number 13-2654926

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions X Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a is checked, did the organization follow a written policy regarding payment			
•	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1 b	Х	
2	explain	10		
2	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
	officers, directors, trustees, and the OEO/Executive Director, regarding the items checked in line Tar			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
•	organization's CEO/Executive Director, Check all that apply.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental Vocamental	ļ		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4 a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4 b		Х
, c	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
•				
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			X
a	The organization?	6a		TX
þ	Any related organization?	6 b		
_	If "Yes" to line 6a or 6b, describe in Part III.			1
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	7		×
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		^
8	subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe			
	· · · · · · · · · · · · · · · · · · ·	8		X
9	in Part III	0		<del>  '`</del>
Ð	Regulations section 53.4958-6(c)?	9		
			ı	1

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown	of W-2 and/or 1099-MISC	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	(i)	373,168.	11,250.	0.	34,300.	14,024.	432,742.	0
FRANCES BEINECKE	(ii)	0.	0.	<del>-</del> 0.	0.	0.	0.	0
	(i)	234,122.	7,650.	0.	22,050.	14,024.	277,846.	. 0
PETER LEHNER	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	169,865.	5,550.	0.	25,900.	7,004.	208,319.	0
PATRICIA SULLIVAN	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	215,685.	6,489.	0.	30,282.	7,004.	259,460.	0
JUDITH KEEFER	(ii)	0.	0.	0.	0.	0.	0 -	0
	(i)	223 <b>,</b> 630.	6,900.	0.	32,200.	2,281.	265,011.	0
JACK MURRAY	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	197,766.	5,987.	0.	27,939.	13,959.	245,651.	0
DAVID HAWKINS	(ii)	0.	0.	0.	0 -	0 -	0.	0
	(i)	191,762.	6,300.	0.	18,900.	2,216.	219,178.	0
WESLEY WARREN	(ii)	0.	0.	0.	0.	0.	0 -	0
	(i)	187,733.	5,700.	0.	13,300.	7,004.	213,737.	0
PHILIP GUTIS	(ii)	0.	0.	0 -	0.	0.	0 -	0
	(i)	158,500.	0.	0.	0.	58,334.	216,834.	0
JOHN H ADAMS (SEE SCHED	(ii)	0.	0.	0.	0.	0.	0.	0
	(1)	186,837.	5,700.		1,663.	6 <b>,</b> 939.	201,139.	0
FELICIA MARCUS	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	188,450.	0.	0.	11,721.	4,840.	205,011.	· 0
MARGARET BAROL	(ii)	0.	0.	0.	0.	0.	0.	0
	(1)	167,182.	5,304.		34,300.	14,024.	220,810.	0
LINDA LOPEZ	(ii)	0.	0.	0.	0.	0 -	0.	0
	(1)		·			<b></b>		
	(ii)							
	(1)	- <b></b>	: <b></b>	<del></del>	<del></del>	<b></b>		
	(ii)		<del></del> -					
•	(i)	·	· <del></del>			<del></del>		
	(ii)							
	(i)		·			<del></del>		
	(ii)							

Schedule J (Form 990) 2009

V 09-9.3

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.
COMPENSATION INFORMATION
SCHEDULE J
PART I, LINE 1 NRDC'S POLICY IS TO REIMBURSE ITS EMPLOYEES, OFFICERS AND
TRUSTEES FOR ALL BUSINESS-RELATED EXPENSES, SUCH AS TELEPHONE, FAX AND
TRAVEL RELATED EXPENSES.
PART II, COMPENSATION REPORTING OF TRUSTEE, MR. JOHN H ADAMS
COLUMN B(I): BASE COMPENSATION
AFTER THIRTY-FIVE YEARS OF COMMITTED SERVICE AS NRDC'S FOUNDER AND
PRESIDENT, MR. JOHN ADAMS RETIRED ON APRIL 1, 2006 AND BECAME A PART-TIME
CONSULTANT FOR NRDC. THIS FISCAL YEAR, MR. ADAMS RECEIVED \$158,500 FOR
THESE SERVICES.
COLUMN D: NONTAXABLE BENEFITS
·

Schedule J (Form 990) 2009

Part III Supplemental Information  Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this properties are also additional information.	 ɔart
AS PART OF A RETIREMENT AGREEMENT, NRDC PROVIDED MR. JOHN ADAMS WITH	
MEDICAL AND DENTAL BENEFITS AND A LONG TERM CARE PLAN. THE VALUES OF	
THESE BENEFITS ARE:	
MEDICAL \$15,349 PER YEAR	
LTC \$42,985 PER YEAR	
FORM 990, SCHEDULE J, LINE 7	
NRDC PROVIDED ALL EMPLOYEES OF THE ORGANIZATION, IRRESPECTIVE OF TITLE, A	
"BONUS" OR COMPENSATION ADJUSTMENT OF 3% BECAUSE ALL SALARIES WERE FROZEN	
IN THE PREVIOUS FISCAL YEAR. SINCE THE INDIVIDUALS ON PART VII OF THE	
990 ARE REPORTING AN AMOUNT RECEIVED AS A BONUS, NRDC OPTED TO INCLUDE	
THIS DISCLOSURE TO HIGHLIGHT THAT ALL EMPLOYEES SYSTEM-WIDE RECEIVED A	
NON-DISCRETIONARY BONUS.	
·	
Schedule J (Form 990) 2	2009

Complete this part to provide the for any additional information.		or descriptions required for Part I, lines 1a, 1b, 4c,	5a, 5b, 6a, 6b, 7, and 8. Also complete this part
FORM 990, SCHEDULE J CON			·
		<del></del>	· <b></b>
SOME OF THE OFFICERS RE	PORTED ON THE NRDC F	ORM 990, FRANCES BEINECKE,	· <b></b>
PATRICIA SULLIVAN AND PI	ETER LEHNER, ALLOCAT	E A PORTION OF THEIR	·
COMPENSATION TO AN AFFI	LIATED ORGANIZATION,	THE NRDC ACTION FUND. ON	·
PART VII AND SCHEDULE J	, ALL COMPENSATION I	S BEING REPORTED AS HAVING	·
BEEN PAID BY NRDC; HOWEY	JER, A PORTION OF EA	CH OFFICER'S COMPENSATION IS	. <del></del>
ALLOCATED TO THE ACTION	FUND BASED ON SERVI	CES RENDERED TO THAT	
ORGANIZATION.		·	···
IN THE INTERESTS OF CLAR	RITY, NRDC IS DISCLO	SING THE FOLLOWING SALARY AND	·
BENEFITS AMOUNTS AS HAVI	ING BEEN ALLOCATED T	O THE NRDC ACTION FUND:	
<b></b>	SALARY	BENEFITS	
PRESIDENT BEINECKE	\$1 <b>,</b> 494	\$424	
	<del></del> -	·	·
TREASURER SULLIVAN	\$1 <b>,</b> 703	\$419	
:		·	

Schedule J (Form 990) 2009

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this for any additional information.  EXECUTIVE DIRECTOR LEHNER \$10,263 \$2,922	
EXECUTIVE DIRECTOR LEHNER \$10,263 \$2,922	
	<b>-</b> -
	<del></del> -
	<u>-</u>

## SCHEDULE J-2 (Form 990)

## **Continuation Sheet for Form 990**

OMB No. 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

➤ See the Instructions for Form 990.

Name of the Organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number 13-2654926

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Employees	T									
(A) Name and title	(B) Average hours	Posit	lon (	(C chec	C) kall	that app	oly)	(D) Reportable	(E) Reportable	(F) Estimated
·	per week	Individual trustee or director		Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MSC)	amount of other compensation from the organization and related organizations
JAMES TAYLOR										
TRUSTEE	1.00	Х						0.	0.	0
ROBERT J FISHER TRUSTEE/VICE CHAIRMAN	1.00	Х					,	0.	0.	0
ROBERT REDFORD										
TRUSTEE	1.00	Х						0.	0.	0
JOHN E ECHOHAWK										
TRUSTEE	1,00	X			ļ			0.	0.	0.
JOHN H ADAMS (SEE SCHED O)								150 70-	.	50 00:
TRUSTEE	1.00	Х		_				158,500.	0.	58,334
SHELLY B MALKIN	1	١								
TRUSTEE	1.00	X.						0.	0.	0
THOMAS W ROUSH							-		_	
TRUSTEE	1.00	X						0.	0.	0
WENDY SCHMIDT	1 00					-	-		0	_
TRUSTEE	1.00	X						0.	0.	0
MAX STONE										
TRUSTEE	1.00	X						0.	0.	0
ARJUN GUPTA	1 00	.,,							0	_
TRUSTEE	1,00	X						0.	0.	0
MARY MORAN	1 100	.,			ł				0	_
TRUSTEE	1.00	X					-	0.	0.	0
MICHAEL LYNTON TRUSTEE	1 1 00	,,						0.	0.	_
FRANCES BEINECKE	1.00	X						0.	٧.	0
PRESIDENT	40.00			Х				201 110	0.	10 221
PETER LEHNER	40.00				-			384,418.	V.	48,324
EXECUTIVE DIRECTOR	40.00			Х				241,772.	0.	26 074
PATRICIA SULLIVAN	40.00			_^	-			241,772.	0.	36,074
DEPUTY DIRECTOR	40.00			Х	1			175,415.	0.	32,904
JUDITH KEEFER	40.00			<u>  ^</u>				1/3,413.	0.	32,904
FINANCE DIRECTOR	40.00			X				222,174.	0.	37,286
JACK MURRAY	40.00			<u>^</u>			-	222,174.	· · · · · · · · · · · · · · · · · · ·	37,200
DEVELOPMENT DIRECTOR	40.00			Х				230,530.	0.	34,481
LINDA LOPEZ	1	<b> </b>	-	<u> </u>	-		<del> </del>	230,330.		347401
DIRECTOR OF MEMBERSHIP	40.00				Х			172,486.	0.	48,324
DAVID HAWKINS	1	<del> </del>			Ë		<u> </u>			
DIRECTOR OF CLIMATE CENTER	40.00				ļ	X		203,753.	0.	41,898
WESLEY WARREN	1	<del> </del>	<del> </del>	<u> </u>	-	<u> </u>	<del>                                     </del>	-,		
DIRECTOR OF PROGRAMS	40.00					X		198,062.	0.	21,116
PHILIP GUTIS		<b> </b>				·				
COMMUNICATION DIRECTOR	40.00					Х		193,433.	0.	20,304

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

#### **SCHEDULE J-2** (Form 990)

# **Continuation Sheet for Form 990**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

▶ See the Instructions for Form 990.

Name of the Organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number 13-2654926

Part I Continuation of Officers, Employees	Directors, T	ruste	es	, K	еу	Emp	loy	ees, and High	est Compensa	ted
(A) Name and title	(B) Average hours per week	,			C) k all	that app		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MSC)	other compensation from the organization and related organizations
FELICIA MARCUS WESTERN REGIONAL DIRECTOR	40.00					Х		192,537.	0.	8,60
MARGARET BAROL DIRECTOR OF WEBSITES & REPORTS	40.00					Х		188,450.	0.	16,56
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

#### SCHEDULE K (Form 990)

Part I

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Department of the Treasury Internal Revenue Service

Bond Issues

▶ Attach to Form 990. See separate instructions.

2009
Open to Public
Inspection

OMB No. 1545-0047

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number
13-2654926

(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) l	ssue price	(1) (	Description of p	(g) De	(h) Or behalf issue		
A NEW YORK CITY CAPITAL RESOURCE CORPORATION	20-4099098	649437AD2	01/24/2008	1:	2,730,000.	REFINANCING AND RENOVATION			Yes	No x	Yes
	20 002303	0,3,3,11,32	32,21,3000	<u> </u>	27.307000.	Table 1 march 1 m	1010 1011			-	
В										<u> </u>	
С											
D											
E											
Part II Proceeds			l			<u> </u>				L	<u> </u>
		Α		В		С		) .			
1 Total proceeds of issue		2,730,00	0.								
2 Gross proceeds in reserve funds											
3 Proceeds in refunding or defeasance escrows		148,94									
4 Other unspent proceeds		1,026,65									
5 Issuance costs from proceeds		360,47	2.						<u> </u>		
6 Working capital expenditures from proceeds		· · · · · · · · · · · · · · · · · · ·						·			
7 Capital expenditures from proceeds · · · · · · · · · · · · · · · · · · ·	1	1,193,39	2.								
8 Year of substantial completion		2011									
	Ye		Yes	No	Yes	No	Yes	No	Yes	s	No
9 Were the bonds issued as part of a current refunding issue?		X									
10 Were the bonds issued as part of an advance						·					
refunding issue?		X									
11 Has the final allocation of proceeds been made?		X							L		
12 Does the organization maintain adequate books and									1	- 1	
records to support the final allocation of proceeds?	X										
Part III Private Business Use							·				
Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		A	<del></del>	В		С		)		E	
		S No	Yes	No	Yes	No	Yes	No	Yes	5	No
2 Are there any lease arrangements with respect to the financed property which may result in private business use?											

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2009

## Part III Private Business Use (Continued)

		Α		В	* ***	С		D	1	
3a Are there any management or service contracts with respect to the financed property which may result in	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
private business use?		X								
b Are there any research agreements with respect to the financed property which may result in private business use?		Х								
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X									
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		.0100%		%		%		%		9
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		.0100%		%		%		%		. 9
6 Total of lines 4 and 5 7 Has the organization adopted management practices	-	.0200%		%		%		%		9
and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х									
Part IV Arbitrage								<u>-</u>		
		A		В		С		D	E	
Has a Form 8038-T, Arbitrage Rebate, Yield Reduction     and Penalty in Lieu of Arbitrage Rebate, been filed	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
with respect to the bond issue?		Х								
2 Is the bond issue a variable rate issue?	X		*							
3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		Х								
b Name of provider										
c Term of hedge										
4a Were gross proceeds invested in a GIC?		X								
b Name of provider								`		
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair	· · · · · · · · · · · · · · · · · · ·									
market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an										
available temporary period?		Х								
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6 Did the bond issue qualify for an exception to rebate?	·	Х								

Schedule K (Form 990) 2009

### SCHEDULE L

(Form 990 or 990-EZ)

**Transactions With Interested Persons** 

Open To Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► See separate instructions.

Name of the organization Employer identification number 13-2654926 NATURAL RESOURCES DEFENSE COUNCIL, INC.

Part | Excess Benefit Transacations (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answ	/ered "Y	es" on F	orm 990, Pa	art IV, line	25a or 25b	or Form 99	90-EZ,	Part '	V, line	40b.	·	
1 (a) Name of disqualified person			(b) Description of transaction									
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2 Enter the amount of tax imposed on	the ora	anizatio	n managers (	or disqual	ified persons	s during the	vear					L
under section 4958									* \$ _ * \$ _		.,	
Part II Loans to and/or From Intere				Part IV, lin	ne 26, or For	m 990-EZ,	Part ∨	', line :	38a.			
(a) Name of interested person and purpose		to or from anization?	(c) Orig principal a		(d) Bala	nce due	(e) In default?		(f) Approved by board or committee?		(g) W agree	
	То	From					Yes		Yes	No	Yes	No
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Part III Grants or Assistance Benef Complete if the organization an	itting l	nterest	ed Persons.		- 2 <b>7</b>		1					
(a) Name of interested person	(b) Relationship between interested person and the organization (c) Amount and type of a						assis	tance				
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	<del>                                     </del>									,		
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Part IV Business Transactions Invo	iving ir swered	ntereste "Yes" o	ed Persons. n Form 990,	Part IV, lir	ne 28a, 28b,	or 28c.						
(a) Name of interested person	(b) Relationship interested perso organizat		hip between (c) A		nount of saction	(d) Description of transaction			on	organi	Sharing anization venues?	
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CHRIS PERERA VENDY GORDON		TRUSTE			12,062. 52,083.	SEE SCHEDULE O					-	X
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2009

### SCHEDULE O (Form 990)

# **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number

13-2654926

ATTACHMENT 2

GOVERNING BODY AND MANAGEMENT

FORM 990, PART VI, SECTION A

LINE 2 - BOARD OF TRUSTEES MEMBERS, FREDERICK A.O. SCHWARZ, JR AND FREDERICA PERERA, HAVE A FAMILY RELATIONSHIP.

LINE 7A - NRDC'S MEMBERS ARE ENTITLED, AS PART OF THEIR MEMBERSHIP, TO VOTE INDIVIDUALS TO THE NRDC BOARD OF TRUSTEES.

LINE 7B - THE NRDC BOARD OF DIRECTORS ACTS AUTONOMOUSLY. NRDC'S MEMBERS HAVE CERTAIN APPROVAL RIGHTS PURSUANT TO THE NEW YORK NOT-FOR-PROFIT CORPORATION LAW, INCLUDING, APPROVAL OVER ANY AMENDMENTS TO NRDC'S CERTIFICATE OF INCORPORATION.

FORM 990, PART VI, SECTION B

LINE 11 - THE FORM 990 WAS PREPARED BY A NATIONALLY RECOGNIZED ACCOUNTING FIRM IN CONJUNCTION WITH THE ORGANIZATION'S SENIOR MANAGEMENT AND AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. A COPY OF THE DRAFT FORM 990 WAS CIRCULATED TO THE FULL BOARD OF TRUSTEES FOR DISCUSSION AND COMMENT. EACH BOARD MEMBER WAS PROVIDED AMPLE OPPORTUNITY TO COMMENT ON THE INFORMATION CONTAINED IN THE FORM 990 PRIOR TO ITS FILING WITH THE INTERNAL REVENUE SERVICE.

LINE 12 - EACH OFFICER, DIRECTOR, TRUSTEE AND KEY EMPLOYEE OF THE ORGANIZATION IS REQUIRED TO ANNUALLY DISCLOSE ANY CONFLICTS OF INTEREST

13-2654926 ATTACHMENT 2 (CONT'D)

THAT ARISE BY VIRTUE OF EMPLOYMENT, BOARD SERVICE, OR POSITION WITH THE ORGANIZATION. THE ORGANIZATION MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY THROUGH AN ANNUAL QUESTIONNAIRE/DISCLOSURE STATEMENT THAT IS DISTRIBUTED TO THESE INDIVIDUALS. POTENTIAL CONFLICTS ARE INVESTIGATED IMMEDIATELY.

LINE 15 - THE ORGANIZATION UNDERTAKES A THOROUGH PROCESS TO ENSURE THAT THE EXECUTIVE COMPENSATION IT PAYS TO ITS TOP MANAGEMENT OFFICIAL AND ALL OF ITS OFFICERS AND KEY EMPLOYEES IS REASONABLE GIVEN THE MARKET IN WHICH THE ORGANIZATION OPERATES. IN RELEVANT PART, THE BOARD OF DIRECTORS HAS ESTABLISHED A COMPENSATION COMMITTEE OF INDEPENDENT PERSONS THAT HAVE NO PERSONAL INTEREST IN THE PROPOSED COMPENSATION AGREEMENT. COMPENSATION COMMITTEE CONTRACTS WITH A COMPENSATION CONSULTANT TO COMPLETE A MARKET ASSESSMENT AND COMPETITIVE POSITION ANALYSIS FOR THE ORGANIZATION'S TOP EXECUTIVES. THE COMPENSATION CONSULTANT UTILIZES COMPARABILITY AND BENCHMARKING SURVEYS TO ENSURE THAT THE ORGANIZATION COMPENSATES ITS EXECUTIVES COMMENSURATE WITH THE MARKET.

#### DISCLOSURE

FORM 990, PART VI, SECTION C

LINE 19 - THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC BY RETAINING A COPY AT ITS PLACE OF BUSINESS. THE FORM 990 IS LIKEWISE PUBLISHED ON NRDC'S WEBSITE AT WWW.NRDC.ORG. THE ORGANIZATION'S FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT ORDINARILY MADE AVAILABLE TO THE PUBLIC, BUT, IF REQUESTED, WILL BE PROVIDED AT MANAGEMENT'S DISCRETION.

Name of the organization,

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number 13-2654926

ATTACHMENT 2 (CONT'D)

PROGRAM SERVICE ACCOMPLISHMENTS

PART III, LINE 4

THE NATURAL RESOURCES DEFENSE COUNCIL (NRDC) IS ONE OF THE MOST

INFLUENTIAL ENVIRONMENTAL GROUPS IN THE NATION WITH A SINGLE PURPOSE:

TO SAFEGUARD THE EARTH, ITS PEOPLE, ITS PLANTS AND ANIMALS, AND THE NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS.

IN 2010, NRDC MARKED ITS 40TH ANNIVERSARY. FOUR DECADES IS A POWERFUL
TESTAMENT TO NRDC'S STAYING POWER, BUT WHAT IS MORE EXTRAORDINARY IS WHAT
WE HAVE ACCOMPLISHED IN THAT TIME. WE BELIEVE THAT OUR WORK HAS MADE THE
AIR SAFER, WATER CLEANER, AND LANDSCAPES BETTER PROTECTED.

WHETHER AT THE LOCAL, REGIONAL, NATIONAL, OR INTERNATIONAL LEVELS, NRDC
PLACES SPECIAL EMPHASIS ON PUBLIC EDUCATION, WITH THE GOAL OF KEEPING OUR
MORE THAN 1.3 MILLION MEMBERS AND ONLINE ACTIVISTS—AS WELL AS THE GENERAL
PUBLIC-UP-TO-DATE ON ENVIRONMENTAL ISSUES AND DEVELOPMENTS. IN ADDITION,
OUR LEGISLATIVE TEAM TARGETS ALL OF THESE AREAS TO KEEP ENVIRONMENTAL
PROTECTION AT THE FOREFRONT OF POLICY MAKING.

IN THE COMING YEARS, OUR FIRST PRIORITY IS TO ENSURE THAT WE DEFEND THE LAWS ALREADY ON THE BOOKS. WE ARE DETERMINED, FOR INSTANCE, TO PRESERVE THE INTEGRITY OF THE CLEAN AIR ACT AND THE ENVIRONMENTAL PROTECTION AGENCY'S (EPA) AUTHORITY TO PROTECT OUR HEALTH AND REDUCE CLIMATE-CHANGING POLLUTION. OUR SECOND PRIORITY IS TO WORK WITH WILLING PARTNERS WHO ARE MOVING AHEAD WITH ENVIRONMENTAL SOLUTIONS RIGHT NOW. WE ARE ADVISING THE OBAMA ADMINISTRATION ON EFFICIENCY STANDARDS,

13-2654926

ATTACHMENT 2 (CONT'D)

TRANSPORTATION IMPROVEMENTS, WILDLIFE PROTECTIONS, AND CLEAN WATER
GUIDELINES, AND WORKING IN STATES WHERE LEADERS ARE HELPING AMERICA
WELCOME A CLEAN ENERGY FUTURE.

AS WE PURSUE THESE OPPORTUNITIES, NRDC WILL BE GUIDED BY A CLEAR AND COMPELLING ROAD MAP. IN 2010, WE UPDATED OUR STRATEGIC PLAN. WE IDENTIFIED THE SIX ISSUES WE WILL FOCUS ON IN THE NEXT FIVE YEARS AND THE CAPACITIES WE WILL USE TO ACHIEVE OUR GOALS. THE PLAN ALLOWS NRDC TO REMAIN NIMBLE AND RESPONSIVE TO THE ECONOMIC AND POLITICAL LANDSCAPE, BUT IT ALSO ENABLES US TO BUILD TOWARD OUR LONG-TERM AIM: CREATING A CLEANER, MORE SUSTAINABLE FUTURE.

ESTABLISHING A CLEAN ENERGY FUTURE THAT CURBS CLIMATE CHANGE

ADVANCED EFFORTS TO CURB CLIMATE CHANGE: ALTHOUGH CONGRESS DID NOT ENACT THE COMPREHENSIVE LAW TO REDUCE CARBON POLLUTION THAT WE URGED, NRDC AND OUR ALLIES MADE IMPORTANT PROGRESS ON OTHER FRONTS. IN CALIFORNIA, WE HELPED TO BEAT BACK A WELL-FUNDED ATTACK FROM OIL COMPANIES TO ROLL BACK A LANDMARK LAW NRDC HELPED PASS IN 2006 TO REDUCE THE STATE'S CARBON EMISSIONS BY 25 PERCENT BY 2020: THE GLOBAL WARMING SOLUTIONS ACT (AB32). NRDC TAPPED OUR PARTNERS IN CALIFORNIA'S BUSINESS, CLEAN TECH, AND PUBLIC HEALTH COMMUNITIES TO SHOW THAT FIGHTING GLOBAL WARMING IS GOOD FOR THE STATE'S ECONOMY. CALIFORNIAN VOTERS UPHELD THE STATE'S GROUNDBREAKING CLIMATE LAW BY MORE THAN 20 PERCENT, HELPING SEAL THE LARGEST PUBLIC REFERENDUM IN HISTORY ON CLIMATE AND CLEAN ENERGY AND AFFIRMING SUPPORT

13-2654926

ATTACHMENT 2 (CONT'D)

FOR SIMILAR POLICIES ACROSS THE COUNTRY. DURING 2010, WE ALSO WORKED
WITH CALIFORNIA'S AGENCIES TO DEVELOP STRONG IMPLEMENTATION RULES FOR
AB32. AT THE NATIONAL LEVEL, NRDC FORGED IMPORTANT NEW ALLIANCES,
PARTICULARLY WITH A BROAD RANGE OF BUSINESSES AND WITH WORKERS IN THE
BLUEGREEN ALLIANCE, WHICH WILL SERVE AS THE BACKBONE OF CONTINUING
EFFORTS TO ENACT COMPREHENSIVE FEDERAL CARBON POLLUTION LIMITS.
INTERNATIONALLY, NRDC PLAYED AN IMPORTANT ROLE IN EFFORTS TO GET CHINA,
INDIA AND OTHER DEVELOPING COUNTRIES TO AGREE TO MORE TRANSPARENCY IN
REPORTING THEIR GLOBAL WARMING EMISSIONS, REMOVING A KEY STUMBLING BLOCK
TO INTERNATIONAL CLIMATE NEGOTIATIONS. THE CANCUN AGREEMENTS REACHED IN
DECEMBER 2010 PUT IN PLACE AN INNOVATIVE FRAMEWORK FOR STRENGTHENING
REPORTING IN THESE AREAS, A KEY ELEMENT OF GLOBAL EFFORTS TO CUT CLIMATE
CHANGING EMISSIONS.

PIONEERED NEW ENERGY EFFICIENCY STANDARDS: FOR MORE THAN 35 YEARS, WE'VE BEEN A LEADER IN DESIGNING EFFICIENCY STANDARDS. WE HAVE DEMONSTRATED TIME AND AGAIN THAT MORE EFFICIENT PRODUCTS SAVE MONEY AND CUT POLLUTION AT THE SAME TIME AND THAT GETTING THE RULES RIGHT IS THE KEY TO UNLEASHING INVESTMENT IN THIS TREMENDOUS RESOURCE. IN 2006, ONLY 8 STATES HAD EMBARKED ON THE REGULATORY REFORM NEEDED TO PUT EFFICIENCY ON A LEVEL PLAYING FIELD WITH POWER PLANTS; TODAY WE HAVE HELPED PERSUADE HALF THE STATES TO GO DOWN THIS ROAD. AS A RESULT, UTILITY INVESTMENTS IN EFFICIENCY HAVE ALMOST TRIPLED FROM \$1.9 BILLION TO \$5.4 BILLION. IN 2010 WE HELPED NEGOTIATE EFFICIENCY AGREEMENTS THAT ARE EXPECTED TO SAVE CUSTOMERS IN ILLINOIS ALMOST \$500 MILLION WHILE AVOIDING THE NEED FOR 9

ATTACHMENT 2 (CONT'D)

COAL-FIRED POWER PLANTS. IN ARIZONA, WE WORKED WITH LOCAL PARTNERS TO
HELP PERSUADE A BIPARTISAN COMMISSION TO ADOPT AN EFFICIENCY PLAN THAT IS
EXPECTED TO SAVE CONSUMERS \$9 BILLION, TRANSFORMING THE STATE INTO A
NATIONAL LEADER ON EFFICIENCY.

NRDC IS ESPECIALLY ADEPT AT ILLUSTRATING THE CUMULATIVE POWER OF MAKING EVERYDAY APPLIANCES MORE EFFICIENT. MANY PRODUCTS ARE SURPRISING ENERGY HOGS. FLAT-SCREEN TVS FOR INSTANCE, CAN CONSUME MORE ELECTRICITY THAN A NEW REFRIGERATOR. NRDC HELPED CALIFORNIA PUT IN PLACE NEW STANDARDS THAT ARE ESTIMATED TO CUT THE POWER USE OF NEW FLAT-SCREEN TVS BY AS MUCH AS 50 PERCENT AND SAVE CALIFORNIANS ALMOST A \$1 BILLION A YEAR IN THE FORM OF LOWER ELECTRICITY BILLS. NRDC IS ALSO HELPING TO DEVELOP THE NEXT GENERATION OF THOUGHT LEADERS IN THE FIELD; WE WERE INSTRUMENTAL IN THE ESTABLISHMENT OF THE FIRST UNIVERSITY-BASED ENERGY EFFICIENCY CENTER AT UC DAVIS, AND THE FIRST OUTSIDE OF CALIFORNIA, AT THE UNIVERSITY OF IDAHO AND BOISE STATE UNIVERSITY.

AS A RESULT OF SOUND RESEARCH AND STRONG POLICYADVOCACY BY NRDC, THE U.S. DEPARTMENT OF ENERGY (DOE) HAS ISSUED MORE NEW ENERGY EFFICIENCY

STANDARDS IN THE LAST TWO YEARS THAN ANY OTHER ADMINISTRATION IN HISTORY.

IN 2010, FOR INSTANCE, WITH BACKING FROM NRDC AND OUR ALLIES, DOE ISSUED

A NEW FEDERAL STANDARD FOR RESIDENTIAL WATER HEATERS AND OTHER HEATING

EQUIPMENT THAT IS EXPECTED TO CUT WATER HEATER ENERGY USE IN HALF, REDUCE

CARBON EMISSIONS BY 160 MILLION TONS AND SAVE CONSUMERS \$10 BILLION OVER

THE NEXT 30 YEARS. ALSO IN 2010, NRDC AND OTHER ENERGY EFFICIENCY

ATTACHMENT 2 (CONT'D)

ADVOCATES AND THE ASSOCIATION OF HOME APPLIANCE MANUFACTURERS ANNOUNCED AN AGREEMENT ON ENERGY AND WATER EFFICIENCY STANDARDS FOR "WHITE GOODS" APPLIANCES SUCH AS DISHWASHERS, WASHING MACHINES AND REFRIGERATORS THAT IS ESTIMATED TO SAVE 5 TRILLION GALLONS OF WATER, AND BILLIONS OF CONSUMER DOLLARS OVER THE NEXT 30 YEARS. THAT'S ENOUGH ENERGY TO MEET THE TOTAL ENERGY NEEDS OF 40 PERCENT OF AMERICAN HOMES FOR ONE YEAR AND THE AMOUNT OF WATER NECESSARY TO MEET THE CURRENT WATER NEEDS OF EVERY CUSTOMER IN THE CITY OF LOS ANGELES FOR 25 YEARS. IT IS ALSO ESTIMATED THAT THERE WILL ALSO BE 550 MILLION METRIC TONS OF CO2 POLLUTION SAVED OVER THE SAME PERIOD.

DEMONSTRATED CLEANER ENERGY IS BETTER AND WORKABLE: OUR ENERGY EXPERTS

UNDERSTAND THE INDUSTRY'S CHALLENGES AND LIMITATIONS AS WELL AS ITS

PROMISE, AND WE ARE UNPARALLELED IN OUR ADVOCACY BEFORE THE NATION'S

POLICY MAKERS. IN THE WANING HOURS OF THE LAST CONGRESS, NRDC HELPED PUSH

THROUGH AN EXTENSION OF CRITICAL INCENTIVES FOR WIND AND SOLAR POWER.

WHILE MANY, INCLUDING NRDC, WORKED HARD TO PASS A FEDERAL RENEWABLE

ELECTRIC STANDARD, THIS WAS BLOCKED BY THE SAME OBSTRUCTIONISM THAT

KILLED A CLIMATE BILL. WITHOUT THESE STANDARDS, THE WIND AND SOLAR POWER

INCENTIVES, KNOWN AS TREASURY GRANTS, WERE EVEN MORE CRITICAL. NRDC IS

ALSO MATCHING ITS AGGRESSIVE PUSH TO SPEED THE DEPLOYMENT OF RENEWABLES

WITH WORK TO MAKE SURE THAT RENEWABLES ARE CAREFULLY SITED.

NRDC LED THE WESTERN LAND AND WILDLIFE COMMUNITY IN A VERY PRODUCTIVE
ENGAGEMENT WITH THE SIX SO CALLED "FAST TRACK" LARGE SCALE SOLAR PROJECTS

ATTACHMENT 2 (CONT'D)

PROPOSED ON FEDERAL LANDS AND WORKED WITH THE INDUSTRY ON DEVELOPING
SITING PRINCIPLES AND MITIGATION MEASURES. IN THE END, NRDC WAS ABLE TO
SUPPORT FOUR OF THE SIX PROJECTS AND WIN SUPPORT OR NEUTRALITY ON THESE
PROJECTS FROM THE REST OF COMMUNITY. THIS WAS TRULY A GROUNDBREAKING
LEVEL OF COLLABORATION BETWEEN THE COMMUNITY AND THE SOLAR INDUSTRY AND
NRDC IS PUSHING FORWARD TO EXTEND AND EXPAND THIS TYPE OF COLLABORATION
TO INCLUDE FUTURE SOLAR PROJECTS, WIND ON FEDERAL LANDS AND ALL
RENEWABLES ON OR NEAR DEPARTMENT OF DEFENSE LANDS.

NRDC'S STRONG ADVOCACY, WORKING WITH NATIONAL, STATE AND LOCAL ALLIES,
CONTRIBUTED TO TWO CRUCIAL VICTORIES IN 2010 FOR THE CAPE WIND OFFSHORE
WIND PROJECT. THE PROJECT, WHICH IS PROPOSED FOR FEDERAL WATERS IN
NANTUCKET SOUND, IS EXPECTED TO PRODUCE ENOUGH CLEAN RENEWABLE POWER TO
MEET 75 PERCENT OF CAPE COD'S ELECTRICITY DEMAND. IN APRIL 2010, THE
FEDERAL GOVERNMENT APPROVED THE 130 TURBINE PROJECT AFTER A NEARLY TEN
YEAR REVIEW PROCESS, MAKING CAPE WIND THE FIRST OFFSHORE WIND PROJECT TO
BE APPROVED IN THE UNITED STATES. NRDC SUPPORTED THE PROJECT AFTER
CAREFULLY REVIEWING TWO LENGTHY ENVIRONMENTAL REVIEW DOCUMENTS, AND WAS A
VOCAL ADVOCATE FOR THE PROJECT. NEXT, NRDC'S LAWYERS ENGAGED IN A LENGTHY
LEGAL PROCEEDING IN MASSACHUSETTS TO FIGHT FOR APPROVAL OF A MUCH-NEEDED
FINANCING PIECE FOR THE PROJECT, A LONG-TERM CONTRACT WITH THE ELECTRIC
UTILITY NATIONAL GRID. IN NOVEMBER 2010, MASSACHUSETTS APPROVED THE
CONTRACT, FINDING THAT THE ECONOMIC BENEFITS OF THE PROJECT CLEARLY
OUTWEIGHED ITS COSTS.

13-2654926

ATTACHMENT 2 (CONT'D)

MADE SURE STRONG REGULATIONS WERE KEPT OR PUT INTO PLACE: THANKS IN LARGE PART TO NRDC'S ADVOCACY, THE EPA ISSUED RULES TO REDUCE HARMFUL POLLUTION FROM POWER PLANTS AND INDUSTRIAL FACILITIES. THE COAL INDUSTRY AND ITS ALLIES IN CONGRESS ARE TRYING TO BLOCK THIS EFFORT-A MOVE THAT WOULD BENEFIT POLLUTERS, BUT NOT AMERICAN FAMILIES. STOPPING THE EPA WOULD UNDERMINE THE CLEAN AIR ACT-A LAW THAT HAS SAVED HUNDREDS OF THOUSANDS OF LIVES. NRDC IS RUNNING A FULL-THROTTLE CAMPAIGN WITH ADVOCACY, CITIZEN ACTION, MEDIA OUTREACH IN HOME DISTRICTS, LITIGATION-TO PRESERVE THIS TOOL AND PROTECT THE INTEGRITY OF THE CLEAN AIR ACT.

MEANWHILE, AS POTENTIALLY HAZARDOUS NATURAL GAS DRILLING SPREADS ACROSS

THE NATION, NRDC IS HELPING PUT STRONGER REGULATIONS IN PLACE. WE ARE

CALLING ON CONGRESS TO CLOSE THE "HALLIBURTON LOOPHOLE" THAT EXEMPTS

CHEMICAL-INTENSIVE FRACKING FROM THE SAFE DRINKING WATER ACT. AND WE ARE

HELPING STATES LIKE NEW YORK PUT PROTECTIONS IN PLACE BEFORE NATURAL GAS

DRILLING BEGINS, INSTEAD OF AFTER, WHEN IT IS OFTEN TOO LATE.

STOPPED DIRTY FUELS, INCLUDING COAL-FIRED POWER PLANTS AND TAR SANDS

DEVELOPMENT: NRDC WON A SIGNIFICANT VICTORY IN THE HEART OF COAL COUNTRY

WHEN AMERICAN MUNICIPAL POWER-OHIO (AMP) DECIDED TO CANCEL ITS PROPOSED

\$4 BILLION COAL PLANT IN SOUTHEAST OHIO. THE PLANT WOULD HAVE EMITTED 7

MILLION TONS OF GREENHOUSE GASES AND MORE THAN 10,000 TONS OF OTHER

HARMFUL AIR POLLUTANTS, AND WOULD HAVE REQUIRED THE MINING OF MILLIONS OF

TONS OF COAL EVERY YEAR FOR THE NEXT 40 YEARS. OVER A TWO-AND-A-HALF

YEAR EFFORT, NRDC BROUGHT LITIGATION TO CHALLENGE PERMITS FOR THE

Employer | dentification number 13-2654926

ATTACHMENT 2 (CONT'D)

PROPOSAL, AND PRESENTED THE ECONOMIC CASE AGAINST THE PLANT AND IN FAVOR
OF CLEANER ENERGY ALTERNATIVES TO AMP'S MUNICIPAL MEMBERS THROUGHOUT
OHIO. INSTEAD OF THE COAL PLANT, AMP ANNOUNCED PLANS TO PURSUE ENERGY
EFFICIENCY, SOLAR, AND OTHER CLEANER ALTERNATIVES.

IN OUR FIGHT AGAINST AN 830-MEGAWATT, COAL-FIRED POWER PLANT ON SAGINAW
BAY IN MICHIGAN, OUR MIDWEST ENERGY SPECIALISTS EXAMINED THE STATE'S
ENERGY MIX AND CONCLUDED THAT MICHIGAN DIDN'T NEED MORE DIRTY COAL
PLANTS. IT COULD MEET ITS ENERGY NEEDS BY LAUNCHING AGGRESSIVE EFFICIENCY
PROGRAMS AND GENERATING ALMOST 30,000 GIGAWATTS OF ELECTRICITY USING
CLEANER TECHNOLOGIES.

WE ARE ALSO FIGHTING THE DESTRUCTION OF THE BOREAL FOREST BY TAR SANDS STRIP-MINING AND DEVELOPMENT, BECAUSE THE FUTURE OF CANADIAN TAR SANDS WILL BE DECIDED IN AMERICA-THE LARGEST CUSTOMER FOR THIS DIRTY FUEL. WE ARE PUSHING THE STATE DEPARTMENT TO REJECT PIPELINES- FOCUSING NOW ON THE KEYSTONE XL PIPELINE THAT WOULD TRANSPORT TAR SANDS FROM ALBERTA THROUGH SENSITIVE LANDS AND MAJOR AQUIFERS TO REFINERIES IN ALREADY-POLLUTED COMMUNITIES OF THE U.S. GULF COAST -AND WORKING TO BLOCK U.S. ENERGY BILLS THAT PROMOTE TAR SANDS. WE ALSO ARE REMINDING LAWMAKERS THAT AMERICA DOESN'T NEED A FUEL THAT GENERATES THREE TIMES AS MUCH GLOBAL WARMING POLLUTION TO PRODUCE AS CONVENTIONAL OIL.

SHARED OUR SUCCESSFUL MODELS ON THE INTERNATIONAL STAGE: IN THE CHINESE PROVINCE OF JIANGSU, NRDC HELPED DESIGN ENERGY EFFICIENCY

13-2654926

ATTACHMENT 2 (CONT'D)

PLANTS-EFFICIENCY MEASURES THAT ARE SAVING 3.5 MILLION MWH EACH YEAR AND ARE NOW BEING SCALED UP NATIONWIDE. ANOTHER PROGRAM NRDC HELPED DESIGN IN CALIFORNIA TO REDUCE ELECTRICITY DEMAND HAS NOW BEEN ADOPTED BY CHINA NATIONWIDE; A PROGRAM WE LAUNCHED TO ACCELERATIVE BUILDING EFFICIENCY IN CALIFORNIA AND NEW YORK WAS EXPANDED TO HYDERABAD, INDIA. OUR INTERNATIONAL EXPERTS ALSO CONTINUE TO ENGAGE IN THE INTERNATIONAL CLIMATE NEGOTIATIONS.

REVIVING OUR OCEANS

HELPED ESTABLISH AMERICA'S FIRST NATIONAL OCEAN POLICY BY PRESIDENTIAL EXECUTIVE ORDER:

WHILE THE GULF OIL SPILL GAVE THE PRESIDENT'S HISTORIC MOVE A FRESH SENSE OF URGENCY, NRDC AND OUR PARTNERS HAD LONG BEEN PROMOTING THE ADOPTION OF A SEMINAL ENVIRONMENTAL POLICY FOR PROTECTING, MAINTAINING, AND RESTORING OCEAN HEALTH. AFTER THE PRESIDENT ASSEMBLED AN INTERAGENCY TASK FORCE IN 2009 TO DEVELOP AN OCEANS POLICY AND A PLAN TO IMPLEMENT IT, WE HELPED LEAD THE EFFORT AMONG NATIONAL, REGIONAL, AND LOCAL CONSERVATION GROUPS TO PRODUCE STRONG, SCIENCE-BASED RECOMMENDATIONS. IN JULY 2010, PRESIDENT OBAMA PROVIDED NEW HOPE FOR OUR OCEAN REALM BY ISSUING AN EXECUTIVE ORDER ESTABLISHING A COMPREHENSIVE NATIONAL POLICY FOR OUR OCEANS, COASTS, AND GREAT LAKES. AMERICA'S FIRST-EVER OCEANS POLICY PROVIDES A COHERENT NATIONAL VISION FOR COMBATING DAY-TO-DAY THREATS TO OUR OCEAN ECOSYSTEMS AND PROTECTING SENSITIVE AREAS FROM AN ENVIRONMENTAL AND ECONOMIC CATASTROPHE LIKE THE GULF OIL SPILL.

13-2654926

ATTACHMENT 2 (CONT'D)

SECURED ADDITIONAL MARINE PROTECTED AREAS IN CALIFORNIA: IN 1999, NRDC
SPONSORED AND HELPED WIN ENACTMENT OF CALIFORNIA'S LANDMARK MARINE LIFE
PROTECTION ACT, A LAW THAT CALLS FOR A STATEWIDE NETWORK OF SAFE HAVENS
DESIGNED TO PROTECT AND RESTORE BELEAGUERED OCEAN WILDLIFE. ON DECEMBER
15, 2010, THE STATE CAME CLOSE TO THAT VISIONARY GOAL WHEN IT ADOPTED A
NECKLACE OF PROTECTED BIOLOGICAL GEMS ALONG THE STATE'S SOUTH COAST-THE
THIRD REGION TO BE COMPLETED OUR OF FOUR. THE NEW NETWORK IS THE NATION'S
FIRST SCIENCE-BASED NETWORK OF MARINE PROTECTED AREAS ADJACENT TO A MAJOR
URBAN CENTER. NRDC HELPED DESIGN A SIMILAR NETWORK THAT TOOK EFFECT IN
THE NORTH CENTRAL REGION EARLIER THIS YEAR. IN THE COMING YEAR WE WILL BE
WORKING TO WIN APPROVAL OF A PROTECTED AREA PLAN FOR THE NORTH COAST,
COMPLETING THE STATEWIDE NETWORK.

RESPONDED TO THE GULF SPILL IN FAST, NIMBLE AND MEANINGFUL WAYS: WHEN BP'S DEEPWATER HORIZON OIL RIG EXPLODED ON APRIL 20, 2010, UNLEASHING ONE OF THE WORST ENVIRONMENTAL DISASTERS IN OUR NATION'S HISTORY, NRDC STOOD READY TO CHANNEL ALL OF OUR AVAILABLE RESOURCES INTO ACTION. WE RAPIDLY ASSEMBLED A SWAT TEAM OF TOP NRDC EXPERTS ON OCEANS, HUMAN HEALTH, COMMUNICATIONS, GOVERNMENT AFFAIRS, AND MARINE MAMMALS TO ENSURE A WELL-COORDINATED AND EFFECTIVE RESPONSE. THROUGHOUT THE SPRING AND SUMMER, OUR TEAM WORKED ON EVERY MAJOR FRONT OF THE GULF CRISIS, FROM THE MISSISSIPPI DELTA TO CAPITOL HILL.

ONLY DAYS AFTER THE DISASTER, WE DISPATCHED SCIENTISTS AND COMMUNICATIONS

ATTACHMENT 2 (CONT'D)

EXPERTS TO THE GULF TO HELP PROTECT LOCAL COMMUNITIES FROM IMMEDIATE

HARM. OUR HEALTH TEAM WORKED CLOSELY WITH THE ENVIRONMENTAL PROTECTION

AGENCY TO IMPROVE THE MONITORING OF AIR QUALITY IN THE AREA AND PROVIDED

REAL-TIME INFORMATION TO LOCAL COMMUNITIES ON THE POTENTIAL HEALTH

EFFECTS OF THE SPILL AND OF THE CHEMICAL DISPERSANTS THAT BP WAS USING TO

TRY TO FIGHT IT. LATER OUR TEAM WORKED WITH LOCAL LEADERS TO STRENGTHEN

THE VALIDITY OF THE FOOD AND DRUG ADMINISTRATION'S SEAFOOD RISK

ASSESSMENTS-WHICH DETERMINE WHEN TO REOPEN FISHERIES CLOSED DUE TO THE

OIL DISASTER AND HELP TO PROTECT THE HEALTH OF VULNERABLE COMMUNITIES

FROM TOXIC OIL CONTAMINANTS. MEANWHILE, OUR COMMUNICATIONS TEAM GATHERED

IMAGES AND STORIES OF PEOPLE FROM THE REGION TO DOCUMENT THE MOUNTING

TOLL OF THE DISASTER, AND WE MADE SURE THAT THESE LOCAL VOICES WERE HEARD

IN NATIONAL PRESS.

IN JULY 2010, OUR MEDIA TEAM ESTABLISHED THE NRDC GULF RESOURCE CENTER IN BURAS, LOUISIANA, TO FACILITATE COMMUNICATION AMONG GULF RESIDENTS, LOCAL GROUPS, AND THE MEDIA AND PROVIDE THEM WITH ACCESS TO NRDC'S SCIENCE, HEALTH, POLICY, ADVOCACY, AND COMMUNICATIONS EXPERTISE. THROUGH OUR GULF COAST RECOVERY FUND, NRDC MEMBERS DONATED MORE THAN \$125,000 DIRECTLY TO LOCAL NONPROFIT GROUPS THAT WERE HELPING TO RESTORE THE HARDEST-HIT COMMUNITIES, WILDLIFE, AND ECOSYSTEMS.

AS WE WORKED TO SUPPORT THOUSANDS OF GULF RESIDENTS FACING THE DAUNTING CHALLENGE OF RECOVERY, WE LEVERAGED NRDC'S LEGAL EXPERTISE AND POLICY TO HELP GUARD AGAINST SUCH A DISASTER IN THE FUTURE. WHEN THE OIL INDUSTRY

13-2654926

ATTACHMENT 2 (CONT'D)

ARGUED THAT IT COULD STILL SAFELY DRILL IN THE DEEP WATERS OF THE GULF,
WE JOINED THE OBAMA ADMINISTRATION IN DEFENDING A MORATORIUM ON DEEPWATER
DRILLING IN COURT. WE ALSO FILED SUIT OVER THE MISUSE OF SONIC

EXPLORATION IN THE GULF AND PREPARED FOR ADDITIONAL LEGAL ACTION TO

ENSURE THAT ENDANGERED SPECIES RECEIVE ADEQUATE CONSIDERATION IN OIL

COMPANIES' PLANS FOR NEW DRILLING OPERATIONS. OUR OCEANS TEAM HELPED

COMPEL THE WHITE HOUSE TO ISSUE STRICTER REQUIREMENTS FOR DRILLING

PROCEDURES, AS WE URGED CONGRESS TO PASS NEW LEGISLATION GOVERNING WHERE

AND WHEN DRILLING CAN OCCUR. WE ALSO PRESSED GOVERNMENT TO ALLOW FOR

GREATER SCIENTIFIC INPUT IN DETERMINING THE FULL ENVIRONMENTAL IMPACT OF

THE SPILL, AND FOUGHT TO ENSURE THAT THE \$500 MILLION BP PROMISED FOR

SCIENTIFIC RESEARCH WOULD BE PROPERLY SPENT.

OVER THE SUMMER OUR MULTIMEDIA TEAM PRODUCED MORE THAN 40 SHORT VIDEOS FEATURING GULF RESIDENTS, NRDC EXPERTS, AND HIGH-PROFILE SUPPORTERS THAT WERE VIEWED BY MILLIONS OF PEOPLE. OUR ONGOING COMMUNICATION EFFORT ALSO INCLUDED THE PUBLICATION OF THE FIRST BOOK ON THE GULF OIL SPILL, "IN DEEP WATER: THE ANATOMY OF A DISASTER, THE FATE OF THE GULF, AND HOW TO END OUR OIL ADDICTION."

DEFENDING WILDLIFE AND WILD PLACES:

RESTORED FEDERAL PROTECTION TO THE WOLVES. ON AUGUST 5, 2010, U.S.

DISTRICT JUDGE DONALD MOLLOY SIDED WITH NRDC, EARTHJUSTICE, AND 13 OTHER

CONSERVATION GROUPS AND RESTORED ENDANGERED SPECIES ACT PROTECTION TO

13-2654926

ATTACHMENT 2 (CONT'D)

WOLVES ACROSS THE NORTHERN ROCKIES. FOLLOWING THE OBAMA ADMINISTRATION'S DECISION TO STRIP MONTANA AND IDAHO WOLVES OF FEDERAL PROTECTION IN 2009, MORE THAN 500 WOLVES WERE GUNNED DOWN BY HUNTERS OR GOVERNMENT AGENTS. AS WE BATTLED IN COURT TO TURN BACK THE ADMINISTRATION'S RECKLESS DECISION, WE MOBILIZED OUR MEMBERS AND ONLINE ACTIVISTS TO DEMAND THAT ALL 1,700 NORTHERN ROCKIES WOLVES BE PROTECTED UNTIL THEIR POPULATION CAN FULLY RECOVER. MEANWHILE, OUR TEAM OF WOLF EXPERTS, LED BY VETERAN WILDLIFE ADVOCATE LOUISA WILLCOX IN OUR LIVINGSTON, MONTANA, OFFICE, WORKED TIRELESSLY TO ESTABLISH NRDC AS A CREDIBLE, SCIENCE-BASED VOICE ON EVERY FRONT WHERE THE BATTLE OVER THE WOLF'S FUTURE WAS PLAYING OUT- FROM RANCHER MEETINGS TO REGIONAL NEWS OUTLETS TO THE OFFICES OF WILDLIFE AGENCIES. THANKS TO ONLINE COMMUNICATION TOOLS, INCLUDING NRDC'S SWITCHBOARD BLOG AND SOCIAL MEDIA NETWORKS SUCH AS TWITTER, OUR EXPERTS FROM THE FIELDS OF ADVOCACY, LAW, SCIENCE, AND COMMUNICATIONS WERE ABLE TO RESPOND INSTANTLY TO DEVELOPMENTS AS THEY UNFOLDED AND BUILD STRONG SUPPORT FOR WOLVES IN A TONE THAT WAS BOTH AUTHORITATIVE AND PERSONAL.

PREVENTED OIL AND GAS DRILLING IN AN ARCTIC "POLAR BEAR SEA": MELTING

ICE DUE TO GLOBAL WARMING HAS CLEARED A PATH TO THE HEART OF FORMERLY

REMOTE AREAS-AND OIL AND GAS COMPANIES ARE CLAMORING TO STAKE THEIR

CLAIM. IN RESPONSE, NRDC HAS RACED TO COURT REPEATEDLY TO BLOCK PROPOSED

DRILLING IN THE SENSITIVE HABITATS FOR POLAR BEARS, WHALES, AND OTHER

IMPERILED WILDLIFE. WE HAVE WAGED A LONG-TERM CAMPAIGN TO BLOCK THE SHELL

OIL COMPANY FROM DRILLING OFF THE SENSITIVE COASTLINE OF THE ARCTIC

NATIONAL WILDLIFE REFUGE. AND, IN A MAJOR NRDC COURT VICTORY IN JULY

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number 13-2654926

ATTACHMENT 2 (CONT'D)

2010, A FEDERAL COURT HALTED OIL AND GAS COMPANIES FROM MOVING AHEAD WITH DRILLING OPERATIONS IN MILLIONS OF ACRES SPANNING ALASKA'S CHUKCHI SEA-ONE OF OUR NATION'S TWO "POLAR BEAR SEAS"-UNTIL MORE STUDIES ARE COMPLETED ON THE IMPACTS AND RISKS OF DRILLING. AS WE CONTINUE TO FIGHT IN COURT ON BEHALF OF ARCTIC WILDLIFE, WE ARE CALLING FOR A SEVEN YEAR MORATORIUM ON DRILLING IN ARCTIC WATERS. INTERNATIONALLY, WE ARE WORKING TO PROMOTE PROTECTED AREAS AND STRONG INTERNATIONAL RULES ON FISHING, OFFSHORE OIL DEVELOPMENT AND OTHER INDUSTRIAL DEVELOPMENT.

LAUNCHED A WORLDWIDE CAMPAIGN TO SAVE BRISTOL BAY: IN SOUTHWESTERN ALASKA LIES ONE OF NORTH AMERICA'S MOST SPECTACULAR WILDLANDS: THE BRISTOL BAY WATERSHED. YET THE BRITISH MINING GIANT ANGLO AMERICAN AND ITS CANADIAN PARTNER, NORTHERN DYNASTY MINERALS, IS MOVING FORWARD WITH A SCHEME TO DIG A 2,000-FOOT-DEEP, TWO-MILE-LONG GOLD AND COPPER MINE AT THE HEADWATERS OF THE BAY. IT IS ESTIMATED THAT THE PROJECT WOULD GENERATE SOME 10 BILLION TONS OF MINING WASTE, LACED WITH TOXIC CHEMICALS THAT WOULD BE STORED FOREVER IN AN ACTIVE EARTHQUAKE ZONE. A QUAKE OR INDUSTRIAL ACCIDENT WOULD SPELL DISASTER FOR BRISTOL BAY, ITS WILDLIFE, AND THE NATIVE COMMUNITIES THAT HAVE SUBSISTED THERE FOR THOUSANDS OF YEARS. NRDC HAS STOOD BEHIND THOSE COMMUNITIES AND LOCAL FISHERMEN BY TAKING THEIR FIGHT TO THE NATIONAL AND INTERNATIONAL STAGE. WE LAUNCHED THIS NEWEST BIOGEMS CAMPAIGN BY RUNNING A FULL-PAGE NRDC AD IN THE NEW YORK TIMES, HELPING TO SPARK NATIONWIDE OPPOSITION TO THE PEBBLE MINE, AND A FULL-PAGE AD IN LONDON'S FINANCIAL TIMES ON EARTH DAY DIRECTED TO ANGLO AMERICAN, AND PETITIONS OF MORE THAN 100,000 SIGNATURES EACH AT AN

13-2654926 ATTACHMENT 2 (CONT'D)

ANNUAL SHAREHOLDERS' MEETING AND AT A CLOSED-DOOR MEETING WITH HIGH-LEVEL OFFICIALS AT MITSUBISHI-ONE OF THE MULTINATIONAL COMPANIES BACKING THE MINE.

PROTECTED MORE THAN 90 MILLION ACRES OF SOUTHERN FORESTS FROM DESTRUCTIVE LOGGING: THE RESULT OF SIX YEARS OF ENGAGEMENT BETWEEN ATLANTA-BASED GEORGIA-PACIFIC (GP) AND ENVIRONMENTAL GROUPS, LED BY NRDC, WAS GP'S ANNOUNCEMENT IN NOVEMBER 2010 THAT IT WILL NOT PURCHASE TREES FROM ENDANGERED FORESTS AND SPECIAL AREAS, OR FROM NEW PINE PLANTATIONS ESTABLISHED AT THE EXPENSE OF NATURAL HARDWOOD FORESTS. THE POLICY STATEMENT WAS DEVELOPED IN CONSULTATION WITH ENVIRONMENTAL GROUPS DOGWOOD ALLIANCE, NRDC AND RAINFOREST ACTION NETWORK. WHILE GP'S NEW FOREST POLICY APPLIES TO ALL OF ITS OPERATIONS, AS A FIRST STEP IN IMPLEMENTING ITS COMMITMENT ON ENDANGERED FORESTS AND SPECIAL AREAS, GP WORKED WITH THE ENVIRONMENTAL GROUPS AND SCIENTISTS TO IDENTIFY 11 ENDANGERED FORESTS AND SPECIAL AREAS TOTALING 600,000 ACRES IN THE MID-ATLANTIC COASTAL ECO-REGION, AS WELL AS 90 MILLION ACRES OF NATURAL HARDWOOD FORESTS IN THE SOUTHERN REGION. ENDANGERED FORESTS AND SPECIAL AREAS IN OTHER REGIONS WILL BE MAPPED IN A SIMILAR PROCESS, OVER THE COMING YEARS. THE SOUTH'S NATURAL FORESTS ARE HOME TO MORE PLANT AND ANIMAL SPECIES THAN ANYWHERE ELSE IN NORTH AMERICA. THEY ALSO HELP PROTECT THE DRINKING WATER FOR MILLIONS OF PEOPLE AND NATURALLY ELIMINATE CARBON DIOXIDE FROM THE ATMOSPHERE. YET LESS THAN TWO PERCENT OF THE REGION'S FORESTS ARE PROTECTED, AND THE SOUTH PRODUCES MORE WOOD AND PAPER THAN ANY OTHER PLACE IN THE WORLD.

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number 13-2654926

ATTACHMENT 2 (CONT'D)

PROTECTING OUR HEALTH BY PREVENTING POLLUTION

PIONEERED GREEN STRATEGIES IN THE GLOBAL TEXTILE INDUSTRY: THANKS TO NRDC'S CLEAN BY DESIGN INITIATIVE, MULTINATIONAL RETAIL GIANTS PLEDGED TO BEGIN WORK WITH THEIR CHINESE TEXTILE SUPPLIERS TO DRAMATICALLY REDUCE THEIR WATER, ENERGY, AND CHEMICAL USE. AS PART OF NRDC'S LONGSTANDING CAMPAIGN TO REDUCE THE ENVIRONMENTAL AND HEALTH IMPACTS OF RUNAWAY POLLUTION AND ENERGY USE IN CHINA, NRDC SCIENTISTS TEAMED UP WITH OUR PROVINCIAL PARTNERS TO CONDUCT A STUDY OF THE COUNTRY'S MOST POLLUTING INDUSTRIES. WE DISCOVERED THAT CHINA'S TEXTILE SECTOR IS ONE OF THE TWO LEADING WATER POLLUTERS. AFTER CONDUCTING FACT-FINDING MISSIONS TO MORE THAN A DOZEN CHINESE FABRIC MILLS AND DYE HOUSES, WE IDENTIFIED OPPORTUNITIES FOR LOW-COST, MONEY-SAVING IMPROVEMENTS THAT WILL DRAMATICALLY REDUCE POLLUTION AND IMPROVE EFFICIENCY. MEANWHILE, WE TEAMED UP WITH THE COUNCIL OF FASHION DESIGNERS OF AMERICA AND ASSEMBLED AN ADVISORY COUNCIL OF WORLD-CLASS DESIGNERS AND INDUSTRY LEADERS. USING HANDS-ON STUDIES OF FIVE MILLS, WE CREATED A 10 BEST PRACTICES GUIDE TO PROMOTE IMPROVEMENTS IN TEXTILE FACTORY PERFORMANCE THAT WILL REDUCE THE ENVIRONMENTAL FOOTPRINT OF THE INDUSTRY'S GLOBAL SUPPLY CHAIN WITHOUT SACRIFICING THE BOTTOM LINE.

ACHIEVED THE COMPLETE BAN OF ENDOSULFAN AND BAN OF CARBARYL FROM PET

COLLARS: FOR YEARS, NRDC HAS BEEN DEMANDING AND SUING THE EPA TO

ELIMINATE PRIORITY TOXIC PESTICIDES FROM THE MARKET. IN 2010, IN RESPONSE

13-2654926

ATTACHMENT 2 (CONT'D)

TO NRDC ADVOCACY AND LITIGATION, THE AGENCY ANNOUNCED THE COMPLETE
WITHDRAWAL OF ENDOSULFAN - A NOTORIOUS AND LONG-LASTING NEUROLOGICAL AND
REPRODUCTIVE TOXIN THAT IS FOUND IN BODY FAT, EVEN IN THE ARCTIC WHERE
THE PESTICIDE HAS NEVER BEEN USED. THE EPA ALSO ANNOUNCED THE REMOVAL OF
CARBARYL FROM PET COLLARS, A USE WHICH IS PARTICULARLY DANGEROUS TO
CHILDREN. THESE VICTORIES WILL BE ADDED TO THE MORE THAN 30 MILLION
POUNDS OF DANGEROUS AND ANTIQUATED PESTICIDES THAT NRDC HAS ALREADY
SUCCESSFULLY HAD REMOVED FROM THE MARKET, SUCH AS CARBOFURAN,
VINCLOZOLIN, AND DIAZINON.

REDUCED TWO SOURCES OF MERCURY POLLUTION IN THE UNITED STATES AND CHINA:
THE EPA FINALIZED STRINGENT LIMITS ON MERCURY POLLUTION FROM CEMENT
PLANTS, REDUCING EMISSIONS FROM THIS SOURCE BY MORE THAN 90 PERCENT WHILE
ALSO LIMITING EMISSIONS OF OTHER TOXIC AIR POLLUTANTS FROM THIS DIRTY
SOURCE. THIS WORK IS THE CULMINATION OF YEARS OF EFFORT INVESTIGATING
POLLUTION FROM CEMENT KILNS, WORKING WITH A COALITION OF PUBLIC HEALTH
AND ENVIRONMENTAL JUSTICE ORGANIZATIONS, AND SUBMITTING DETAILED LEGAL
AND TECHNICAL COMMENTS. AS PART OF CHINA'S HEAVY METAL REGULATORY REFORM
INITIATIVE, THE CHINESE MINISTRY OF INDUSTRY AND INFORMATION TECHNOLOGY
PROPOSED TO REFORM CHINA'S BATTERY MANUFACTURING SECTOR AND PHASE OUT
MERCURY USE IN ALKALINE MANGANESE BUTTON CELL BATTERIES BY 2013. THIS
TYPE OF BUTTON CELL IS BY FAR THE LARGEST CONSUMER OF MERCURY IN CHINA'S
BATTERY PRODUCTION SECTOR AND BIG NEWS GLOBALLY, GIVEN CHINA'S PROMINENCE
IN BUTTON CELL MANUFACTURING AROUND THE WORLD, AND IT WILL IMPROVE THE
CHANCES OF OBTAINING A PHASE-OUT OF MERCURY USE FOR BATTERIES IN THE

ATTACHMENT 2 (CONT'D)

UPCOMING TREATY NEGOTIATIONS. FOR NRDC, THIS PROPOSAL CULMINATES SIX

YEARS OF WORK, SINCE WE FIRST COLLABORATED WITH THE CHINA GOVERNMENT TO

UNDERTAKE THE INVENTORY OF MERCURY USE FOR THIS SECTOR.

EXPANDED MONITORING TO IDENTIFY LEAD POLLUTION HOT SPOTS ACROSS THE

NATION: IN RESPONSE TO A D.C. CIRCUIT LAWSUIT AND ADMINISTRATIVE

RECONSIDERATION PETITION FILED BY NRDC AND OUR PARTNERS, THE EPA ISSUED A

FINAL RULE ESTABLISHING MORE STRINGENT AIR MONITORING REQUIREMENTS FOR

LEAD, A POTENT NEUROTOXIN, UNDER THE CLEAN AIR ACT. THE RULE MANDATES

MONITORING NEAR INDUSTRIAL SOURCES ESTIMATED TO EMIT A HALF TON OR MORE

OF LEAD PER YEAR, AS WELL AS ADDITIONAL MONITORING IN LARGE URBAN AREAS.

THE VICTORY IS KEY TO IMPLEMENTATION AND ENFORCEMENT OF THE RECENTLY

REVISED AMBIENT AIR QUALITY STANDARD FOR LEAD WHICH NRDC WORKED

SUCCESSFULLY TO IMPROVE IN 2009.

DEVELOPED A FLAGSHIP TRANSPARENCY INDEX FOR EVALUATING CHINA'S POLLUTION INFORMATION: THE CHINESE GOVERNMENT TOOK A CRITICAL STEP TOWARD FURTHERING ENVIRONMENTAL TRANSPARENCY IN MAY 2008 BY ADOPTING A PAIR OF SWEEPING POLLUTION DISCLOSURE MEASURES THAT FOR THE FIRST TIME REQUIRED GOVERNMENT BODIES AT ALL LEVELS TO MAKE CERTAIN POLLUTION INFORMATION PUBLICLY AVAILABLE. NRDC AND THE INSTITUTE OF PUBLIC & ENVIRONMENTAL AFFAIRS DEVELOPED A POLLUTION INFORMATION TRANSPARENCY INDEX (PITI) TO CARRY OUT A SYSTEMATIC ASSESSMENT OF THE FIRST YEAR OF IMPLEMENTATION FOR THESE REGULATIONS. THE RESULTS OF THIS FIRST-YEAR ASSESSMENT SHOW THAT, ALTHOUGH THERE IS STILL MUCH WORK TO BE DONE, MANY CITY GOVERNMENTS HAVE

ATTACHMENT 2 (CONT'D)

BEGUN TO IMPROVE THE TRANSPARENCY OF THEIR ENVIRONMENTAL INFORMATION AND ARE LAYING THE GROUNDWORK FOR FURTHER IMPROVEMENTS IN THE FUTURE. PITI RESULTS INDICATE THAT CHINA HAS MADE MORE PROGRESS ON ENVIRONMENTAL TRANSPARENCY THAN MANY IN THE INTERNATIONAL COMMUNITY REALIZE.

ENSURING SAFE AND SUFFICIENT WATER

PURSUED TRANSFORMATIVE GREEN INFRASTRUCTURE SOLUTIONS: URBAN RUNOFF IS
THE LEADING CAUSE OF WATER POLLUTION IN THE UNITED STATES. TO STEM THIS
THREAT, NRDC IS WORKING CLOSELY WITH CITIES AND STATES FROM COAST TO
COAST TO EXPAND THEIR USE OF GREEN INFRASTRUCTURE. THESE LOW-IMPACT,
INEXPENSIVE SOLUTIONS-INCLUDING POCKET PARKS, GREEN ROOFS, CISTERNS,
PERMEABLE PAVEMENT, AND OTHER TECHNIQUES SUCH AS VEGETATED DRAINAGE
DITCHES AND TREE BOXES -RETAIN AND FILTER RAINWATER WHERE IT FALLS,
RATHER THAN DUMPING IT INTO WATERWAYS OR SEWAGE TREATMENT SYSTEMS. EVERY
FIVE YEARS, STATES, COUNTIES, AND LARGE CITIES ARE REQUIRED TO UPDATE A
CLEAN WATER ACT PERMIT FOR OPERATING THEIR MUNICIPAL STORM-SEWER SYSTEMS.
AS THESE RUNOFF CONTROL PLANS ARE REISSUED, NRDC IS WORKING TO ESTABLISH
ENFORCEABLE GREEN INFRASTRUCTURE REQUIREMENTS IN EVERY STORMWATER PERMIT
FOR DEVELOPMENT AND REDEVELOPMENT (INCLUDING ROAD RETROFIT AND RENOVATION
PROJECTS) IN AMERICA'S 10 LARGEST URBAN AREAS.

PROGRAM SERVICE ACCOMPLISHMENTS

PART III, LINE 4

ON THE WEST COAST, WE SCORED TWO MAJOR VICTORIES IN 2010 WHEN WE
PERSUADED CITY OFFICIALS IN THE SAN FRANCISCO BAY AREA AND GREATER
SOUTHERN CALIFORNIA-TWO OF OUR NATION'S MOST POPULATED REGIONS-TO ADOPT

ATTACHMENT 2 (CONT'D)

STRICT PLANS FOR CONTROLLING URBAN RUNOFF. ACROSS THE COUNTRY IN WEST VIRGINIA, WE WORKED WITH THE ENVIRONMENTAL PROTECTION AGENCY TO CRAFT A SIMILAR PLAN FOR THE ENTIRE STATE AND DEFENDED IT IN COURT. MEANWHILE, WE ARE RECONSTRUCTING GREEN INFRASTRUCTURE AS A COST-EFFECTIVE SOLUTION TO SEWER OVERFLOW PROBLEMS IN CITIES SUCH AS PHILADELPHIA, WHICH HAS PROPOSED A GROUNDBREAKING 20-YEAR PLAN FOR MORE THAN \$1 BILLION IN GREEN INFRASTRUCTURE INVESTMENTS. IN NEW YORK CITY, WE ARE PROMOTING A SIMILAR APPROACH TO ADDRESS THE CITY'S 27-BILLION-GALLON-PER YEAR SEWAGE OVERFLOW PROBLEM.

AT THE FEDERAL LEVEL, WE ARE BUILDING SUPPORT IN CONGRESS FOR A BILL THAT WOULD MAKE GREEN INFRASTRUCTURE AND LOW-IMPACT DEVELOPMENT TECHNIQUES A NATIONAL PRIORITY. IF ADOPTED, THE LEGISLATION WILL ESTABLISH INSTITUTIONAL RESEARCH CENTERS FOR GREEN INFRASTRUCTURE, AS WELL AS REQUIRE THE ENVIRONMENTAL PROTECTION AGENCY TO INCORPORATE GREEN INFRASTRUCTURE PRINCIPLES MORE BROADLY INTO ITS PERMITTING AND OTHER PROGRAMS. MOST IMPORTANT, THE BILL WILL PROVIDE COMMUNITIES WITH THE FINANCIAL AND TECHNICAL RESOURCES THEY NEED TO IMPLEMENT GREEN INFRASTRUCTURE PROJECTS ON THE GROUND. WE ARE ALSO ADVANCING SEPARATE LEGISLATION THAT WOULD AUTHORIZE BILLIONS OF DOLLARS' WORTH OF CRITICAL ASSISTANCE FOR VARIOUS WATER-QUALITY IMPROVEMENT PROJECTS, INCLUDING THE USE OF GREEN INFRASTRUCTURE.

MARKED 20 YEARS OF NRDC'S SEMINAL BEACH WATER QUALITY REPORT, "TESTING THE WATERS": WHEN WE SET OUT TO COMPILE OUR FIRST "TESTING THE WATERS"

ATTACHMENT 2 (CONT'D)

SURVEY TWO DECADES AGO, U.S. STATES AND COUNTIES KEPT FEW RECORDS OF

POLLUTION-RELATED BEACH CLOSURES AND THE FEDERAL GOVERNMENT KEPT NONE.

THERE WAS NO FEDERAL OR REGIONAL COORDINATION OF WATER-TESTING PROTOCOLS,

DATA GATHERING, OR BEACH CLOSURE PRACTICES. THIS YEAR'S REPORT, WHICH

INCLUDED AN ONLINE FEATURE OFFERING UP-TO-DATE COVERAGE OF GULF OF MEXICO

BEACH CLOSINGS, ADVISORIES, AND NOTICES IN THE WAKE OF THE OIL DISASTER,

GENERATED UNPRECEDENTED COVERAGE IN NATIONAL AND LOCAL NEWS OUTLETS.

LAND ACQUISITION SAFEGUARDS THE NYC WATER SUPPLY: FOR TWO DECADES, NRDC HAS BEEN THE CHIEF PUBLIC WATCHDOG OF NEW YORK CITY'S UPSTATE WATERSHED, WHICH SUPPLIES 9 MILLION PEOPLE A DAY WITH DRINKING WATER. IN 2010, AFTER TWO AND HALF YEARS OF NEGOTIATIONS, NRDC HELPED SECURE A NEW 15-YEAR LAND ACQUISITION PERMIT FROM THE STATE THAT AUTHORIZES THE CITY TO ACQUIRE 100,000 ACRES OF FORESTS, FARMS, WETLANDS AND OTHER SENSITIVE WATERSHED PARCELS. THIS IS ON TOP OF AN ADDITIONAL 100,000 ACRES THAT NRDC HELPED THE CITY TO SECURE SINCE 1997. THIS NEW PERMIT IS CRITICAL TO THE CITY'S OVERALL WATERSHED PROTECTION PROGRAM AND WILL HELP ALLOW THE CITY TO AVOID SPENDING BILLIONS OF DOLLARS ON AN AFTER-THE-FACT WATER FILTRATION SYSTEM.

FOSTERING SUSTAINABLE COMMUNITIES

HELPED INCREASE FEDERAL FUEL EFFICIENCY STANDARDS:

PRESIDENT OBAMA MADE AN ANNOUNCEMENT IN MAY 2010 THAT HIS ADMINISTRATION WOULD SET THE NEXT STAGE OF FUEL EFFICIENCY AND GREENHOUSE GAS STANDARDS

13-2654926 ATTACHMENT 2 (CONT'D)

FOR CARS AND TRUCKS FOR MODEL YEARS 2017 - 2025 AND SET THE FIRST-EVER STANDARDS FOR HEAVY TRUCKS THAT WOULD SAVE CONSUMERS BILLIONS OF DOLLARS AT THE GAS PUMP, THE GROCERY SHELVES, AND THE SHOPPING CENTER. OVER THE PAST THREE YEARS, NRDC MEMBERS AND ONLINE ACTIVISTS HELPED WIN THIS LONG-OVERDUE INCREASE IN FEDERAL FUEL EFFICIENCY STANDARDS FOR CARS TO 35 MILES PER GALLON BY 2016. NOW, A RECENTLY LAUNCHED GOGOMPG CAMPAIGN IS BUILDING PUBLIC PRESSURE ON THE OBAMA ADMINISTRATION TO ADOPT A STRICT FUEL-EFFICIENCY STANDARD OF AT LEAST 60 MILES PER GALLON, AS WELL AS A TOUGH NEW TAILPIPE STANDARD FOR GLOBAL WARMING POLLUTION FOR NEW VEHICLES BY MODEL YEAR 2025. THESE IMPROVEMENTS WOULD REDUCE AMERICA'S OIL DEPENDENCE BY AT LEAST 44 BILLION GALLONS PER YEAR BY 2030, CUTTING CONSUMPTION BY 37 PERCENT, AND SLASH CARBON POLLUTION BY AT LEAST 465 MILLION METRIC TONS PER YEAR IN THE SAME TIME FRAME, THE EQUIVALENT OF TAKING 80 MILLION CARS OFF THE ROAD FOR A YEAR.

ALSO, NRDC PARTNERED WITH A DIVERSE GROUP OF STAKEHOLDERS, INCLUDING
TRANSPORTATION EXPERTS, INDUSTRY LEADERS, FEDERAL AGENCIES, AND
ENVIRONMENTAL GROUPS, TO ANALYZE THE EFFECTIVENESS AND COSTS OF
IMPLEMENTING NEARLY 50 DIFFERENT TRANSPORTATION STRATEGIES. OUR
GROUNDBREAKING MOVING COOLER STUDY FOUND THAT A COMPREHENSIVE SET OF
MEASURES-INCLUDING MASS TRANSIT, TOLLING OF ROADS AND MORE COMPACT
COMMUNITY DEVELOPMENT-COULD REDUCE CARBON EMISSIONS FROM THE
TRANSPORTATION SECTOR BY AS MUCH AS 24 PERCENT BY 2050 AND SAVE ABOUT 1.5
MILLION BARRELS OF OIL PER YEAR BY 2030-MORE THAN THE U.S. CURRENTLY
IMPORTS FROM SAUDI ARABIA. AS CONGRESS PREPARES TO REAUTHORIZE THE

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number

13-2654926 ATTACHMENT 2 (CONT'D)

FEDERAL TRANSPORTATION BILL FOR THE FIRST TIME IN SIX YEARS, THE MOVING

COOLER REPORT IS HELPING TO INFORM THE DEBATE.

HELPED LAUNCH LEED NEIGHBORHOOD DEVELOPMENT: WORKING CLOSELY WITH THE PRIVATE SECTOR-ARCHITECTS, PLANNERS, AND DEVELOPERS-TO INCORPORATE SMART-GROWTH PRINCIPLES IN A LARGE-SCALE WAY LED TO THE LAUNCH OF LEED-NEIGHBORHOOD DEVELOPMENT (LEEDND) IN APRIL 2010 AND ITS ACCEPTANCE AS FEDERAL POLICY-ARGUABLY THE BIGGEST DEVELOPMENT IN SMART GROWTH IN A DECADE. THE INITIATIVE IS THE OUTCOME OF YEARS OF INTENSE WORK ON SEVERAL FRONTS: SMART-GROWTH PLANNING IN CALIFORNIA, THE RECENTLY LAUNCHED LEED CERTIFICATION PROGRAM FOR NEIGHBORHOOD DEVELOPMENT, TRANSPORTATION REFORM, ENVIRONMENTAL JUSTICE, AND COMMUNITY REVITALIZATION. MEANWHILE, WE HAVE A WINDOW OF OPPORTUNITY RIGHT NOW TO MAKE SIGNIFICANT PROGRESS: PRESIDENT OBAMA HAS CREATED THE PARTNERSHIP FOR SUSTAINABLE COMMUNITIFS, A VERY ACTIVE INTERAGENCY EFFORT TO PROVIDE FEDERAL SUPPORT FOR LOCALITIES THAT WANT TO OFFER WALKABLE NEIGHBORHOODS AND CLEANER TRANSPORTATION OPTIONS.

PASSED LANDMARK NYS E-WASTE BILL: NRDC WAS THE CHIEF AUTHOR OF, AND
LEADING PUBLIC ADVOCATE FOR, NEW YORK'S NEW 2010 ELECTRONICS RECYCLING
LAW. THIS LAW, WHICH IS ARGUABLY THE MOST PROGRESSIVE IN THE NATION,
MANDATES THAT ELECTRONICS MANUFACTURERS BEAR THE RESPONSIBILITY FOR
TAKING BACK THEIR TOXIC-CONTAINING PRODUCTS FROM CONSUMERS FOR
RESPONSIBLE RECYCLING. AND BY SHIFTING THE COSTS OF END-OF-LIFE WASTE
MANAGEMENT TO THE MANUFACTURERS, THE NEW LAW CREATES INCENTIVES FOR

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number 13-2654926

ATTACHMENT 2 (CONT'D)

PRODUCTS THAT ARE EASIER AND CHEAPER TO RECYCLING.

FORM 990, PART III PROGRAM SERVICE CLASSIFICATION

IN ITS AUDITED FINANCIAL STATEMENTS, NRDC CATEGORIZES ITS PROGRAM SERVICE

EXPENDITURES BY PROGRAM SERVICE ACTIVITY. THAT CLASSIFICATION IS AS

FOLLOWS:

CLEAN ENERGY FUTURE -	\$35,805,591
REVIVE OUR OCEAN-	\$5,227,114
PROTECT OUR HEALTH-	\$5,471,254
WILD PLACES & WILDLIFE -	\$18,700,417
SAFE & SUFFICIENT WATER -	\$5,267,350
SUSTAINABLE COMMUNITIES -	\$3,993,228
MEMBERSHIP SERVICES -	\$4,072,596

NRDC HAS RECEIVED SIGNIFICANT DONATED LEGAL, CONSULTING AND OTHER SERVICES THROUGHOUT THE YEARS. THOSE EXPENDITURES ARE INCLUDED IN THE PROGRAM NUMBERS ABOVE. TOTAL DONATED SERVICES ALLOCATED TO PROGRAM SERVICE ACTIVITIES FOR THE YEAR ENDING JUNE 30, 2010 IS \$2,156,172.

\$78,537,549

ACCORDINGLY, NET PROGRAM SERVICE ACTIVITIES FOR THE YEAR ENDING JUNE 30, 2010 (AS REPORTED ON PART III AND PART IX OF THE FORM 990) IS \$76,381,377.

INTERESTED PERSONS

TOTAL PROGRAM SERVICES -

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number

13-2654926

ATTACHMENT 2 (CONT'D)

FORM 990, SCHDULE L, PART IV

BOARD OF TRUSTEES MEMBERS FREDERICA PERERA AND FREDERICK SCHWARZ HAVE A FAMILY RELATIONSHIP. MS. PERERA'S SON (MR. SCHWARZ' STEPSON) PERFORMED SERVICES FOR NRDC ON A CONTRACTUAL BASIS. FOR THE YEAR ENDING 06/30/2010, NRDC PAID CHRIS PERERA \$12,062 FOR SERVICES RENDERED.

BOARD OF TRUSTEES MEMBER LARRY ROCKEFELLER IS MARRIED TO WENDY GORDON.

MS. GORDON PROVIDED SERVICES TO NRDC IN THE CURRENT YEAR AND WAS PAID

\$52,083.

COMPENSATION

SCHEDULE J, PART II

FORM 990, PART VII & SCHEDULE J, PART I

SOME OF THE OFFICERS REPORTED ON THE NRDC FORM 990, FRANCES BEINECKE,

PATRICIA SULLIVAN AND PETER LEHNER, ALLOCATE A PORTION OF THEIR

COMPENSATION TO AN AFFILIATED ORGANIZATION, THE NRDC ACTION FUND. ON

PART VII AND SCHEDULE J, ALL COMPENSATION IS BEING REPORTED AS HAVING

BEEN PAID BY NRDC; HOWEVER, A PORTION OF EACH OFFICER'S COMPENSATION IS

ALLOCATED TO THE ACTION FUND BASED ON SERVICES RENDERED TO THAT

ORGANIZATION.

IN THE INTERESTS OF CLARITY, NRDC IS DISCLOSING THE FOLLOWING SALARY AND BENEFITS AMOUNTS AS HAVING BEEN ALLOCATED TO THE NRDC ACTION FUND:

SALARY

BENEFITS

PRESIDENT BEINECKE

\$1,494

\$424

Schedule O (Form 990) 2009

Page 2

Schedule O (Form 990) 2009

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number
13-2654926

ATTACHMENT 2 (CONT'D)

TREASURER SULLIVAN

\$1,703

\$419

EXECUTIVE DIRECTOR LEHNER

\$10,263

\$2,922

FORM 990, PART III, LINE 2

NRDC UNDERTOOK ONE MAJOR NEW PROGRAM SERVICE ACTIVITY, BY NECESSITY, IN THE YEAR ENDING JUNE 30, 2010. WHEN THE GULF OIL SPILL DISASTER STRUCK IN MAY OF 2010, NRDC IMMEDIATELY SPRUNG INTO ACTION TO HELP PRESERVE THE GULF ECOSYSTEM. A DETAILED DESCRIPTION OF NRDC'S GULF EFFORTS ARE INCLUDED IN OUR PROGRAM SERVICE NARRATIVE.

FORM 990, SCHEDULE K
PART 1, LINE (F)

ATTACHMENT 3

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE NATURAL RESOURCES DEFENSE COUNCIL, INC. ("NRDC") IS A NATIONAL ENVIRONMENTAL ORGANIZATION DEDICATED TO PROTECTING THE WORLD'S NATURAL RESOURCES AND ENSURING A SAFE AND HEALTHY ENVIRONMENT FOR ALL PEOPLE. OUR MISSION IS TO SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS AND THE NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS.

WE WORK TO RESTORE THE INTEGRITY OF THE ELEMENTS THAT SUSTAIN LIFE -- AIR, LAND AND WATER -- AND TO DEFEND ENDANGERED NATURAL PLACES.

Schedule O (Form 990) 2009 Page 2

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number 13-2654926

ATTACHMENT 3 (CONT'D)

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

WE SEEK TO ESTABLISH SUSTAINABILITY AND GOOD STEWARDSHIP OF THE EARTH
AS CENTRAL ETHICAL IMPERATIVES OF HUMAN SOCIETY. NRDC AFFIRMS THE
INTEGRAL PLACE OF HUMAN BEINGS IN THE ENVIRONMENT.

WE STRIVE TO PROTECT NATURE IN WAYS THAT ADVANCE THE LONG-TERM WELFARE OF PRESENT AND FUTURE GENERATIONS.

WE WORK TO FOSTER THE FUNDAMENTAL RIGHT OF ALL PEOPLE TO HAVE A VOICE IN DECISIONS THAT AFFECT THEIR ENVIRONMENT. WE SEEK TO BREAK DOWN THE PATTERN OF DISPROPORTIONATE ENVIRONMENTAL BURDENS BORNE BY PEOPLE OF COLOR AND OTHERS WHO FACE SOCIAL OR ECONOMIC INEQUITIES. ULTIMATELY, NRDC STRIVES TO HELP CREATE A NEW WAY OF LIFE FOR HUMANKIND, ONE THAT CAN BE SUSTAINED INDEFINITELY WITHOUT FOULING OR DEPLETING THE RESOURCES THAT SUPPORT ALL LIFE ON EARTH.

ATTACHMENT 4

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT,

DC, FL, GA, HI, IL, IN, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, TX, UT, VT, VA, WA, WV, WI,

ATTACHMENT 5

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

Schedule O (Form 990) 2009

Schedule O (Form 990) 2009 Page 2

Name of the organization Employer identification number NATURAL RESOURCES DEFENSE COUNCIL, INC. 13-2654926 ATTACHMENT 5 (CONT'D) 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS NAME AND ADDRESS COMPENSATION DESCRIPTION OF SERVICES THOMPSON MAILING 4,300,000. MAILING SERVICE 21 NAUS WAY BLOOMSBURG, PA 17815 MARCO ADVERTISING & LOGISTICS MAILING SERVICE 1,659,244. PO BOX 294 PRINCETON, NJ 08542 CP DIRECT PRINTING SERVICE 1,309,097. 4600 BOSTON WAY LANHAM, MD 20706

> 1,177,260. DIGITAL IMAGING SVCS

CELCO 9663 C MAIN STREET FAIRFAX, VA 22032

> 967,687. CONSTRUCTION SERVICE

TOTAL COMPENSATION

9,413,288.

ICS BUILDERS, INC.

8 WEST 36TH STREET NEW YORK, NY 10018

#### SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

20**09** 

Department of the Treasury
Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36 or 37.

Attach to Form 990.

▶ See separate instructions.

Open to Public Inspection

Employer identification number

NATURAL RESOURCES DEFENSI	E COUNCIL, INC.	·			13-265	74920
Part I Identification of Disre	garded Entities (Complete if the organization	on answered "Yes" o	n Form 990, Par	t IV, line 33.)		
Name, address	(a) s, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
		_				
	·	-				
Part II Identification of Relate had one or more relate	ed Tax-Exempt Organizations (Complete in ed tax-exempt organizations during the tax ye	f the organization ansear.)	swered "Yes" on	Form 990, Part I	V, line 34 becaus	se it
Name, address,	(a) , and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e)	(f)
NRDC ACTION FUND INC			or foreign country)		Public charity status (if section 501(c)(3))	Direct controlling entity
	13-3976062		or foreign country)			
40 WEST 20TH STREET	13-3976062 NEW YORK, NY 10011	ENVIRONMENTAL	3,	501(C)(4)		
40 WEST 20TH STREET NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011	ENVIRONMENTAL	3,	501(C)(4)	(if section 501(c)(3))	entity
	NEW YORK, NY 10011	ENVIRONMENTAL ENVIRONMENTAL	NY	501(C)(4)	(if section 501(c)(3))	entity
NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011 NTABILITY FUND 20-0363210		NY		(if section 501(c)(3)) N/A	entity N/A
NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011 NTABILITY FUND 20-0363210		NY		(if section 501(c)(3)) N/A	entity N/A
NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011 NTABILITY FUND 20-0363210		NY		(if section 501(c)(3)) N/A	entity N/A
NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011 NTABILITY FUND 20-0363210		NY		(if section 501(c)(3)) N/A	entity N/A
NRDC ENVIRONMENTAL ACCOUNT	NEW YORK, NY 10011 NTABILITY FUND 20-0363210		NY		(if section 501(c)(3)) N/A	entity N/A

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2009

Part III Identification of Rebecause it had one	elated Organizat or more related	ions Tax organiza	able as a Partne tions treated as	e <b>rship</b> (Comple a partnership dı	te if the organ uring the tax ye	ization ans	wered "Yes" on Fo	orm 990, I	Part IV, line 34	
(a) (b) (c)  Name, address, and EIN of Primary activity Legal domicile (state or foreign		(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	Share of to		(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	
<u>.</u>		country)		512-514)				Yes No		Yes No
	_									
	· · · · · · · · · · · · · · · · · · ·									
										-
	· · · · · · · · · · · · · · · · · · ·						· · · · · · · · · · · · · · · · · · ·		· -	
Part IV Identification of Re IV, line 34 because	elated Organizat	ions Tax ore relate	able as a Corpo	pration or Trust treated as a co	(Complete if the complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in complete in c	he organiza ust during t	ation answered "Y he tax year.)	es" on Fo	rm 990, Part	1
(a) Name, address, and EIN o			(b) · Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e)	entity Share of total corp.	income	(g) Share of end-of-year assets	(h) Percentage ownership
										-

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35,
--------------------------------------------------------------------------------------------------------------------------------

No:	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations liste	d in Parts II–IV?		
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		1	a X
b	Gift, grant, or capital contribution to other organization(s)			b X
¢	Gift, grant, or capital contribution from other organization(s)			c X
d	Loans or loan guarantees to or for other organization(s)		1	d X
.e	Loans or loan guarantees by other organization(s)		1	e X
f	Sale of assets to other organization(s)			
g	Purchase of assets from other organization(s)			g X
h	Exchange of assets		· · · · · · · · ·	h X
Ĭ	Lease of facilities, equipment, or other assets to other organization(s)		1	1
_				iX
1	Lease of facilities, equipment, or other assets from other organization(s)			k X
K	Performance of services or membership or fundraising solicitations for other organization(s)		• • • • • • • •	*
. 1	Performance of services or membership or fundraising solicitations by other organization(s)		• • • • • •	m X
	Sharing of facilities, equipment, mailing lists, or other assets		· · · · · · · -	n X
n	onaring or paid employees		• • • • • • • •	
0	Reimbursement paid to other organization for expenses	•	1	o X
q	Reimbursement paid by other organization for expenses			p X
P	The management of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the			
a	Other transfer of cash or property to other organization(s)		1	q X
<u>r</u>	Other transfer of cash or property from other organization(s)			r X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered	d relationships and tra	nsaction thresho	
	(a) Name of other organization	(b) Transaction	(c) Amount inv	olved
	Name of outer organization	type (a-r)		
	NRDC ACTION FUND	P, N	4 5 .	7,511.
<u>(1)</u>	NRDC ACTION FOND	r, N	45	7,311.
(2)	•	-		
(2)			<del></del>	
(3)			•	
10,				
(4)				
<u> </u>			<del></del>	
(5)				
(6)				
			Schedule R (Fo	orm 990) 2009

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)·	(c)	1	(d)	(e)		(f)	(g)		(h)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Are all se 501 organi	partners ction (c)(3) zations?	end-of-vest	Dispro	portionate ations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	man	neral o nagin irtner?
			Yes	No		Yes	No	(F0(III 1005)	Yes	s N
	-									
									_	1
· · · · · · · · · · · · · · · · · · ·										
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Schedule R (Form 990) 2009

## Form **990**

# **Return of Organization Exempt From Income Tax**

20**08** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury Internal Revenue Service benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 2008 calendar year, or tax year beginning 07/0	1 , 2008, and	ending	06,	_{/30} , <b>20</b> ₀₉							
Вс	heck if ap	plicable: Please C Name of organization NATURAL RESOURCES DE	FENSE COUN	ICIL, IN	D Employer identific	ation number							
	Addre chang	ss use IRS Doing Rusiness As		•	13-2654926	õ							
	7	change print or Number and street (or P.O. box if mail is not delivered to street a	iddress)	Room/suite	E Telephone number								
	Initial	return   type.   See   40 WEST 20TH STREET			(212)727-2	2700							
1	Termi	Specific City or town state or country and ZIP + 4			(212),2,								
$\vdash$	Amen	ded tions. NICIA VODE NV 10011			G Gross receipts \$	102,812,404.							
$\vdash$	Applic	E Name and address of principal officer: proper a pusher	EAECITUTIVE	מזתי	H(a) Is this a group retur								
L	pendi			DIK	affiliates?  H(b) Are all affiliates incl								
	Tay-ay	40 WEST 20TH STREET NEW YORK, NY 10011 empt status:   X   501(c) ( 3 )   ✓ (insert no.)   4947(a)(1) or	T		If "No," attach a list	L							
		A July (3)	527			As an							
		te: NWW.NDRC.ORG	Τ,	V	H(c) Group exemption no								
		f organization: X Corporation Trust Association Other ▶	L	Year of format	ion: 1970 <b>M</b> State	of legal domicile: NY							
t	đΠ	Summary				·							
	1	Briefly describe the organization's mission or most significant activities:											
ė	TO PROTECT THE WORLD'S NATURAL RESOURCES AND ENSURE A SAFE AND												
and		HEALTHY ENVIRONMENT FOR ALL PEOPLE.											
Governance													
ò		Check this box  if the organization discontinued its operations											
ૐ	3	Number of voting members of the governing body (Part VI, line 1a)			3	41							
ies	4	Number of independent voting members of the governing body (Part VI,	line 1b)		4	40							
ivit	5	Total number of employees (Part V, line 2a)			5	349							
Activities	6	Total number of volunteers (estimate if necessary)			6	NONE							
•	7 a	Total gross unrelated business revenue from Part VIII, line 12, column (C			7a	563,671.							
	h	Net unrelated business taxable income from Form 990-T, line 34			7h	-724,373.							
					Prior Year	Current Year							
Revenue	8	Contribution and grants (Part VIII, line 1h)			99,819,318.	92,860,196.							
	9	Program service revenue (Part VIII, line 2g)	• • • • • • •	• • • •									
, ve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		• • • •	3,021,527.	2,895,317.							
ď	11	Other revenue (Part VIII, column (A), lines 5, 4, and 7d)		• • • •	3,613,285.	2,189,956.							
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).	1	1,545,781.	1,261,054.								
**********		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A),			.07,999,911.	99,206,523.							
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)			NONE								
	14	Benefits paid to or for members (Part IX, column (A), line 4)				NONE							
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lin			34,741,162.	39,498,149.							
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)			1,267,013.	246,041.							
χp	b	Total fundraising expenses, Part IX, column (D), line 25) ▶ 8,036	<u>,606.</u>										
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	<i></i>		42,945,087.	45,013,498.							
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			78,953,262.	84,757,688.							
		Revenue less expenses. Subtract line 18 from line 12			29,046,649.	14,448,835.							
Net Assets or Fund Balances				E	Beginning of Year	End of Year							
sets Ilan	20	Total assets (Part X, line 16)		2	232,276,696.	219,860,593.							
ABa	21	Total liabilities (Part X, line 26)		1	45,627,342.	51,872,006.							
-Set	22	Net assets or fund balances. Subtract line 21 from line 20			86,649,354.	167,988,587.							
Pa	rt II	Signature Block			,								
		Under penalties of perjury, I declare that I have examined this return, includir	ng accompanying	schedules and	I statements and to th	e hest of my knowledge							
		and belief, it is true, correct, and complete. Declaration of preparer (other th											
S	ign	ELECTRONICALLY FILED AND ACCEPTED BY T	HE IRS ON 4/	21/10									
	ere	Signature of officer			Date								
		Type or print name and title											
			Date	Check if	Prenarer's	identifying number							
Paid		Preparer's signature	= ===	self-	(see instru	ctions)							
Prep	arer's			employed		00504182							
Use	Only	Firm's name (or yours if self-employed),				5-6055558							
	11	address, and ZIP+4 666 THIRD AVENUE NEW YORK, NY		11 ·	Phone no. > 21	12-542-9609							
мау	tne IF	RS discuss this return with the preparer shown above? (See instructions)				X Yes No.							

Form 990 (2008) 13-2654926

Ean	Checklist of Required Schedules	Т	Vaa	No.
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
'	complete Schedule A	1	v	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		^	
•	candidates for public office? If "Vas." complete Schadule C. Part I	3		v
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete	-		X
**	Octobrillo C. Dord II	4	v	ı
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)	-+	X	
3	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to	3		
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete			
	Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	•		
_	complete Schedule D. Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
_	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			ı
	complete Schedule D, Part IV	9		Х
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,			
	Parts VI, VIII, IX, or X as applicable	11	х	:
12	Did the organization receive an audited financial statement for the year for which it is completing this return			
	that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
	business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			ı
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			ı
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		<u>X</u>
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	X	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		_X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5,? If "Yes," complete			i
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			ı
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions	.		ı
		24a	X	
b		24b		_X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	.		
_		24c		X
d		24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes " complete Schedule I. Part I.	25.		
h		25a		_X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified	2FL		7.
26	person from a prior year? If "Yes," complete Schedule L, Part I  Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	25b		_X
26	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or	20		_X_
~ '	substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Х
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## Part IV Checklist of Required Schedules (continued)

			Yes	No
28 a	During the tax year, did any person who is a current or former officer, director, trustee, or key employee: Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L,			
	Part IV	28a	x	
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Х
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a			
	professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		<u>X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,  Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	x	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part		^	
	VI	37		Х

Form **990** (2008)

	990 (2008) 13-2654926		1	Page .
Par	tV Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			30.400
	U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 349			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by		936	
	this return?	3 a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	X	
b	If "Yes," enter the name of the foreign country: ►SEE_STATEMENT_12			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
	and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
C	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding			1
	Prohibited Tax Shelter Transaction?	5 c		
	Did the organization solicit any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b	SOCIAL.	1533111
7	Organizations that may receive deductible contributions under section 170(c).	_		
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75? .	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			١
	required to file Form 8282? · · · · · · · · · · · · · · · · · · ·	7 c		X
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	7 e		17
_	benefit contract?	7 f		X
T	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 q		X
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	. 9		
n	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section			
0	509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8	et acceptant and strongs.	SPERIOR SECTION OF ME
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			100
	Did the organization make any taxable distributions under section 4966?	9a		5900008848460
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
		146	1	1

Form **990** (2008)

13-2654926

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.) Section A. Governing Body and Management No For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, process, or changes in Schedule O. See instructions. 41 40 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Χ 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . 3 4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? . . . . 4 Did the organization become aware during the year of a material diversion of the organization's assets? . . . . . 5 6 6 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? 7 a Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . Did the organizations contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? **b** Each committee with authority to act on behalf of the governing body? 8b Χ 9a Does the organization have local chapters, branches, or affiliates? 9 a Χ If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10 Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990 10 Х Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies No 12a Does the organization have a written conflict of interest policy? If "No," go to line 13 Χ b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes, describe in Schedule O how this is done 12c Does the organization have a written whistleblower policy? 13 13 Χ Does the organization have a written document retention and destruction policy? 14 14 Х Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: The organization's CEO, Executive Director, or top management official? Other officers or key employees of the organization? 15b Х Describe the process in Schedule O. (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard List the states with which a copy of this Form 990 is required to be filed ▶ SEE STATEMENT 13 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. | X | Own website | Another's website | X | Upon request 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►KATHY EASON, COMPTROLLER 40 WEST 20TH STREET NEW YORK, NY 10011

Form **990** (2008)

212-727-4516

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not com	pensate an	y OTTIC	Jer,	uire	010	i, trus	tee.	, or key employee.		
(A)	(B)			(0	<b>C)</b>			(D)	(E)	(F)
Name and Title	Average	Posit		chec		that app	oly)	Reportable	Reportable	Estimated
	hours per	or o	Ins	Officer	ξ _e	Hig	Former	compensation	compensation	amount of
	week	ivid	titut	icer	/ em	hes ploy	mei	from the	from related organizations	other compensation
		Individual trustee or director	iona		Key employee	t co	,	organization	(W-2/1099-MISC)	from the
		rust	ŧ		/ee	mpe		(W-2/1099-MISC)	, i	organization
		ee	Institutional trustee			Highest compensated employee				and related organizations
			w		ļ	ted				Urgariizations
										1
SEE SCHEDULE J-2										
										1
	:									:
							-			
					-					

Form **990** (2008)

Lic	rt VII Section A. Officers, Directors, Tru	I	ey⊨n	ipic			and I	Hig	1	Ī	/ees (d		
	(A) Name and title	(B) Average hours per	Posit	·	chec		that ap		(D)  Reportable compensation	(E) Reporta compens		Estir	F) mated unt of
		week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation from relation fr	ated tions	ot compe fron organ and r	her ensation n the ization elated zations
												:	
1b 2	Total							. ▶ han	2,292,928. \$100,000 in rep		,229. mpens		65,626 m the
3	Did the organization list any former office	er directo	or or	tri	iste	ا م	cev e	-mn	Novee or highest	compens	ated	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	res No
	employee on line 1a? If "Yes," complete Schedu	ıle J for sud	ch ind	ivid	ual							3	х
4	For any individual listed on line 1a, is the the organization and related organizations individual	greater th	an \$	150	,00	0?	If "Y	'es,"	' complete Sched			4	X
5	Did any person listed on line 1a receive services rendered to the organization? If "Yes,"	e or accr	ue co	omp	ens	atic	n fro	om	any unrelated o			5	X
Sec	tion B. Independent Contractors												
1	Complete this table for your five highest compensation from the organization.	compensat	ed in	dep	enc	dent	con	trac	tors that received	d more tha	in \$10	00,000 c	of
	(A) Name and business addr	ess							(B) Description of ser	vices	C	(C) Compensa	tion
SE	E STATEMENT 14												
											***************************************		
2	Total number of independent contractors (in compensation from the organization ▶	_	nose	in '	1) v	vho	rece	eive	d more than \$10	0,000 in			
	Tomponoution nom the organization	5											

U-P/A	Statement of Revenue	ue	· · · · · · · · · · · · · · · · · · ·		13-2654926	Ţ	ı
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta: under sections 512, 513, or 514
1a b	Federated campaigns Membership dues	1 . 1	455,658.				
С	Fundraising events	1c	2,862,615.				
d e	Related organizations  Government grants (contribu	tions) 1e	334,299.	ner min (Charles Springers 1991)			
e f	and similar amounts not included	labove . 1f	89,207,624.				
g h	Noncash contributions included in <b>Total</b> . Add lines 1a-1f	• "		92,860,196.		12 E 1	
1	Touring into rain.		Business Code	32/000/230			
2a b	COURT AWARDED FEES		900099	2,895,317.	2,895,317.		
c							
e f	All other program service rev	enue					
g	Total. Add lines 2a-2f			2,895,317.			
3	Investment income (includin	•	1	0 107 007		244 160	0.500.00
١.	other similar amounts)		. 1	2,187,837.		-344,169.	2,532,006
4	Income from investment of t			NONE NONE			
5	Royalties · · · · · · · ·	(i) Real	(ii) Personal	NONE			
	Gross Rents	836,304.		and the second second			
6a	Less: rental expenses					2.99	
C	Rental income or (loss)						
d	, ,		_	836,304.		836,304.	arte u 200 conflet i salvaja Printing 1025, o c'halligatja
		(i) Securities	(ii) Other				
7 a	Gross amount from sales of assets other than inventory	2,621,771.					
b	Less: cost or other basis						
	and sales expenses	2,619,652.		100			
С	,						
d	Net gain or (loss)			2,119.			2,119
8a	Gross income from f events (not including \$2	J					2007
	of contributions reported on	line 1c).					
	See Part IV, line 18	а	798,660.				
b	Less: direct expenses		i				
C	Net income or (loss) from fur	ndraising events .	<u> </u>	-187,569.			-187,569
9a	See Part IV, line 19	a					
b			1	· NONE			
10a	Gross sales of inventor returns and allowances	ory, less		NONE			
١.							
b				NONE			
	Miscellaneous Reven		Business Code	NORE			
11a	MAIL LIST RENTAL		900099	335,619.		71,536.	264,08
b	BOOK INCOME - ON EARTH		900099	61,792.			61,79
c	MISCELLANEOUS		900099	214,908.			214,90
d	All other revenue						
e	Total. Add lines 11a-11d .			612,319.			
1	Total Revenue. Add lines 1h	20-3-4-5-6d-7	7d 8c				

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#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

iizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	NONE								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	NONE								
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	NONE								
4	Benefits paid to or for members	NONE								
5	Compensation of current officers, directors, trustees, and key employees	1,311,831.	620 207	260 272	222 071					
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	NONE	620,387.	368,373.	323,071.					
7	Other salaries and wages	30,631,526.	25,962,955.	2,390,513.	2,278,058.					
8	Pension plan contributions (include section 401			2,030,010,	2,2,0,000					
-	(k) and section 403(b) employer contributions)	2,265,704.	1,884,159.	196,890.	184,655.					
9	Other employee benefits	3,195,131.	1,905,097.	672,116.	617,918.					
10	Payroll taxes	2,093,957.	1,741,335.	181,965.	170,657.					
11	Fees for services (non-employees):		-	·	· · · · · · · · · · · · · · · · · · ·					
	Management	651,614. NONE	541,882.	56,625.	53,107.					
	Accounting	213,791.	177,789.	18,578.	17,424.					
	Lobbying	107,567.	107,517.	50.	1//121.					
	Professional fundraising services. See Part IV, line 17	246,041.	10,,01,.	30.	246,041.					
	Investment management fees	264,084.	219,612.	22,949.	21,523.					
	Other	13,243,690.	12,390,263.	576,539.	276,888.					
12	Advertising and promotion	2,369,375.	2,345,473.	22,677.	1,225.					
13	Office expenses	14,180,978.	11,410,382.	294,264.	2,476,332.					
14	Information technology	478,098.	397,295.	80,650.	153.					
15	Royalties	NONE								
16	Occupancy	3,819,112.	3,072,433.	445,983.	300,696.					
17	Travel	2,077,426.	1,815,631.	223,862.	37,933.					
18	Payments of travel or entertainment expenses									
	for any federal, state, or local public officials	NONE								
19	Conferences, conventions, and meetings	1,177,942.	1,083,425.	62,482.	32,035.					
20	Interest	864,825.	718,756.	75,411.	70,658.					
21	Payments to affiliates	NONE			· · · · · · · · · · · · · · · · · · ·					
22	Depreciation, depletion, and amortization	1,512,400.	1,262,495.	127,546.	122,359.					
23	Insurance	348,805.	290,066.	30,311.	28,428.					
24	Other expenses. Itemize expenses not									
	covered above. (Expenses grouped together									
	and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)									
		000 000		0.4 ==0	<b></b>					
	LISTS	973,061.	809,198.	84,559.	79,304.					
	TEMPORARY_CLERICAL	288,744.	48,996.	219,018.	20,730.					
	RECRUITING_EXPENSES	16,051.	14,385.	1,541.	125.					
	MISCELLANEOUS	2,425,935.	1,296,391.	452,258.	677,286.					
	•									
	All other expenses  Total functional expenses. Add lines 1 through 24f	84,757,688.	70,115,922.	6,605,160.	8 036 606					
	Joint Costs. Check here ► X If following	04,131,000.	10,110,944.	0,000,100.	8,036,606.					
. U	SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	9,073,598.	7,198,162.	NONE	1,875,436.					
JSA	52.4.000	-, -, -, -, -, -, -, -, -, -, -, -, -, -	.,,	1101111	Form <b>990</b> (2008)					

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Pa	ert X	Balance Sheet					
			(A) Beginning of year			<b>B)</b> of yea	ar
	1	Cash - non-interest-bearing		1			
	2	Savings and temporary cash investments	14,671,237.	2	19,	177,	, 567
	3	Pledges and grants receivable, net	30,721,780.	3	23,	802,	466
	4	Accounts receivable, net	621,518.	4			, 693
	5	Receivables from current and former officers, directors, trustees, key					
		employees, or other related parties. Complete Part II of Schedule L		5		****	
	6	Receivables from other disqualified persons (as defined under section					
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II					
		of Schedule L		6			
sts	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sales or use		8			
A	, -	Prepaid expenses and deferred charges	8,976,403.	9	2,	428,	,526
		Land, buildings, and equipment: cost basis 10a 49,834,795.					
	b	Less: accumulated depreciation. Complete					
		Part VI of Schedule D	36,855,778.	1 1			,846
	11	Investments - publicly traded securities	137,891,828.	11	132,	035,	, 171
	12	Investments - other securities. See Part IV, line 11		12			
	13	Investments - program-related. See Part IV, line 11		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	2,538,152.	15			,324
	16	Total assets. Add lines 1 through 15 (must equal line 34)	232,276,696.		219,		
	17	Accounts payable and accrued expenses	7,788,941.	17	11,	<u>811,</u>	,079
	18	Grants payable		18 19			
	19 20	Deferred revenue	10 (50 262	20	1.0	401	
		Escrow account liabilities	12,658,363.	21	12,	421,	,280
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,		21			
þi		highest compensated employees, and disqualified persons. Complete Part II					
Ë	-	of Schedule L		22			
	23	Secured mortgages and notes payable to unrelated third parties	12,349,112.		12	480	,440
	24	Unsecured notes and loans payable	<u> </u>	24		1007	110
	25	Other liabilities. Complete Part X of Schedule D	12,830,926.	<del> </del>	15.	159.	,207
	26	Total liabilities. Add lines 17 through 25	45,627,342.				,006
- v		Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29, and lines 33 and 34.					
၁၁	27	Unrestricted net assets	106 105 407	27	0.0	606	000
alai	28	Temporarily restricted net assets	106,105,497.	27			202
Ω.	29	Permanently restricted net assets	62,654,014.	28			281
or Fund Balances	2.0	Organizations that do not follow SFAS 117, check here ▶ □ and	17,889,843.	23	19,	022,	,104
ī.		complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds		30	1 + 41 713		
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31			
As	32	Retained earnings, endowment, accumulated income, or other funds		32			
Net	33	Total net assets or fund balances	186,649,354.	33	167,	988	587
-	34	Total liabilities and net assets/fund balances	232,276,696.	1	219,		
Pa	rt XI	Financial Statements and Reporting	23212101030.	1		<u>500</u>	<u> </u>
<b></b>						Yes	No
1	Acco	unting method used to prepare the Form 990: Cash X Accrual Other	er			NAME:	
2a		the organization's financial statements compiled or reviewed by an independent account			2a		X
b		the organization's financial statements audited by an independent accountant?				Х	
С	If "Y€	es" to lines 2a or 2b, does the organization have a committee that assumes responsibility	for oversight of the				
		, review, or compilation of its financial statements and selection of an independent accou			2c	Х	
3a	As a	result of a federal award, was the organization required to undergo an audit or audits as s	set forth in				
	the S	ingle Audit Act and OMB Circular A-133?			· · · 3a		Х
b	If "Ye	es." did the organization undergo the required audit or audits?	. <b></b>		3h		1

#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

2008

OMB No. 1545-0047

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

ns. Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

NA	rura	L RESOUR	CES DEFENSE	COUNCIL, INC.						13-26	54926
Pa	itl _	Reason fo	or Public Chari	ty Status (All organ	izations m	ust comp	lete this	part.) (se	e instruc	ctions)	
The	orga	nization is no	ot a private found	dation because it is: (P	lease check	only one o	organizati	on.)			
1		A church, co	onvention of chu	rches, or association of	of churches	described	in sectio	n 170(b)(	1)(A)(i).		
2		A school de	scribed in <b>sectio</b>	on 170(b)(1)(A)(ii). (Ati	tach Sched	ule E.)					
3		A hospital o	r a cooperative	hospital service organ	ization desc	cribed in <b>se</b>	ction 170	(b)(1)(A)	(iii). (Atta	ch Schedu	ule H.)
4		A medical	research organiz	zation operated in co	njunction v	with a hos	pital des	cribed in	section	170(b)(1)(	(A)(iii). Enter the
		hospital's na	ame, city, and sta	ate:							
5		An organiza	ation operated for	or the benefit of a col	lege or un	iversity ow	ned or o	perated b	by a gove	rnmental	unit described in
		section 170	(b)(1)(A)(iv). (Co	omplete Part II.)							
6		A federal, s	tate, or local gov	vernment or governme	ental unit de	scribed in s	section 1	70(b)(1)(	A)(v).		
7	X	An organiza	ition that norma	lly receives a substan	tial part of	its support	t from a	governme	ental unit	or from the	he general public
	described in section 170(b)(1)(A)(vi). (Complete Part II.)										
8		A communit	ty trust described	d in section 170(b)(1)(	( <b>A)(vi).</b> (Co	mplete Par	t II.)				
9		An organiza	ition that norma	Ily receives: (1) more	than 331/3	% of its su	pport fro	m contrib	outions, m	nembershi	p fees, and gross
		receipts fro	m activities rela	ted to its exempt fun	ctions - su	bject to ce	ertain exc	eptions,	and (2) n	io more th	nan 331/3% of its
		support fro	m gross investr	ment income and un	related bus	siness taxa	able inco	me (less	section	511 tax)	from businesses
		acquired by	the organization	after June 30, 1975.	See sectio	n 509(a)(2	<b>).</b> (Comp	lete Part I	II.)		
10		An organiza	tion organized a	nd operated exclusive	ly to test fo	or public saf	ety. See :	section 5	09(a)(4).	(see instri	uctions)
11		An organiza	ation organized	and operated exclusi	ively for th	e benefit	of, to pe	erform th	e functio	ns of, or	to carry out the
		purposes of	one or more p	ublicly supported orga	anizations o	described i	n sectior	1 509(a)(	1) or sect	tion 509(a	)(2). See section
		509(a)(3). C	Check the box the	at describes the type o	of supportin	g organiza	tion and o	complete	lines 11e	through 1	l 1h.
		а Тур	el <b>b</b>	Type II o	: Тур	e III - Fund	tionally In	ntegrated		d Ty	pe III - Other
е		By checking	g this box, I ce	ertify that the organiz	ation is no	ot controlle	ed direct	ly or ind	irectly by	one or i	more disqualified
		persons oth	er than foundat	ion managers and oth	er than on	e or more	publicly:	supported	d organiza	ations des	scribed in section
		509(a)(1) or	section 509(a)(	2).							
f		If the organ	nization received	l a written determina	ition from 1	the IRS tha	at it is a	Type I,	Type II o	r Type III	supporting
		organization	n, check this box			<i>.</i>					
g		Since Augus	st 17, 2006, has	the organization acce	pted any g	ift or contri	bution fro	om any of	the		
		following pe	rsons?							ı	
		(i) A pers	on who directly	or indirectly controls	, either ald	one or tog	ether wit	h person	s describ	ed in (ii)	Yes No
		and (iii)	below, the gove	erning body of the sup	ported orga	inization?					11g(i)
				erson described in (i) a							11g(ii)
		(iii) A 35%	controlled entity	of a person described	d in (i) or (ii)	above? .					11g(iii)
h		Provide the	following inform	ation about the organi	zations the	organizati	on suppo	rts.			
(i)		of supported	(ii) EIN	(iii) Type of organization	(iv) Is the c	organization		ou notify		s the	(vii) Amount of
	orga	anization		(described on lines 1-9 above or IRC section	in col. (i) lis governing	document?		nization in of your		ion in col.	support
				(see instructions))			sup	port?		S.?	
					Yes	No	Yes	No	Yes	No	
Tota	al										
For	rivacy	y Act and Paper	work Reduction Act	Notice, see the Instructions	s for Form 990	),			Sche	dule A (Forr	m 990 or 990-EZ) 2008

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

500	tion A. Public Support	oned the box o	11 11110 0, 7, 01 0	, or r are i.,			
		(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
Cale	endar year (or fiscal year beginning in)	(4) 2004	(6) 2000	(6) 2000	(u) 2007	(6) 2000	(i) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	73,329,665.	67,292,555.	81,804,352.	99,819,318.	92,860,196.	415,106,086.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1-3	73,329,665.	67,292,555.	81,804,352.	99,819,318.	92,860,196.	415,106,086.
5	The portion of total contributions by each		100			90	
	person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)					F104 4	1,070,734.
6	Public support. Subtract line 5 from line 4.						414,035,352.
	tion B. Total Support		(1) 0005		40.000	(10000	(0.7 )
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar	73,329,665.	67,292,555.	81,804,352.	99,819,318.	92,860,196.	415,106,086.
	sources	1,646,208.	1,884,590.	2,341,064.	3,593,523.	2,760,057.	12,225,442.
9	Net income from unrelated business activities, whether or not the business is regularly carried on					:	
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	919,808.	724,071.	793,551.	480,528.	612,319.	3,530,277.
11	Total support. Add lines 7 through 10		1000 000000				430,861,805.
12	Gross receipts from related activities, etc. (5	See instructions.)				12	7,933,751.
13	First five years. If the Form 990 is for the organization, check this box and stop here					<u> </u>	▶
	tion C. Computation of Public Sup		*				0.5.00.0/
14	Public support percentage for 2008 (li		•			1 1	96.09 %
15	Public support percentage from 2007						92.75 %
16a	33 1/3% support test - 2008. If the o	•		•			1 1
	and stop here. The organization qualif						▶ <u>  X  </u>
D	33 1/3% support test - 2007. If the o	-			•		. 1
470	box and stop here. The organization q	•		•			
1 / a	10%-facts-and-circumstances test - 2 is 10% or more, and if the organization						
	in Part IV how the organization meets						
	organization			•	•		▶ □
h	10%-facts-and-circumstances test - 2						line
IJ	15 is 10% or more, and if the organiza	-					m iG
	Explain in Part IV how the organization						clv
	supported organization				= :	•	
18	Private foundation. If the organization						· · · · · · · · · · · · · · · · ·
	instructions						▶ □

Schedule A (Form 990 or 990-EZ) 2008

Part III	Support Schedule for Organizations Described in Section 509(a)(2	)
	(Complete only if you checked the box on line 9 of Part I.)	

Sec	tion A. Public Support						·
	alendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
•	membership fees received. (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an	· · · · · · · · · · · · · · · · · · ·					
3	`						
4	unrelated trade or business under section 513		· · · · · · · · · · · · · · · · · · ·				
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
_	its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
•	organization without charge						
6	Total. Add lines 1-5						
/ a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the			and the second			
	year or \$5,000 · · · · · · · · · · · · · · · · · ·						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)		l				
	tion B. Total Support	4-10004	410005	(-) 0000	/ N 0007	4.1.0000	(D.T.)
	alendar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	Amounts from line 6						
iva	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources	<u> </u>					
a	Unrelated business taxable income (less						
	section 511 taxes) from businesses		en component				
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
4.0	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						( ) (0)
14	First five years. If the Form 990 is for						[]
	organization, check this box and stop here						
	tion C. Computation of Public Sup			(5)		I I	
15	Public support percentage for 2008 (line 8					15	<u>%</u>
16	Public support percentage from 2007 Sche					16	%
	tion D. Computation of Investmer			10			^′
17	Investment income percentage for 2008 (lii	ne TUC, column (	divided by line 1	is, column (t))		17	<u>%</u>
18	Investment income percentage from 2007					18	<u>%</u>
19a	33 1/3% support tests - 2008. If the org						
	17 is not more than 33 1/3 %, check this box						• • • •
b	33 1/3% support tests - 2007. If the orga						
	line 18 is not more than 33 1/3 %, check this					• •	
20	Private foundation. If the organization did i	not check a box of	on line 14, 19a, o	r 19b, check this b	oox and see instru	ctions	▶ │ │

JSA 8E1221 1.000 Schedule A (Form 990 or 990-EZ) 2008

8E1222 1.000

#### SCHEDULE C

(Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ To be completed by organizations described below.

▶ Attach to Form 990 or Form 990-EZ.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(cy)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

•	Section 501(c)(4), (5), or (6)	organizations: Complete Part III.			
Na	ame of organization			Employer identi	ification number
NA	TURAL RESOURCES DE	FENSE COUNCIL, INC.		13-2	654926
	rt I-A To be complete	ed by all organizations exemptions for Schedule C for details.	t under section 50	01(c) and section 527 o	rganizations.
1	Provide a description of t	he organization's direct and indirec	t political campaign	activities in Part IV.	
2	Political expenditures .			▶ \$	
3	Volunteer hours			· · · · · · · · · · · · · · · · · · ·	
	To be complete	d by all aggregations assume	d	4/-1/21	
E		ed by all organizations exempt ons for Schedule C for details.	under section 50	1(C)(3).	
				<b>\$</b>	
1	Enter the amount of any	excise tax incurred by the organizat	tion under section 49	955	
2		excise tax incurred by organization	-		
3 4a		ed a section 4955 tax, did it file Form			
b	If "Yes," describe in Part I\				· · · L Yes L No
Pa		ed by all organizations exemp	t under section 50	01(c), except section 50	01(c)(3).
	See the instruct	ions for Schedule C for details.			
1	Enter the amount directly	expended by the filing organizatio	n for section 527 e	xempt function	
	activities		. <b></b>	▶ \$	
2	Enter the amount of the fi	ling organization's funds contribute	d to other organizat		
		vities			
3		t exempt function expenditures. Ad			
	on Form 1120-POL, line 1	7b		▶ \$	
4		file Form 1120-POL for this year? .			
5		es and employer identification num			
		nount paid and indicate if the am d promptly and directly delivered to			
		ittee (PAC). If additional space is ne			eparate segregated rund
	·		T		(-)
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
	MH2				
				,	
					-

For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990.

Schedule C (Form 990 or 990-EZ) 2008

27

	_			
- 1	Ра	a	9	2

Pa		To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details.								
		belongs to an affiliated group. checked box A and "limited control" provisi	ons apply							
<u></u>	Limits on Lobb (The term "expenditures" m	(a) Filing organization's totals	(b) Affiliated group totals							
1 a	Total lobbying expenditures to influence	public opinion (grass roots lobbying)	235,960.							
b	Total lobbying expenditures to influence	a legislative body (direct lobbying)	759,166.							
С	Total lobbying expenditures (add lines 1a	a and 1b)	995,126.							
d		69,120,796.								
е		I lines 1c and 1d)	70,115,922.							
f	Lobbying nontaxable amount. Enter the	amount from the following table in both								
	columns.		1,000,000.							
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:								
	Not over \$500,000	20% of the amount on line 1e.								
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.								
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.								
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	*							
	Over \$17,000,000	\$1,000,000.								
g	Grassroots nontaxable amount (enter 25	% of line 1f)	250,000.							
h	Subtract line 1g from line 1a. Enter -0- in	fline g is more than line a								
i	Subtract line 1f from line 1c. Enter -0- if	line f is more than line c								
j	If there is an amount other than zero on	either line 1h or line 1i, did the organization file	Form 4720 reporting							
	section 4911 tax for this year?	<u></u>	Yes X No							

# 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f of the instructions.)

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) Total			
2 a Lobbying non-taxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.			
<b>b</b> Lobbying ceiling amount (150% line 2a, column(e))				er konstituer in de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service de la service	6,000,000.			
c Total lobbying expenditures	821,513.	773,767.	807,528.	995,126.	3,397,934.			
d Grassroots non-taxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.			
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.			
f Grassroots lobbying expenditures	63,022.	38,836.	75,035.	235,960.	412,853.			

Schedule C (Form 990 or 990-EZ) 2008

Pa	To be completed by organizations exempt under section 501(c)(3) that have 5768 (election under section 501(h)). See the instructions for Schedule C for			Form			
	· · · · · · · · · · · · · · · · · · ·	1	a)		(b)		
		Yes	No		Amou	nt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?						
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?						
С	Media advertisements?						
d	Mailings to members, legislators, or the public?						
е	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?						
h i	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?						
j	Other activities? If "Yes," describe in Part IV  Total lines 1c through 1i						
ј 2 а	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
- a b	If "Yes," enter the amount of any tax incurred under section 4912						
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	rt III-A To be completed by all organizations exempt under section 501(c)(4), se	ction	501	(c)(5),	or		
	section 501(c)(6). See the instructions for Schedule C for details.						,
1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?				1 2	Yes	No
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?				3		
Pa	rt III-B To be completed by all organizations exempt under section 501(c)(4), so						
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "N question 3 is answered "Yes." See Schedule C instructions for details.	lo" O	RIT	Part II	I-A,		
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amor political expenses for which the section 527(f) tax was paid).	unts	of				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2 c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es .		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of nondeductible leads to the reasonable estimate of the reasonable estimate of nondeductible leads to the reasonable estimate of the reasonable estimate estimates are reasonable estimated by the reasonable estimates are reasonable estimated by the reasonable estimates are reasonable estimated by the reasonable estimates are reasonable estimated by the reasonable estimates are reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimated by the reasonable estimate	obbyir	ng				
_	and political expenditure next year?  Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)			4			
5 Po	Taxable amount of lobbying and political experiorities (line 20 total minus 3 and 4)	• • •		5			
Con	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, complete this part for any additional information.	, line	5 and	Part II		e 1i.	
						_	

JSA 8E1266 1.000



81291U 700J

#### SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

OMB No. 1545-0047
2008
Open to Public Inspection

Schedule D (Form 990) 2008

Department of the Treasury Internal Revenue Service ► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

vame	e of the organization			Employer identification number
ran	CURAL RESOURCES DEFENSE COUNCIL, IN	C		13-2654926
Pa		ised Funds or Other Sir	milar Funds o	
	the organization anomored 100 to to	(a) Donor advised to	funds	(b) Funds and other accounts
				(0,100000000000000000000000000000000000
1	Total number at end of year		_	
2	Aggregate contributions to (during year)		_	
3	Aggregate grants from (during year)		_	
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor a	_		
	funds are the organization's property, subject to the			
6	Did the organization inform all grantees, donors, a			
	used only for charitable purposes and not for the b			[
	impermissible private benefit?	<u> </u>	<del></del>	Yes No
Pa	rt II Conservation Easements. Complete it			orm 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the	organization (check all that	apply).	
	Preservation of land for public use (e.g., recre	eation or pleasure)	Preservation	of an historically importantly land area
	Protection of natural habitat		Preservation	of certified historic structure
	Preservation of open space			
2	Complete lines 2a-2d if the organization held a qua	alified conservation contrib	ution in the for	m of a conservation easement
	on the last day of the tax year.			
				Held at the End of the Year
а	Total number of conservation easements			1 1
b	Total acreage restricted by conservation easements	3		2b
С	Number of conservation easements on a certified			1 1
d	Number of conservation easements included in (c			
3	Number of conservation easements modified, tran	sferred, released, extingui	shed, or termir	nated by the organization during
	the taxable year			
4	Number of states where property subject to conse			
5	Does the organization have a written policy regard			
	enforcement of the conservation easements it hold			
6	Staff or volunteer hours devoted to monitoring, ins			
7	Amount of expenses incurred in monitoring, inspec	-	_	-
8	Does each conservation easement reported on lin	` '	•	
	170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?			
9	In Part XIV, describe how the organization reports			
	balance sheet, and include, if applicable, the text of		nization's financ	cial statements that describes
B	the organization's accounting for conservation eas			
ra	rt III Organizations Maintaining Collections Complete if the organization answered	"Yes" to Form 990, Par	t IV, line 8.	er Similar Assets.
1a	If the organization elected, as permitted under SF	AS 116 not to report in its	revenue stater	ment and balance sheet works of
, u	art, historical treasures, or other similar assets he	d for public exhibition, edu	cation, or rese	arch in furtherance of public service,
_	provide, in Part XIV, the text of the footnote to its f			
b	If the organization elected, as permitted under SFA	AS 116, to report in its rev	enue statemen	t and balance sheet works of art,
	historical treasures, or other similar assets held fo provide the following amounts relating to these iter	r public exhibition, educati ns:	on, or research	i in futurerance of public service,
	(i) Revenues included in Form 990, Part VIII, line			<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, hi			
-	following amounts required to be reported under S	,		.s. manda gan, provide the
а	Revenues included in Form 990, Part VIII, line 1.	<del>-</del>		<b>&gt;</b> \$
a b	Assets included in Form 990, Part X			
IJ	7.000to included in Form 330, Fall A			

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaini	ng Colle	ctions o	f Art, Histo	orical 1	reasure	s, or	Other Similar A	issets (d	ontinuea	<u>1)</u>
3	Using the organization's accession	and other	rocorde	check any	of the t	following t	hat a	ero a cianificant us	so of its c	collection	
3		and other	records,	Check any	Oi the i	ollowing t	ilat a	ne a signincant us	e or its c	Ollection	
_	items (check all that apply):			<u></u>	٦.	oon or ov	obon	ao nroaromo			
a	Public exhibition			d			CHan	ge programs			
b	Scholarly research			е		Other					
C	Preservation for future ge					6 Ab.					
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.										
5	During the year, did the organization	on solicit c	or receive	donations of	of art, h	nistorical t	reasi	ures, or other simil	ar		
	assets to be sold to raise funds rat	her than to	be main	itained as pa	art of tl	he organiz	zatior	s collection?	[	Yes	No
Par	Trust, Escrow and Custo Part IV, line 9, or reporte							answered "Yes"	to Form	990,	1
1 a	Is the organization an agent, truste				-				_		
	included on Form 990, Part X?							• • • • • • • • •	[	Yes	No
b	If "Yes," explain the arrangement in	Part XIV	and comp	plete the foll	lowing	table:					
								A	mount		
С	Beginning balance										
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance										
2a	Did the organization include an am	ount on F	orm 990,	Part X, line	21? .					Yes	No
b	If "Yes," explain the arrangement in	n Part XIV.									
Par	tV Endowment Funds. Con	nplete if	organiza	ation answe	ered "\	es" to Fo	orm !	990, Part IV, line	10.		
		(a) Curre	ent Year	(b) Prior ye	ear	(c) Two ye	ears ba	ick (d) Three yea	ars back	(e) Four ye	ears back
1a	Beginning of year balance	86.9	48,551.								
b	Contributions		16,095.								-
С	Investment earnings or losses		30,450.	ा । वृक्षा	Market 1		14				
d	Grants or scholarships	21,72	.007.000								
е	Other expenditures for facilities .				No. 100						
	and programs	٥	47,052.								
f	Administrative expenses		747,032.								
g	End of year balance	72.0	87,144.	7.17	7 7 7	*					
2	Provide the estimated percentage	,,,,		ance held as						<u>.                                    </u>	
a	Board designated or quasi-endowr				•						
b	Permanent endowment ► 25.1		70.710	0_70							
c	Term endowment $\blacktriangleright$ 4.1100										
	Are there endowment funds not in		ession of	the organiza	ation th	at are hel	d an	d administered for	the		
•	organization by:	the posse	2331011 01	the organize	adon di	at are no	a um	a administered for	LI IC	V.	es No
	•										
b	If "Yes" to 3a(ii), are the related organizations.									3b	X
4	Describe in Part XIV the intended u								, <b></b>	0.5	
	t VI Investments - Land, Buil						rt X	line 10			<del></del>
Lici	······································	iuiiigs, ai			T		- 1				
	Description of investment			or other basis estment)		Cost or othe asis (other)	r	(c) Depreciation		d) Book value	3
1 a	Land	Ļ			<u> </u>						
b	Buildings	- L			43	,400,10	03.	9,277,501.		34,122	<u>,602.</u>
C	Leasehold improvements	[									
d	Equipment	[			4	,719,4	78.	784,068.		3,935	,410.
е	Other				1	,715,2	14.	428,380.		1,286	834.
Tota	I. Add lines 1a-1e. (Column (d) shou	ıld equal F	orm 990,	Part X, colu	umn (B)	, line 10(c	).) <u>.</u>			39,344	,846.
							-				

Schedule D (Form 990) 2008

Part VII Investments - Other Securities. See	orm 990, Part X, Iir	ne 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Financial derivatives and other financial products		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col. (B) line 12.)		
Part VIII Investments - Program Related. See	Form 990, Part X, Iir	ne 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
	:	
Total. (Column (b) should equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets. See Form 990, Part X,	line 15.	
(a)	Description	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col. (B) line 15.)		
Part X Other Liabilities. See Form 990, Part		
(a) Description of liability	(b) Amount	
Federal income taxes		
CHARITABLE GIFT ANNUITIES	12,453,584.	
POOLED INCOME FUNDS	592,518.	
DEFINED BENEFIT PLAN OBLIGATION	2,113,105.	
MAILURE TO THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PARTY OF THE PAR		
APTERIOR DE LA CONTRACTOR DEL CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR		
Total. (Column (b) should equal Form 990, Part X, col. (B) line 25.)	15,159,207.	

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

Schedule D (Form 990) 2008

33

Schedule D (Form 990) 2008

# Schedule F (Form 990)

#### Statement of Activities Outside the United States

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b line 15, or line 16.

Name of the organization Employer identification number NATURAL RESOURCES DEFENSE COUNCIL, INC. 13-2654926 General Information on Activities Outside the United States. Complete if the organization answered Part I "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States. Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is (f) Total offices in the employees or region (by type) (i.e., a program service, expenditures in agents in fundraising, program services, describe specific type of region region grants to recipients located in service(s) in region region the region) EAST ASIA AND THE PACIFIC PROGRAM SERVICES CHINA ENERGY POLICY 3,273,259.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2008

3,273,259

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method valuation (book, FMV appraisal, other)

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (e) Manner of cash disbursement (g) Description of non-cash assistance (f) Amount of non-cash assistance (c) Number of (d) Amount of (a) Type of grant or assistance (b) Region recipients cash grant

Part IV Supplemental Information Complete this part to provide the	ne information required in Part I, line 2, and any other additional information.
_ACTIVITIES_OUTSIDE_THE_UNITED_S	STATES
SCHEDULE F, PART I, LINE 3	
NRDC MONITORS ALL EXPENDITURES	TO ENSURE THAT AMOUNTS ARE USED PROPERLY.
OUTSIDE OF SALARIES, BENEFITS (	(U.S. HEADQUARTERS PROCESSES DIRECTLY) NRDC
USED THE BELOW PROCESS TO REVIE	W AND MONITOR DISCRETIONARY EXPENDITURES
SUCH AS TRAVEL AND CONSULTING.	PROGRAM ASSISTANTS IN CHINA VERIFY ALL
_ INVOICES TO ENSURE ACCURACY A	ALL INVOICES ARE THEN REVIEWED AND SIGNED
OFF BY DIRECT SUPERVISOR OF THE	REQUESTOR (EITHER PROJECT LEADER/ PROJECT
MANAGER). NEXT, DIRECTOR AND DE	PUTY DIRECTOR OF CHINA PROGRAM REVIEW AND
_APPROVE_LARGE_ITEMS_OF_EXPENDIT	URES. FINALLY, ALL INVOICES AND APPROVAL
FORMS ARE FORWARDED TO U.S. HEA	ADQUARTERS' ACCOUNTING DEPARTMENT FOR FINAL
REVIEW.	
	·

### SCHEDULE G

(Form 990 or 990-EZ)

## **Supplemental Information Regarding Fundraising or Gaming Activities**

OMB No. 1545-0047 Open To Public

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Inspection

Name of the organization	Employer identification number					
NATURAL RESOURCES DEFENSE C	13-265492	13-2654926				
Part I Fundraising Activities. C	omplete if the orga	nization a	nswered '	'Yes" to Form 9	90, Part IV, line	17.
<ul> <li>Indicate whether the organization a</li> <li>X</li> <li>Mail solicitations</li> <li>Email solicitations</li> <li>X</li> <li>Phone solicitations</li> <li>In-person solicitations</li> <li>Did the organization have a writter or key employees listed in Form 9</li> <li>If "Yes," list the ten highest paid in to be compensated at least \$5,00</li> </ul>	e f g n or oral agreement v 90, Part VII) or entity dividuals or entities (	X Solic X Solic X Spec with any inc	itation of ritation of citation of citation of citation dividual (intion with press) pursuant	non-government g government grants ising events cluding officers, d rofessional fundra	rants irectors, trustees ising activities?	
(i) Name of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
DONOR SERVICES	TELEMRKTNG		х	1,123,194.	1,039,612.	83,582.
TELEFUND, INC.	TELEMRKTNG	-	Х	58,785.	30,021.	28,764.
Total			▶	1,181,979.	1,069,633.	112,346.
3 List all states in which the organiz registration or licensing. AL, AK, AZ, AR, CA, CO, CT, DC, FL, KS, KY, LA, ME, MD, MA, MI, MN, MS, OK, OR, PA, RI, SC, TN, TX, UT, VT,	GA,HI,IL,IN, MO,NH,NJ,NM,N	Y,NC,ND	. ОН <b>,</b>			

Sche	dule G (Form 990 or 990-EZ) 2008		13-2	654926		F	Page 2
Pa	<b>rt II Fundraising Events.</b> Complete more than \$15,000 on Forn	ete if the organization n 990-EZ, line 6a. Lis	answered "Yes" to Fost events with gross re	orm 990, Part IV, lin eceipts greater than	e 18, or re \$5,000.	porte	d
0)		(a) Event #1  LA'S 20TH ANNIV  (event type)	(b) Event #2 FORCES FOR NAT (event type)	(c) Other Events  16 (total number)	(d) Total Eve (a) throug		
Revenue	<ol> <li>Gross receipts</li> <li>Less: Charitable contributions</li> <li>Gross revenue (line 1</li> </ol>			1,301,708. 674,363.			275. 615.
	minus line 2)		104,440.	627,345.		798 <u>,</u>	660.
nses	4 Cash prizes  5 Non-cash prizes						
Direct Expenses	6 Rent/facility costs	138,358.	166,112.	264,155.		<u>568,</u>	625.
ij	7 Other direct expenses	147,522.	123,995.	146,087.		417,	604.
	<ul><li>8 Direct expense summary. Add lines</li><li>9 Net income summary. Combine lines</li></ul>	3 and 8 in column (d).		<u> </u>	_	187,	29.) 569.
Fa	rt III Gaming. Complete if the org than \$15,000 on Form 990-		Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more	<del></del>	
Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total ga col. (a) thro		
<u> </u>	1 Gross revenue						
sesued	2 Cash prizes						
Direct Expenses	4 Rent/facility costs						
	5 Other direct expenses			T			
	6 Volunteer labor	Yes%	Yes% No	Yes %			
	7 Direct expense summary. Add lines 2				(		)
	8 Net gaming income summary. Comb	ine lines 1 and 7 in colur	nn (a)	· · · · · · · · · · · · •		Yes	No
9 a	Enter the state(s) in which the organizat Is the organization licensed to operate of If "No," Explain:						
S.	•						
	Were any of the organization's gaming If "Yes," Explain:	licenses revoked, suspe			10a		
11 12	Does the organization operate gaming a ls the organization a grantor, beneficiary	activities with nonmembe y or trustee of a trust or	rs?a member of a partners	ship or other entity	11		
	formed to administer charitable gaming?	· · · · · · · · · · · · · · · · · · ·			12	!	

in the organization's own exempt activities during the tax year ▶\$

Schedule G (Form 990 or 990-EZ) 2008

# SCHEDULE J (Form 990)

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

Employer identification number

NAT	URAL RESOURCES DEFENSE COUNCIL, INC. 13-20	654926		
Pari				
<u> </u>			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in 1990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these item  First-class or charter travel  Travel for companions  Tax indemnification and gross-up payments  Discretionary spending account  Tax indemnification and gross-up payments  Discretionary spending account  Tax indemnification and gross-up payments  Personal services (e.g., maid, chauffeur, chef)	is. se		
b 2	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		Х	
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3 4 a b	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.  X Compensation committee X Independent compensation consultant Form 990 of other organizations  X Approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compensation commit approval by the board or compen	4a		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?			Х
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	• • •		21
5 a	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:  The organization?	<u>5</u> a		X
b	Any related organization?			Х
6	If "Yes" to line 5a or 5b, describe in Part III.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
~	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		v
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Regt. III.			X

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

### Schedule J (Form 990) 2008 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	(i)	364,864.	NONE	NONE	33,100.	25 <b>,</b> 318.	423,282.	181,950.
FRANCES BEINECKE	(ii)	1,113.	NONE	NONE	100.	319.	1,532.	1,058.
	(i)	221,565.	NONE	NONE	20,140.	21,842.	263,547.	116,442.
PETER LEHNER	(ii)	6,247.	NONE	NONE	560.	1,792.	8,599.	3,558.
	(i)	167,809.	NONE NONE	NONE_	18,871.	15 <b>,</b> 405.	202,085.	<u>90,052.</u>
PATRICIA SULLIVAN	(ii)	305.	NONE	NONE	38.	87.	430.	NONE
	(i)	211,688.	NONE NONE	NONE	30,976.	14,528.	<u>257,192.</u>	109,591.
JUDITH KEEFER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)	222,012.	NONE	NONE_	32,071.	11,307.	<u>265,390.</u>	117,568.
JACK MURRAY	(ii)	878.	NONE		129.	252.	1,259.	60.
	(i)	207,238.	NONE	NONE_	29,242.	23 <b>,</b> 270.	<u>259,750.</u>	107,552.
DAVID HAWKINS	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)	181,913.	NONE	NONE_	18,023.	9 <b>,</b> 623.	<u>209,559.</u>	<u>97,842.</u>
WESLEY WARREN	(ii)	4,686.	NONE	NONE	481.	1,344.	6,511.	1,344.
	(i)	184,806.	NONE	NONE	13,125.	15 <b>,</b> 734.	213,665.	92,500.
PHILIP GUTIS	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)	179,111.	NONE	NONE	23,398.	10,996.	213,505.	NONE
SARAH CHASIS	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)	176,922.	NONE	NONE	23,761.	11,444.	212,127.	NONE
MITCHELL BERNARD	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)	175,000.	NONE	NONE	NONE NONE	<u>58,350.</u>	233,350.	<u>87,500.</u>
JOHN H ADAMS (SEE SCH O)	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)			<b> </b>				
	(ii)							
	(i)			<b> </b>				
	(ii)			<u> </u>				edule 1 (Form 990) 2008

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this par for any additional information.
COMPENSATION INFORMATION
SCHEDULE J
PART I, LINE 1
NRDC'S POLICY IS TO REIMBURSE ITS EMPLOYEES, OFFICERS AND TRUSTEES FOR
ALL BUSINESS-RELATED EXPENSES, SUCH AS TELEPHONE, FAX AND TRAVEL RELATED  EXPENSES.
EXPENSES.
PART II, JOHN H ADAMS
COLUMN B(I): BASE COMPENSATION
AFTER THIRTY-FIVE YEARS OF COMMITTED SERVICE AS NRDC'S FOUNDER AND
PRESIDENT, JOHN ADAMS RETIRED ON APRIL 1, 2006 AND BECAME A PART-TIME
CONSULTANT FOR NRDC. IN FISCAL YEAR 2009, ADAMS RECEIVED \$175,000 FOR
THESE SERVICES.

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.
COLUMN D: NONTAXABLE BENEFITS
AS PART OF A RETIREMENT AGREEMENT, NRDC PROVIDED JOHN ADAMS WITH MEDICAL
AND DENTAL BENEFITS AND A LONG TERM CARE PLAN. THE VALUES OF THESE
BENEFITS ARE:
MEDICAL \$15,427 PER YEAR
LTC \$42,985 PER YEAR
PRIOR YEAR COMPENSATION
SCHEDULE J, COLUMN F
THE AMOUNTS DISCLOSED IN COLUMN F OF SCHEDULE J REPRESENT THE
COMPENSATION REPORTED ON THIS RETURN THAT WERE ALSO DISCLOSED ON THE 2007
FORM 990. BECAUSE OF THE RETURN'S CHANGE IN COMPENSATION DISCLOSURE FROM
A FISCAL YEAR BASIS TO A CALENDAR YEAR BASIS, THE COMPENSATION DISCLOSED
ON THE CURRENT RETURN IS FOR THE MONTHS OF JANUARY THROUGH DECEMBER OF

Ochedale o (i om o	13-2634920	r age o
Part III Sup	plemental Information	
Complete this	part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also c nal information.	omplete this part
2008. THE	2007 RETURN DISCLOSED COMPENSATION FROM JULY 2007 THROUGH JUNE	
2008. AS	SUCH, AND IN ACCORDANCE WITH THE INSTRUCTIONS FOR THE FORM 990,	
THE AMOUN	IN COLUMN F IS THE COMPENSATION PAID TO THESE INDIVIDUALS FROM	
_JANUARY_TI	ROUGH JUNE OF 2008, REPRESENTING THE OVERLAP IN THE TWO	
RETURNS.		

### **SCHEDULE J-2** (Form 990)

## **Continuation Sheet for Form 990**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Part I

Name of the Organization

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer Identification number

13-2654926

Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average hours	Posi	tion (	chec	k all	that ap	ply)	Reportable	Reportable	Estimated
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
ADAM_ALBRIGHT TRUSTEE	1.	Х		Х				NONE	NONE	NONE
JONATHAN F P ROSE TRUSTEE	1.	х						NONE	NONE	NONE
WILLIAM H SCHLESINGER TRUSTEE	1.	x						NONE	NONE	NONE
JOSEPHINE A MERCK TRUSTEE	1.	x						NONE	NONE	NONE
ALAN HORN TRUSTEE	1.	Х		х				NONE	NONE	NONE
JOY_COVEY TRUSTEE/TREASURER	1.	х		х				NONE	NONE	NONE
BOB_EPSTEIN TRUSTEE	1.	х						NONE	NONE	NONE
LAURANCE ROCKEFELLER TRUSTEE	1.	х						NONE	NONE	NONE
ANNA_SCOTT_CARTERTRUSTEE	1.	х						NONE	NONE	NONE
LAURIE P DAVID TRUSTEE	1.	х						NONE	NONE	NONE
CHRISTINE_H_RUSSELL TRUSTEE	1.	x						NONE	NONE	NONE
LEONARDO DICAPRIO TRUSTEE	1.	x						NONE	NONE	NONE
DANIEL R TISHMAN TRUSTEE/CHAIRMAN	1.	х		х				NONE	NONE	NONE
MAYA LIN TRUSTEE	1.	Х						NONE	NONE	NONE
ELIZABETH_R_WIATTTRUSTEE	1.	х						NONE	NONE	NONE
SUSAN_CROWNTRUSTEE	1.	х						NONE	NONE	NONE
WENDY_K_NEUTRUSTEE	1.	x						NONE	NONE	NONE
MICHEL_GELOBTERTRUSTEE	1.	x						NONE	NONE	NONE
FREDERICA PERERA TRUSTEE	1.	X						NONE	NONE	NONE
NICOLE_LEDERERTRUSTEE	1.	x						NONE	NONE	NONE
FREDERICK AO SCHWARZ JR TRUSTEE	1.	X						NONE		NONE

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule J-2 (Form 990) 2008

### **SCHEDULE J-2** (Form 990)

Department of the Treasury Internal Revenue Service

### **Continuation Sheet for Form 990**

OMB No. 1545-0047

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Open to Public Inspection

Name of the Organization

Employer Identification number

NATURAL RESOURCES DEFENSE COUNCIL, INC.

13-2654926

Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Part I

Employees		т						T		
(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average hours per week		Position (check all that ap					Reportable compensation	Reportable compensation	Estimated amount of
	pel rook	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
PATRICIA_BAUMANTRUSTEE	1.	Х		х				NONE	NONE	NONE
GEORGE M WOODWELL TRUSTEE	1.	х						NONE	NONE	NONE
PETER_A_MORTONTRUSTEE	1.	Х						NONE	NONE	NONE
GERALD_TORRESTRUSTEE	1.	Х						NONE	NONE	NONE
PHILIP_B_KORSANT TRUSTEE	1.	Х						NONE	NONE	NONE
HENRY R BRECK TRUSTEE	1.	Х						NONE	NONE	NONE
PHILIP_T_RUEGGER_III TRUSTEE	1.	Х						NONE	NONE	NONE
JAMES_GUSTAVE_SPETHTRUSTEE	1.	х						NONE	NONE	NONE
RICHARD_E_AYRES TRUSTEE	1.	х						NONE	NONE	NONE
JAMES_TAYLORTRUSTEE	1.	Х						NONE	NONE	NONE
ROBERT_J_FISHER TRUSTEE	1.	X						NONE	NONE	NONE
BOB_KERREYTRUSTEE	1.	х						NONE	NONE	NONE
ROBERT_REDFORD TRUSTEE	1.	X						NONE	NONE	NONE
JOHN E ECHOHAWK TRUSTEE	1.	X						NONE	NONE	NONE
RUBEN_KRAIEMTRUSTEE	_ 1.	Х						NONE	NONE	NONE
SHELLY_B_MALKIN TRUSTEE	1.	X						NONE	NONE	NONE
THOMAS_W_ROUSH TRUSTEE	1.	Х						NONE	NONE	NONE
WENDY SCHMIDT TRUSTEE	1.	х						NONE		NONE
MAX_STONETRUSTEE	1.	Х						NONE		NONE
FRANCES_BEINECKEPRESIDENT	35.			Х				364,864.	1,113.	58,837.
PETER LEHNER EXECUTIVE DIRECTOR	35.			x				221,565.	6,247.	44,334.
For Privacy Act and Paperwork Reduction		the In	ctri	otic	nc	for E	rm			.l-2 (Form 990) 2008

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA

Schedule J-2 (Form 990) 2008

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### **SCHEDULE J-2** (Form 990)

## **Continuation Sheet for Form 990**

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the Organization

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Employer Identification number

NATURAL RESOURCES DEFENSE COUNCIL, INC.

13-2654926

Part I Continuation of Officers, Dire Employees	ectors, Truste	es, K	ey l	Eml	plo	yees, _	, an	d Highest Com	pensated	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average hours per week	ndividual trustee	Institutional trustee			a Highest compensated employee	T	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
PATRICIA_SULLIVAN										
DEPUTY DIRECTOR	35.	ļ		X	<u> </u>		<u> </u>	167,809.	305.	34,401.
JUDITH_KEEFER										
FINANCE DIRECTOR	35.		ļ	X			<u> </u>	211,688.	NONE	45,504.
JACK_MURRAY			İ							
DEVELOPMENT DIRECTOR	35.			X		ļ	ļ	222,012.	878.	43,759.
DAVID_HAWKINS			Ī							
DIRECTOR OF CLIMATE CENTER	35.					X		207,238.	NONE	52,512
WESLEY_WARREN										
DIRECTOR OF PROGRAMS	35.					X	-	181,913.	4,686.	29,471
PHILIP_GUTIS										
COMMUNICATION DIRECTOR	35.					X	-	184,806.	NONE	28,859.
SARAH CHASIS	2.5							150 111		24 224
SENIOR ATTORNEY	35.					X	-	179,111.	NONE	34,394.
MITCHELL BERNARD	35.							176 000	27027	25 205
LITIGATION DIRECTOR  JOHN H ADAMS (SEE SCH O)	33.					X	-	176,922.	NONE	35,205.
TRUSTEE	18.						Х	175,000.	NONE	58,350.
							-			
							-			

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule J-2 (Form 990) 2008

#### SCHEDULE K (Form 990)

Part I

### **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Bond Issues (Required for 2008)

▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Inspection Employer identification number 13-2654926 (h) On (g) Defeased issuer Yes

(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose 649437AD2 01/24/2008 A NEW YORK CITY CAPITAL RESOURCE CORPORATION 20-4099098 12,730,000. REFINANCING AND RENOVATION В D Proceeds (Optional for 2008) С 3 Proceeds in refunding or defeasance escrows ...... Yes Yes No Yes No Yes Yes No No No **9** Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance 12 Does the organization maintain adequate books and Private Business Use (Optional for 2008) В С D Ε Α 1 Was the organization a partner in a partnership, or a Yes No Yes No Yes No Yes No Yes No member of an LLC, which owned property financed by tax-exempt bonds?............... 2 Are there any lease arrangements with respect to the financed property which may result in private business use?

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2008

### Part III Private Business Use (Continued)

		4		В		С	D		1	E
3a Are there any management or service contracts with respect to the financed property which may result in private business use?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
b Are there any research agreements with respect to the financed property which may result in private business use?										
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government · · · · · · · · · · · · · · · · · · ·		%		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%		%
<ul><li>Total of lines 4 and 5</li><li>Has the organization adopted management practices</li></ul>		%		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										
Part IV Arbitrage (Optional for 2008)										
A LIVE TO A COOR TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE TO A LIVE		A		В		С		D		E
Has a Form 8038-T, Arbitrage Rebate, Yield Reduction     and Penalty in Lieu of Arbitrage Rebate, been filed     with respect to the bond issue?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?										
b Name of provider										
c Term of hedge										~~~~
4a Were gross proceeds invested in a GIC?							***************************************			
b Name of provider		·							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair										
market value of the GIC satisfied?										
Were any gross proceeds invested beyond an										
available temporary period?										
6 Did the bond issue qualify for an exception to rebate?										

Schedule K (Form 990) 2008

### SCHEDULE L (Form 990 or 990-EZ)

**Transactions With Interested Persons** 

► Attach to Form 990 or Form 990-EZ.

► To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, lines 38b or 40b.

OMB No. 1545-0047

2008

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

NAMEDAL DECOLDORS DEFENCE CO	TINIC T T	TNC				-"					11501	
NATURAL RESOURCES DEFENSE COP Part   Excess Benefit Transacations				tion 501(c	)(4) organiz	ations only).		-265	4926			
To be completed by organizations								orm 99	90-EZ	, Part	V, line	e 40b
1 (a) Name of disqualified person		***************************************		/4	A Description	of transaction					(c) Cor	rected?
(a) Name of disqualmed person	Name of disqualified person (b) Description of transact		OI HAIISACHC	JI I				Yes	No			
Manage Manager (Manager)												
2 Enter the amount of tay imposed on	the era	animatia		ar diamon	lifical names	a divisa tha					L	
2 Enter the amount of tax imposed on under section 4958									<b>.</b> ¢			
3 Enter the amount of tax, if any, on lir									•			
Enter the amount of tax, if any, on in	10 £, ab	, re	inibulaca by	the organiz	_auon			,	Ψ_			
Part II Loans to and/or From Intere	sted P	ersons						·····				
To be completed by organization				Form 990,	Part IV, line	26, or Forn	n 990	-EZ, F	art V,	line 3	8a.	
(a) Name of interested person and purpose	(b) Loan	to or from	(c) Ori	ginal	(d) Bala	ince due	(e) In	default?	(f) Ap	proved	(a) W	/ritten
, , , , , , , , , , , , , , , , , , , ,		anization?	principal amount		(a) Balanco dao		ľ		by board or committee?		r agreement?	
		Т							committee?			
	То	From					Yes	No	Yes	No	Yes	No
	-								ļ			
	<b> </b>							-	<u> </u>	<u> </u>		
	-											
	<b>†</b>				<del> </del>				-	<u> </u>		
Total	1	1		\$	I			<u> </u>	<u> </u>	<u> </u>		L
Part III Grants or Assistance Benef							l		<u> </u>			
To be completed by organization					Part IV, line	27.						
(a) Name of interested person	(b) Re	elationsh	ip between int		rson and the	(c) Amo	unt of	grant	or typ	e of as	sistan	ce
			organiza	tion								
MIT 191												
Part IV Business Transactions Invol	lvina lr	toroct	od Doroono	<del></del>								
To be completed by organization					Part IV. line	s 28a. 28b.	or 28	C.				
(a) Name of interested person	1		hip between	·	nount of	(d) Desc			nsacti	on	(e) Sh	aring of
(a) Hallo of Interesting person		ested pe	rson and the		saction	(4) 2000	or pero.				organiz	zation's
		organiz	zation								reven	iues?
											Yes	No
PATRICIA BAUMAN	CATALI	ST LLC			100,000.	MEMBER LIS	T ENH	ANCEME	ENT			Х
Annua												
	<u> </u>			L							L	
For Privacy Act and Paperwork Reduction Act	Notice,	see the	Instructions fo	r Form 990.			Sche	dule L	(Form	990 or	990-EZ	Z) 2008

# SCHEDULE O (Form 990)

## Supplemental Information to Form 990

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Name of the organization	Employer identification number
NATURAL RESOURCES DEFENSE COUNCIL, INC.	13-2654926
PROFESSIONAL FUNDRAISING EXPENSES	
FORM 990, PART I, LINE 16A	
THIS LINE INCLUDES AMOUNTS PAID FOR FUNDRAISING SERVICES. OTHER	
FUNDAISING EXPENSES SUCH AS PRINTINGS, PAPER, ENVELOPES, POSTAGE,	_ <u>MAIL,</u>
ETC. ARE PART OF LINE 17.	

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### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
2008
Coop to Rubble

Department of the Treasury Internal Revenue Service ▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► See separate instructions.

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	I	ns	pec	tic	n	

Name of the organization				Employer id	dentification number
NATURAL RESOURCES DEFENSE COUNCIL, INC.				13-265	4926
Part I Identification of Disregarded Entities					
(A) Name, address, and EIN of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Total income	(E) End-of-year assets	(F) Direct controlling entity
	. —				
Part II Identification of Related Tax-Exempt Organizations		<u></u>			
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public charity status (if section 501(c)(3))	(F) Direct controlling entity
NRDC ACTION FUND INC 13-3976062 40 WEST 20TH STREET NEW YORK, NY 10011	ENVIRONMENTAL	NY	501(C)(4)	N/A	NRDC
NRDC ENVIRONMENTAL ACCOUNTABILITY FUND 20-0363210 40 WEST 20TH STREET NEW YORK, NY 10011	ENVIRONMENTAL	NY	527	N/A	NRDC

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2008

			<b>-</b>		
Part III	Identification	of Related	Organizations	Taxable as a	Partnership

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income (related, investment, unrelated)	(F) Share of total income	( <b>G</b> ) Share of end-of-year assets	(H) Disproportionate allocations?		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		Disproportionate		(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Ger	(J) neral or naging ther?
		Country)					Yes	No		Yes	No																						
					The second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second secon																												

### Part IV Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership

Part V	Transactions With Related Organization	ions
I COLU V	Transactions with related Organizat	10113

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV.			Yes	No
1	During the tax year did the organization engage in any of the following transactions with one or more related organizations listed	in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		. 1a		X
b	Gift, grant, or capital contribution to other organization(s)				X
c	Gift, grant, or capital contribution from other organization(s)			:	Х
d	Loans or loan guarantees to or for other organization(s)				X
	Loans or loan guarantees by other organization(s)		1		X
•					104
f	Sale of assets to other organization(s)		1f		X
g	Purchase of assets from other organization(s)		1	I	X
h	Exchange of assets				X
;	Lease of facilities, equipment, or other assets to other organization(s)		•		X
•	Loade of facilities, equipment, of other assets to other organization(5).		•		
	Lease of facilities, equipment, or other assets from other organization(s)		1j		X
j L	Performance of services or membership or fundraising solicitations for other organization(s)				X
K			-		X
	Performance of services or membership or fundraising solicitations by other organization(s)		-		X
	Sharing of facilities, equipment, mailing lists, or other assets				X
n	Sharing of paid employees		. 11		^
			100	21 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	141
	Reimbursement paid to other organization for expenses		• —	X X	
р	Reimbursement paid by other organization for expenses		. 11	X	-
q	Other transfer of cash or property to other organization(s)			L X	
<u> </u>	Other transfer of cash or property from other organization(s)				X
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covere	(B)	(C)	JS.	
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### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships.

(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	Are all sec 501 organi	D) partners ction (c)(3) zations?	end-of-vear	(F) Disproportionate allocations?		(G) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?	
			Yes	No		Yes	No		Yes	No
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#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE NATURAL RESOURCES DEFENSE COUNCIL, INC. ("NRDC") IS A NATIONAL ENVIRONMENTAL ORGANIZATION DEDICATED TO PROTECTING THE WORLD'S NATURAL RESOURCES AND ENSURING A SAFE AND HEALTHY ENVIRONMENT FOR ALL PEOPLE. NRDC'S STAFF INCLUDES ATTORNEYS, SCIENTISTS AND OTHER ENVIRONMENTAL SPECIALISTS WHO USE THE TOOLS OF LEGAL ADVOCACY, SCIENTIFIC RESEARCH, AND CITIZEN EDUCATION TO HELP PROTECT THE ENVIRONMENT. FORMED IN 1970, NRDC HAS OFFICES IN NEW YORK CITY, WASHINGTON DC, SAN FRANCISCO, SANTA MONICA, MONTANA, CHICAGO, AND BEIJING.

### 4A PROGRAM SERVICE

THE NATURAL RESOURCES DEFENSE COUNCIL (NRDC) IS ONE OF THE MOST INFLUENTIAL ENVIRONMENTAL GROUPS IN THE NATION WITH A SINGLE PURPOSE: TO SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS, AND THE NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS. NRDC IS WELL POSITIONED TO MEET THE VISIONARY GOALS LAID OUT IN OUR PARTNERSHIP FOR THE EARTH CAMPAIGN, DIVIDED INTO SIX PROGRAM AREAS: CURBING GLOBAL WARMING, CREATING THE CLEAN ENERGY FUTURE, REVIVING THE WORLD'S OCEANS, SAVING ENDANGERED WILD PLACES AND SPECIES, STEMMING THE TIDE OF TOXIC CHEMICALS, AND GREENING CHINA.

WORKING AT THE LOCAL, REGIONAL, NATIONAL, AND INTERNATIONAL LEVELS, NRDC PLACES SPECIAL EMPHASIS ON PUBLIC EDUCATION, WITH THE GOAL OF KEEPING OUR MORE THAN 1.3 MILLION MEMBERS AND ONLINE ACTIVISTS-AS WELL AS THE GENERAL PUBLIC-UP-TO-DATE ON ENVIRONMENTAL ISSUES AND DEVELOPMENTS. IN ADDITION, OUR LEGISLATIVE TEAM TARGETS ALL OF THESE AREAS TO KEEP ENVIRONMENTAL PROTECTION AT THE FOREFRONT OF POLICY MAKING.

THANKS TO THE CONTINUED SUCCESS OF OUR PARTNERSHIP FOR THE EARTH CAMPAIGN, WE HAVE SECURED THE FINANCIAL RESOURCES NECESSARY TO EXPAND OUR ABILITY TO TACKLE OUR SIX CORE PRIORITIES:

- -- CURBING GLOBAL WARMING
- -- CREATING A CLEAN ENERGY FUTURE
- -- REVIVING THE WORLD'S OCEANS
- -- SAVING ENDANGERED WILD PLACES AND SPECIES
- -- STEMMING THE TIDE OF TOXICS CHEMICALS
- -- ACCELERATING THE GREENING OF CHINA

THE SUCCESS OF THE PARTNERSHIP FOR THE EARTH CAMPAIGN OVER THE PAST SEVERAL YEARS HAS ALLOWED NRDC TO BUILD ITS RESERVES TO INSURE THAT OUR VITAL WORK CAN CONTINUE INTO THE FUTURE.

CURBING GLOBAL WARMING & CREATING THE CLEAN ENERGY FUTURE

ARMED WITH EXPERT ECONOMIC ANALYSES AND EXTENSIVE KNOWLEDGE OF ENERGY TECHNOLOGY, NRDC BROUGHT THE MESSAGE OF THE MANY JOBS AND ECONOMIC BENEFITS OF CLEAN ENERGY DURING FISCAL YEAR 2009 TO THE MEDIA, THE AMERICAN PEOPLE, AND CAPITOL HILL TO ENSURE WE LAY THE FOUNDATION FOR A CLEANER, MORE SECURE FUTURE FOR OUR NATION. OUR

EFFORTS PAID OFF IN A SERIES OF GROUNDBREAKING VICTORIES--VICTORIES THAT HAVE SET THE STAGE FOR DELIVERING A CLEAN ENERGY LAW TO PRESIDENT OBAMA'S DESK IN THE NEXT YEAR.

NRDC ADVOCACY HELPS PASS THE CLEAN ENERGY AND CLIMATE BILL IN THE HOUSE

NRDC PLAYED A CRITICAL ROLE IN THE BIGGEST CLIMATE VICTORY OF 2009: FOR THE FIRST TIME EVER, THE HOUSE OF REPRESENTATIVES PASSED A CLEAN ENERGY AND CLIMATE BILL IN JUNE. THIS HISTORIC VOTE DEFIED EXPECTATIONS. BACK IN JANUARY 2009, FEW PEOPLE BELIEVED THAT SIX MONTHS INTO A NEW SESSION AND A NEW ADMINISTRATION--AND IN THE MIDST OF THE BIGGEST ECONOMIC CRISIS IN DECADES--WE COULD PASS TRANSFORMATIVE CLEAN ENERGY LEGISLATION IN THE HOUSE. BUT WE DID IT, AND WE DID IT WITH A COMBINATION OF NRDC'S POLICY SMARTS AND ADVOCACY MUSCLE. NRDC'S EXPERTS PROVIDED LAWMAKERS WITH THE SCIENTIFIC EVIDENCE, POLICY MECHANISMS, AND ESTIMATES OF AMERICA'S CLEAN ENERGY POTENTIAL-AND THE JOBS IT PROVIDES-THAT THEY NEEDED TO DRAFT THE BILL. WE PUSHED HARD AND ENSURED THAT THE BILL DIRECTS MONEY INTO PROMOTING WIND, SOLAR AND GEOTHERMAL ENERGY, DEVELOPING ENERGY-EFFICIENT CARS, HOMES, AND OFFICES, AND HELPING LOW-INCOME PEOPLE ADJUST TO CHANGING ENERGY COSTS. WE MADE SURE THAT OUR ANALYSTS CRUNCHED THE NUMBERS FOR HOW THE BILL WOULD BENEFIT AMERICANS IN EACH STATE, AND THEN OUR COMMUNICATIONS TEAM SPREAD THE GOOD NEWS THROUGH NATIONAL AND LOCAL MEDIA AND SOCIAL NETWORKING SITES SUCH AS TWITTER AND FACEBOOK. WE USED THESE NUMBERS TO GENERATE SUPPORT FOR THE CLEAN ENERGY BILL ACROSS A WIDE SPECTRUM OF AMERICANS. NRDC HOSTED EVENTS WITH THE UNITED STEELWORKERS UNION AND OTHER LABOR GROUPS. WE ISSUED JOINT STATEMENTS WITH MANUFACTURERS LIKE CATERPILLAR AND ALCOA AND UTILITIES LIKE DUKE ENERGY AND PG&E. AND AT A RALLY ON THE STEPS OF CAPITOL HILL, WE BROUGHT TOGETHER RELIGIOUS LEADERS, VENTURE CAPITALISTS, VETERANS, AND WORKERS--ALL UNITED IN OUR CALLS FOR CLEAN ENERGY AND CLIMATE ACTION. THE HOUSE OF REPRESENTATIVES HEARD OUR CALL, AND PASSED THE BILL IN JUNE. NOW OUR EFFORTS HAVE SHIFTED TO THE SENATE, WHICH IS CONSIDERING IT OWN VERSION OF THE BILL. IT WILL BE A TOUGH BATTLE, BUT NRDC WILL KEEP THE PRESSURE ON UNTIL WE SECURE A NATIONAL COMMITMENT TO PROMOTING CLEAN ENERGY AND CONFRONTING GLOBAL WARMING.

NRDC LITIGATION SECURES LIMITS ON GLOBAL WARMING POLLUTION FROM CARS

CALIFORNIA IS THE ONLY STATE THAT HAS THE AUTHORITY UNDER THE CLEAN AIR ACT TO WRITE ITS OWN VEHICLE POLLUTION STANDARDS, BUT OTHER STATES CAN FOLLOW CALIFORNIA'S LEAD. NRDC HELPED PERSUADE 14 STATES TO ADOPT CALIFORNIA'S NEW STANDARD, COVERING A TOTAL OF 40 PERCENT OF THE U.S. AUTO MARKET. THE AUTO INDUSTRY AND BUSH

ADMINISTRATED FOUGHT THE LAW BITTERLY, BUT NRDC'S LITIGATORS LED OUR ALLIES THROUGH A SERIES OF COURT TRIUMPHS. WE WON WHEN A RELATED SUPREME COURT DECISION, IN A CASE IN WHICH NRDC PLAYED A CRITICAL ROLE, CAME DOWN IN OUR FAVOR, WE WON WHEN THE AUTO INDUSTRY CHALLENGED THE RULE IN VERMONT, AND WE WON WHEN THEY CHALLENGED IT IN CALIFORNIA. THANKS TO OUR LITIGATORS' SKILL AND PERSEVERANCE, WE HELD THE AUTO INDUSTRY AT BAY UNTIL THE OBAMA ADMINISTRATION CAME TO WASHINGTON AND USHERED IN A NEW ERA. THE ROSE GARDEN CEREMONY INTRODUCING NATIONAL ADOPTION OF THE HIGHER STANDARD, EQUIVALENT TO 35 MILES PER GALLON, WAS FOLLOWED BY ENVIRONMENTAL PROTECTION AGENCY'S ANNOUNCEMENT IN JUNE THAT IT WOULD SUPPORT CALIFORNIA'S RULE. AND IN THE SO-CALLED "CLEAN-CAR PEACE TREATY" NEGOTIATED BY THE ADMINISTRATION, THE AUTO INDUSTRY HAS AGREED TO STOP FIGHTING. UNDER THESE NEW RULES, EVERYONE WINS. DRIVERS WILL SAVE MONEY WHEN THEY FILL UP THEIR TANKS. THE AUTO INDUSTRY WILL BECOME MORE COMPETITIVE BY MAKING THE CLEAN, HIGH-MILEAGE CARS OF THE FUTURE. AND OUR PLANET WILL HAVE LESS GLOBAL WARMING POLLUTION.

NRDC ANALYSIS REVEALS BIG JOB POTENTIAL IN CLEAN ENERGY AND SPREADS THE WORD

SHIFTING TO CLEAN ENERGY ALSO CREATES ANOTHER WINNER: THE AMERICAN WORKER. OUR ANALYSTS PARTNERED WITH LEADING RESEARCHERS TO ASSESS HOW MANY CLEAN ENERGY JOBS COULD EMERGE IN EACH STATE: 70,000 IN OHIO, FOR INSTANCE, 71,650 IN PENNSYLVANIA. IN MISSOURI, OUR STUDY SHOWED THAT 25 MODERATE-SCALE WIND FARMS WOULD RESULT IN 550 PERMANENT CONSTRUCTION JOBS AND \$75 MILLION IN ONGOING ECONOMIC IMPACT. WE DREW ON THIS RESEARCH IN THE SUMMER, WHEN TOWN HALL MEETINGS SOURED AND BECAME BOGGED DOWN WITH FALSE CLAIMS ABOUT CLIMATE LEGISLATION'S IMPACT ON THE ECONOMY. WE REACHED OUT TO OUR ALLIES IN THE LABOR MOVEMENT AND LAUNCHED THE "MADE IN AMERICA" TOUR--A SERIES OF 50 RALLIES THAT BROUGHT UNION MEMBERS, MANUFACTURERS, AND ENVIRONMENTALISTS TOGETHER ACROSS THE NATION TO SUPPORT CLEAN ENERGY LEGISLATION.

OTHER HIGHLIGHTS OF NRDC'S CLIMATE AND ENERGY WORK INCLUDE:

- WE ARE THE ONLY ENVIRONMENTAL ORGANIZATION THAT BELONGS TO BOTH THE U.S. CLIMATE ACTION PARTNERSHIP, A GROUP OF FORTUNE 500 COMPANIES CALLING FOR CLIMATE LEGISLATION, AND THE BLUE GREEN ALLIANCE, A COALITION OF LABOR UNIONS CALLING FOR GREEN ENERGY JOBS.
- NRDC'S STAFF MEMBERS HAVE BEEN TAPPED BY BOTH THE OBAMA ADMINISTRATION AND CONGRESS TO HELP DRAFT ENERGY POLICIES--A PHENOMENON THAT PROMPTED PRESS REPORTS SAYING NRDC IS THE SOURCE OF A "GREEN MAFIA" INSIDE WASHINGTON.

- THE BAILOUT BILL PASSED BY CONGRESS INCLUDED ALL OF THE EFFICIENCY INCENTIVES THAT NRDC DRAFTED, INCLUDING TAX BREAKS FOR HOMEOWNERS WHO INVEST IN EFFICIENT WATER HEATERS AND AIR CONDITIONERS AND FOR MANUFACTURERS OF SUPER-EFFICIENT APPLIANCES.

WE CAN FINALLY SAY THAT A MAJORITY OF THE SENATE IS ENGAGED IN A SERIOUS DISCUSSION ABOUT HOW TO CREATE A CLEAN ENERGY FUTURE. NRDC ADVOCATES WILL FIGHT TO ENSURE THAT WE ACHIEVE A CLEAN ENERGY FRAMEWORK THAT IS EFFECTIVE AND FAR-REACHING.

REVIVING THE WORLD'S OCEANS AND KEEPING DRINKING WATER SAFE

IN FISCAL YEAR 2009, NRDC WORKED CLOSELY WITH THE OBAMA ADMINISTRATION AND LEADERS IN CONGRESS TO DEVELOP AMERICA'S FIRST-EVER NATIONAL OCEANS POLICY. LIKE A CLEAN WATER ACT FOR OUR WATER, OR A CLEAN AIR ACT FOR OUR AIR, A NATIONAL OCEANS POLICY WILL ESTABLISH A FRAMEWORK FOR REVIVING THE MARINE ECOSYSTEMS THAT ARE SO VITAL TO OUR ENVIRONMENT AND ECONOMY-AND PROVIDE THE WORLD WITH A MODEL OF SUCCESSFUL OCEANS STEWARDSHIP. IN JUNE 2009, AFTER MONTHS OF MEETINGS BETWEEN NRDC POLICY EXPERTS AND MEMBERS OF THE WHITE HOUSE COUNCIL ON ENVIRONMENTAL OUALITY, PRESIDENT OBAMA ISSUED A MEMORANDUM THAT SET UP AN INTERAGENCY TASK FORCE CHARGED WITH DEVELOPING A NATIONAL OCEANS POLICY AND A PLAN TO IMPLEMENT IT. NRDC RAPIDLY COORDINATED 66 NATIONAL, REGIONAL, AND LOCAL GROUPS TO FORMULATE AND SUBMIT STRONG RECOMMENDATIONS TO THE TASK FORCE BASED ON OUR EXPERTISE. MEANWHILE, WE MOBILIZED NRDC MEMBERS TO TESTIFY IN SUPPORT OF STRICT OCEAN PROTECTIONS AT REGIONAL PUBLIC HEARINGS IN SAN FRANCISCO AND PROVIDENCE, RHODE ISLAND. MOVING FORWARD, WE WILL CONTINUE TO WORK WITH THE OBAMA ADMINISTRATION AND OUR PARTNER GROUPS TO ENSURE THAT OUR RECOMMENDATIONS ARE BOTH ADOPTED AND EFFECTIVELY IMPLEMENTED. AND WE WILL CONTINUE TO WORK WITH OUR ALLIES IN CONGRESS TO ENACT FEDERAL LEGISLATION THAT WILL ENSURE THAT THESE CRUCIAL POLICIES ENDURE.

NRDC IS ALSO BRINGING LONG OVERDUE ATTENTION TO THE CRISIS OF OCEAN ACIDIFICATION. SINCE THE START OF THE INDUSTRIAL REVOLUTION, CARBON DIOXIDE FROM THE BURNING OF FOSSIL FUELS SUCH AS OIL, COAL, AND GAS HAS POURED INTO THE EARTH'S ATMOSPHERE, CAUSING GLOBAL WARMING. BUT CARBON DIOXIDE HAS ACCUMULATED AT DANGEROUS LEVELS IN OUR OCEANS AS WELL. AS A RESULT, THE AVERAGE ACIDITY OF OCEAN WATER HAS INCREASED BY 30 PERCENT OVER THE PAST 150 YEARS. EDUCATE PEOPLE ABOUT THIS LITTLE-KNOWN BUT CRITICALLY IMPORTANT ISSUE, NRDC PRODUCED A HARD-HITTING FILM "ACID TEST," WHICH IS NOW

AVAILABLE ONLINE TO MILLIONS OF VIEWERS. THE FILM WAS SHOWN BY SENATOR LAUTENBERG TO HIS COLLEAGUES IN THE SENATE AND HAS HELPED ALERT KEY DECISION MAKERS IN WASHINGTON AND THE GLOBAL COMMUNITY TO THIS CRISIS. MEANWHILE, WE ARE FIGHTING TO ADVANCE NATIONAL AND STATE LEGISLATION THAT WILL SPUR DEEP CUTS IN OUR NATION'S GLOBAL WARMING POLLUTION, AND WE ARE HELPING TO MAKE THE WORLD'S OCEANS MORE RESILIENT TO THE IMPACTS OF ACIDIFICATION BY SUPPORTING VAST UNDERWATER PROTECTED AREAS THAT ARE OFF LIMITS TO OVERFISHING, POLLUTION AND OTHER DANGERS.

THIS YEAR NRDC CREATED A NEW WATER PROGRAM DEVOTED TO PROTECTING OUR NATION'S WATER RESOURCES IN OUR RIVERS AND LAKES. THE NEED TO ENSURE SAFE AND SUFFICIENT WATER FOR PEOPLE AND ECOSYSTEMS WILL HELP US TURN TO WATER EFFICIENCY, GREEN INFRASTRUCTURE (USING NATURAL SYSTEMS TO CONTROL RUNOFF), AND BETTER STEWARDSHIP OF SURFACE AND GROUND WATER. THIS YEAR SAW THE CULMINATION OF AN ALMOST 20-YEAR BATTLE TO REFORM WATER MANAGEMENT IN CALIFORNIA'S BAY-DELTA SYSTEM AND THE RESTORATION OF RIVER FLOWS TO THE SAN JOAQUIN RIVER.

#### OTHER HIGHLIGHTS OF NRDC'S OCEANS AND WATER WORK INCLUDE:

- WORKING WITH A NETWORK OF ACTIVISTS AROUND THE WORLD, THIS YEAR NRDC HELPED WIN INTERIM REGIONAL PROTECTIONS AGAINST UNREGULATED BOTTOM TRAWLING FOR 62 MILLION SQUARE KILOMETERS OF OCEAN FLOOR IN THE NORTHWEST AND SOUTH PACIFIC OCEAN.
- NRDC'S COMPREHENSIVE ANNUAL REPORT ON WATER QUALITY AT AMERICA'S VACATION BEACHES FOUND THAT THE NUMBER OF BEACHES THAT HAD TO CLOSE OR ISSUE ADVISORIES IN SUMMER 2008 BECAUSE OF POLLUTION HIT THE SECOND-HIGHEST LEVEL IN 18 YEARS; THIS IS ONE OF OUR MOST WIDELY REPORTED PUBLIC EDUCATION EFFORTS OF THE YEAR.
- NRDC WON A SETTLEMENT FROM THE ENVIRONMENTAL PROTECTION AGENCY THAT WILL RESULT IN NEW HEALTH STANDARDS TO BETTER PROTECT THE PUBLIC FROM PATHOGEN EXPOSURE AT OUR NATION'S BEACHES.

#### SAVING ENDANGERED WILD PLACES

THIS YEAR, NRDC BROKE FRESH GROUND IN OUR LONGSTANDING CAMPAIGNS TO SAFEGUARD KEYSTONE SPECIES IN THE GREATER YELLOWSTONE REGION. WHEN INTERIOR DEPARTMENT SECRETARY KEN SALAZAR DROPPED FEDERAL PROTECTIONS FOR GRAY WOLVES IN IDAHO AND MONTANA, WE RACED BACK TO COURT WITH THE SUPPORT OF OUR MEMBERS TO BLOCK THIS RECKLESS ATTACK. SEVEN MONTHS EARLIER, TOUGH LEGAL ACTION BY NRDC, EARTHJUSTICE, AND A COALITION OF ENVIRONMENTAL GROUPS HAD REVERSED A BUSH ADMINISTRATION DECISION TO STRIP NORTHERN ROCKIES WOLVES OF

THESE VITAL SAFEGUARDS AND SANCTION PUBLIC WOLF HUNTS IN IDAHO, MONTANA, AND WYOMING.

IN THE LATEST ROUND OF OUR ALL-OUT COURT BATTLE, A FEDERAL JUDGE ALLOWED HUNTS TO PROCEED IN MONTANA AND IDAHO IN 2009, BUT SAID WE ARE "LIKELY TO PREVAIL" IN OUR LAWSUIT TO RESTORE FEDERAL PROTECTION. THE WOLF POPULATION OF THE NORTHERN ROCKIES-WHOSE NUMBERS HAVE REBOUNDED TO 1,500 FROM NEAR ZERO IN THE 1980S-ARE POISED TO BECOME ONE OF OUR NATION'S GREATEST WILDLIFE RECOVERY STORIES. AS WE ADVANCE OUR COURTROOM FIGHT IN THE MONTHS TO COME, WE WILL CONTINUE TO PUSH FOR A SCIENCE-BASED NATIONAL RECOVERY PLAN THAT WILL HELP ENSURE THE LONG-TERM SURVIVAL OF AMERICA'S LAST GRAY WOLVES.

ON A SEPARATE FRONT, WE PRESSED FORWARD WITH OUR CAMPAIGN TO PROTECT THE FUTURE OF YELLOWSTONE'S 3,300 BISON-OUR NATION'S ONLY CONTINUOUSLY FREE-ROAMING HERD. THESE ONE-TON GIANTS ARE NOT PROTECTED IF THEY WANDER OUTSIDE THE PARK BOUNDARIES IN SEARCH OF FOOD DURING THE HARSH WINTER MONTHS. IN 2008, STATE AND FEDERAL OFFICIALS SLAUGHTERED SOME 1,600 BISON-40 PERCENT OF THE HERD-OVER EXAGGERATED FEARS THAT THEY COULD TRANSMIT A POTENTIALLY DEADLY DISEASE TO CATTLE. NO TRANSMISSION OF THAT DISEASE, BRUCELLOSIS, FROM BISON TO CATTLE IN THE WILD HAS EVER BEEN DOCUMENTED. AS WE URGE OFFICIALS TO CREATE A COMMON-SENSE MANAGEMENT PLAN FOR THESE IRREPLACEABLE VESTIGES OF AMERICA'S WILD FRONTIER, WE ARE INTERVENING IN A COURT CASE TO SECURE YEAR-ROUND BISON HABITAT ON THE HORSE BUTTE PENINSULA, A CATTLE-FREE AREA JUST OUTSIDE THE PARK.

MEANWHILE, IN THE WAKE OF A LANDMARK FEDERAL COURT RULING THAT RESTORED PROTECTION FOR YELLOWSTONE'S GRIZZLY BEARS UNDER THE ENDANGERED SPECIES ACT, WE ESCALATED OUR MULTI-YEAR CAMPAIGN TO SAFEGUARD ONE OF THE BEARS' MOST IMPORTANT FOOD SOURCES: WHITEBARK PINE SEEDS. ACROSS THE ROCKIES, RISING TEMPERATURES FROM GLOBAL WARMING HAVE UNLEASHED OF BARRAGE OF LETHAL THREATS TO WHITEBARK PINE, INCLUDING INVASIVE DISEASE, SWARMING INSECTS AND WILDFIRES. IN THE SUMMER OF 2009, WE JOINED FORCES WITH THE U.S. FOREST SERVICE AND ORGANIZED AND CONDUCTED AN UNPRECEDENTED AERIAL SURVEY TO MEASURE THE EXTENT OF THE DAMAGE. THE STUDY REVEALED THAT A STAGGERING 70 PERCENT OF THESE ANCIENT, HIGH-ELEVATION TREES ARE ALREADY DEAD IN PARTS OF MONTANA, WYOMING, AND IDAHO. IN RESPONSE TO THIS SWEEPING CRISIS, WE FILED A PETITION TO SECURE FEDERAL PROTECTION FOR WHITEBARK PINE, HIGHLIGHTING ITS SINGULAR IMPORTANCE TO GRIZZLY BEARS, ELK, BIRDS, AND THE GREATER YELLOWSTONE ECOSYSTEM AS A WHOLE. WITH THE SUPPORT OF OUR MEMBERS AND ONLINE ACTIVISTS, WE WILL CONTINUE TO FIGHT ON EVERY FRONT TO

ENSURE THAT FUTURE GENERATIONS CAN RETURN YEAR AFTER YEAR TO ENJOY THIS THRIVING NATURAL SANCTUARY.

OTHER HIGHLIGHTS OF NRDC'S WILDLIFE AND WILDLANDS WORK INCLUDE TREMENDOUS SUPPORT FROM NRDC'S BIOGEMS DEFENDERS, ONLINE CITIZEN ACTIVISTS WHO CAN MAKE A DIFFERENCE IN EFFORTS TO PROTECT SOME OF OUR MOST AT-RISK SPECIAL PLACES. DEFENDERS SENT:

- 332,052 MESSAGES TO STEM INDUSTRIALIZATION IN THE ROCKY MOUNTAINS
- 221,163 MESSAGES TO SAFEGUARD POLAR BEARS FROM GLOBAL WARMING
- 114,645 MESSAGES TO DEFEND THE REDROCK WILDERNESS FROM OIL AND GAS DRILLING
- 73,500 MESSAGES TO RESTRICT COMMERCIAL LOGGING IN THE TONGASS NATIONAL FOREST
- 279,024 MESSAGES TO PROTECT GRAY WOLVES IN THE NORTHERN ROCKIES 60,275 MESSAGES TO BLOCK OIL AND GAS DEVELOPMENT IN AMERICA'S ARCTIC
- 64,000 MESSAGES TO PROTECT WHALES WORLDWIDE FROM MILITARY SONAR

#### STEMMING THE TIDE OF TOXIC CHEMICALS

TOGETHER, THE FRENZIED SEAPORTS IN LOS ANGELES AND LONG BEACH GENERATE 25 PERCENT OF THE AIR POLLUTION IN THE LOS ANGELES BASIN. THE DIESEL EXHAUST FROM THOUSANDS OF OUTMODED TRUCKS, ALONG WITH MASSIVE CARGO SHIPS AND OTHER HEAVY EQUIPMENT AT WORK IN CONNECTION WITH THE PORTS HAVE TURNED DENSELY-POPULATED SAN PEDRO BAY INTO A CAULDRON OF TOXIC FUMES. IN 2008, NRDC TEAMED UP WITH 80 ENVIRONMENTAL, COMMUNITY, AND LABOR ORGANIZATIONS AND WON A LANDMARK ACTION PLAN TO REDUCE CONGESTION NEAR THE PORTS, PROVIDE LOWER-EMISSION VEHICLES AND PROMOTE TRUCK DRIVER SAFETY IN SURROUNDING PORT COMMUNITIES. BY COORDINATING A BROAD RANGE OF STAKEHOLDERS AND PROVIDING ONGOING LEGAL AND SCIENTIFIC INPUT, NRDC HELPED PERSUADE CITY AND HARBOR OFFICIALS THAT ADOPTING THE INITIATIVE WAS IN THEIR BEST INTEREST. FOLLOWING DECADES OF INACTION BY LOCAL AUTHORITIES AND LAX FEDERAL OVERSIGHT, THE CLEAN TRUCKS PROGRAM IS CARVING OUT A CLEANER, MORE SUSTAINABLE FUTURE FOR BOTH THE CITY OF LOS ANGELES AND THE PORTS. AS A RESULT, HUNDREDS OF LIVES WILL BE SAVED AND THOUSANDS OF CHILDREN WILL BE SPARED THE ANGUISH OF ASTHMA AND CHRONIC RESPIRATORY DISEASE.

JUST A YEAR AFTER ITS LAUNCH, THE CLEAN TRUCKS PROGRAM HAS TAKEN MORE THAN 2,000 OLD DIRTY TRUCKS OFF THE ROAD AND PUT MORE THAN 5,500 CLEAN TRUCKS - THAT GENERATE 90 PERCENT FEWER EMISSIONS - IN OPERATION. AS A RESULT, DIESEL POLLUTION AT THE LOS ANGELES AND

LONG BEACH PORTS HAS DROPPED BY 50 PERCENT - WELL AHEAD OF SCHEDULE TO MEET ITS TARGET OF AN 80 PERCENT REDUCTION BY 2012. INCENTIVE PROGRAMS AND A NEW FEE FOR CONTAINERS PASSING THROUGH THE PORTS ARE SHIFTING THE FINANCIAL BURDEN OF CLEANING UP THE TRUCK FLEET FROM LOW-INCOME DRIVERS AND TAXPAYERS TO THE TRUCKING COMPANIES AND THEIR BIG BOX CUSTOMERS - WHERE IT BELONGS. WITH OUR COALITION PARTNERS, WE WILL CONTINUE TO FIGHT IN AND OUT OF COURT TO DEFEAT ANY ATTEMPTS BY THE TRUCKING INDUSTRY TO ROLL BACK THIS MILESTONE VICTORY FOR PORT COMMUNITIES IN SOUTHERN CALIFORNIA. WE ARE ALSO WORKING WITH FEDERAL LEGISLATORS TO ENABLE PORTS ACROSS THE COUNTRY TO ADOPT SIMILAR CLEAN AIR PLANS.

IN 2009, NRDC'S HEALTH TEAM ALSO CONDUCTED A FOLLOW-UP STUDY OF A GROUNDBREAKING NRDC REPORT DONE NINE YEARS AGO, WHICH REVEALED THAT A CLASS OF CHEMICALS USED IN FLEA CONTROL PRODUCTS POSED SERIOUS HEALTH RISKS TO PETS AND CHILDREN - AND HELPED SPUR THE REMOVAL OF EIGHT DANGEROUS PESTICIDES FROM THE PET MARKET. DESPITE THE SUBSEQUENT BANS BY THE EPA OF ONE OF THE PESTICIDES, CARBARYL, IN FLEA COLLARS, THE RISKS ARE STILL GREAT WITH TWO OTHER POISONS: TETRACHLORVINPHOS AND PROPOXUR. THROUGH A NEW CONSUMER-FACING WEBSITE, GREENPAWS.ORG, WE ARE MOBILIZING PRESSURE ON THE AGENCY TO DO THE SAME WITH THESE OTHER TWO HARMFUL CHEMICALS. AND IN CALIFORNIA, WE HAVE FILED SUIT AGAINST MAJOR MANUFACTURERS AND RETAILERS OF FLEA COLLARS WITH PROPOXUR TO FORCE THEM TO WARN CONSUMERS OF THE PRODUCTS' HEALTH RISKS OR TAKE THEM OFF THE MARKET.

ON A PARALLEL TRACK, NRDC'S HEALTH TEAM IS URGING THE FEDERAL GOVERNMENT TO RESTRICT THE USE OF ANOTHER COMMON HOUSEHOLD CHEMICAL THAT POSES ESPECIALLY HIGH RISKS FOR CHILDREN. BISPHENOL-A, KNOWN AS BPA, IS ONE OF THE CHEMICAL BUILDING BLOCKS OF TRANSPARENT POLYCARBONATE PLASTIC AND ALSO EXISTS IN THE RESIN LININGS OF NEARLY ALL FOOD AND BEVERAGE CANS. BPA MIMICS THE HORMONE ESTROGEN WHEN IT ENTERS THE BODY AND THE VAST MAJORITY OF SCIENTIFIC EVIDENCE SUGGESTS THAT IT CAUSES HEALTH PROBLEMS RANGING FROM CANCER TO INFERTILITY AND OBESITY. PUBLIC AWARENESS CAMPAIGNS BY NRDC AND OUR PARTNERS HAVE HELPED COMPEL SOME MANUFACTURERS TO REMOVE BPA FROM FOOD CONTAINERS, INCLUDING BABY BOTTLES. AS OUR SCIENTISTS CONTINUE TO SOUND THE ALARM IN THE MEDIA AND AT PUBLIC HEARINGS, WE ARE ESCALATING CITIZEN PRESSURE ON THE FOOD AND DRUG ADMINISTRATION TO HEED THE MOST CURRENT SCIENTIFIC EVIDENCE AND LIMIT THE USE OF BPA IN THE FOOD AND BEVERAGE MARKETS.

OTHER HIGHLIGHTS OF THE HEALTH TEAMS'S ACCOMPLISHMENTS INCLUDE:

#### FORM 990, PART III - PROGRAM SERVICES

- FIVE YEARS AGO, NRDC'S HEALTH TEAM LAUNCHED AN AMBITIOUS INTERNATIONAL CAMPAIGN TO REDUCE GLOBAL MERCURY POLLUTION. LATE IN 2008, OUR HARD WORK PAID OFF WITH THE PASSAGE OF FEDERAL LEGISLATION THAT PROHIBITS THE SALE OF THIS TOXIC METAL INTO GLOBAL COMMERCE. COMBINED WITH A SIMILAR POLICY WE HELPED PASS IN THE EUROPEAN UNION, THIS MAJOR VICTORY WILL REMOVE ONE-THIRD OF THE WORLD'S TOXIC MERCURY SUPPLY FROM CIRCULATION.
- NRDC-LED PARTNERSHIPS WITH STATE-BASED ACTION GROUPS MOVED STATE LEGISLATION ACROSS AMERICA TO ESTABLISH BANS ON PRODUCTS THAT CONTAIN HARMFUL MERCURY, SUCH AS SOME TYPES OF THERMOMETERS AND SWITCHES.
- -ALONG WITH SEVERAL STATES, NRDC SUED TO SUCCESSFULLY OVERTURN A BUSH-ERA RULE ALLOWING EXCESS EMISSIONS OF MERCURY AND OTHER HAZARDOUS AIR POLLUTANTS FROM POWER PLANTS. WE NOW REACHED A SETTLEMENT WITH EPA REQUIRING ISSUANCE OF A VERY PROTECTIVE RULE BY 2011. THIS SHOULD REDUCE MERCURY EMISSIONS BY AT LEAST 90 PERCENT FOR DOMESTIC POWER PLANTS.

ACCELERATING THE GREENING OF CHINA & OTHER INTERNATIONAL WORK IN INDIA

IN 2009, WE JOINED FORCES WITH CHINA'S INSTITUTE OF PUBLIC AND ENVIRONMENTAL AFFAIRS AND DEVELOPED A ONE-OF-A-KIND TOOL-THE POLLUTION INFORMATION TRANSPARENCY INDEX-TO DETERMINE HOW CLOSELY CHINA'S CITIES WERE ADHERING TO THE YEAR-OLD DISCLOSURE LAWS. ACCORDING TO THE METRICS OF THE INDEX, ONLY 4 OF 113 CITIES SURVEYED ACROSS CHINA SCORED MORE THAN 60 POINTS (OUT OF A POSSIBLE 100), AND 32 SCORED UNDER 20 POINTS. BUT OUR STUDY REVEALED SEVERAL PIECES OF ENCOURAGING NEWS AS WELL: THE CITIES OF SHANGHAI, NINGBO, TAIYUAN, AND WUHAN, FOR EXAMPLE, HAD BEGUN SYSTEMATICALLY DISCLOSING CORPORATE POLLUTION VIOLATIONS. BY SPOTLIGHTING THESE BREAKTHROUGHS, OUR POLLUTION INDEX HAS HELPED CREATE A MODEL OF TRANSPARENCY FOR UNDER-PERFORMING CHINESE CITIES TO FOLLOW. AT THE SAME TIME, WE HAVE MOVED THE WORLD'S LEADING PRODUCER OF GLOBAL WARMING POLLUTION CLOSER A VERIFIABLE, SCIENCE-BASED SYSTEM FOR MONITORING HARMFUL EMISSIONS AT THE LOCAL LEVEL-A CRUCIAL PRECURSOR TO FORGING AN INTERNATIONAL GLOBAL WARMING AGREEMENT.

#### OTHER HIGHLIGHTS OF NRDC'S CHINA TEAM INCLUDE:

- NRDC IS PARTNERING WITH CHINESE OFFICIALS TO IMPLEMENT A NATIONAL GREEN BUILDING STANDARD FOR CHINA, JUST AS WE DID FOR THE UNITED STATES MORE THAN EIGHT YEARS AGO WHEN WE HELPED CREATE LEED STANDARDS FOR BUILDINGS
- NRDC IS WORKING WITH CHINA TO IMPLEMENT ITS NATIONAL ENERGY

10

### FORM 990, PART III - PROGRAM SERVICES

EFFICIENCY PROGRAM FOR BUILDINGS, WHICH WILL REDUCE ENERGY USE IN EVERY NONRESIDENTIAL BUILDING IN THE COUNTRY BY HIRING ENERGY MANAGERS, MONITORING ENERGY CONSUMPTION, OVERSEEING GOVERNMENT PROCUREMENT, AND SUBMITTING ANNUAL REPORTS

- NRDC CHINA TEAM IS WORKING WITH CHINESE AND U.S. RESIDENTIAL REAL ESTATE GROUPS TO STANDARDIZE THE METHODOLOGY USED TO RATE BUILDINGS ON ENERGY PERFORMANCE

NRDC ALSO RECENTLY LAUNCHED THE U.S. - INDIA INITIATIVE ON CLIMATE CHANGE AND ENERGY, PUTTING OUR CONSIDERABLE EFFICIENCY EXPERTISE TO WORK IN STEERING INDIA TOWARD A SUSTAINABLE ENERGY FUTURE. WORKING AT THE HIGHEST LEVELS OF GOVERNMENT IN BOTH COUNTRIES, WE ARE ENCOURAGING U.S. AND INDIAN LEADERS TO COLLABORATE MORE CLOSELY IN DEVELOPING AND IMPLEMENTING COST-EFFECTIVE SOLUTIONS TO THE LOOMING GLOBAL CLIMATE CRISIS. JUST AS WE DID IN CHINA STARTING A DECADE AGO, WE ARE WORKING WITH LOCAL PARTNERS IN INDIA TO HELP STRENGTHEN THE COUNTRY'S ENERGY CONSERVATION LAWS, EXPAND INCENTIVES FOR WIND AND SOLAR POWER, AND INITIATE NATIONWIDE EFFICIENCY STANDARDS. AND AS INDIA GRAPPLES WITH THE DEVASTATING IMPACTS OF CLIMATE CHANGE-INCLUDING INCREASED TEMPERATURES, RISING SEA LEVELS, AND MORE FREQUENT FLOODS, HURRICANES, AND DROUGHTS-WE ARE WORKING WITH OFFICIALS TO DEVELOP PREPAREDNESS PLANS FOR HANDLING CLIMATE-RELATED HEALTH EMERGENCIES.

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

CHINA CAYMAN ISLANDS

#### FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT,
DC, FL, GA, HI, IL, IN, KS, KY, LA, ME, MD, MA, MI,
MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,
RI, SC, TN, TX, UT, VT, VA, WA, WV, WI,

13

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
THOMPSON MAILING	MAILING SERVICE	2,620,000.
21 NAUS WAY BLOOMSBURG, PA 17815		
CP DIRECT 4600 BOSTON WAY LANHAM, MD 20706	PRINTING SERVICE	1,388,118.
MARCO ADVERTISING & LOGISTICS PO BOX 294 PRINCETON, NJ 08542	MAILING SERVICE	1,367,566.
CELCO 9663 C MAIN STREET FAIRFAX, VA 22032	MAILING SERVICE	1,068,449.
DONOR SERVICES GROUP 11500 W OLYMPIC BLVD SUITE 540 LOS ANGELES, CA 90064	TELEMARKETING	992,710.
TOTAL	COMPENSATION	7,436,843.

# Form 990

Department of the Treasury

Internal Revenue Service

#### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

2007 Open to Public Inspection

AF	or the 2007 calendar year, or tax year beginning 07/01, 2007, and ending	ng	06/30/2008
B ch	eck if applicable. Please C Name of organization use IRS	0	Employer identification number
	change label or NATURAL RESOURCE DEFENSE COUNCIL, INC.		13-2654926
	Name change print or type. Number and street (or P.O. box if mall is not delivered to street address)	Room/suite E	Telephone number
	Indial return See 40 WEST 20TH STREET		(212) 727-2700
1	Termination Instruction City or town, state or country, and ZIP + 4	1	Accounting Cash X Accrua
	Amended tions. NEW YORK, NY 10011		Other (specify)
		and I are not applic	cable to section 527 organizations.
	trusts must attach a completed Schedule A (Form 990 or 990-EZ).	a) Is this a group r	eturn for affiliates? Yes X N
G V	Vebsite: ► WWW.NDRC.ORG	b) If "Yes," enter n	umber of affiliates
J (	Organization type (check only one) ▶ X 501(c) (3 )   (insert no.) 4947(a)(1) or 527 H(c	) Are all affiliates i	
K	check here If the organization is not a 509(a)(3) supporting organization and its gross	(If "No," attach a	list. See instructions.)
n	eceipts are normally not more than \$25,000. A return is not required, but if the organization chooses		ed by a group ruling? Yes X N
1	o file a return, be sure to file a complete return.	Group Exemptio	n Number 🕨
-	M	Check >	if the organization is not required
L	Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 110, 288, 617.	to attach Sch. B	(Form 990, 990-EZ, or 990-PF).
Par	Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instru	ictions.)	
	1 Contributions, gifts, grants, and similar amounts received:		4
	a Contributions to donor advised funds		4
		046,953.	
		414,293.	1
		358,072.	4
	Total (add lines to through 1d) (cash 5 99, 819, 318. noncash 5		99,819,318
	2 Program service revenue including government fees and contracts (from Part VII, line 93)	F (500 200 A)	3,021,527
	3 Membership dues and assessments , , , ,		3
	4 Interest on savings and temporary cash investments		469,266
	5 Dividends and interest from securities		5 2,292,638
	1	831,619.	2/232/030
	b Less: rental expenses 6b	031,013.	
	c Net rental income or (loss). Subtract line 6b from line 6a	6	831,619
9	7 Other investment income (describe	The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	7
Revenue	8 a Gross amount from sales of assets other (A) Securities (B) Other		
Rev	than inventory		
=	b Less: cost or other basis and sales expenses 1,673,198, 8b		
	c Gain or (loss) (attach schedule)		
			d 851,381.
			851,381.
	The same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa		0
	a Gross revenue (not including \$ 1,641,053. of STMT 4	040 140	
		849,142.	
	그는 것이 살아왔다. 아들이 살아보면 하면 가는 사람들이 살아왔다. 이 등 사람들이 얼마나 되는 것이 없는데 살아왔다. 그런데 그렇게 되었다. 그렇게 되었다.	615,508.	200.001
	c Net income or (loss) from special events. Subtract line 9b from line 9a		233,634
	10 a Gross sales of inventory, less returns and allowances		
	b Less; cost of goods sold		Ti
	c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10		
	11 Other revenue (from Part VII, line 103)	1	
_	12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11		
	13 Program services (from line 44, column (B))		65,693,036.
588	14 Management and general (from line 44, column (C))	1	4,797,094.
Expenses	15 Fundraising (from line 44, column (D))	1	5 8,463,132.
Ĕ	16 Payments to affiliates (attach schedule)	1	
	17 Total expenses. Add lines 16 and 44, column (A)	1	78,953,262.
ts	18 Excess or (deficit) for the year. Subtract line 17 from line 12	1	8 29,046,649.
Net Assets	19 Net assets or fund balances at beginning of year (from line 73, column (A))	1	
T A	20 Other changes in net assets or fund balances (attach explanation) STMT .6 .		
ž	21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20		
or P	rivacy Act and Paperwork Reduction Act Notice, see the separate instructions.		Form 990 (2007)

Page 2

Do not include amounts reported on li 6b, 8b, 9b, 10b, or 16 of Part I.	ne	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach sche	edule)				
(cash \$noncash \$	,,)			ALLEGA ST. C.	
If this amount includes foreign grants, check here	22a				4 74 TAGE (A)
22b Other grants and allocations (attach schedu	ile)		16	2015-12 20	<b>第一個是是第</b>
(cash \$noncash \$ If this amount includes foreign grants,	1 1		- N	TELLIANS IN THE	
check here	22b				to 11 to the same
23 Specific assistance to individ	Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Contro			(A) (A) (A) (A)	
(attach schedule)				<b>建造型工作</b>	
24 Benefits paid to or for mem (attach schedule)				2 - 10	
25a Compensation of current office	ers -			DESCRIPTION OF	Million Color
directors, key employees, etc. liste					
Part V-A		1,384,934.	745,451.	312,766.	326,717
b Compensation of former office		1,304,334.	745,451.	512,700.	320/11/
directors, key employees, etc. liste			1		
Part V-B		50,000.		50,000.	
C Compensation and other distributions, not in					
ed above, to disqualified persons (as de					
under section 4958(f)(1)) and persons desc in section 4958(c)(3)(B)					
26 Salaries and wages of employees		The Table 19 In			
included on lines 25a, b, and c		26,409,698.	22,600,007.	1,856,233.	1,953,458
27 Pension plan contributions					
included on lines 25a, b, and c		1,851,012.	1,552,343.	148,489.	150,180
28 Employee benefits not included					
lines 25a - 27	28	3,188,011.	2,683,280.	268,362.	236,369
29 Payroll taxes	29	1,857,507.	1,557,547.	149,277.	150,683
30 Professional fundraising fees		1,267,013.	703,274.		563,739
31 Accounting fees	31	322,580.	270,530.	25,878.	26,172
32 Legal fees	32		4-2-2-1	20.00	2 0.2
33 Supplies		334,246.	276,704.	53,645.	3,897
34 Telephone	34	684,487.	574,042.	54,910.	55,535
35 Postage and shipping	35	5,481,927.	3,773,408.	48,170.	1,660,349
36 Occupancy	e. 37	3,310,448.	2,623,609.	341,956.	344,883
38 Printing and publications		361,226. 8,695,905.	6,885,516.	37,199. 16,018.	26,233 1,794,371
39 Travel		2,275,366.	2,050,613.	224,753.	1,139,371
40 Conferences, conventions, and meetin	gs . 40	963,747.	849,017.	76,508.	38,222
41 Interest	GOOD TO THE REAL PROPERTY OF THE PERSON NAMED IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TWO IN COLUMN TW	1,102,589.	924,682.	88,450.	89,457
42 Depreciation, depletion, etc. (attach sch		2,441,892.	2,043,452.	199,565.	198,875
43 Other expenses not covered above (ite					2307070
a STMT 8	43a	16,970,674.	15,281,767.	844,915.	843,992
b	43b				
С	43c				
d	43d				
е	43e				
1	43f				
g	43g				
44 Total functional expenses. Add lines through 43g. (Organizations compl columns (B)-(D), carry these totals to 13-15).	letina	78,953,262.	65,693,036.	4,797,094.	8,463,132.
Joint Costs. Check ► X if you are		OP 98-2.			-1
Are any joint costs from a combined educa	ational campai	gn and fundraising solici	itation reported in (B) Progr	ram services?	X Yes No
If "Yes," enter (I) the aggregate amount of t	hese joint cost	\$\$ 10,302,779.	; (ii) the amount allocate	ed to Program services \$	8,051,904;
(iii) the amount allocated to Management a	and general \$		; and (iv) the amount allo	ocated to Fundraising \$	2,250,875.
ISA 7E1020 1.000					Form 990 (2007)

P	art III Statement of Program Service Accompli	shments (See the instructions.)	
Fo pa on	orm 990 is available for public inspection and,	for some people, serves as the primary or sole source of information about an organization in such cases may be determined by the information presente turn is complete and accurate and fully describes, in Part III, the organization	ec
WI	hat is the organization's primary exempt purpose?	SEE STATEMENT 9 Program Service	
		chievements in a clear and concise manner. State the number (Required for 501(c)(3) a	and
		evements that are not measurable. (Section 501(c)(3) and (4) (4) orgs., and 4947(a)(1) trusts; but optional for others.)	
а	SEE_STATEMENT_10		
	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶ 65, 693, 036	<u>5.</u>
b			
С	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶	
d	(Grants and allocations \$		_
u			
	(Grants and allocations \$	) If this amount includes foreign grants, check here ▶	
е	Other program services (attach schedule) (Grants and allocations \$	) If this amount includes foreign grants, check here ▶	

65,693,036. Form **990** (2007)

f Total of Program Service Expenses (should equal line 44, column (B), Program services) . . . . . . .

Fo	rm 990	(2007)	3-2654926		Page 4
P	art I\		<u>.y. 2991959</u>		
	Note:	Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing	7,957,087	. 45	14,671,237
	46	Savings and temporary cash investments		46	
	47a	Accounts receivable 47a 621,518.			
	Ь	Less: allowance for doubtful accounts 47b	723,903	. 47c	621,518
	48a	Pledges receivable			
	b	Less: allowance for doubtful accounts	28,484,068	. 48c	30,721,780
	49	Grants receivable		49	
	50a	Receivables from current and former officers, directors, trustees, and			
		key employees (attach schedule)		50a	
	b	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		50b	
ŝ	51a	Other notes and loans receivable (attach			
Assets	_	schedule)		Eas	
Ä		Less: allowance for doubtful accounts		51c	
		Prepaid expenses and deferred charges	5,037,166	<del> </del>	8,976,403
		Investments - publicly-traded securities Cost X FMV	124,571,472	1	137,891,828
	1	Investments - other securities (attach schedule) Cost FMV	124/5/11/1/2	54b	137,031,020
		Investments - land, buildings, and			
	ļ	equipment: basis			
	b	Less: accumulated depreciation (attach	•		
		schedule)		55c	
	56	Investments - other (attach schedule)		56	
	57a	Land, buildings, and equipment: basis			
	b	Less: accumulated depreciation (attach			
		schedule)	37,257,018.	57c	<u>36,855,778</u>
	58	Other assets, including program-related investments			
		(describe ► STMT 15)	3,802,982.	1	2,538,152.
	59	Total assets (must equal line 74). Add lines 45 through 58	207,833,696.		232,276,696.
	60 61	Accounts payable and accrued expenses	7,379,465.	60	7,788,941.
	62	Grants payable		62	
(S)	63	Loans from officers, directors, trustees, and key employees (attach		02	
	00	schedule)		63	
Liabilitie	64a	Tax-exempt bond liabilities (attach schedule) STMT. 16.		64a	12,658,363.
=		Mortgages and other notes payable (attach schedule) STMT. 17.	20,493,477.	64b	12,349,112.
	65	Other liabilities (describe ►STMT_18)	12,708,434.		12,830,926.
	66	Total liabilities. Add lines 60 through 65	40,581,376.	66	45,627,342.
	Orga	nizations that follow SFAS 117, check here ▶ X and complete lines			
		67 through 69 and lines 73 and 74.			
ş		Unrestricted	94,822,024.		<u>106,105,497.</u>
티	68	Temporarily restricted	56,285,548.		62,654,014.
ä	69	Permanently restricted	16,144,748.	69	17,889,843.
or Fund Balances	Orga	nizations that do not follow SFAS 117, check here ▶ and complete lines 70 through 74.			
5	70	Capital stock, trust principal, or current funds		70	•
\$		Paid-in or capital surplus, or land, building, and equipment fund		71	
SSE		Retained earnings, endowment, accumulated income, or other funds		72	
Net Assets		Total net assets or fund balances. Add lines 67 through 69 or lines			
影		70 through 72. (Column (A) must equal line 19 and column (B) must			
		equal line 21)	167,252,320.		186,649,354.
- 1	74	Total liabilities and net assets/fund balances. Add lines 66 and 73	207,833,696.	74	232,276,696.

81291U 700J

d Amounts included on Part I, line 12, but not on line a:  1 Investment expenses not included on Part I, line 6b.  2 Other (specify):  Add lines d1 and d2.  e Total revenue (Part I, line 12). Add lines c and d.  Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  a Total expenses and losses per audited financial statements  b Amounts included on line a but not on Part I, line 17: 1 Donated services and use of facilities. 2 Prior year adjustments reported on Part I, line 20 3 Losses reported on Part I, line 20. 4 Other (specify): — SEE STATEMENT 20  Add lines b1 through b4  c Subtract line b from line a  d Amounts included on Part I, line 17, but not on line a: 1 Investment expenses not included on Part I, line 6b.  2 Other (specify): — SEE STATEMENT I, line 6b. 3 Investment expenses not included on Part I, line 6b. 4 Investment expenses not included on Part I, line 6b. 4 Add lines d1 and d2.	Pa	art IV-A	Reconciliation of Revenue per Audited F instructions.)	Financial Stateme	nts With Rev	enue per Returi	1 (S	ee the
Net unrealized gains on investments   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -9,625,270   bit   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211   -2,879,909,211	a	Total rev	renue, gains, and other support per audited finan	cial statements			а	105,120,002.
2 Donated services and use of facilities.  3 Recoveries of prior year grants  4 Other (specify):SEE_STATEMENT. 19.  Add lines bit through b4  5 Amounts included on Part I, line 12, but not on line a:  1 Investment expenses not included on Part I, line 6b.  4 Add lines d1 and d2.  5 Other (specify):AEE_STATEMENT. 19.  Add lines d1 and d2.  6 Total revenue (Part I, line 12). Add lines c and d.  7 Total expenses and losses per audited financial statements  8 Amounts included on the but not on Part I, line 17.  1 Donated services and use of facilities.  9 Prior year adjustments reported on Part I, line 20.  1 Other (specify):SEE_STATEMENT. 29.  4 Other (specify):SEE_STATEMENT. 29.  5 Losses reported on Part I, line 17). Add lines 0.  6 Add lines b1 through b4  6 C. 20 Subtract line b from line a  6 Amounts included on Part I, line 17). But not on line a:  1 Investment expenses on the dark of the part I, line 6b.  C Other (specify):SEE_STATEMENT. 29.  Add lines d1 and d2.  C C Urrent Officers, Directors, Trustees, and Key Employees (List each person who can officer, director, trustee, and was defined and add to the part I, line 6b.  (A) Name and address  1 Donated services and one of the part I, line 6b.  (B) The Recomplication of the person who compensated.) (See the instructions):  (B) The Recomplication of the person who compensated.) (See the instructions):  (B) See STATEMENT 21  1 J. 384, 934, 3313, 744  NONI	b						. [	
3 Recoveries of prior year grants   93	1	Net unre	alized gains on investments		b1		-	
Add lines bt through b4  Subtract line b from line a  d Amounts included on Part I, line 12, but not on line a:  l Investment expenses not included on Part I, line 6b  Add lines d1 and d2  Total revenue (Part I, line 12). Add lines c and d.  Protection of the from line a but not on Part I, line 17:  Donated services and use of facilities.  Add lines bt through b4  Combination of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  Add lines by the factor of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  Add lines by the factor of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  Add lines by the factor of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements  A for factor of Expenses and losses per Audited Financial Statements With Expenses per Return  Total expenses per Audited Financial Statements With Expenses per Return  A for factor of Expenses per Audited Financial Statements With Expenses per Return  A for factor of Expenses per Audited Financial Statements With Expenses per Return  A for factor of Expenses (Part I, line 17), but not on line a:  Investment expenses of Included on Part I, line 17), but not on line a:  Investment expenses of Included on Part I, line 17), but not on line a:  Investment expenses of Included on Part I, line 18), but not on line a:  A factor of Included Protection Part I, line 18), and a factor of Included Protection Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and a factor of Included Part I, line 19), and	2					6,129,853.		
Add lines bit through b4  C Subtract line b from line a  Amounts included on Part I, line 12, but not on line a:  Investment expenses not included on Part I, line 6b.  Add lines d1 and d2  Add lines d1 and d2  Amounts included on Part I, line 17). Add lines c and d.  C Total revenue (Part I, line 12). Add lines c and d.  D Total revenue (Part I, line 12). Add lines c and d.  D Total separates and losses per addletif financial statements with Expenses per Return  Total expenses and losses per addletif financial statements.  D Amounts included on line a but not on Part I, line 17:  D D notated services and use of facilities.  D Prior year adjustments reported on Part I, line 17:  Add lines b1 through b4  C Subtract line b from line a  Amounts included on Part I, line 17, but not on line a:  Investment expenses not included on Part I, line 6b.  Other (specify):  Add lines d1 and d2  Other (specify):  (A) Name and address  The end everyshous person who was an officient officer of through the was deverged to present who was an officient of investor.  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Address (lines d1 and d2  (A) Name and address  Address (lines d2)  Address (lines d2)  Add lines d1 and d2  (A) Name and address  Add lines d1 and d2  (A) Name and address  Address (lines d2)  Add lines d1 and d2  (A) Name and address  Add lines d2  (A) Name and address  Add lines d2  (A) Name and address  Address (lines d2)  (A) Name and address  Address (lines d2)  (A) Name and address  Address (lines d2)  (A) Name and address  Address (lines d2)  (A) Name and address  Address (lin	3	Recover	ies of prior year grants		<u>b3</u>			
Add lines b1 through b4 c c Subtract line b from line a d Amounts included on Part I, line 12, but not on line a:    Investment expenses not included on Part I, line 12, but not on line a:   Investment expenses not included on Part I, line 12, Add lines c and d.   d1	4	Other (s	pecify): SEE STATEMENT 19					
c Subtract line 6 from line a d Amounts included on Part I, line 12, but not on line a:  1 Investment expenses not included on Part I, line 60:  2 Other (specify):  Add lines 61 and 62					b4	615,508.		
d Amounts included on Part I, line 12, but not on line a:  1 Investment expenses not included on Part I, line 6b.  2 Other (specify):  Add lines d1 and d2.  5 Total revenue (Part I, line 12). Add lines c and d.  6 Total revenue (Part I, line 12). Add lines c and d.  7 Total expenses and losses per audited financial statements With Expenses per Return  a Total expenses and losses per audited financial statements.  a 1			•				-	
1 Investment expenses not included on Part I, line 6b	С						C	107,999,911.
2 Other (specify): Add lines 41 and 42.  Add lines 41 and 42.  Add lines 61 and 42.  Add lines 61 and 42.  Add lines 61 and 42.  Add lines 61 and 42.  Add lines 61 and 62.  Add lines 61 and 62.  Prior year adjustments reported on Part I, line 17:  Donated services and use of facilities.  Add lines 61 through 64.  C Tother (specify):  Add lines 61 through 64.  Add lines 61 through 64.  Add lines 61 through 64.  Add lines 61 through 64.  Add lines 61 and 42.  Total expenses (Part I, line 17). Add lines c and d.  Part V-A.  Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)  (A) Name and address  SEE STATEMENT 21.  1, 384, 934.  313,744.  NONI	d	Amounts	included on Part I, line 12, but not on line a:		11			
Add lines d1 and d2.  Total revenue (Part I, line 12), Add lines c and d.  Total expenses and loses per audited financial Statements With Expenses per Return  Total expenses and loses per audited financial statements.  Donated services and use of facilities.  Total community included on line a but not on Part I, line 17: Donated services and use of facilities.  Total community included on line a but not on Part I, line 17: Donated services and use of facilities.  Total expenses and loses per audited financial statements With Expenses per Return  Total community included on line a but not on Part I, line 17: Donated services and use of facilities.  Total expenses and loses per audited financial statements With Expenses per Return  Total expenses and use of facilities.  Total expenses per audited financial statements With Expenses per Return  Total expenses and use of facilities.  Total expenses per audited financial statements With Expenses per Return  Total expenses per audited financial statements.  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  Total expenses per audited financial statements  T	1							
Add lines d1 and d2.  Part IV-3 Reconcilitation of Expenses per Audited Financial Statements With Expenses per Return  Total expenses and losses per audited financial statements.  Amounts included on line a but not on Part I, line 17:  Donated services and use of facilities.  Prof year adjustments reported on Part I, line 20.  4 Other (specify):—SEE STATEMENT_20.  Add lines b1 through b4.  C Subtract line b from line a  Investment expenses on tincluded on Part I, line 6b.  Other (specify):—  Other (specify):—  Other (specify):—  Add lines d1 and d2.  Other (specify):—  Add lines d2 and d2.  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  Add lines d3 and d2.  Other (specify):—  (A) Name and address  A line d3 and d3 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 and d4 an	2	Other (sp			1 1		•	
Total revenue (Part I, line 12). Add lines c and d.		A ( ) !						
Reconciliation of Expenses per Audited Financial Statements With Expenses per Return  a Total expenses and losses per audited financial statements  b Amounts included on line a but not on Part I, line 17: b Donated services and use of facilities  Prior year adjustments reported on Part I, line 20  C Ditter (specify):—SEE, STATEMENT 20  Add lines b1 through b4  C Subtract line b from line a  Amounts included on Part I, line 17, but not on line a: Investment expenses not included on Part I, line 6b  Add lines 41 and 42  Other (specify):————————————————————————————————————	_							* 0.7 0.00 0.11
Total expenses and losses per audited financial statements  A 85, 698, 623.  A Namounts included on line a but not on Part I, line 17:  Donated services and use of facilities  Prior year adjustments reported on Part I, line 20.  County (specify):—SRE STATEMENT 20.  Add lines 11 through b4  County (specify):—SRE STATEMENT 20.  Add lines 11 through b4  County (specify):—SRE STATEMENT 20.  Add lines 11 through b4  County (specify):—SRE STATEMENT 20.  Add lines 11 through b4  County (specify):—Add lines cand d.  County (specify):—Add lines cand d.  County (specify):—Add lines cand d.  County (specify):—SRE STATEMENT 20.  Add lines 11 and d2.  County (specify):—Add lines cand d.  County (specify):—SRE STATEMENT 20.  Add lines 11 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 11 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 11 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 11 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 21 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 21 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 31 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 21.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 40 and d2.  County (specify):—SRE STATEMENT 20.  Add lines 40 and d2.  Count								107,999,911.
Amounts included on line a but not on Part I, line 17:  1 Donated services and use of facilities:  2 Prior year adjustments reported on Part I, line 20  3 Losses reported on Part I, line 20  4 Other (specify):— SEE STATEMENT 20  Add lines bit through b4  5 Subtract line b from line a  4 Amounts included on Part I, line 17, but not on line a:  1 Investment expenses not included on Part I, line 6b  2 Other (specify):— SEE STATEMENT 20  Add lines d1 and d2  Total expenses (Part I, line 17). Add lines c and d  Part V-A  Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated). (See the instructions)  (A) Name and address  (B)  (B)  (C) Compensation (Incopald, and or one of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of the position of			<del></del>				<u></u>	05 600 622
Donated services and use of facilities.  Prior year adjustments reported on Part I, line 20  Other (specify): — SEE_STATEMENT_20.  Add lines b1 through b4  Cuses reported on Part I, line 20.  Add lines b1 through b4  Cuses reported on Part I, line 17, but not on line a:  Investment expenses not included on Part I, line 6b.  Other (specify): — Add lines d1 and d2.  Total expenses (Part I, line 17). Add lines c and d.  Other (specify): — Add lines d1 and d2.  Total expenses (Part I, line 17). Add lines c and d.  Other (specify): — (Cuses and sevent of the position of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and sevent of line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line and line		•	·	S			4	03,030,023.
2 Prior year adjustments reported on Part I, line 20 3 Losses reported on Part I, line 20 4 Other (specify): — SEE_STATEMENT_20  Add lines bt I through b4 5 Subtract line b from line a 5 C Subtract line b from line a 6 Amounts included on Part I, line 17, but not on line a: 1 Investment expenses not included on Part I, line 6b 2 Other (specify): — SEE_STATEMENT_20  Add lines d1 and d2 5 Other (specify): — SEE_STATEMENT_20  Add lines d1 and d2 6 Total expenses (Part I, line 17). Add lines c and d 6 Total expenses (Part I, line 17). Add lines c and d 7 Suprementation or key employee at any time during the year even if they were not compensated.) (See the instructions.)  (A) Name and address  Total expenses (Part I) (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensation (P) Compensati					last	6 129 853		
3 Losses reported on Part I, line 20 4 Other (specify): SEE STATEMENT 20  Add lines b1 through b4 5 Subtract line b from line a d Amounts included on Part I, line 17, but not on line a: 1 Investment expenses not included on Part I, line 6b 2 Other (specify): 4  Add lines d1 and d2 d d d d d d d d d d d d d d d d d	-				• • • • • • • • • • • • • • • • • • • •	0,129,000.		
4 Other (specify): SEE STATEMENT 20  Add lines b1 through b4  C Subtract line b from line a  C 78, 953, 262.  Add lines d1 and d2.  Other (specify):  Add lines d1 and d2.  Total expenses (Part I, line 17). Add lines c and d  Total expenses (Part I, line 17). Add lines c and d  (A) Name and address  (B)  (III) and except hours per week (devoted to position where deventing his add, enter developmentation plane  (A) Name and address  (B)  (C) Compensation  (If not paid, enter developmentation plane  (B)  (C) Compensation  (B)  (C) Compensation  (B)  (C) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Expense account  (B) Compensation  (B) Add, enter  (B) Expense account  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (B) Compensation  (C) Compensation  (B) Compensation  (C) Compensation  (C) Compensat								
Add lines b1 through b4  C Subtract line b from line a  C Amounts included on Part I, line 17, but not on line a:  Investment expenses not included on Part I, line 6b  Other (specify):  Add lines d1 and d2.  Total expenses (Part I, line 17). Add lines c and d.  Other week devoted to position  (A) Name and address  Title and awarege hours perweek devoted to position  (A) Name and address  SEE STATEMENT 21  (b) 6,745,361.  C 78,953,262.   (d) 1  (d) 1  (d) 1  (d) 1  (d) 2  (d) 1  (d) 2  (d) 2  (d) 2  (d) (e) Compensation lines and content and compensation plane  (e) Expense account and other allowances of the expense week devoted to position  (f) (not paid, enter only the expense of the position plane)  (g) (g) (g) (g) (g) (g) (g) (g) (g) (g)	-				$\cdots$			
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Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustees, or key employee at any time during the year even if they were not compensated.) (See the instructions.)  (A) Name and address  (B) Title and swrape hours perweek devoted to position week devoted to position  The property of the person who was an officer, director, trustees, or key employee at any time during the year even if they were not compensated.) (See the instructions.)  (C) Compensation (If not paid, enter benefit sens a deferred compensation plans  The person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)  (B) Compensation (If not paid, enter benefit sens a deferred compensation plans  The person who was an officer, director, trustee, or key employees (List each person who was an officer, director, trustee, or key employees (List each person who was an officer, director, trustee, or key employees (List each person who was an officer, director, trustee, or key employees (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E) Expense account and other allowances (E	e	Total exi	penses (Part Lline 17). Add lines c and d			: : : : : : : : :	e	78 053 262
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(A) Name and address  (B) Title and average hours power devoted to position  (C) Compensation (If not paid, enter development plans & deferred on participating the set of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the paid of the			· · · · · · · · · · · · · · · · · · ·		•			.,,,
week devoted to position  1,384,934. 313,744. NONI  SEE STATEMENT 21  1,384,934. 313,744.				(B)	(C) Compensati	On (D) Contributions to e	mployee	
			(A) Name and address					and other allowances
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	990 (2007)		13-265492	26			Page 6	
Pa	rt V-A Current Officers, Directors, Trustees, an	nd Key Employees (cor	ntinued)		1200	Yes	No	
75a	Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings							
b	b Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s)							
	© Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization." SEE STATEMENT 23▶  If "Yes," attach a statement that includes the information described in the instructions.							
	TV-B Former Officers, Directors, Trustees, a (If any former officer, director, trustee, or key the year, list that person below and enter the instructions.)	nd Key Employees Th	at Received C	ompensation or er benefits (describ	Other ed belo	Ben	lurino	
	(A) Name and address	(B) Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deterred compensation plans	accou	Expension and owance	other	
SEE	STATEMENT 24	NONE	50,000.	NONE			NON	
		****						
	Charles and the instruction of				1	Yes	Ma	
	t VI Other Information (See the instructions.)				THE REAL PROPERTY.	res	No	
	Did the organization make a change in its activitie detailed statement of each change				76 77		X	
	If "Yes," attach a conformed copy of the changes.				100			
	Did the organization have unrelated business gross this return?				78a 78b	X X	200	
79	Was there a liquidation, dissolution, termination, or a statement				79		X	
	Is the organization related (other than by associat common membership, governing bodies, trustee organization?	s, officers, etc., to an	y other exemp	t or nonexempt	80a	х	10 Ac	
	Enter direct and indirect political expenditures. (See li	and check whether	er it is X exemp	t or nonexempt			4	
b	Did the organization file Form 1120-POL for this year?					990	X	

Form	13-2654926		F	age 7
	rt VI Other Information (continued)		Yes	
	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge	T		
	or at substantially less than fair rental value?	82a	х	
	If "Yes," you may indicate the value of these items here. Do not include this amount			
	as revenue in Part I or as an expense in Part II. (See instructions in Part III.)			ı
	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	v	
		83b	X	
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	1	Х	
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		<u> </u>
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	84 b	N/	
	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	85a	N/	
	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/	<u>A</u>
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization	-		
	received a waiver for proxy tax owed for the prior year.		.	
C	Dues, assessments, and similar amounts from members			
d	Section 162(e) lobbying and political expenditures			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)		· .	
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/	4
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f			
	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/	A
86	501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12 86a N/A	4.5		
	Gross receipts, included on line 12, for public use of club facilities			
	501(c)(12) orgs. Enter: a Gross income from members or shareholders 87a N/A			
	Gross income from other sources. (Do not net amounts due or paid to other	100	· (, -	
	sources against amounts due or received from them.)			,
	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or			
	partnership, or an entity disregarded as separate from the organization under Regulations sections			
	301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88a		•
	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the	00a		<u> </u>
		006		
	meaning of section 512(b)(13)? If "Yes," complete Part XI	88b	F. W. W.	<u> </u>
	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:			27
	section 4911 NONE; section 4912 NONE; section 4955 NONE		250	
	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction			73.1
	during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach			
	a statement explaining each transaction	89b	A.S See	<u> X</u>
	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under			8.
	sections 4912, 4955, and 4958 NONE			450
	Enter: Amount of tax on line 89c, above, reimbursed by the organization NONE			\$1.5
e A	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter	高级		17.00
1	transaction?	89e		<u>X</u>
f,	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f		X
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the			
;	supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings			No. 14
1	at any time during the year?	89g		Х
90 a l	List the states with which a copy of this return is filed  SEE STATEMENT 26			
	Number of employees employed in the pay period that includes March 12, 2007 (See instructions.)	90b	326	
	The books are in care of ▶ KATHY EASON Telephone no. ▶ 212 72			
	Located at ► 40 WEST 20TH STREET NEW YORK, NY ZIP+4 ► 10011			
•	TOTAL STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE STATE OF THE			
h A	At any time during the calendar year, did the organization have an interest in or a signature or other authority over	Γ	Yes	No
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b	х	
	If "Yes," enter the name of the foreign country ▶ CHINA			-0 ( <u>%</u>
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			- 1. Es
	and Financial Accounts.			
		25 March 1970	14至10年 ·	J. 1 545.

orm 990 (2007)				13-2654926	Page
Part VI Other Information (contin	iued)				Yes N
c At any time during the calendar year	r, did the org	anization maintain	an office outs	side of the United States?	91c X
If "Yes," enter the name of the forei	gn country 1	CHINA			1 1 1 1 2 1 1 2 1 2 2 2 2 2 2 2 2 2 2 2
92 Section 4947(a)(1) nonexempt cha	ritable trusts	filing Form 990 in lie	eu of Form 10	41 - Check here	
and enter the amount of tax-exemp					NO
Part VII Analysis of Income-Produ	ucing Activi	ties (See the inst	ructions.)		
Note: Enter gross amounts unless otherwise		elated business incom		ed by section 512, 513, or 514	(E)
indicated.	(A)	(B)	(C)	(D)	Related or
93 Program service revenue:	Business code		Exclusion o		exempt function income
a COURT AWARDED FEES					3,021,52
b					JI VELI JE
c					
d					
e				•	
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments		B-51-97	14	469,266	
96 Dividends and interest from securities .	1		14	2,292,638	
97 Net rental income or (loss) from real esta			1 14	2,232,030	*1
a debt-financed property		831,	510		
		031,	019.		
b not debt-financed property					******
<ul> <li>98 Net rental income or (loss) from personal property .</li> <li>99 Other investment income</li> </ul>					+
		43,	328. 18	000 053	+
00 Gain or (loss) from sales of assets other than inventory	1	43,	01	808,053	
01 Net income or (loss) from special events			0.1	233,634	*
<ul> <li>Gross profit or (loss) from sales of inventory .</li> <li>Other revenue: a STMT 27</li> </ul>		19,	510	431,948	20.06
	-	19,	310-	431,946	29,062
b					
6					1
d					
e		894,		4 025 520	2.050.50/
04 Subtotal (add columns (B), (D), and (E)).				4,235,539	
05 Total (add line 104, columns (B), (D), and lote: Line 105 plus line 1e, Part I, should equa					8,180,593
			Evernt Dur	noses (See the instruc	tione 1
	other than by	providing funds for su	ch purposes).	ii contributed importantly	to the accomplishment of tr
	100000	V20 -40 CS 2230			
SIMI 20					
Part IX Information Regarding Ta	xable Subs	idiaries and Disr	egarded Ent	ities (See the instructi	ions.)
Name, address, and EIN of corporation, partnership, or disreparded entity		Percentage of	Nature of activit	ies Total income	End-of-year
parameter property and a second					шоось
*					71/
Part X Information Regarding Tr	anefore Ace		sonal Renef	it Contracts (See the i	instructions )
일반 일반 하게 되었다. 그의 사람들은 기로 가게 되었다면 하는 것이 없는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하는데 하			The Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Co	The same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa	1
			nonectly, on	a personal benefit cont	ract? Yes X No
note. Il 165 (U (D), Ille FUIII 6670 and	UIII 4720 (8	ice monucuonsy.	-		
Part VIII Relationship of Activities Line No. Explain how each activity for worganization's exempt purposes of STMT 28  Part IX Information Regarding Ta  (A) Name, address, and EIN of corporation, partnership, or disregarded entity  Part X Information Regarding Tr  (a) Did the organization, during the year, received to be provided in the property of the property of the provided in the provided in the property of the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided in the provided i	xable Subs  ansfers Asseive any funds, ar, pay prem	idiaries and Disression of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the	egarded Ent (C) Nature of activit	ities (See the instruction Total income it Contracts (See the instructions on a personal benefit contract)	ions.)  End-of-year assets  instructions.)  tract?. Yes X

Part >		ding Transfers To and Fration as defined in section t	om Controlled Entities. Comple 512(b)(13).	te only if the organ	ization	is a
106		zation <b>make</b> any transfers <b>to</b> a ete the schedule below for ea	a controlled entity as defined in sect	ion 512(b)(13) of	Yes	No X
	(A) Name, address, of each controlled entity	(B)	(C) Description of transfer	(D) Amount of tran	ısfer	
a						
b						
c						
	Totals					
107			m a controlled entity as defined in se le below for each controlled entity.	ction	Yes	No X
	(A) Name, address, of each controlled entity	(B)	(C) Description of transfer	(D) Amount of tran	sfer	1
a						
b			-			
c						
	Totals				Yes	No
108	rents, royalties, and annu	ities described in question 107				x
Please Sign	and halief it in true corre		etum, including accompanying schedules and s parer (other than officer) is based on all inform		•	_
Here	Type or print name ar	nd title				<del></del> -
Paid Prepare	Preparer's signature		Date Check if self-employed	Preparer's SSN or PTIN (Sec P0050418		ıst X)
Use On		GRANT THORNTON LLP 666 THIRD AVENUE	EIN Pho	<u>▶ 36-60555</u> ne no. ▶ 212-599-		
		NEW YORK, NY	10017-4011	Form	990 (	(2007)

#### SCHEDULE A

(Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions.)

MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

(a) Name and address of the continue and and	ach one. If there			(d) Contributions to	(e) Expense
(a) Name and address of each employee paid more than \$50,000	(b) Title and averag per week devoted to		(c) Compensation	employee benefit plans & deferred compensation	account and other allowances
DE CONTEMENT 20					
EE STATEMENT 29					
otal number of other employees paid over \$50,000 .	222	4	C	a- Desferale	
art II-A Compensation of the Five Highes (See page 2 of the instructions. List e					
(a) Name and address of each independent contractor paid		I	(b) Type of se	·	Compensation
EE STATEMENT 30					
1					
		_			
otal number of others receiving over \$50,000 for					
ofessional services	40	7773			
art II-B Compensation of the Five Higher (List each contractor who performed firms. If there are none, enter "None."	services other t	han pro	fessional service	for Other Services ces, whether individu	als or
(a) Name and address of each independent contractor paid n			(b) Type of ser	vice (d	) Compensation
EE STATEMENT 31					
SE DIATEMENT SI		1			
		<u></u>			
		,		1	
		-			
		-			AII.
otal number of other contractors receiving over 50,000 for other services					

Pa	rt III Statements About Activities (See page 2 of the instructions.)	Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities   \$\sum_{\text{807,528}}\$ (Must equal amounts on line 38, Part VI-A, or line I of Part VI-B.).	X	
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
a	Sale, exchange, or leasing of property?	x	
b	Lending of money or other extension of credit?		х
C	Furnishing of goods, services, or facilities?	x	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	х	
e	Transfer of any part of its income or assets?		х
3a	Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)		х
b	Did the organization have a section 403(b) annuity plan for its employees?	x	
С	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement		х
đ	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?		_x
4a b	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g		x
С	Did the organization make a distribution to a donor, donor advisor, or related person?		
d	Enter the total number or donor advised funds owned at the end of the tax year		
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year		
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the rights to provide advice on the distribution or investment of amounts in such funds or accounts		<u>non</u> e
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year		<u>none</u>

Schedule A (Form 990 or 990-EZ) 2007

Partiv	Reason for Non-Private Fo	oundation Stati	u <b>s</b> (See pages 4 thi	rough 8 of tr	e instructions	i.)				
I certify th	at the organization is not a private founda	ition because it is: (Ple	ease check only ONE app	licable box.)						
5	A church, convention of churches, or as	sociation of churches	Section 170(b)(1)(A)(i).							
6	A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)									
7	A hospital or a cooperative hospital serv	ice organization. Sect	ion 170(b)(1)(A)(iii).							
8	A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).									
9	A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶									
10	An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv) (Also complete the Support Schedule in Part IV-A.)									
11a <u>X</u>	An organization that normally receives 170(b)(1)(A)(vi). (Also complete the Supp	•		overnmental u	nit or from the	general public. Section				
11b	A community trust. Section 170(b)(1)(A)	(vi). (Also complete th	ne Support Schedule in f	Part IV-A.)						
12	An organization that normally receives: (activities related to its charitable, etc., for investment income and unrelated busine 1975. See section 509(a)(2). (Also complete)	unctions - subject to ss taxable income (k	certain exceptions, and ess section 511 tax) from	(2) no more	than 33 1/3% o	of its support from gross				
13	An organization that is not controlle requirements of section 509(a)(3). Check	the box that describe	es the type of supporting	organization:	- '	d otherwise meets th				
	Type I Type II	Type III - Fu	nctionally Integrated	Type III	- Other					
	Provide the following information	about the supported	i organizations. (See pag	e 8 of the instr	uctions.)					
Na	(a) (b) sme(s) of supported organization(s) Employe identificat number (E		(c) Type of organization (described in lines 5 through 12 above or IRC section)	Is the some substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution of the substitution o	(d) supported tion listed in upporting ization's documents?	(e) Amount of support				
				Yes	No					
Total				J						
. <u> </u>					<u></u>					
14	An organization organized and operated to	test for public safe	ty. Section 509(a)(4). (Sec	e page 8 of the	instructions.)					

	art IV-A Support Schedule (Complete only te: You may use the worksheet in the instruction	•				counting.
		1	T	1	1	
	lendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15	Gifts, grants, and contributions received. (Do					
	not include unusual grants. See line 28.)	81,804,352.	67,292,555.	73,329,665.	55,028,792.	277455364
	Membership fees received					
17	Gross receipts from admissions, merchandise					
	sold or services performed, or furnishing of					
	facilities in any activity that is related to the					
	organization's charitable, etc., purpose	225,534.				225,534
18	Gross income from interest, dividends,		,			
	amounts received from payments on securities					
	loans (section 512(a)(5)), rents, royalties, income			ļ		
	from similar sources, and unrelated business taxable income (less section 511 taxes) from					
	businesses acquired by the organization after					
	June 30, 1975	2,341,064.	1,904,087.	1,646,208.	1,279,489.	7,170,848.
19	Net income from unrelated business activities					
	not included in line 18					
20	Tax revenues levied for the organization's benefit		,			
	and either paid to it or expended on its					
	behalf			,		
21	The value of services or facilities furnished to					
-	the organization by a governmental unit				·	
	without charge. Do not include the value of					
	services or facilities generally furnished to the					
	• ,					
22	Other income. Attach a schedule. Do not		i			
4.4	include gain or (loss) from sale of capital assets	500 554				
		793,551.	724,071.		1,054,123.	3,491,553.
	Total of lines 15 through 22					288343299.
	Line 23 minus line 17					288117765.
	Enter 1% of line 23		699,207.		573,624.	
	Organizations described on lines 10 or 11: a				1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	5,762,355.
t	Prepare a list for your records to show the r		•	• •	1,71727 3	e de la companya de la companya de la companya de la companya de la companya de la companya de la companya de La companya de la companya de la companya de la companya de la companya de la companya de la companya de la co
	governmental unit or publicly supported organi	•	=	-	1	
	amount shown in line 26a. Do not file this li				<del> </del>	10,215,896.
	Total support for section 509(a)(1) test: Enter line 24				▶ 26c	288117765.
d	Add: Amounts from column (e) for lines: 18	7,170,848. 19	)			
		3,491,553. 26				20,878,297.
е	Public support (line 26c minus line 26d total)				▶ 26e	267239468.
f	Public support percentage (line 26e (numerator) d	ivided by line 26c (de	enominator))	<u> </u>	▶ 26f	
27	Organizations described on line 12: a For person," prepare a list for your records to sho	amounts included withe name of a	l in lines 15, 19 and total amounts	6, and 17 that	were received fro	m a "disqualified
	Do not file this list with your return. Enter the sum			TOOLIVOU III OUGII	your mann, oddin di	oquamico percon.
	NOT APPLICABLE		•			
	(2006) (2005)		(2004)	·	(2003)	
b	For any amount included in line 17 that was re-					
	show the name of, and amount received for each	year, that was mo	ore than the larger	of (1) the amount of	on line 25 for the y	ear or (2) \$5,000.
	(Include in the list organizations described in lines the difference between the amount received and	s 5 inrough 110, a d the larger amous	s well as individuals at described in /1\	or (2) enter the	list with your returi	n. Atter computing
	amounts) for each year:	a mo largor amour	1. 00001.000 III (1)	or (m), criter the	Sam of these direct	circo (inc cacas
	(2006)(2005)		(2004)		(2003)	
С	Add: Amounts from column (e) for lines: 15	16	<b>;</b>			
	17 20	21			> 27c	
ч	Add: Line 27a total	and line 27h total			274	
e	Public support (line 27c total minus line 27d total)	und mid 270 (Utal.,			270	
	Total support for section 509(a)(2) test: Enter amour					
	Public support for section 509(a)(2) test. Enter amount					
						% v
	Investment income percentage (line 18, column (e Unusual Grants: For an organization described					% 3 through 2006
	prepare a list for your records to show, for a	each year, the nar	me of the contribu	itor, the date and	amount of the g	rant, and a brief

Pa	Private School Questionnaire (See page 9 of the instructions.)  NOT APPLIC  (To be completed ONLY by schools that checked the box on line 6 in Part IV)	ABL	Е	
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
	other governing instrument, or in a resolution of its governing body?	29		H,
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,		1 8	
	programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during			
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves?	31	25.00	-
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		:	
		-		
			( )	1
			1	
32	Does the organization maintain the following:		10	
	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory	100		
	basis?  Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	32b		
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
-	with student admissions, programs, and scholarships?	32c		-
0	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		-
	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	2076	Úy .	
	The grant of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	7.5		
		1 011	T.	
33	Does the organization discriminate by race in any way with respect to:	19.3		41.2
		黑蓝		1
а	Students' rights or privileges?	33a	15	
ь	Admissions policies?	33b		
	Admissions policies?	330		
C	Employment of faculty or administrative staff?	33c		
		1		
d	Scholarships or other financial assistance?	33d		
0	Educational policies?	33e		
	Use of facilities?	33f		
	OSC OF IDMINISTRAL	331		
g	Athletic programs?	33g		
h	Other extracurricular activities?	33h	1670000	
		1.11		
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
			10,4	1
		and the	4	
		11/2-2	901 8	
34a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
b	Has the organization's right to such aid ever been revoked or suspended?  If you answered "Yes" to either 34a or b, please explain using an attached statement.	34b	1-33-0	2000
	if you answered thes to entrer 34a or b, prease explain using an attached statement.	10	100	1
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05	計 特	物質	1 基
	of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Sch	edule A (Form 990 or 990	-EZ) 2007		1	3-26	554926			Page 6
Pa	art VI-A Lobbying E	xpenditures by Elec	ting Public Charities				ions	.)	
	(To be com	pleted ONLY by an e	eligible organization	that filed Form	576	8)			
Che	eck ▶a if the organ	ization belongs to an affili	ated group. Check >	<b>b</b> if you	checke	ed "a" and "	limite	ed cor	ntrol" provisions apply
		imits on Lobbying	•	rod)		(a Affiliated tota	d gro	пр	(b) To be completed for all electing
		"expenditures" means							organizations
36		itures to influence publ	· · · · · · · · · · · · · · · · · · ·		36				75,035
37		itures to influence a leg			37				732,493
38		itures (add lines 36 and			38				807,528
39		expenditures			39			************	64,885,508
40		expenditures (add line			40	<del></del>			65,693,036
41		mount. Enter the amo	_	l l	. }.	/ t			
	If the amount on line		bying nontaxable am	į	. ]				
									1 2
		\$1,000,000 \$100,00		1					
		er \$1,500,000 \$175,00		F-	41				1,000,000
	Over \$1,500,000 but not ov			į	İ				
		\$1,000,0							050 000
	Grassroots nontaxable				42				250 <b>,</b> 000
43		ine 36. Enter -0- if line			43				
44	Subtract line 41 from I	me 36. Enter -0- ii iine	4) is more than line 3	° · · · · · · }	44		<del></del>	<del></del>	
	Caution: If there is on	amount on either line	12 or line 11 vou must	file Form 4720	* . *				
	Caution. II there is air		Averaging Period I		501/	•1	`		
	(Some organizat	ions that made a section			-		- CO	umne	holow
	(Oome organizat		ns for lines 45 through					umi	Delow.
								·	
		,	Lobbying Expendit	ures During 4-	Year	Averaging	j Pe	riod	
	Calendar year (or fiscal	(a)	(b)	(c)	T	(d			(e)
	year beginning in)	2007	2006	2005		200	-		Total
	Lobbying nontaxable								
45	amount	1,000,000.	1,000,000.	1,000,0	00.	1,00	0,0	00.	4,000,000
	Lobbying ceiling amount								
46	(150% of line 45(e))								6,000,000
47	Total lobbying expenditures	807,528.	773,767.	821,5	13.	1,09	1.1	81.	3,493,989
	Grassroots nontaxable								
48	amount	250,000.	250,000.	250,0	00.	25	0,0	00.	1,000,000
	Grassroots ceiling amount					1 he dan 10 m		3.0	
49	(150% of line 48(e))					NOSETT MARK Name		á 1 A	1,500,000
	Grassroots lobbying								
50	expenditures	75,035.	38,836.	63,0	22.	18	0,1	16.	357,009
Pa	rt VI-B Lobbying A	ctivity by Nonelectin				NOT A	PPI	ICAE	
	(For report	ing only by organizat	ions that did not com	plete Part VI-A	(Se	e page 13	3.of 1	he in	structions.)
Duri	ing the year, did the organ	ization attempt to influence	ce national, state or local	legislation, includin	g any		V		
atte	mpt to influence public opi	nion on a legislative matte	er or referendum, through	the use of:			Yes	No	Amount
	Volunteers					[			
	Paid staff or managem		ation in expenses repor	ted on lines c the	ough	h.)			
	Media advertisements				_				
	Mailings to members,					1			
	Publications, or publish								
f									
g	Direct contact with legi			a legislative body					
-	Rallies, demonstration			-					
						7.3	1 1 3 1 1 3 T	1000	

Schedule A (Fo	rm 990 or 990-EZ) 2007		13-2654926		Page
	Information Regarding	Transfers To and Transactions ar See page 14 of the instructions.)	nd Relationships With Noncharitab	le	
			lowing with any other organization des		ection
	•		on 527, relating to political organizations	;?	
		ation to a noncharitable exempt organi			s No
(i) Cast	h <i>.</i>			51a(i)	X
				a(ii)	<u> </u>
<b>b</b> Other tran					}
(i) Sale	es or exchanges of assets v	vith a noncharitable exempt organizatio	n	b(i)	X_
(ii) Puro	chases of assets from a noi	ncharitable exempt organization		b(ii)	X
(iii) Ren	tal of facilities, equipment, o	or other assets		b(iii)	_ <del>  x</del>
					X
(v) Loar	ns or loan guarantees		• • • • • • • • • • • • • • • • • • • •	b(v)	- <del>  X</del> -
		mbership or fundraising solicitations		b(vi)	X
			es	C	X
goods, oth	ner assets, or services giver		Column (b) should always show the fair organization received less than fair m assets, or services received:		
(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sh	aring arranger	nents
51B(IV)	173,765.	NRDC ACTION FUND	ARMS LENGTH REIMBURSEMEN	T	
			ARRANGEMENT		
					***************************************
				<del></del>	
described		tly affiliated with, or related to, one or ode (other than section 501(c)(3)) or indule:		X Yes [	No
Nar	(a) ne of organization	(b) Type of organization	(c) Description of relationsh	ip	
NRDC ACTIO	N FUND	501(C)(4)	AFFILIATED THROUGH SOME		
			COMMON DIRECTORS		
				<del></del>	
			•		

Schedule A (Form 990 or 990-EZ) 2007

### FORM 990 - GENERAL EXPLANATION ATTACHMENT

GENERAL EXPLANATION ATTACHMENT 1 FIXED ASSETS LINES 42 AND 57

PROPERTY, PLANT, AND EQUIPMENT

\$ 47,369,528

LESS ACCUMULATED DEPRECIATION

(10,513,750)

TOTAL FIXED ASSETS

36,855,778

THE TOTAL DEPRECIATION EXPENSE FOR THE TAX YEAR = \$2,441,892

DEPRECIATION IS CALCULATED USING THE MODIFIED HALF YEAR STRAIGHT LINE METHOD OVER THE ESTIMATED USEFUL LIFE OF THE ASSET.

# FORM 990 - GENERAL EXPLANATION ATTACHMENT

GENERAL EXPLANATION ATTACHMENT 2 FORM 990, PART V, BOARD OF TRUSTEES AND LINE 75B

THE ADDRESS FOR ALL BELOW LISTED MEMBERS OF BOARD OF TRUSTEES IS:

C/O NRDC 40 WEST 20TH STREET NEW YORK, NY 10011

ADAM ALBRIGHT ADRIAN W. DEWIND ALAN HORN BOB EPSTEIN ANNA SCOTT CARTER* CHRISTINE H. RUSSELL PH.D. DANIEL R. TISHMAN ELIZABETH R. WIATT WENDY K. NEU FREDERICA PERERA PH.D. FREDERICK A.O. SCHWARZ, JR. GEORGE M. WOODWELL PH.D. GERALD TORRES HENRY R. BRECK JAMES GUSTAVE SPETH JAMES TAYLOR BOB KERREY JOHN E. ECHOHAWK JILL TATE HIGGINS JONATHAN F.P. ROSE JOSEPHINE A. MERCK JOY COVEY LAURANCE ROCKEFELLER LAURIE P. DAVID LEONARDO DICAPRIO MAYA LIN SUSAN CROWN* MICHEL GELOBTER PH.D. NICOLE LEDERER PATRICIA BAUMAN PETER A. MORTON

PHILIP T. (PETE) RUEGGER III

PHILIP B. KORSANT

RICHARD E. AYRES ROBERT J. FISHER ROBERT REDFORD

### FORM 990 - GENERAL EXPLANATION ATTACHMENT (CONT'D)

RUBEN KRAIEM
SHELLY B. MALKIN
WENDY SCHMIDT
THOMAS W. ROUSH M.D.
MAX STONE*
JOHN ADAMS

- 1) ALL OF THE ABOVE MEMBERS OF THE BOARD OF TRUSTEES ARE NOT COMPENSATED. HOWEVER, 1 TRUSTEE HAS BEEN COMPENSATED FOR CONSULTING SERVICES FOR NRDC.
- 2) LINE 75B: FREDERICK A.O. SCHWARZ, JR. AND FREDERICA PERERA, TRUSTEES OF NRDC, ARE MARRIED TO EACH OTHER.
- 3) (*) NEW TRUSTEES FOR 2008

# FORM 990, PART I - EXCLUDED CONTRIBUTIONS

DESCRIPTION	AMOUNT
FORCES FOR NATURE- APRIL 2008	1,012,950.
LA FOOLS GOLD MOVIE PREMIERE FORCES FOR NATURE- MAR. 7,2007	211,120. 100,000.
OTHER SPECIAL EVENTS	316,983.
TOTAL	1,641,053.

### FORM 990, PART I - SPECIAL FUNDRAISING EVENTS AND ACTIVITIES

DESCRIPTION	GROSS REVENUE	DIRECT EXPENSES	NET INCOME
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~			
FORCES FOR NATURE- APRIL 2008 LA FOOLS GOLD MOVIE PREMIERE FORCES FOR NATURE- MAR. 7,2007 OTHER SPECIAL EVENTS	95,310. 12,920. 740,912.	374,105. 11,547. 7,602. 222,254.	-278,795. 1,373. -7,602. 518,658.
TOTALS	849,142. ========	615,508.	233,634.

FORM	990,	PART	I		OTHER	INCREASES	IN	FUND	BALANCES

DESCRIPTION AMOUNT
----
CHANGE IN VALUE OF SPLIT INT. AGREEMENTS
GAIN IN MIN. LIAB. FOR PENSION BENEFITS

TOTAL

562,072.

FORM	990,	PART	I	_	OTHER	DECREASES	IN	FUND	BALANCES

DESCRIPTION AMOUNT

CUMULATIVE EFFECT OF ADOPTION OF FAS 158 586,417. UNREALIZED LOSS ON INVESTMENTS 9,625,270.

TOTAL 10,211,687.

FORM 990, PART II - OTHER EXPENSES

DESCRIPTION	TOTAL	PROGRAM SERVICES	MANAGEMENT AND GENERAL	FUNDRAISING
		OEK ( TOES		
PROFESSIONAL CONSULTING FEES	10,039,845.	9,540,947.	309,122.	189,776.
PUBLIC AFFAIRS AND ADVERTISING	1,183,416.	1,152,480.	30,892.	44.
MEMBERSHIP MAINTENANCE	571,606.	571,606.		
LISTS	1,209,065.	971,807.		237,258.
INSURANCE	432,554.	432,554.		•
TEMPORARY CLERICAL	376,093.	92,625.	249,842.	33,626.
RECRUITING EXPENSES	145,860.	13,475.	131,695.	690.
COMPUTER EXPENSES	231,631.	217,598.	13,833.	200.
SOFTWARE EXPENSES	300,356.	178,623.	226.	121,507.
MISCELLANEOUS	2,480,248.	2,110,052.	109,305.	260,891.
TOTALS	16,970,674.	15,281,767.	844,915.	843,992.
	=======================================			

#### FORM 990, PART III - ORGANIZATION'S PRIMARY EXEMPT PURPOSE

THE NATURAL RESOURCES DEFENSE COUNCIL, INC. ("NRDC") IS A NATIONAL ENVIRONMENTAL ORGANIZATION DEDICATED TO PROTECTING THE WORLD'S NATURAL RESOURCES AND ENSURING A SAFE AND HEALTHY ENVIRONMENT FOR ALL PEOPLE. NRDC'S STAFF INCLUDES ATTORNEYS, SCIENTISTS AND OTHER ENVIRONMENTAL SPECIALISTS WHO USE THE TOOLS OF LEGAL ADVOCACY, SCIENTIFIC RESEARCH, AND CITIZEN EDUCATION TO HELP PROTECT THE ENVIRONMENT. FORMED IN 1970 NRDC HAS OFFICERS IN NEW YORK CITY, WASHINGTON DC, SAN FRANCISCO, SANTA MONICA, CHICAGO, AND BEIJING. NRDC IS EXEMPT FROM INCOME TAXES UNDER PROVISIONS OF SECTION 501C(3) OF THE INTERNAL REVENUE CODE.

### PROGRAM SERVICE ACCOMPLISHMENT A

FORM 990, PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

THE PURPOSE OF NATURAL RESOURCES DEFENSE COUNCIL (NRDC) IS TO SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS, AND THE NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS. OUR WORK IS DIVIDED AMONG SIX BROAD PROGRAM AREAS: CURBING GLOBAL WARMING, MOVING AMERICA BEYOND OIL, REVIVING THE WORLD'S OCEANS, SAVING ENDANGERED WILD PLACES, STEMMING THE TIDE OF TOXIC CHEMICALS, AND ACCELERATING THE GREENING OF CHINA.

WORKING AT THE LOCAL, REGIONAL, NATIONAL, AND INTERNATIONAL LEVELS, NRDC PLACES SPECIAL EMPHASIS ON PUBLIC EDUCATION, WITH THE GOAL OF KEEPING OUR MORE THAN 1.2 MILLION MEMBERS AND ONLINE ACTIVISTS, AS WELL AS THE GENERAL PUBLIC, UP-TO-DATE ON ENVIRONMENTAL ISSUES AND DEVELOPMENTS. IN ADDITION, OUR LEGISLATIVE TEAM TARGETS ALL OF THESE AREAS TO KEEP ENVIRONMENTAL PROTECTION AT THE FOREFRONT OF POLICY MAKING. THANKS TO THE CONTINUED SUCCESS OF OUR PARTNERSHIP FOR THE EARTH CAMPAIGN, NOW AT THE MID-WAY POINT, WE ARE SECURING INCREASED RESOURCES THAT HAVE EXPANDED OUR ABILITIES TO BATTLE ENVIRONMENTAL PROBLEMS ON MANY FRONTS.

NRDC IS ONE OF THE MOST INFLUENTIAL ENVIRONMENTAL GROUPS IN THE NATION AND WELL POSITIONED TO MEET THE VISIONARY GOALS LAID OUT IN OUR PARTNERSHIP FOR THE EARTH CAMPAIGN. RESTORING THE HEALTH OF OUR PLANET IS CERTAINLY A TALL ORDER. IF THERE IS ONE ORGANIZATION THAT CAN LEAD THE CHARGE, IT IS NRDC. PLEASE SEE BELOW FOR SPECIFIC ACCOMPLISHMENTS FOR FISCAL YEAR 2008.

CURBING GLOBAL WARMING & MOVING AMERICA BEYOND OIL TOTAL EXPENSES: \$21,683,071 IN FISCAL YEAR 2008, HIGHLIGHTS OF THE GLOBAL WARMING AND ENERGY TEAM'S ACCOMPLISHMENTS INCLUDE:

- "PLAYED A KEY ROLE IN HELPING TO PASS THE HISTORIC FEDERAL ENERGY BILL IN DECEMBER 2007 THAT WILL CREATE CLEANER CARS, FUELS, AND APPLIANCES AND REDUCE GLOBAL WARMING POLLUTION.
- " HELPED PASS THE GROUNDBREAKING SB375 IN CALIFORNIA, A LAW THAT PROVIDES TRANSPORTATION FUNDING FOR REGIONS THAT

MEET GLOBAL WARMING EMISSIONS REDUCTION TARGETS AND PROVIDES INCENTIVES TO BUILDERS THAT CREATE SMART GROWTH PROJECTS.

- "MOVED GLOBAL WARMING LEGISLATION FARTHER THAN ANYONE THOUGHT POSSIBLE WHEN OUR ADVOCACY AND LEGISLATIVE EFFORTS GATHERED 54 SENATE VOTES IN SUPPORT OF THE CLIMATE SECURITY ACT. ALTHOUGH THIS FELL SHORT OF THE 60 NEEDED TO PASS THE BILL, IT SENT A STRONG MESSAGE THAT THERE IS SUPPORT FOR A FEDERAL GLOBAL WARMING BILL, AND SET THE STAGE FOR AN EVEN STRONGER BILL IN THE NEW ADMINISTRATION.
- " WORKED WITH THE EPA, 8 STATES, AND 12 ENVIRONMENTAL ORGANIZATIONS TO REACH A GROUNDBREAKING \$4.6 BILLION CLEAN AIR SETTLEMENT FROM AMERICAN ELECTRIC POWER (AEP) OVER AEP'S CLEAN AIR ACT VIOLATIONS
- " PUT A STOP TO THE CONSTRUCTION OF DESTRUCTIVE POWER PLANTS IN THE MIDWEST, INCLUDING HALTING OR DELAYING PLANTS IN WESTERVILLE, YELLOW SPRINGS, AND CLEVELAND, OHIO.

REVIVING THE WORLD'S OCEANS
TOTAL EXPENSES: \$4.666, 708
IN FISCAL YEAR 2008, HIGHLIGHTS OF THE OCEAN TEAM'S
ACCOMPLISHMENTS INCLUDE:

- " WON A VICTORY THAT PROTECTS MORE THAN 10 MILLION SQUARE KILOMETERS OF OCEAN OFF LIMITS TO DESTRUCTIVE BOTTOM TRAWLING.
- " WORKED WITH CONGRESS TO HELP PASS THE BEACH PROTECTION ACT, WHICH WILL MAKE IT EASIER FOR STATES TO CLEAN UP POLLUTED BEACHES AND TO NOTIFY BEACHGOERS WHEN THERE IS POLLUTION IN THE WATER.
- " WON A SETTLEMENT FROM THE EPA THAT WILL RESULT IN NEW STANDARDS TO BETTER PROTECT THE PUBLIC FROM PATHOGEN EXPOSURE AT OUR NATION'S BEACHES.
- " WON A FEDERAL COURT ORDER FORCING THE U.S. NAVY TO TAKE THE STRONGEST-EVER PRECAUTIONS TO PROTECT WHALES AND OTHER MARINE MAMMALS FROM NAVY SONAR. AFTER A FEDERAL APPEALS COURT REJECTED PRESIDENT BUSH'S APPEAL OF THESE PROTECTIONS, WE EARNED THE RIGHT TO ARGUE THE CASE FOR WHALE PROTECTION FROM NAVY SONAR IN THE SUPREME COURT IN LATER 2008

SAVING ENDANGERED WILD PLACES TOTAL EXPENSES: \$18,845,612 IN FISCAL YEAR 2008, HIGHLIGHTS OF THE WILDLIFE AND WILD

#### PLACES TEAM'S ACCOMPLISHMENTS INCLUDE:

- " WON A MAJOR VICTORY TO PROTECT THE POLAR BEAR WHEN THE INTERIOR DEPARTMENT DESIGNATED THE POLAR BEAR A THREATENED SPECIES-MARKING THE FIRST TIME THAT THE ENDANGERED SPECIES ACT HAS BEEN USED TO PROTECT A SPECIES THREATENED BY THE IMPACTS OF GLOBAL WARMING.
- " AFTER THE BUSH ADMINISTRATION STRIPPED WOLVES OF THEIR ENDANGERED SPECIES ACT PROTECTIONS IN GREATER YELLOWSTONE AND THE NORTHERN ROCKIES, NRDC STEPPED IN AND WON AN EMERGENCY INJUNCTION THAT SAFEGUARDS WOLVES FROM MASS KILLINGS UNTIL THE FULL CASE IS HEARD IN COURT.
- "FOLLOWING AN ARDUOUS SEVEN-YEAR FIGHT-AND THOUSANDS OF MESSAGES FROM BIOGEMS DEFENDERS TO NEW YORK STATE OFFICIALS-NRDC REACHED A LANDMARK AGREEMENT THAT PERMANENTLY PROTECTS 86 PERCENT OF THE LAND ENCOMPASSED IN THE ORIGINAL PROPOSAL FOR THE DEVELOPMENT OF A RESORT ADJACENT TO THE BELLEAYRE SKI CENTER. THE ACCORD FURTHER REQUIRES ENERGY EFFICIENT AND ENVIRONMENTALLY FRIENDLY CONSTRUCTION ON THE REMAINING PARCELS.
- "REACHED A HISTORIC AGREEMENT WITH THE TEJON RANCH COMPANY TO PERMANENTLY PROTECT THE LARGEST CONTIGUOUS, PRIVATE LANDHOLDING IN CALIFORNIA. THE AGREEMENT PROVIDES FOR THE CONSERVATION OF 240,000 ACRES OF THE 270,000-ACRE RANCH PROPERTY. THROUGH THE AGREEMENT, 178,000 ACRES WILL IMMEDIATELY RECEIVE PERMANENT PROTECTION, AND AN ADDITIONAL 62,000 ACRES WILL BE MADE AVAILABLE FOR PUBLIC ACQUISITION.

STEMMING THE TIDE OF TOXIC CHEMICALS
TOTAL EXPENSES \$9,157,975
IN FISCAL YEAR 2008, HIGHLIGHTS OF THE HEALTH TEAMS'S
ACCOMPLISHMENTS INCLUDE:

- " HELPED REIN IN GLOBAL SUPPLIES OF MERCURY BY SPEARHEADING PASSAGE OF A BILL IN THE HOUSE OF REPRESENTATIVES BANNING U.S. EXPORTS OF THE TOXIC METAL " CURBED THE USE OF TOXIC PESTICIDES IN HOMES BY LAUNCHING A CAMPAIGN TO PROMOTE GREEN SHIELD, THE FIRST NATIONAL CERTIFICATION SYSTEM FOR COMPANIES OFFERING ENVIRONMENTALLY-SOUND PEST CONTROL SERVICES.
- " SPURRED WALGREENS TO CLEAR ITS SHELVES OF POTENTIALLY HARMFUL AIR FRESHENERS BY PUBLISHING A SCIENTIFIC REPORT REVEALING A HAZARDOUS CHEMICAL IN MANY OF THESE COMMON HOUSEHOLD PRODUCTS.

ACCELERATING THE GREENING OF CHINA TOTAL EXPENSES: \$3,729,260 IN FISCAL YEAR 2008, HIGHLIGHTS OF THE CHINA TEAM'S ACCOMPLISHMENTS INCLUDE:

- "HELPED LAUNCH A NATIONWIDE INITIATIVE THAT WILL PROMOTE ENERGY EFFICIENCY AS A COST-EFFECTIVE ALTERNATIVE TO BUILDING NEW COAL-FIRED POWER PLANTS. NRDC KICKED OFF THE PARTNERSHIP WITH THE FIRST-OF-ITS KIND INTERNATIONAL DEMAND SIDE MANAGEMENT (DSM) FORUM THAT BROUGHT TOGETHER ENERGY OFFICIALS AND CHINESE LEADERS TO PROMOTE EFFICIENCY.
- "HELPED "GREEN" THE OLYMPIC VILLAGE AT THE BEIJING OLYMPICS, REDUCING BEIJING'S CARBON DIOXIDE EMISSIONS BY 8,000 TONS DURING THE GAMES. THE VILLAGE RECEIVED LEED-ND GOLD CERTIFICATION FOR ITS ENVIRONMENTALLY SOUND DESIGN.

#### EDUCATION & ACTIVISM

TOTAL EXPENSES: \$7,610,410

WITH TECHNOLOGY EVOLVING MORE QUICKLY THAN ANYONE CAN KEEP A HANDLE ON, NRDC IS INVESTING WISELY IN THE CUTTING-EDGE TECHNOLOGIES THAT ARE PROVEN TO CONNECT PEOPLE, OPENING THE ENVIRONMENTAL DEBATE IN NEW WAYS AND INVITING NEW AUDIENCES TO PLUG IN. IN OUR FLAGSHIP PROGRAM, BIOGEMS, WE'VE ALLOWED CONCERNED CITIZENS TO TAKE ACTION ONLINE TO DEFEND IRREPLACEABLE NATURAL TREASURES AND THE WILDLIFE THAT DEPENDS ON THEM FOR SURVIVAL FOR NEARLY A DECADE. DURING THAT TIME, BIOGEMS DEFENDERS SENT MORE THAN 10 MILLION MESSAGES IN DEFENSE OF WILDLANDS IN THE AMERICAS. THIS YEAR WE REBUILT THE BIOGEMS SITE TO BETTER CONVEY THE BEAUTY OF PLACES MANY PEOPLE WILL NEVER HAVE THE PRIVILEGE OF VISITING, AND TO PROVIDE MORE POWERFUL TOOLS FOR TAKING ACTION. IN ADDITION TO MAKING A SPLASH IN THE HIGH-PRO?LE SOCIAL NETWORKS LIKE FACEBOOK AND MYSPACE, NRDC HAS BUILT A NEW ONLINE COMMUNITY OF ITS OWN SWITCHBOARD. NAMED ONE OF THE INTERNET'S BEST GREEN WEBSITES BY TIME MAGAZINE, NRDC'S BLOG IS THE PLACE FOR OUR EXPERTS TO PLUG DIRECTLY IN TO KEY AUDIENCES AND TO COMMENT ON FAST-BREAKING NEWS. AND IN YET ANOTHER EXAMPLE OF MAINSTREAM MEDIA LOOKING TO NEW MEDIA, WRITERS FROM THE WALL STREET JOURNAL AND THE NEW

YORK TIMES JUST TO NAME A FEW ARE MINING OUR BLOG POSTS FOR STORIES. SINCE WE STARTED THE BLOG LAST YEAR, TRAFFIC HAS BOOMED AND OUR MESSAGE IS REACHING MORE READERS THAN EVER BEFORE. NRDC'S SWITCHBOARD BLOG KEEPS READERS PLUGGED IN TO THE CENTER OF THE NATION'S MOST EFFECTIVE ENVIRONMENTAL GROUP. IN A TIME WHEN PEOPLE ARE TAKING ADVANTAGE OF A DIZZYING ARRAY OF TECHNOLOGIES AND NETWORKS TO STAY CONNECTED TO THE NEWS AND THEIR COMMUNITIES, NRDC IS BRINGING ITS MESSAGES AND GROUNDBREAKING SOLUTIONS TO NEW CORNERS OF THE WEB AND THE WORLD.

TOTAL PROGRAM SERVICES EXPENSES: \$65,693,036

FORM 990, PART IV - OTHER ASSETS

DESCRIPTION

ENDING BOOK VALUE

INT. IN SPLIT INT. AGREEMENTS

2,538,152.

TOTALS

2,538,152.

FORM 990, PART IV - TAX-EXEMPT BOND LIABILITIES

DESCRIPTION

ENDING BOOK VALUE

NEW YORK CITY CAPITAL RESOURCE CORPORATION ISSUE:

SERIES 2008 A BONDS DATED JANUARY 24, 2008

VARIABLE RATE, DUE SERIALLY ON MARCH 1, 2008

12,658,363.

12,658,363.

TOTALS

## FORM 990, PART IV - MORTGAGES AND OTHER NOTES PAYABLE

ENDING BALANCE DUE .....

LENDER: MORTGAGE LOAN

INTEREST RATE: 8.290000

MATURITY DATE: 01/01/2015

REPAYMENT TERMS: MONTHLY PAYMENTS INCLUDING INTEREST OF \$25,200

SECURITY PROVIDED: BUILDING IN SANTA MONICA, CALIFORNIA

1,498,912.

LENDER: BANK OF AMERICA REVOLVING CREDIT LOAN

INTEREST RATE: 2.380000

TOTAL ENDING MORTGAGES AND OTHER NOTES PAYABLE

12,349,112.

FORM 990, PART IV - OTHER LIABILITIES

DESCRIPTION

ENDING BOOK VALUE

SPLIT INTEREST AGREEMENTS- CHARITABLE GIFT ANNUITIES SPLIT INTEREST AGREEMENTS- POOLED INCOME FUNDS

11,978,899. 852,027.

TOTALS

12,830,926.

_____

FORM 990, PART IV-A - OTHER REVENUE ON BOOKS BUT NOT ON RETURN

DESCRIPTION

TRUUOMA

SPECIAL EVENT EXPENSES

615,508.

TOTAL

615,508.

#### FORM 990, PART IV-B - OTHER EXPENSES ON BOOKS BUT NOT ON RETURN ________

DESCRIPTION AMOUNT

SPECIAL EVENT EXPENSES

615,508. ______ TOTAL 615,508. 

# FORM 990, PART V-A - CURRENT OFFICERS, DIRECTORS, AND TRUSTEES

TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
PRESIDENT 35.00	357,651.	75,308.	NONE
EXECUTIVE DIRECTOR 35.00	225,383.	42,374.	NONE
DEPUTY DIRECTOR 35.00	177,657.	40,436.	NONE
FINANCE DIRECTOR 35.00	217,107.	53,802.	NONE
DEVELOPMENT DIRECTOR 35.00	232,136.	43,412.	NONE
	175,000.	58,412.	NONE
	WEEK DEVOTED TO POSITION  PRESIDENT 35.00  EXECUTIVE DIRECTOR 35.00  DEPUTY DIRECTOR 35.00  FINANCE DIRECTOR 35.00  DEVELOPMENT DIRECTOR 35.00  TRUSTEE	WEEK DEVOTED TO POSITION COMPENSATION	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION  PRESIDENT 35.00  EXECUTIVE DIRECTOR 35.00  DEPUTY DIRECTOR 35.00  FINANCE DIRECTOR 35.00  DEVELOPMENT DIRECTOR 35.00  DEVELOPMENT DIRECTOR 35.00  TRUSTEE 17.50  DESERVICE AS NRDC'S FOUNDER AND

FORM 990, PART V-A - CURRENT OFFICERS, DIRECTORS, AND TRUSTEES

TITLE AND AVERAGE HOURS PER

TO EMPLOYEE

CONTRIBUTIONS EXPENSE ACCT AND OTHER

NAME AND ADDRESS _______

WEEK DEVOTED TO POSITION ----- COMPENSATION _____

BENEFIT PLANS

ALLOWANCES

COLUMN C COMPENSATION

JOHN BECAME A PART-TIME CONSULTANT AS OF APRIL 1, 2006 FOR NRDC AND RECEIVED \$175,000 FOR THESE SERVICES IN FY08.

COLUMN D- CONTRIBUTION TO EMPLOYEE BENEFIT PLANS

AS PART OF A RETIREMENT AGREEMENT, NRDC PROVIDED JOHN ADAMS WITH MEDICAL AND DENTAL BENEFITS AND A LONG TERM CARE PLAN. THE VALUES OF THESE BENEFITS ARE:

MEDICAL-

\$15,427 PER YEAR

LTC-

42,985 PER YEAR

GRAND TOTALS 1,384,934. 313,744. 

STATEMENT 22

## FORM 990, PART V-A COMPENSATION PROVIDED BY RELATED ORGANIZATION

NAME, ORGANIZATION NAME, RELATION	SHIP EMPLOYER ID #	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
FRANCES BEINECKE C/O NRDC NRDC ACTION FUND TYPE 2- COMMON CONTROL	13-3976062	2,115.	607.	NONE
PETER LEHNER C/O NRDC NRDC ACTION FUND TYPE 2- COMMON CONTROL	13-3976062	7,117.	2,041.	NONE
•	GRAND TOTALS	9,232.	2,648.	NONE

# FORM 990, PART V-B - FORMER OFFICERS, DIRECTORS, AND TRUSTEES

NAME AND ADDRESS	LOANS AND ADVANCES	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
CHARLES KOOB C/O NRDC 40 WEST 20TH STREET NEW YORK, NY 10011 MR. KOOB PROVIDED LITIGATION ADVICE AND CASES, INCLUDING A CHALLENGE TO A COAL- HELPED FORMULATE LITIGATION STRATEGY, R MENTORING AND SUPPORT FOR JUNIOR LITIGA	FIRED POWER PLANT IN EVIEWED DRAFT PAPERS	OHIO. HE	NONE	NONE

GRAND TOTALS NONE 50,000. NONE NONE

#### FORM 990, PART VI - NAMES OF RELATED ORGANIZATIONS _____

RELATED ORGANIZATION NAME:

THE NRDC ACTION FUND

EXEMPT: X NONEXEMPT:

RELATED ORGANIZATION NAME: THE ENVIRONMENT ACCOUNTABILITY FUND

EXEMPT: X NONEXEMPT:

# FORM 990, PART VI, LINE 90A - STATES

AL, AK, AZ, AR, CA, CO, CT, DC, FL, GA, HI, IL, IN, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, TX, UT, VT, VA, WA, WV, WI,

# FORM 990, PART VII - OTHER REVENUE

DESCRIPTION	BUSINESS CODE	AMOUNT	EXCLUSION CODE	AMOUNT	RELATED OR EXEMPT FUNCTION INCOME
BOOK INCOME HONORARIA MAILING LIST RENTAL RELATED SALES MISCELLANEOUS	511140	19,518.	13 01	427,948. 4,000.	10,324. 17,512. 1,226.
TOTALS		19,518.		431,948.	29,062.

81291U 700J V07-8.7 0176582 **49** STATEMENT 27

# FORM 990, PART VIII - ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE NO.	EXPLANATION OF HOW EACH ACTIVITY FOR WHICH INCOME IS REPORTED IN COLUMN (E) OF PART VII CONTRIBUTED IMPORTANTLY TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES
.93A	ENVIRONMENTAL LITIGATION CONTRIBUTES TO THE PROTECTION OF OUR NATURAL RESOURCES.
103 A-B 103D	BOOK INCOME & HONORARIA: INCOME FROM PUBLICATION SALES AND OTHER EFFORTS CONDUCTED TO EDUCATE THE PUBLIC RELATED SALES: INTERNAL TRANSFER RELATED TO ENVIRONMENTAL PURPOSES.

## SCHEDULE A, PART I - COMPENSATION OF THE FIVE HIGHEST PAID EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCOUNT
DAVID HAWKINS C/O NRDC 40 W 20TH STREET NEW YORK, NY 10011	DIR OF CLIMATE CTR 35.00	213,652.	53,282.	NONE
WESLEY WARREN C/O NRDC 40 W 20TH STREET NEW YORK, NY 10011	DIR OF PROGRAMS 35.00	191,283.	27,163.	NONE
PHILIP GUTIS C/O NRDC 40 W 20TH STREET NEW YORK, NY 10011	COMMUNICATION DIR 35.00	182,500.	28,460.	NONE
JACOB SCHERR C/O NRDC 40 W 20TH STREET NEW YORK, NY 10011	DIR INTER PROGRAM 35.00	179,961.	47,298.	NONE
LINDA LOPEZ C/O NRDC 40 W 20TH STREET NEW YORK, NY 10011	DIR MEMB & PUBLIC ED 35.00	167,783.	44,273.	NONE
	TOTAL COMPENSATION	935,179.	200,476.	NONE

# SCH. A, PART II-A COMPENSATION OF THE 5 HIGHEST PAID FOR PROF. SERV.

NAME AND ADDRESS		TYPE OF SERVICE	COMPENSATION
MARCO ADVERTISING AND LO PO BOX 294 PRINCETON, NJ 08542	GISTICS	ADVERTISING CONS.	977,793.
MCKINSEY AND COMPANY PO BOX 75723 CHICAGO, IL 60675		CONSULTANT	500,000.
STEPHEN E MILLS 1291 CERRO GORDO ROAD SANTE FE, NM 87501		CONSULTANT	356,304.
MIG AND COMPANY 60 EAST 42ND STREET NEW YORK, NY 10165		COMPUTER CONSULTANTS	346,792.
PRICEWATERHOUSECOOPERS 39019 TREASURY CENTER CHICAGO, IL 60694-9000		AUDITORS	307,796.
	TOTAL COMPENSATI	ON	2,488,685.

# SCH. A, PART II-B COMPENSATION OF THE 5 HIGHEST PAID FOR OTHER SERV.

NAME AND ADDRESS		TYPE OF SERVICE	COMPENSATION
UNITED ENVELOPE LLC PO BOX 951431 CLEVELAND, OH 44193		MAILING SERVICES	807,653.
TANENBAUM HARBER CO INC 320 WEST 57TH STREET NEW YORK, NY 10019		INSURANCE BROKER	559,848.
COLORGRAPHICS PO BOX 31001 PASENDA, CA 91110		PRINTING CONSULTANTS	479,850.
CDW COMPUTER CENTER INC PO BOX 75723 CHICAGO, IL 60675		COMPUTERS	310,227.
LAB COMMUNICATIONS 204 2ND AVENUE 522 SAN MATEO, CA 94401		WEB-SITE DEVELOPMENT	201,151.
	TOTAL COMPENSATI	ON	2,358,729.

## SCHEDULE A, PART III - EXPLANATION FOR LINE 2A

BOB EPSTEIN, A TRUSTEE OF NRDC, IS THE CHAIRMAN FOR GET ACTIVE SOFTWARE FROM WHICH NRDC PURCHASED SOFTWARE SERVICES.

# SCHEDULE A, PART III - EXPLANATION FOR LINE 2C

- 1) THOMAS TROYER, AN HONORARY TRUSTEE OF NRDC, IS ALSO A PARTNER OF CAPLIN & DRYSDALE, A LAW FIRM WHICH PROVIDES MODEST AMOUNTS OF LEGAL WORK FOR NRDC.
- 2) CHARLES KOOB AND PHILIP RUEGGER III, TRUSTEES OF NRDC, ARE ALSO PARTNERS OF SIMPSON THACHER AND BARTLETT LLP, A LAW FIRM WHICH PROVIDES LEGAL SERVICES TO NRDC.
- 3) SARAH COGAN, SECRETARY OF NRDC, IS ALSO A PARTNER OF SIMPSON THACHER AND BARTLETT LLP, A LAW FIRM WHICH PROVIDES LEGAL SERVICES TO NRDC.

# SCHEDULE A, PART III - EXPLANATION FOR LINE 2D

CERTAIN OFFICERS, TRUSTEES AND KEY EMPLOYEES RECEIVE COMPENSATION AND BENEFITS. SEE FORM 990 PART V. UNDER THE ACCOUNTABLE PLAN RULES, THE ORGANIZATION ALSO PROVIDES REIMBURSEMENTS FOR REASONABLE AND NECESSARY BUSINESS EXPENSES INCURRED BY ITS OFFICERS, TRUSTEES AND KEY EMPLOYEES.

## Form 8879-EO

## IRS e-file Signature Authorization for an Exempt Organization

► See Instructions.

OMB No. 1545-1878

Department of the Treesury Internal Playenue Service

For calendar year 2007, or facal year beginning 07/01 ____, 2007, and ending 06/30 ____, 20_08 Do not send to the IRS. Keep for your records.

2007

Return ID (20-digit number) 3037220071234812910 Name of exempt organization Employer Identification number NATURAL RESOURCE DEFENSE COUNCIL, 13-2654926 EXECUTIVE DIRECTOR Part I Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount from the return if any. If you check the box on line 1a, 2a, 3a, 4a, or 5e, below, and the amount on that line for the return for which you are filling this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you 107999911 b Total revenue, if any (Form 990-EZ, line 9) . . 2a Form 990-EZ check here ▶ 3a Form 1120-POL check here b Total tax (Form 1120-P.OL, line 22) 4a Form 990-PF check here ▶ b Tax Based on Investment Income (Form 990-PF, Part VI, fine 5) 4b 5a Form 8888 check here 🕨 🔛 b Balance Due (Form 8888, line 3c) . . . . . . . . . . . . Part II Declaration and Signature Authorization of Officer Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2007 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return, I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment, (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only X lauthorize GRANT THORNTON LLP to enter my PIN as my signature ERO Sim name do not enter all zavos on the organization's tax year 2007 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(les) regulating charities as part of the IRS Fed/State program. I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2007 electronically filled return, if I have indicated within this return that a copy of the return is being filed with a state agency(les) regulating charities as part of the TRS fled/State program, I will enter my PIN on the return's disclosure consent screen. Officer's alguature Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit EFIN followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2007 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers. ERO's algnature ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do So For Paperwork Reduction Act Holice, see back of form. Form 8879-EO (2007)

7E 1076 1.000

Cumulative e-File History 2007		
	FED	
Locator:	81291U	
Taxpayer Name:	Natural Resource Defense Council, Inc.	
Return Type: 990		
Submitted Date:	02/17/2009 17:17:26	
Acknowledgement Date:	02/17/2009 17:30:25	
Status:	Accepted	
Submission ID:	13037220090485000000	

## Federal Grants and Contracts NRDC Has Received Over FY 2009-FY 2011

### 1. US EPA

Market based approach-Green House Gases (Clean Air Act program)
Award \$1,150,123

### 2. US DOS

Expanding DSM Practice in China" Under the Asia-Pacific Partnership on Clean Development and Climates" (APP) program
Award \$750,000

### 3. US DOE

NRDC is subcontractor to Vermont Energy Investment Company develop best practices, fact sheets, webinars, and similar resources to offer ARRA grantees successful models to use as they implement their projects

Award \$100,000

## 4. USDA

NRDC is subcontractor to SureHarvest NRCS Conservation Innovation Grant work Award \$205,000 **Request**: A list of all lawsuits or petitions filed by the organization(s) you represent at the hearing against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed for each of the organization(s).

**Response** (date range: 2007-present):

Case name	Subject matter	Federal statutes
NRDC v. BLM	Challenge to BLM plan to open Colorado's Roan Plateau to oil and gas drilling	Federal Land Policy and Management Act   National Environmental Policy Act   Transfer Act
NRDC v. BLM	Challenge to tar sands development in Grand Staircase Escalante National Monument	Federal Land Management and Policy Act (FLPMA)   Mineral Leasing Act, Antiquities Act, Monument Proclamation
Commonwealth of Pennsylvania, Department of Environmental Protection v. EPA	National Air Emissions Standards for Hazardous Air Pollutants: Halogenated Solvent Cleaning	Clean Air Act
NRDC v. EPA	Treatment of Data Influenced by Exception Events	Clean Air Act
NRDC v. EPA	Phase 2 of the Final Rule to Implement the 8-Hour Ozone National Ambient Air Quality Standard	Clean Air Act
Center for Biological Diversity v. Kempthorne	ESA enforcement case against DOI for failure to decide petition to change status of threatened delta smelt to endangered	Endangered Species Act
FMC v. EPA	Intervention to counter pesticide manufacturer challenge to EPA regulations allocating burden of proof in FIFRA cancellation proceedings	Federal Insecticide, Fungicide & Rodenticide Act
Arc Ecology v. US Maritime Administration	Suit against US Maritime Administration for management of National Defense Reserve Fleet (aka "ghost fleet") in Suisun Bay, California	Administrative Procedure Act   National Environmental Policy Act   Resource Conservation and Recovery Act
NRDC v. Kempthorne	Challenge to BLM decisions to issue oil shale research, development, and demonstration leases in Colorado and Utah	Federal Land Policy and Management Act   National Environmental Policy Act

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NDDC LIC Favort Comition	NEPA challenge to U.S. Forest Service's abuse of congressional	National Environmental Delig. Ast
NRDC v. US Forest Service	rider authorizing renewals of grazing permits without	National Environmental Policy Act
	environmental review under specified circumstances	
NIDDG FING	Challenge to FWS changes to the rules governing wolf killing in the	Endangered Species Act   National
NRDC v. FWS	Northern Rockies and the delisting of the Northern Rockies gray	Environmental Policy Act
	wolf	,
0.115	Clean Air Act challenge to EPA's denial of a waiver for California's	
California v. EPA	standards for greenhouse gas emissions from new cars and light	Clean Air Act
	trucks	
	Challenge to decisions of the U.S. Forest Service and the U.S. Fish	
NRDC v. U.S. Forest Service	and Wildlife Service approving the plan of operations for the Rock	Endangered Species Act
	Creek Mine in Northwestern Montana	
NRDC v. Department of	Challenge to Department of Energy's designation of National	Endangered Species Act   Energy Policy
Energy	Interest Electric Transmission Corridors in the Mid-Atlantic and	Act   National Environmental Policy Act
	Southwest	National Historic Preservation Act
NRDC v. BLM	Challenge to oil and gas leasing on public lands in Rocky Mountain	Federal Land Policy and Management
TARDE V. BEIVI	West for failure to address global warming impacts	Act   National Environmental Policy Act
NRDC v. National Nuclear	Suit against DOE, NNSA, and GSA for impending abandonment of	
Security Administration	heavily contaminated weapons manufacturing site without an	National Environmental Policy Act
Security Administration	approved cleanup plan	
NRDC v. EPA	Challenge to EPA rule revising ambient air quality standards for	Clean Air Act
NRDE V. El A	ozone	Clean All Act
NRDC v. EPA	Challenge to EPA's May 2008 revision to New Source Review	Clean Air Act
NRDE V. EFA	regulations regarding fine particulate matter (PM 2.5)	Clean All Act
American Trucking Ass'n v.	Intervention in litigation to defend the legality of the Port of Los	Clean Air Act   Shipping Act of 1984, U.S.
Port of Los Angeles	Angeles and Port of Long Beach clean trucks programs	constitution dormant commerce clause
	Challenge to expansion of phosphate mining in	Clean Water Act   National
NRDC v. US Forest Service	Yellowstone/Greater Rockies BioGem	Environmental Policy Act   National
	Tellowstolle/direater notkies blodelli	Forest Management Act   Roadless Rule
Center for Biological	Amicus in support of challenge to plan for offshore oil and gas	Endangered Species Act   National
Diversity v. US Dept of the	development in Beaufort and Chukchi Seas (Polar Bear Seas)	Environmental Policy Act   Outer
Interior	development in beautoit and chaken seas (Folai beat seas)	Continental Shelf Lands Act

NRDC v. BLM	Protecting Wyoming's wild places - Challenge to Adobe Town drilling and Rawlins Resource Management Plan	Federal Land Policy and Management Act   National Environmental Policy Act   National Historic Preservation Act
NRDC v. BLM	Challenge to regulations allowing for commercial leasing of oil shale and tar sands resources on federal lands	Federal Land Policy and Management Act   National Environmental Policy Act
Sierra Club, NRDC and Environmental Defense v. EPA	Challenge to EPA's "interpretive rule" excluding utilities' CO2 emissions from regulation under the PSD program	Clean Air Act
NRDC v. EPA	Challenge to EPA's revisions to the standards of performance for new and modified petroleum refineries for failure to include greenhouse gases in the rule. Consolidated under lead case American Petroleum Institute v. EPA, 08-1277.	Clean Air Act
NRDC v. EPA	Challenge to EPA approval of relaxed Alabama opacity standard	Administrative Procedure Act   Clean Air Act
NRDC v. EPA	Challenge to EPA's final Clean Water Act general permit for discharges from commercial and large recreational vessels	Clean Water Act   Endangered Species Act
NRDC v. US Forest Service	Challenge to proposed gas drilling in Colorado's White River National Forest	Clean Air Act   Federal Land Policy and Management Act   National Environmental Policy Act   National Forest Management Act
NRDC v. FWS	Suit against US Fish & Wildlife Service for removing Endangered Species Act protections for the Wyoming range of the Preble's meadow jumping mouse	Endangered Species Act
SUWA v. BLM	Challenge to Christmas lease sale of Utah wilderness to oil and gas companies	Federal Land Policy and Management Act   National Environmental Policy Act
NRDC v. Secretary of the Interior	Challenge to programmatic EIS and land management plans allowing for oil shale leasing on public lands in the Green River Basin	Endangered Species Act   Federal Land Policy and Management Act   National Environmental Policy Act
NRDC v. Army Corps of	NEPA and CWA challenge to wetland filling permit for Baard	Clean Water Act   National
Engineers	Energy's proposed coal-to-liquids facility in Wellsville, Ohio	Environmental Policy Act
NRDC v. EPA	Challenge to EPA's final Clean Water Act rule for Concentrated Animal Feeding Operations (CAFOs)	Clean Water Act
NRDC v. EPA	Suit against EPA for denying administrative challenge to unsafe uses of the insecticide DDVP	Federal Food Drug & Cosmetic Act, Food Quality Protection Act

NRDC v. EPA	Challenge to EPA's continued registration of the pesticide endosulfan, despite unreasonable risks to children and farm workers, and despite failing to ensure no jeopardy to endangered species.	Endangered Species Act   Federal Insecticide, Fungicide & Rodenticide Act
NRDC v. EPA	Deadline suit over EPA's failure to issue air toxics regulations for power plants by the deadline required under the Clean Air Act	Clean Air Act
Defenders of Wildlife v. FWS	Challenge to U.S. Fish and Wildlife Service's delisting of the Northern Rocky Gray Wolf	Endangered Species Act
NRDC and Sierra Club v. Lisa Jackson, Administrator, EPA	Challenge to EPA Clean Air Act rulemaking approving Wisconsin's New Source Review reform regulations	Clean Air Act
Point Hope v. Kempthorne	Challenge to oil and gas lease sale # 193 in the Chukchi Sea	Endangered Species Act   National Environmental Policy Act
NRDC v. EPA	Challenge to EPA Clean Air Act rulemaking to exclude fugitive emissions from coverage under the New Source Review modification provisions	Clean Air Act
NRDC v. EPA	Deadline suit against EPA for failure to act on State Implementation Plans for California and LA region	Clean Air Act
Defenders of Wildlife et al v. U.S. Navy	Challenge to U.S. Navy's plan to construct and operate an Undersea Warfare Training Range off the coast of northeastern Florida	Endangered Species Act   Marine Mammal Protection Act   National Environmental Policy Act
NRDC v. EPA	Suit against EPA over illegal action on the 2003 Ozone Plan for the South Coast Air Basin in California	Clean Air Act
NRDC v. BLM	Challenge to West-wide energy corridors designated by Bush Administration	Endangered Species Act   Federal Land Policy and Management Act   National Environmental Policy Act
NRDC v. EPA	Challenge to EPA Clean Air Act rulemaking to exempt pollution increases from control	Clean Air Act
NRDC v. EPA	Challenge to EPA rulemaking that weakens state requirements to reduce smog-forming ozone pollution	Clean Air Act
NRDC v. EPA	Petition for review of recent particulate matter hotspot conformity rule amendments	Clean Air Act
NRDC v. Army Corps of Engineers	Suit against U.S. Army Corps of Engineers under NEPA for failure to prepare an EIS for a major railyard project near Gardner, Kansas	National Environmental Policy Act

NRDC v. FDA	Challenge to FDA's unreasonable delay in finalizing the monograph for topical antimicrobial drug products for over-the-counter human use	Administrative Procedure Act   Federal Food Drug & Cosmetic Act, Food Quality Protection Act
Center for Biological Diversity v. Salazar	Suit against U.S. Fish & Wildlife Service relating to its decision to reduce designated critical habitat for the endangered Cape Sable Seaside Sparrow	Endangered Species Act
NRDC v. Salazar	Suit against Bureau of Ocean Energy Management, Regulation, and Enforcement for violating environmental laws when permitting oil and gas activities in the Gulf of Mexico.	Administrative Procedure Act   Endangered Species Act   Marine Mammal Protection Act   National Environmental Policy Act
NRDC v. Wright-Patterson AFB	FOIA challenge to failures by Wright-Patterson Air Force Base to locate and release records concerning Baard Energy's proposed liquid coal facility in Wellsville, Ohio	Freedom of Information Act
Kake v. USDA	Challenge to exemption of Tongass National Forest from Roadless Area Conservation Rule	Administrative Procedure Act   National Environmental Policy Act
NRDC v. EPA	Challenge to EPA guidance interpreting CAA Section 185 to relieve states of obligation to collect emissions fees from industries in areas failing to meet clean air standards	Clean Air Act
NRDC v. EPA	Administrative appeal of Clean Air Act permits for exploratory drilling in the Chukchi and Beaufort Seas	Clean Air Act
NRDC v. EPA	Challenge to EPA Clean Air Act rulemaking approving Ohio's New Source Review reform regulation	Clean Air Act
NRDC v. FHFA	Challenge to Federal Housing Finance Agency's disapproval of state PACE clean energy financing programs	Administrative Procedure Act   National Environmental Policy Act
Tennessee Cumberland Plateau Petition	Intervention in support of Tennessee's petition to the Office of Surface Mining to have lands on the Cumberland Plateau designated as unsuitable for mining	Surface Mining Control and Reclamation Act
Greater Yellowstone Coalition v. Servheen	Amicus brief in Ninth Circuit to support decision finding illegal the US Fish & Wildlife Service's removal of endangered species protection for grizzly bears	Endangered Species Act
NRDC v. EPA	Challenge to aspects of EPA rulemaking on hazardous air pollutants for Portland cement industry and intervention in support of EPA in industry challenges on the rule	Clean Air Act

Jayne v. Rey	Challenge to US Forest Service rollback of Roadless Rule protections in Idaho	Administrative Procedure Act   Endangered Species Act   National Environmental Policy Act
NRDC v. EPA	Suit against EPA for failure to consult on FIFRA registration for Rozol Prairie Dog Bait pursuant to the ESA, and failure to follow FIFRA registration procedures	Endangered Species Act   Federal Insecticide, Fungicide & Rodenticide Act
NRDC v. BOEMRE	Challenge to Shell Oil's Beaufort Sea oil spill response plan	Clean Water Act   Endangered Species Act   National Environmental Policy Act   Oil Pollution Act
BCA v. BLM	Federal administrative challenge to BLM's approval of Desolation Road Exploratory Gas Project in Wyoming's Red Desert	Federal Land Policy and Management Act   National Environmental Policy Act   National Historic Preservation Act
NRDC v. CPSC	FOIA challenge to U.S. Consumer Product Safety Commission's failure to release records concerning Pampers Dry Max and failure to grant a fee waiver	Consumer Product Safety Act   Freedom of Information Act
NRDC v. NRC	Challenge to Nuclear Regulatory Commission's waste confidence and temporary storage rules	Administrative Procedure Act   Atomic Energy Act   National Environmental Policy Act
NRDC v. EPA	Challenge to EPA's failure to include greenhouse gases in emission standards for the Portland cement industry	Clean Air Act
NRDC v. Department of Homeland Security	Litigation against the Department of Treasury and Department of Homeland Security for failing to issue regulations to ensure compliance with energy efficiency standards for imported products	Energy Policy and Conservation Act
Gulf Restoration Network v. EPA	Challenge to EPA's water quality criteria for nutrient pollution in Florida waters	Administrative Procedure Act
Gulf Restoration Network v. U.S. Department of the Interior	Litigation against BOEMRE for approving and permitting exploratory drilling in the Gulf of Mexico	Administrative Procedure Act   National Environmental Policy Act   Outer Continental Shelf Lands Act
NRDC v. FDA	FOIA challenge to FDA's failure to release records concerning safety monitoring of Gulf seafood after the Deepwater Horizon Oil Spill	Freedom of Information Act
NRDC v. EPA	FOIA challenge to EPA's failure to release records concerning its alternative asbestos control method research projects.	Clean Air Act   Freedom of Information Act

NRDC v. FDA	Challenge to FDA's failure to withdraw approval of medically important antimicrobial drugs used in animal feed	Administrative Procedure Act   Federal Food, Drug, and Cosmetic Act
NRDC v. EPA	Deadline suit against EPA to compel the agency to make a finding of nonattainment of the 1-hour ozone standard for the South Coast Air Basin	Clean Air Act
NRDC v. EPA	Challenge to EPA 2006 final rule authorizing and regulating intentional pesticide dosing toxicity experiments on human beings	Administrative Procedure Act   Pub. L. No. 109-54, s. 201 (Dept of Interior et al Appropriations Act 2006, sec. 201)
Wilderness Workshop v. BLM	Challenge to BLM's approval of oil and gas drilling projects in the Colorado River Valley	Freedom of Information Act   National Environmental Policy Act
In Re: Polar Bear Endangered Species Act Listing and 4(d) Rule Litigation	Consolidated cases challenging Polar Bear Listing Rule, 4(d) Rule, and FWS decisions on Polar Bear hunting permits	Endangered Species Act
NRDC v. FDA	Challenge to FDA's failure to respond to NRDC's petition to ban BPA in food packaging	Administrative Procedure Act   Federal Food, Drug, and Cosmetic Act

^{**}Based on the limited time we had to respond, this is a compilation of the cases in our current files. If we find others because of misfiling, we will immediately notify the committee.**

YEAR	COUNTRY	# DONORS	# GIFTS	Т	OTAL \$
2007	Antigua and Barbuda		1	1	\$25.00
2007	Argentina		4	4	\$120.00
2007	Australia		72	95	\$5,722.80
2007	Austria		6	7	\$2,080.00
2007	Bahamas		1	1	\$25.00
2007	Barbados		1	1	\$50.00
2007	Belgium		5	6	\$1,680.00
2007	Bermuda		4	6	\$1,175.00
2007	Brazil		8	8	\$215.00
2007	Bulgaria		2	4	\$75.00
2007	Canada		281	403	\$22,435.17
2007	Chile		4	4	\$70.00
2007	China		2	2	\$35.00
2007	Costa Rica		3	3	\$69.40
2007	Cyprus		2	2	\$120.00
2007	Czech Republic		4	5	\$200.00
2007	Denmark		11	21	\$565.00
2007	Ecuador		1	1	\$35.00
2007	Estonia		2	3	\$40.00
2007	Finland		5	6	\$315.00
2007	France		43	52	\$6,318.00
2007	Germany		30	41	\$3,614.00
2007	Great Britain & Northern Ireland		9	10	\$25,515.00
2007	Greece		11	12	\$630.00
2007	Guatemala		1	1	\$10.00
2007	Hong Kong		6	8	\$10,320.00
2007	Hungary		1	1	\$10.00
2007	Iceland		1	1	\$20.00
2007	India		4	4	\$50.00
2007	Ireland		14	17	\$2,395.00
2007	Israel		5	5	\$97.00
2007	Italy		24	31	\$2,805.00
2007	Japan		15	25	\$900.00
2007	Jordan		1	1	\$28.00
2007	Malaysia		3	3	\$75.00
2007	Malta		3	4	\$1,050.00
2007	Mexico		27	33	\$1,495.00
2007	Netherlands		16	18	\$620.00
2007	New Zealand		20	25	\$703.00
2007	Norway		18	25	\$2,505.00
2007	Philippines		3	3	\$40.00
2007	Portugal		6	7	\$125.00
2007	Singapore		11	12	\$2,885.00
2007	South Africa		8	21	\$663.00
2007	Spain		19	22	\$1,878.00
2007	Sweden		12	23	\$360.00
2007	Switzerland		24	31	\$4,165.00
2007	Taiwan		5	6	\$152.00
2007	Thailand		3	4	\$140.00
2007	Turkey		1	1	\$100.00
2007	United Arab Emirates		2	5	\$220.00

2007	United Kingdom	153	190	\$118,300.00
2008	Argentina	2	10	\$110.00
2008	Australia	62	102	\$4,053.00
2008	Austria	10	12	\$1,840.00
2008	Bahamas	2	2	\$70.00
2008	Belgium	6	6	\$1,630.00
2008	Bermuda	4	11	\$1,320.00
2008	Brazil	6	7	\$145.00
2008	Bulgaria	2	3	\$75.00
2008	Canada	257	444	\$40,069.80
2008	Chile	2	2	\$25.00
2008	China	1	3	\$30.00
2008	Colombia	2	3	\$55.00
2008	Costa Rica	3	5	\$259.40
2008	Croatia	1	1	\$10.00
2008	Czech Republic	2	4	\$115.00
2008	Denmark	14	21	\$648.00
2008	Ecuador	1	3	\$80.00
2008	Finland	3	7	\$370.00
2008	France	40	61	\$15,758.00
2008	Germany	33	49	\$7,167.00
2008	Great Britain & Northern Ireland	7	8	\$25,275.00
2008	Greece	9	13	\$640.00
2008	Honduras	1	1	\$25.00
2008	Hong Kong	5	6	\$285.00
2008	Hungary	2	5	\$60.00
2008	Iceland	5	10	\$415.00
2008	India	1	1	\$10.00
2008	Indonesia	2	4	\$20.00
2008	Ireland	12	12	\$1,885.00
2008	Israel	3	5	\$246.00
2008	Italy	15	22	\$3,594.00
2008	•	21	38	
	Japan Latria	2	2	\$2,280.00
2008	Latvia Lebanon		1	\$30.00
2008		1		\$50.00
2008	Luxembourg	1	1	\$20.00
2008	Malaysia	3	5	\$280.00
2008	Malta	2	3	\$1,010.00
2008	Mexico	16	21	\$10,380.00
2008	Netherlands	21	25	\$1,960.00
2008	New Zealand	12	18	\$684.00
2008	Norway	10	28	\$2,465.00
2008	Panama	1	1	\$20.00
2008	Philippines	2	2	\$20.00
2008	Poland	1	1	\$10.00
2008	Portugal	6	9	\$310.00
2008	Qatar	1	1	\$50.00
2008	Romania	2	3	\$35.00
2008	Russia	2	3	\$30.00
2008	Saudi Arabia	1	1	\$10.00
2008	Singapore	5	5	\$391.00
2008	Slovak Republic	1	1	\$10.00

0000	Ola sada	•	0	<b>#05.00</b>
2008	Slovenia	2	2	\$85.00
2008	South Africa	10	17	\$392.00
2008	Spain	20	23	\$5,370.00
2008	Sweden	5	17	\$300.00
2008	Switzerland	20	23	\$2,550.00
2008	Taiwan	8	8	\$395.00
2008	Thailand	2	3	\$105.00
2008	Turkey	3	5	\$250.00
2008	United Arab Emirates	1	3	\$130.00
2008	United Kingdom	114	171	\$53,994.00
2009	Argentina	2	13	\$130.00
2009	Australia	118	171	\$3,349.00
2009	Austria	10	17	\$3,530.00
2009	Bahamas	4	5	\$215.00
2009	Barbados	1	1	\$20.00
2009	Belgium	19	31	\$967.00
2009	Belize	1	1	\$15.00
2009	Bermuda	2	3	\$85.00
2009	Brazil	6	9	\$255.00
2009	Bulgaria	2	3	\$48.00
2009	Canada	343	694	\$48,135.30
2009	Cayman Islands	1	1	\$20.00
2009	Chile	4	6	\$120.00
2009	China	5	20	\$338.00
2009	Colombia	1	1	\$75.00
2009	Costa Rica	5	10	\$479.40
2009	Czech Republic	5	16	\$200.00
2009	Denmark	17	27	\$563.00
2009	Dominican Republic	1	4	\$20.00
2009	Ecuador	1	4	\$90.00
2009	Estonia	1	3	\$30.00
2009	Finland	8	9	\$230.00
2009	France	51	70	\$8,830.00
2009	Gabon	1	1	\$20.00
2009	Germany	54	89	\$5,350.00
2009	Great Britain & Northern Ireland	5	8	\$1,126.00
2009	Greece	14	17	\$860.00
2009	Hong Kong	14	18	\$985.00
2009	Hungary	3	9	\$75.00
2009	Iceland	4	5	\$188.00
2009	India	6	6	\$150.00
2009	Indonesia	3	10	\$85.00
2009	Ireland	18	30	\$2,875.00
2009	Israel	6	12	\$360.00
2009	Italy	23	39	\$3,248.00
2009	Japan	15	37	\$628.00
2009	Jordan	2	2	\$135.00
2009	Lebanon	1	1	\$50.00
2009	Luxembourg	2	4	\$140.00
2009	Malaysia	3	3	\$80.00
2009	Malta	2	6	\$1,180.00
2009	Mexico	28	38	\$5,110.00
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2009	Netherlands	36	55	\$2,281.00
2009	Netherlands Antilles	2	2	\$70.00
2009	New Caledonia	1	1	\$20.00
2009	New Zealand	13	27	\$697.00
2009	Norway	10	22	\$595.00
2009	Pakistan	1	1	\$20.00
2009	Paraguay	2	2	\$20.00
2009	Peru	1	1	\$3.00
2009	Philippines	2	2	\$40.00
2009	Portugal	12	20	\$1,209.00
2009	Qatar	1	1	\$50.00
2009	Romania	2	3	\$125.00
2009	Serbia-Montenegro	2	3	\$40.00
2009	Singapore	9	11	\$675.00
2009	Slovak Republic	2	2	\$18.00
2009	South Africa	15	32	\$855.00
2009	Spain	24	36	\$4,063.00
2009	Sweden	15	22	\$896.00
2009	Switzerland	41	65	\$5,391.00
2009	Taiwan	13	18	\$2,756.00
2009	Thailand	1	1	\$50.00
2009	Trinidad & Tobago	1	1	\$1.00
2009	Turkey	3	7	\$535.00
2009	United Arab Emirates	2	13	\$345.00
2009	United Kingdom	201	311	\$50,102.26
2010	Angola	1	1	\$50.00
2010	Argentina	1	8	\$80.00
2010	Australia	53	77	\$3,460.00
2010	Austria	6	12	\$3,760.00
2010	Bahamas	2	2	\$75.00
2010	Bangladesh	1	1	\$35.00
2010	Belgium	10	16	\$3,610.00
2010	Bermuda	1	2	\$60.00
2010	Brazil	8	10	\$245.00
2010	Bulgaria	1	2	\$25.00
2010	Canada	292	521	\$59,124.80
2010	Chile	1	1	\$15.00
2010	China	5	27	\$55,280.00
2010	Colombia	1	1	\$10.00
2010	Costa Rica	3	5	\$194.40
2010	Cyprus	1	1	\$35.00
2010	Czech Republic	2	13	\$170.00
2010	Denmark	13	36	\$795.00
2010	Dominican Republic	1	3	\$15.00
2010	Ecuador	1	1	\$35.00
2010	Finland	2	2	\$135.00
2010	France	32	40	\$9,071.69
2010	Germany	38	52	\$78,360.00
2010	Great Britain & Northern Ireland	3	4	\$2,500.00
2010	Greece	5	8	\$850.00
2010	Guatemala	1	1	\$10.00
2010	Hungary	1	1	\$50.00

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2010	Iceland	3	3	\$260.00
2010	India	3	4	\$65.00
2010	Ireland	11	11	\$1,715.00
2010	Israel	4	8	\$165.00
2010	Italy	18	27	\$2,735.00
2010	Japan	14	17	\$1,090.00
2010	Luxembourg	1	2	\$85.00
2010	Malta	2	2	\$110.00
2010	Mexico	15	29	\$805.00
2010	Netherlands	14	27	\$810.00
2010	New Zealand	12	16	\$395.00
2010	Norway	11	16	\$500.00
2010	Papua New Guinea	1	1	\$50.00
2010	Philippines	2	3	\$90.00
2010	Portugal	6	8	\$340.00
2010	Romania	2	3	\$40.00
2010	Serbia-Montenegro	1	1	\$30.00
2010	Singapore	2	2	\$1,100.00
2010	Slovenia	1	1	\$15.00
2010	South Africa	6	22	\$510.00
2010	Spain	18	21	\$14,205.00
2010	Sweden	8	11	\$3,338.00
2010	Switzerland	34	48	\$74,115.30
2010	Taiwan	7	10	\$575.00
2010	Tanzania	1	10	\$100.00
2010	Thailand	1	2	\$50.00
2010	Turkey	3	5	\$285.00
2010	United Arab Emirates	2	14	\$335.00
2010		98	170	
	United Kingdom			\$61,383.02
2010	Zambia	1	1 1	\$10.00
2011	Argentina	1	· ·	\$20.00
2011	Australia	47	63	\$3,014.00
2011	Austria	5	5	\$1,090.00
2011	Bahamas	1	1	\$50.00
2011	Bahrain	1	1	\$50.00
2011	Belgium	10	11	\$355.00
2011	Bermuda	1	1	\$20.00
2011	Brazil	5	5	\$155.00
2011	Brunei	1	1	\$25.00
2011	Canada	166	270	\$8,132.30
2011	Cayman Islands	1	1	\$35.00
2011	Chile	2	3	\$180.00
2011	China	3	13	\$130.00
2011	Colombia	1	1	\$10.00
2011	Costa Rica	2	2	\$75.00
2011	Croatia	1	1	\$3.00
2011	Czech Republic	2	7	\$85.00
2011	Denmark	11	17	\$575.00
2011	El Salvador	1	1	\$15.00
2011	Finland	2	5	\$87.00
2011	France	22	27	\$2,060.00
2011	Germany	19	26	\$76,750.00

2011	Greece	5	5	\$390.00
2011	Guadeloupe	1	1	\$23.82
2011	Hong Kong	2	2	\$125.00
2011	Iceland	1	1	\$200.00
2011	India	1	3	\$37.00
2011	Indonesia	1	1	\$100.00
2011	Ireland	9	10	\$2,160.00
2011	Israel	3	5	\$190.00
2011	Italy	12	19	\$1,020.00
2011	Japan	3	5	\$220.00
2011	Jordan	1	1	\$200.00
2011	Latvia	1	1	\$50.00
2011	Lebanon	1	1	\$50.00
2011	Luxembourg	2	2	\$90.00
2011	Malaysia	1	1	\$100.00
2011	Malta	2	2	\$110.00
2011	Mexico	11	17	\$1,042.00
2011	Netherlands	12	17	\$615.00
2011	New Zealand	6	8	\$225.00
2011	Norway	3	3	\$80.00
2011	Papua New Guinea	1	1	\$25.00
2011	Philippines	3	4	\$220.00
2011	Poland	1	1	\$10.00
2011	Portugal	4	5	\$92.00
2011	Romania	2	2	\$28.00
2011	Singapore	3	3	\$2,635.00
2011	South Africa	8	15	\$310.00
2011	Spain	7	11	\$560.00
2011	Sweden	2	2	\$130.00
2011	Switzerland	25	33	\$2,765.00
2011	Taiwan	1	1	\$10.00
2011	Thailand	1	2	\$100.00
2011	Trinidad & Tobago	1	1	\$10.00
2011	Turkey	2	2	\$110.00
2011	United Arab Emirates	2	8	\$170.00
2011	United Kingdom	87	129	\$39,814.65