

COMMITTEE ON NATURAL RESOURCES
114th Congress Disclosure Form
As required by and provided for in House Rule XI, clause 2(g)(5)

Federal Lands legislative hearing on H.R. 87, H.R. 295, H.R. 1621, and H.R. 2817 on February 11, 2016

For Individuals:

Name:
Address:
Email Address:
Phone Number:

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For Witnesses Representing Organizations:

Name: Elizabeth Hughes
Name of Organization(s) You are Representing at the Hearing: National Conference of State Historic Preservation Officers (NCSHPO) and Maryland Historical Trust (MD SHPO)
Business Address: [REDACTED]
Business Email Address: [REDACTED]
Business Phone Number: [REDACTED]

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For Nongovernment Witnesses ONLY:

1. Please attach/include current curriculum vitae or resume. See attached.
2. Please list any federal grants or contracts (including subgrants or subcontracts) related to the subject matter of the hearing that were received in the current year and previous two calendar years by you or the organization(s) you represent at this hearing, including the source and amount of each grant or contract.

FY 2014

- FY 2014 HPF Grant to Maryland SHPO
CFDA No.: 15.904
Amount: \$797,797
- FY 2014 HPF Grant to Underrepresented Communities: “African-American Civil Rights Resources in Baltimore City”
CFDA No.: 15.904
Amount: \$60,000
- FY 2014 HPF Grants to Provide Disaster Relief to Historic Properties Damaged By Hurricane Sandy
CFDA No.: 15.957
Amount: \$1,472,945

FY 2015

- FY 2015 HPF Grant to Maryland SHPO
CFDA No.: 15.904
Amount: \$797,797

FY 2016 (Not yet awarded, but this is what is expected)

- FY 2016 HPF Grant to Maryland SHPO
CFDA No.: 15.904
Amount: \$797,797

3. Please list any contracts or payments originating with a foreign government related to the subject matter of the hearing that were received in the current year and previous two calendar years by you or the organization(s) you represent at this hearing, including the amount and country of origin of each contract or payment.

Not applicable.

Elizabeth A. Hughes

Profile -----

Growing up on the Eastern Shore of Maryland, history was all around me. Today, my work is about bringing that history to light – collaborating with partners to preserve and interpret the structures & sites that tell the stories of the people of Maryland.

After nearly 20 years in the field, I have enjoyed working with a variety of people with a range of viewpoints on the value and purpose of historic preservation. Whether I am working with federal & state agencies, local governments, non profits or businesses and the general public – I always strive to balance the needs of the present with a respect for the past.

Creative problem solving is my specialty. I enjoy analyzing data and guiding collaborative teams to improve preservation outcomes. My leadership of the Maryland Heritage Areas Strategic Plan, the Historic Preservation Subcommittee of the Baltimore City Building Reuse project, and the Patterson Center Historic Structures Report are examples of how I put those skills into action.

Although my love for Maryland has kept me here throughout my career, I have a broad national perspective. I have served on the board of the National Conference of State Historic Preservation Officers since 2004, became the organization’s president in 2013, and represent NCSHPO on the presidentially-appointed Advisory Council on Historic Preservation.

My work with fellow State Historic Preservation Officers continues to be invaluable as a source of inspiration about other innovative preservation programs, funding opportunities and policy developments nationwide.

Skills Summary -----

Historic Preservation, Cultural Resource Management, Grant Writing, Architectural History, Community Outreach, Program & Project Management, Section 106, Non Profits, Strategic Planning, Federal Government Relations, Public Administration, Budgeting, Problem Solving, Museums, Archeology, Sustainability, Public Policy, Public Speaking, Rehabilitation Tax Credits, Change Management, Report Writing

Professional Experience-----

October 2015 to present

Director and State Historic Preservation Officer, Maryland Historical Trust, Crownsville, MD.

January 2015to October 2015

Acting Director and State Historic Preservation Officer, Maryland Historical Trust, Crownsville, MD.

October 2002 to present

Deputy Director and Deputy State Historic Preservation Officer, Maryland Historical Trust, Crownsville, MD.

Oversee management of all agency activities ranging from identification of archeological sites and standing structures to regulatory and financial assistance programs. Make funding allocation and personnel action recommendations, ensuring that the agency is capable of fulfilling its state and federal work plan objectives while still meeting its annual budget. Support the Trust's Board of Trustees and represent the agency on working groups such as the Technical Advisory Committee of the Maryland Heritage Areas Authority and the Transportation Enhancement Program Technical Advisory Committee.

Accomplishments in the following areas include:

CHANGE MANAGEMENT

- ▶ Reorganizing the Office of Archeology to integrate the discipline across all offices of the Trust and break down silos
- ▶ Transferring our agency into the Maryland Department of Planning to expand access to local governments and sister state agencies
- ▶ Introducing and managing an inclusive leadership transition process at Jefferson Patterson Park and Museum

FUNDRAISING

- ▶ Assist properties impacted by Hurricane Sandy (\$1.47M)
- ▶ Identify African American Civil Rights sites in Baltimore City (\$60,000)
- ▶ Prepare an HSR for the Patterson Center (\$150,000)
- ▶ Create a strategic plan for the Maryland Heritage Areas Program (\$100,000)

POLICY ADVISOR TO EXECUTIVE & LEGISLATIVE LEADERSHIP

- ▶ Captain John Smith Chesapeake National Historic Trail Advisory Council (2008 – present)
- ▶ The Star Spangled Banner National Historic Trail Advisory Council (2011 – present)
- ▶ Advisory Council for Historic Preservation (2013 – present)

August 2000 to October 2002

Chief, Office of Heritage Planning and Outreach, Maryland Historical Trust, Crownsville, MD. Duties involved administration of the Maryland Heritage Preservation and Tourism Areas Program, including providing technical assistance to heritage areas across the state, staffing the Maryland Heritage Areas Authority (MHAA), and administering the \$3 million in annual MHAA Grant Program awards. Also supervised the Maryland Commission on Indian Affairs and the development and implementation of the Trust's heritage planning and outreach programs.

September 1996 to August 2000

Administrator, Statewide Preservation Programs, Maryland Historical Trust, Crownsville, MD. Administered the Certified Local Government and Non-Capital Historic Preservation Grant Programs, conducted reporting to state and federal governments, oversaw MHT Press publications program, provided technical assistance to local governments and non-profit organizations engaged in historic preservation activities, acted as Chairman of the MHT Easement Committee and as MHT liaison with the Maryland Downtown Development Association, the Main Street Maryland Program, and the Southern Maryland Heritage Area. Led the development of outreach activities such as the 1998 vernacular architecture forum, the annual preservation and revitalization conference, and the Save Maryland's Treasures Program.

August 1995 to September 1996

Administrator, Local Government Preservation Program, Maryland Historical Trust, Crownsville, MD. Administered the Certified Local Government Program, planned and executed education workshops for

Historic District Commissions, local officials, preservation planners, and historic district property owners, served as MHT Legislative Liaison and ex-officio Maryland Association of Historic District Commissions and Maryland Heritage Alliance board member.

January 1995 to January 1996

Consultant for Sotterley Slave Quarter Research Project, Hollywood, MD. Produced a study of existing scholarship in the field of architecture, material culture and interpretation of African American slave sites in the Chesapeake Bay region as a component of the Sotterley Slave Quarter Restoration Project.

June 1994

Humanities Scholar for the Wye Mills Golden Age Exhibit, Wye Mills, MD. Researched and prepared report on the historic architectural landscape of the village of Wye Mills for use in the design of a permanent exhibit funded by the Maryland Humanities Council.

August 1993 to July 1995

Historic Sites Surveyor, St. Mary's County Historic Sites Survey, Leonardtown, MD. Conducted archival and on-site research and documentation of historic properties throughout the county. Assisted in the revision of the Historic Preservation component of the county comprehensive land use plan and the revival of the historic preservation commission.

June 1991 to August 1991

Biennale Project Coordinator, Peggy Guggenheim Museum of Modern Art, Venice, Italy. Coordinated the Frank Gehry and Peter Eisenmann Exhibit at the 1991 Venice Architecture Biennale. Coordinated exhibit installation, pavilion preparation, reception, and press events prior to opening. Coordinated de-installation of exhibit.

October 1991 to December 1991

Historic Sites Surveyor, Claiborne/Royal Oak Architectural Survey, Talbot County, MD. Conducted grant funded survey of 50 sites in the communities of Claiborne and Royal Oak. Researched land records and private archives, and conducted oral history interviews.

June 1990 to August 1990

Historic Sites Surveyor, Tilghman Island Architectural Survey, Talbot County, MD. Conducted grant funded survey of 50 sites on Tilghman Island. Researched land records and private archives, and conducted oral history interviews.

Professional Activities-----

2012

Leadership Maryland Class of 2012

2004 to present

National Conference of State Historic Preservation Officers.

Elected as President of NCSHPO Board in 2013 following previous leadership roles as Treasurer, Vice President, and Board member. As President, testify before the House Interior Appropriations Subcommittee on Historic Preservation Fund (HPF) appropriations, lead tri-annual Board meetings, and represent the organization on the Advisory Council for Historic Preservation and other national preservation organizations and federal agencies.

Academic Teaching Experience-----

Fall 1996 and Fall 1997

Instructor, Goucher College Center for Graduate and Continuing Studies Program, Towson, MD. Taught “Documenting Historic Properties” to both undergraduate and graduate students. This course introduced students to field investigation and archival research techniques.

Summer 1992 and Summer 1993

Teaching Assistant, University of Virginia Study Abroad Program, Vicenza, Italy. Supervised up to 24 undergraduate students enrolled in the Architecture School summer drawing program. Coordinated daily itinerary, planned special events, and acted as interpreter and guide.

Education-----

M.A., Architectural History, University of Virginia, Charlottesville. May 1992. Thesis: *Graphic Symbolism in the Designs of C.F.A. Voysey*.

University of Florida Preservation Institute, Nantucket, MA. Summer 1988.

B.A., American Studies, Georgetown University, Washington, D.C. May 1988. Thesis: *Charles Carroll of Carrollton: Uses of History*.

University of Maryland Field School In Archeology, Annapolis, MD. Summer 1987