#### COMMITTEE ON NATURAL RESOURCES

#### **Disclosure Form**

# As required by and provided for in House Rule XI, clause 2(g) and the Rules of the Committee on Natural Resources

# Protecting Federal Hydropower Investments in the West: A Stakeholder's Perspective May 4, 2011

| 1. Na  | me:  |  |  |  |  |  |  |  |  |
|--------|--|--|--|--|--|--|--|--|--|
| 2. Ad  | dress:   |  |  |  |  |  |  |  |  |
| 3. Em  | 3. Email Address:  |  |  |  |  |  |  |  |  |
| 4. Pho | one Number:  |  |  |  |  |  |  |  |  |
|        | * * * *  |  |  |  |  |  |  |  |  |
| For W  | itnesses Representing Organizations:   |  |  |  |  |  |  |  |  |
| 1.     | Name: Roman Gillen   |  |  |  |  |  |  |  |  |
| 2.     | Name of Organization(s) You are Representing at the Hearing:<br>Oregon Rural Electric Cooperative Association (ORECA)<br>Consumers Power, Inc. (CPI) – President/CEO |  |  |  |  |  |  |  |  |
| 3.     | Business Address: (CPI) 6990 West Hills Rd, PO Box 1180, Philomath, Oregon 97370   |  |  |  |  |  |  |  |  |
| 4.     | Business Email Address: [Information redacted for privacy]   |  |  |  |  |  |  |  |  |
| 5.     | Business Phone Number: (541)929-3124   |  |  |  |  |  |  |  |  |

For Individuals:

Name/Organization\_\_\_Roman Gillen, Oregon Rural Electric Cooperative Association
Title/Date of Hearing\_\_Protecting Federal Hydropower Investments in the West: A Stakeholder's
Perspective, May 4, 2011

a. Any training or educational certificates, diplomas or degrees or other educational experiences that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

#### **Bachelor of Science, Oregon State University**

b. Any professional licenses, certifications, or affiliations held that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

# Graduate of the National Rural Electric Cooperative Association (NRECA) Management Internship Program.

c. Any employment, occupation, ownership in a firm or business, or work-related experiences that relate to your qualifications to testify on or knowledge of the subject matter of the hearing.

28 years working for electric cooperatives, with the last five years as Chief Executive Officer. Five years of service on the PNGC Power board of directors (CPI's Generation and Transmission Cooperative), four years of service on the ORECA board of directors, and three years of service as an alternate on the Public Power Council Executive Committee.

d. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that you have received in the current year and previous four years, including the source and the amount of each grant or contract.

#### None.

e. A list of all lawsuits or petitions filed by you against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed.

#### None.

f. Any other information you wish to convey that might aid the Members of the Committee to better understand the context of your testimony.

Name/Organization\_\_\_Roman Gillen, Oregon Rural Electric Cooperative Association
Title/Date of Hearing\_\_Protecting Federal Hydropower Investments in the West: A Stakeholder's
Perspective, May 4, 2011

<u>In addition, for witnesses representing organizations:</u>

g. Any offices, elected positions, or representational capacity held in the organization(s) on whose behalf you are testifying.

#### Board President (ORECA), President/CEO (CPI)

h. Any federal grants or contracts (including subgrants or subcontracts) from the <u>Department of the Interior</u> (<u>and /or other agencies invited</u>) that were received in the current year and previous four years by the organization(s) you represent at this hearing, including the source and amount of each grant or contract for each of the organization(s).

#### None.

i. A list of all lawsuits or petitions filed by the organization(s) you represent at the hearing against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed for each of the organization(s).

#### None.

j. A list of any countries from which the organization(s) you represent at the hearing have received foreign donations and the total amount of donations received from each country, for the current year and the previous four years, by each organization.

#### None.

k. For tax-exempt organizations and non-profit organizations, copies of the three most recent public IRS Form 990s (including Form 990-PF, Form 990-N, and Form 990-EZ) for each of the organization(s) you represent at the hearing (not including any contributor names and addresses or any information withheld from public inspection by the Secretary of the Treasury under 26 U.S.C. 6104)).

**Return of Organization Exempt From Income Tax** 

OMB No 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public

|                                |           | enue service P This organization may have to use a copy of this fetum  |                          | <u>·</u>     |                        | inspection               |  |  |  |  |
|--------------------------------|-----------|--|--------------------------|--------------|------------------------|--------------------------|--|--|--|--|
| <u>A</u>                       | For th    |  | 2009, and ending         | Dece         | mber 31                | , 20 09                  |  |  |  |  |
|                                |           | f applicable Please use IRS Dans Business As   |                          |              | D Employ               | er identification number |  |  |  |  |
|                                | Address   | s change label or Doing Business As  |                          |              | 93                     | 0122793                  |  |  |  |  |
|                                |           | change print or Number and street (or PO box if mail is not delivered to street addingtions)   | ess) Room/suite          |              | E Telepho              | ne number                |  |  |  |  |
|                                | nıtıal re | eturn See 6990 West Hills Road, P. O. Box 1180   |                          |              | (541)                  | 929-3124                 |  |  |  |  |
|                                | ermina    | Specific   | -                        |              |                        |                          |  |  |  |  |
|                                |           |  |                          |              | G Gross re             | ceipts \$ 31881087       |  |  |  |  |
|                                |           | ed tetum   | 250                      | T            |                        |                          |  |  |  |  |
| LJ /                           | \pplicati |  |                          |              | for affiliates? Yes No |                          |  |  |  |  |
| _                              |           | 6990 West Hills Road, Philomath, OR 97370  |                          | 1            |                        | ncluded? LYes LNo        |  |  |  |  |
| _                              |           | xempt status   |                          | _  If "N     | lo," attach a          | list (see instructions)  |  |  |  |  |
|                                |           | site: ► www.cpi.coop   |                          |              | exemption nur          |                          |  |  |  |  |
|                                |           | of organization ☐ Corporation ☐ Trust ☐ Association ☐ Other ▶  | L Year of formation      | 1939         | M State of             | legal domicile OR        |  |  |  |  |
| Pa                             | irt I     |  |                          |              |                        |                          |  |  |  |  |
|                                | 1         | Briefly describe the organization's mission or most significant ac   | tivities: Provide        | electric     | service to             | the                      |  |  |  |  |
|                                |           | organization's member-consumers.   |                          |              |                        |                          |  |  |  |  |
| Activities & Governance        |           | ***************************************  |                          |              |                        |                          |  |  |  |  |
| шa                             |           |  |                          |              |                        |                          |  |  |  |  |
| Š                              | _         | Check this box ▶ ☐ if the organization discontinued its operations or disposed   | of mare than 25% of      | fute not acc | <br>oto                |                          |  |  |  |  |
| යි                             |           | •  |                          |              |                        | 9                        |  |  |  |  |
| <b>∞</b> ĕ                     |           | Number of voting members of the governing body (Part VI, line  |                          |              | • -                    |                          |  |  |  |  |
| ţį                             |           | Number of independent voting members of the governing body   | (Part VI, line 1b)       |              |                        | 9                        |  |  |  |  |
| ₹                              |           | Total number of employees (Part V, line 2a)  |                          |              | . 5                    | 60                       |  |  |  |  |
| ¥                              | 6         | Total number of volunteers (estimate if necessary)   |                          |              | . 6                    | 0                        |  |  |  |  |
|                                |           | Total gross unrelated business revenue from Part VIII, column (C   |                          |              | . 7a                   | 0                        |  |  |  |  |
|                                | b         | Net unrelated business taxable income from Form 990-T, line 34   | <u> </u>                 |              | . 7b                   |                          |  |  |  |  |
|                                |           |  |                          | Prior Y      | ear                    | Current Year             |  |  |  |  |
| _                              | 8         | Contributions and grants (Part VIII, line 1h)  |                          |              | 0                      | 0                        |  |  |  |  |
| Ę                              | 1         | Program service revenue (Part VIII, line 2g)   | 3(                       | 0865367      | 31607132               |                          |  |  |  |  |
| Revenue                        | l         | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  | 0                        | 0            |                        |                          |  |  |  |  |
| æ                              |           |  |                          |              |                        |                          |  |  |  |  |
|                                |           | Total revenue – add lines 8 through 11 (must equal Part VIII, column   |                          | 3            | 298482<br>1164149      | 273955<br>31881087       |  |  |  |  |
|                                |           |  |                          |              | 0                      |                          |  |  |  |  |
|                                |           | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                          |              | 0                      | 0                        |  |  |  |  |
| s                              |           | Benefits paid to or for members (Part IX, column (A), line 4) .  |                          |              |                        | 0                        |  |  |  |  |
| Expenses                       | 15        | Salaries, other compensation, employee benefits (Part IX, column (A),  | lines 5-10)              |              | 282999                 | 448633                   |  |  |  |  |
| ğ                              | 16a       | Professional fundraising fees (Part IX, column (A), line 11e)  | _                        |              | 0                      | 0                        |  |  |  |  |
| ă                              | b         | Total fundraising expenses (Part IX, column (D), line 25) ▶  |                          |              |                        |                          |  |  |  |  |
|                                | 17        | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)   | <sub>52</sub>            | 2            | 9446417                | 30150778                 |  |  |  |  |
|                                | 18        | Total expenses. Add lines 13-17 (must equal Patrix) dolumn (A)   | .line 25)                | 29           | 9729416                | 30599411                 |  |  |  |  |
|                                |           | Revenue less expenses Subtract line 18 from line 12  | ) l                      |              | 1434732                | 1281676                  |  |  |  |  |
| P 8                            |           | 10   |                          | ginning of C |                        | End of Year              |  |  |  |  |
| Net Assets or<br>Fund Balances | 20        | Total assets (Part X, line 16)   |                          |              | 0131681                | 92256943                 |  |  |  |  |
| As<br>Ba                       | 20        |  |                          |              | 1375220                | 52209524                 |  |  |  |  |
| ξĒ                             | 21<br>22  | Total liabilities (Part X, line 26)  | s∥···⊦⊢                  |              | B756461                | 40047419                 |  |  |  |  |
|                                | rt II     |  | <u></u><br>              | <u> </u>     | 0730401                | 40047415                 |  |  |  |  |
| 1 6                            | بيوس      |  | companying schedule      | ae and etate | mente, and to          | the best of my knowledge |  |  |  |  |
|                                |           | Under penalties of perjury, I declare that I have examined this return, including ac and belief it is true, correct, and complete. Declaration of preparer (other than o | officer) is based on all | Information  | of which pre           | eparer has any knowledge |  |  |  |  |
| ۵.                             |           | 1, 7/22 5/3/   |                          |              | 1 -1                   | olo                      |  |  |  |  |
| Sig                            |           | - AVENCTURE  |                          |              |                        |                          |  |  |  |  |
| He                             | re        | Signature of officer Koman E. GILLEN PLESIANT (CEO   |                          | Dat          | te                     |                          |  |  |  |  |
|                                |           | Roman E. GILLEN PLESIDENT (CEO   |                          |              |                        |                          |  |  |  |  |
| _                              |           | Type or print name and title   |                          |              |                        |                          |  |  |  |  |
|                                |           | Preparer's   | Date Chec                | k if         |                        | lentifying number        |  |  |  |  |
| De!                            | 1         | signature  | self-<br>ernol           | oyed ▶ 🔲     | (see instruct          | ions)                    |  |  |  |  |
| Paid                           |           |  | (3)                      | .,           |                        |                          |  |  |  |  |
| -                              | arer's    | Firm's name (or yours  |                          | EIN          | <b>\</b>               |                          |  |  |  |  |
| Use                            | Only      | if self-employed),   |                          | <del></del>  | •                      | `                        |  |  |  |  |
| N/=                            | . 45      | address, and ZIP + 4 V   |                          | Phone r      | 10 💌                   | )                        |  |  |  |  |
| <u>ıvıa</u>                    | y tne     | IRS discuss this return with the preparer shown above? (see inst   | iructions)               |              |                        | . L Yes L No             |  |  |  |  |

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009)

| Pai | rt III Statement of Program Service Accomplishments  |
|-----|--|
| , 1 | Briefly describe the organization's mission: Provide electric service to our member-consumers.   |
|     |  |
|     |  |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?   |
| 3   | If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?   |
|     | If "Yes," describe these changes on Schedule O.  |
| 4   | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a  | (Code: ) (Expenses \$ 30599411 including grants of \$ ) (Revenue \$ 31881087 )  Purchase, transmit and sell electric energy, and for this purpose, operate and maintain transmission   |
|     | and distribution lines.  |
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| 4b  | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |
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| 4c  | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |
|     | ***************************************  |
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|     | •••••••••••••••••••••••••••••••••••••••  |
| 4d  | Other program services. (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 40  | Total program service expenses ► 30599411  |

| Pai | T IV Checklist of Required Schedules  |     |     |          |
|-----|---|-----|-----|----------|
|     |   |     | Yes | No       |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   |     | 1        |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2   |     | ✓_       |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | 1        |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II   | 4   |     |          |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III   | 5   |     | _        |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6_  |     | 1        |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | ✓        |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8_  |     | 1        |
| 9   | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9   |     | 1        |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  |     | 1        |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable  | 11  | ✓   |          |
| •   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.  |     |     |          |
| •   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | ì   |     |          |
| •   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 0   |     |          |
| •   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   |     | 1   |          |
| •   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. |     |     |          |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.  | 12  | 1   |          |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional   |     |     |          |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | <b>√</b> |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | · •      |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I   | 14b |     | ✓        |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II   | 15  |     | ✓        |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III   | 16  |     | ✓        |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17  |     | 1        |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | ✓        |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.   | 19  |     | 1        |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | _20 |     | ✓_       |

| Pa       | t V Checklist of Required Schedules (continued)  |            |          |          |
|----------|--|------------|----------|----------|
|          |  |            | Yes      | No       |
| 21       | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21         |          | 1        |
| 22       | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |          | 1        |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J   | 23         |          | 1        |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25.   | 24a        |          | 1        |
| b<br>c   |  | 24b        |          | ✓        |
|          | to defease any tax-exempt bonds?   | 24c<br>24d |          | 1        |
|          | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> | 25a        |          |          |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I  | 25b        |          |          |
| 26       | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II   | 26         |          | 1        |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III.  | 27         |          | 1        |
| 28       | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  | -          |          |          |
| a<br>b   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28a<br>28b |          | <b>✓</b> |
| С        | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV   | 28c        |          | <b>√</b> |
| 29<br>30 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 29<br>30   |          | <b>√</b> |
| 31       | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31         |          | 1        |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32         |          | 1        |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33         |          | 1        |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  | 34         |          | 1        |
| 35       | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35         |          | 1        |
| 36       | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>  | 36         |          | 1        |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37         |          | 1        |
| 38       | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O   | 38         | <b>1</b> |          |
|          |  |            |          |          |

| Par | rt V Statements Regarding Other IRS Filings and Tax Compliance   |     |     |          |
|-----|--|-----|-----|----------|
|     |  |     | Yes | No       |
| 1a  | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of   |     |     |          |
|     | U.S. Information Returns. Enter -0- if not applicable  |     |     |          |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |     |     |          |
| С   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c  |     | ,        |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |     |     |          |
|     | Statements, filed for the calendar year ending with or within the year covered by this return 2a 60  |     |     |          |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b  | ✓_  |          |
|     | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)   |     |     |          |
| 3а  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?   | 3a  |     | <i>,</i> |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   | 3b  |     |          |
|     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority  |     |     |          |
|     | over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a  |     | ✓        |
| b   | If "Yes," enter the name of the foreign country: ▶   |     |     |          |
|     | See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  |     |     | (        |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a  |     | ✓        |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b  |     | ✓        |
| C   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding  |     |     |          |
|     | Prohibited Tax Shelter Transaction?  | 5c  |     |          |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  | 6a  |     | ✓_       |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b  |     |          |
| 7   | Organizations that may receive deductible contributions under section 170(c).  |     |     |          |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  |     |     |          |
|     | and services provided to the payor?  | 7a  |     | <b>✓</b> |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b  |     |          |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c  |     | ✓        |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year  |     |     |          |
| е   | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e  |     | <b>√</b> |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f  |     | <b>✓</b> |
| g   | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? .   | 7g  |     |          |
| h   | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?  | 7h  |     |          |
| 8   | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting  |     |     |          |
|     | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring   | . ] | _   |          |
|     | organization, have excess business holdings at any time during the year?   | 8   |     |          |
| 9   | Sponsoring organizations maintaining donor advised funds.  |     |     | j        |
| а   | Did the organization make any taxable distributions under section 4966?  | 9a  |     |          |
|     | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b  |     | -        |
| 10  | Section 501(c)(7) organizations. Enter:  |     |     | 1        |
| a   | Initiation fees and capital contributions included on Part VIII, line 12   |     |     |          |
|     | the state of the s | 1   | 1   |          |
| 11  | Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders   11a   30998390   |     |     | i        |
|     | are see meaning mann members of characteristics.   |     |     |          |
| D   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)   | j   |     |          |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a |     | ١        |
|     | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   12b   |     |     |          |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| a Enter the number of voting members of the governing body b Enter the number of voting members that are independent 2 Did any officer, director, frustee, or key employee? 3 Did the organization delegate control over management duties outsomanly performed by or under the drost supervision of officers, director, frustee, or key employee? 4 Did the organization delegate control over management duties outsomanly performed by or under the drost supervision of officers, director, frustee, or key employees to a management open or other person? 4 Did the organization become aware during the year of a material diversion of the organization sasets? 5 Did the organization have members or stockholders? 6 Does the organization have members or stockholders? 7 Does the organization have members or stockholders? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year of a material diversion of the organization and the power of the governing body? 9 Is there any officer, director, frustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization have undertaken of the governing body? 9 Is there any officer, director, frustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization have focal chapters, branches, or affiliates? 9 If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10 If "Yes," does the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10 If "Yes," does the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 1 If yes, to be the organization have a written  | Sec  | ction A. Governing Body and Management   |                 |             |          |
|--|------|--|-----------------|-------------|----------|
| b Enter the number of voting members that are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Dod the organization have aware during the year of a material diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 Does the organization become aware during the year of a material diversion of the organization's assets? 6 Does the organization have members or stockholders? 7 Did the organization have members or stockholders? 8 Dod the organization become aware during the year of a material diversion of the organization's assets? 8 Did the organization become aware during the year of a material diversion of the organization's assets? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 9 In governing body? 9 Is the committee with authority to act on behalf of the governing body? 9 Is the committee with authority to act on behalf of the governing body? 9 Is the policies (This Section B requests information about policies not required by the Internal Revenue Code.)  9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 11 Has the organization have a written conflict of interest policy? If "No" go to line 13  12a bessible organization have a written conflict of interest policy? 15 Did the process, or determining compensation of the regions include a review and approval by independent persons, comp  |      |  |                 | Yes         | No       |
| b Enter the number of voting members that are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Dod the organization have aware during the year of a material diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 Does the organization become aware during the year of a material diversion of the organization's assets? 6 Does the organization have members or stockholders? 7 Did the organization have members or stockholders? 8 Dod the organization become aware during the year of a material diversion of the organization's assets? 8 Did the organization become aware during the year of a material diversion of the organization's assets? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 9 In governing body? 9 Is the committee with authority to act on behalf of the governing body? 9 Is the committee with authority to act on behalf of the governing body? 9 Is the policies (This Section B requests information about policies not required by the Internal Revenue Code.)  9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 11 Has the organization have a written conflict of interest policy? If "No" go to line 13  12a bessible organization have a written conflict of interest policy? 15 Did the process, or determining compensation of the regions include a review and approval by independent persons, comp  | 1a   | Enter the number of voting members of the governing body   |                 |             |          |
| 2  | b    |  | 1               |             |          |
| any other officer, director, trustee, or key employee?  3 Did the organization delegate control over management duties customanily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  4 Did the organization make any significant charges to its organizational documents since the prior Form 990 was filed?  5 Did the organization have members or stockholders?  6 Does the organization have members or stockholders?  7 Does the organization have members or stockholders?  8 Did the organization bave members of stockholders, or other persons who may elect one or more members of the governing body?  9 Are any descons of the governing body subject to approval by members, stockholders, or other persons?  8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  9 The governing body?  9 Lach committee with authority to act on behalf of the governing body?  10 In the organization and the provide stated in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.  10 In the organization have local chapters, branches, or affiliates?  10 Does the organization have local chapters, branches, or affiliates?  10 Does the organization have local chapters, branches, or affiliates?  11 Has the organization have local chapters, branches, or affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization have a written written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  10 Does the organization have a written written form?  11 Does the organization from the second procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11  | 2    |  | 1               |             |          |
| 3  |      |  | 2               |             | 1        |
| supervision of officers, directors or trustees, or key employees to a management company or other person?  4   | 3    | · · · · · · · · · · · · · · · · · · ·  |                 |             |          |
| 4 Dut the organization make any significant changes to its organizational documents since the prior Form 990 was filed? 5 Dut the organization have members or stockholders? 7a Does the organization have members or stockholders? 7a Does the organization have members as tockholders, or other persons who may elect one or more members of the governing body? b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  5 Dut the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? b Is there any officer, director, trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization samiling address? If "Yes," provide the names and addresses in Schedule O.  9 section B. Politicies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? 11 A Describe in Schedule O the process, if any, used by the organization to review this Form 990.  12a Does the organization have a written conflict of interest policy? If "No," go to line 13.  12b V a cofficers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  12b V a conflicts? 12c V describe in Schedule O thow this is done 13c Does the organization have a written document retention and destruction policy? 14c Does the organization have a written whistleblower policy? 15c V describe in Schedule O thow this is done 16d Did the organization in Schedule O thow this is done 17c Pres' to line 15a or 15b, describe the process in S  |      |  | 3               |             | 1        |
| 5 Did the organization become aware during the year of a material diversion of the organization's assests?  6 Does the organization have members or stockholders, or other persons who may elect one or more members of the governing body?  7 Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  8 Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  8 The governing body?  9 Each committee with authority to act on behalf of the governing body?  9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.  9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10 Does the organization have local chapters, branches, or affiliates?  10 If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization browded a copy of this Form 990 to all members of its governing body before filing the form?  12 Does the organization have a written conflict of interest policy? If "No," go to line 13  12 Does the organization regularly and consistently-monitor-and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12 Does the organization have a written whistleblower policy?  13 Does the organization have a written document retention and destruction policy?  14 V Des the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparati  | 4    |  |                 |             | 1        |
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| 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  5 Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  8 The governing body?  9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If *Yes,** provide the names and addresses in Schedule O.  9 9 9 ▼  8 Vestion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have local chapters, branches, or affiliates?  10b If *Yes,** does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization.  11 Has the organization have a written conflict of interest policy? If *Yos,** does the organization have a written conflict of interest policy? If *Yos,** or line 13.  12a Does the organization have a written conflict of interest policy?  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  16a Did the organization have a written whistleblower policy?  16a Did the organization have a written document retention and destruction policy?  17b If *Yes** to the 15a or 15b, describe the process in Schedule O. (See instructions.)  18d Did the organization have a written document retention and destruction policy?  18d Decision   | _    |  |                 | 1           | <u> </u> |
| of the governing body?  Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  But the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  The governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee with authority to act on behalf of the governing body?  Beach committee of such chapters, provided and authority and action and provided a copy of the Form 990 to all members of its governing body before filing the form?  Beach conflicts?  Beach conflicts | _    |  | <del>-</del>    | <del></del> |          |
| b Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  75  | 'a   | · · · · · · · · · · · · · · · · · · ·  | 72              | 1           |          |
| 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  a The governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization nave written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches of such chapters, affiliates?  b If "Yes," does the organization have written conflict of interest policy? If "Yes," of line 13  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  12a V  12b V  12b V  12c V  12c V  13 Does the organization | h    |  |                 | _           |          |
| a The governing body?  b Each committee with authority to act on behalf of the governing body?  b Each committee with authority to act on behalf of the governing body?  9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization smalling address? If "Yes," rowovide the names and addresses in Schedule O.  Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  Yes No Pavenue Code.)  10a Does the organization have local chapters, branches, or affiliates?  10a Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization provided a copy of this Form 990 to all members of its governing body before filling the form?  11A Describe in Schedule O the process, if any, used by the organization to review this Form 990.  12a Does the organization have a written conflict of interest policy? If "No," go to line 13.  b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  a The organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements u  | _    |  | 7.5             | •           |          |
| a The governing body? b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have local chapters, branches, or affiliates?  10f If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11 Has the organization have written policies and procedures governing body before filing the form?  11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?  11 A Describe in Schedule O the process, if any, used by the organization to review this Form 990.  11 A Describe organization have a written conflict of interest policy? If "No," go to line 13  12 Does the organization have a written whistleblower policy?  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  15 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  15 Dif "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate the programization invest in, contribute assets to, or participate in a joint venture arrangement with a taxable entity during the year?  16 Dif "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluat  | 0    | <del>-</del>   |                 |             |          |
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| 9 Is there any officer, director, fustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.  Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  10a Does the organization have local chapters, branches, or affiliates?  11b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  11b Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?  11c Describe in Schedule O the process, if any, used by the organization to review this Form 990.  12a Does the organization have a written conflict of interest policy? If "No," go to line 13  12a ✓  12b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  12b Obes the organization have a written whistleblower policy?  12c ✓  12d Does the organization have a written whistleblower policy?  12c ✓  13c ✓  14d V  15c Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  15d The organization's CEO, Executive Director, or top management official  15d Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  15d Directors or key employees of the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  15d Directors or key employees of the organization of the deliberation and decision?  15d Directors or key employees of the organization of the deliberation and evaluate the participation in  |      |  |                 | -/-         |          |
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| torm?  11A Describe in Schedule O the process, if any, used by the organization to review this Form 990.  12a Does the organization have a written conflict of interest policy? If "No," go to line 13  12a V  12a V  12a V  12a V  12b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  12b V  12c V  12c V  13 Does the organization regularly and consistently monitor-and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  15a V  15b Officers or key employees of the organization  15a V  15b If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  16a V  16a V  16a V  16b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  16b Section C. Disclosure  17c List the states with which a copy of this Form 990 is required to be filed Poreion Reconnection of the folion organization organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  17d Over website Another's website Upon request  18 Doescribe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a  | 44   |  | 100             |             |          |
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| Does the organization have a written conflict of interest policy? If "No," go to line 13   | 44.6 |  | <del>  ''</del> | <u> </u>    |          |
| b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done  12c ✓  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written document retention and destruction policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  a The organization's CEO, Executive Director, or top management official  b Other officers or key employees of the organization  if "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)  15a ✓  15b ✓  15b ✓  15b ✓  15c ✓    |      |  | 40-             |             |          |
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| describe in Schedule O how this is done  13 Does the organization have a written whistleblower policy?  14 Does the organization have a written whistleblower policy?  15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  a The organization's CEO, Executive Director, or top management official  b Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)  16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  15b V  16a V  16a V  16b V  16a V  16b V  16a V  16b V  16a V  16b V  16b V  16c Y  16c V  16d V  |      |  | 12b             | <b>V</b>    |          |
| 13   | C    | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"   |                 | 7           | -        |
| Does the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Did the organization in Joint entire assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  Dif "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?  Section C. Disclosure  List the states with which a copy of this Form 990 is required to be filled ▶ OREGON  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  Own website ✓ Another's website ✓ Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.  State the name, physical address, and telephone number of the person who possesses the books and records of the   | 40   |  |                 | <b>V</b>    |          |
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| a The organization's CEO, Executive Director, or top management official   | 15   |  |                 |             |          |
| b Other officers or key employees of the organization  |      | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |                 | - ;         | ~        |
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| the organization's exempt status with respect to such arrangements?  |      |  | <u>16a</u>      |             | <b>✓</b> |
| the organization's exempt status with respect to such arrangements?  | b    | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate  |                 |             |          |
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| 20 State the name, physical address, and telephone number of the person who possesses the books and records of the   | 19   | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict  | of inte         | erest       |          |
| 20 State the name, physical address, and telephone number of the person who possesses the books and records of the   |      | policy, and financial statements available to the public.  |                 |             |          |
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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| ☐ Check this box if the organization did not compensate any current officer, director, or trustee. |  |                                |                       |          |              |  |          |  |  |  |
|--|--|--------------------------------|-----------------------|----------|--------------|--|----------|--|--|--|
| (A)  | (B)  |                                |                       | (6       | C)           |  |          | (D)  | (E)  | (F)  |
| Name and Title   | Average  | Posit                          | ion (d                |          | k all        | that ap  |          | Reportable   | Reportable   | Estimated  |
|  | hours per<br>week                                | Individual trustee or director | Institutional trustee | Officer  | Key employee | Highest compensated employee                   | Former   | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| L. Russ Sapp   | 5  |                                |                       |          |              |  |          | 9000   | 0  | 0  |
| Chairman   | 3  |                                |                       | ✓        | <u> </u>     |  | <u> </u> | 9000   | •  | · ··· · · · · · · · · · · · · · · ·  |
| Thad Springer  | 5  |                                |                       |          |              |  |          | 5600   | اه   | 0  |
| Vice President   |  |                                | <u> </u>              | <b>✓</b> | ļ            |  |          | 0000   |  |  |
| Mary Jane Swink  | 5  |                                |                       | ١,       |              |  |          | 8200   | ol   | 0  |
| Secretary-Treasurer  |  |                                | <u> </u>              | ✓        | <u> </u>     |  | ऻ_       |  |  |  |
| Kenneth C. Gardner   | 5  | ١,                             |                       |          |              |  |          | 6400   | o  | 0  |
| Director Keyin Christopher   |  | <b>✓</b>                       | -                     | -        | ├            |  |          |  |  |  |
| Kevin Christopher  | 5  | /                              |                       |          |              |  |          | 6200   | 0  | 0  |
| Director Gerald P. Etzel   | -  | <b>-</b>                       |                       |          | $\vdash$     |  |          |  |  |  |
| Director   | 5  | 1                              |                       |          |              |  |          | 8800   | 0  | 0  |
| Eric Horning   | _  | _                              | ļ. —                  | _        | H            |  |          |  |  |  |
| Director   | 5  | 1                              |                       |          |              |  |          | 8000   | 0  | 0  |
| Terrill Plagmann   | 5  |                                |                       |          |              |  |          | =  |  |  |
| Director   | 5  | <b>✓</b>                       |                       |          |              |  |          | 5200   | 0  | 0  |
| Micheal A. Schaefer  | 5  |                                |                       |          |              |  |          | 4400   | 0  | 0  |
| Director   | 3  | 1                              |                       |          |              |  |          | 4400   | U  | U  |
| Roman E. Gillen  | 55   |                                |                       | ļ        |              | Ì  |          | 128107   | o  | 85652  |
| President/CEO  | 55   |                                | _                     | ✓        | _            |  | ļ        | 120107   |  | 03032  |
| Tony F. Wilson   | 45   |                                |                       |          |              |  |          | 108829   | 0  | 61856  |
| Director of Finance  |  |                                |                       | ✓        |              | ļ. <u>.                                   </u> | L        | 100020   |  |  |
| Billy Terry  | 50   |                                |                       | Ì        |              | _ ا  |          | 119342   | o  | 31028  |
| Lineman  |  |                                |                       | _        |              | <b>✓</b>                                       | _        |  |  |  |
| Michael Terry  | 50   |                                |                       |          |              | ١,   |          | 119223   | o  | 28817  |
| Lineman  |  |                                |                       |          |              | ✓  | -        |  |  |  |
| Tom Hering   | 50   |                                |                       |          |              | ,  |          | 115436   | 0  | 58478  |
| Lineman<br>Steve Venden  |  |                                |                       | <u> </u> |              | <b>✓</b>                                       |          |  |  |  |
| Steve Vaughn   | 50   |                                |                       |          |              | ,  |          | 114950   | 0  | 45552  |
| Lineman Javin Lackey   | <del>                                     </del> | -                              | $\vdash$              | $\vdash$ | $\vdash$     | <b>✓</b>                                       |          |  |  |  |
| Lineman  | 50   |                                |                       |          |              | /  |          | 114403   | 0  | 31357  |
| Emenian  |  |                                |                       |          |              | <u> </u>                                       |          |  |  |  |

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ( |                              |                                   |                      |          |                |                              | s (cor  | ntınue  | d)   |                |                        |   |                                 |
|---|------------------------------|-----------------------------------|----------------------|----------|----------------|------------------------------|---------|---|--|----------------|------------------------|---|---------------------------------|
| , (A)   | (B)                          |                                   |                      | •        | C)             |                              |         | (D)   | (E)  |                | _                      | (F)   |                                 |
| Name and title  | Average<br>hours per<br>week | Individual trustee<br>or director | nstitutional trustee | Officer  | a Key employee | Highest compensated employee | Former  | Reportable compensation from the organization (W-2/1099-MISC) | Reportabl<br>compensati<br>from relate<br>organizatio<br>(W-2/1099-M | on<br>ed<br>ns | com<br>fr<br>org<br>an | stimate<br>mount<br>other<br>ipensa<br>rom th<br>ganizate<br>d relat<br>anizate | of<br>tion<br>te<br>tion<br>ted |
|   | -                            |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
|   | -                            |                                   |                      |          |                |                              |         |   |  | $\dashv$       |                        |   |                                 |
|   | _                            |                                   |                      |          | -              |                              |         |   |  |                |                        |   |                                 |
|   |                              |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
|   | _                            |                                   | _                    |          |                |                              |         |   |  |                |                        | -   |                                 |
|   |                              |                                   | -                    |          |                |                              |         |   |  |                |                        |   |                                 |
|   |                              |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
|   | -                            |                                   |                      |          |                |                              |         |   |  | -              |                        |   |                                 |
|   | -                            |                                   |                      |          |                |                              |         |   |  | $\Box$         |                        |   |                                 |
|   | -                            |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
|   | _                            |                                   | _                    |          |                |                              |         |   |  |                |                        |   |                                 |
|   | -                            |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
|   | -                            |                                   |                      |          | :              |                              |         |   |  |                |                        |   |                                 |
|   | _                            |                                   |                      |          |                |                              |         |   |  |                |                        |   |                                 |
| 1b Total  |                              | <u> </u>                          | ٠.                   |          |                |                              | <b></b> | 882090  |  | 0              |                        | 34  | 2740                            |
| 2 Total number of individuals (including but reportable compensation from the organiz                 | not limited<br>ation ► 15    | to the                            | ose                  | liste    | ed a           | bove                         | ) wh    | no received mo  | ore than \$10  | 00,00          | 0 in                   |   |                                 |
|   |                              |                                   |                      |          |                |                              |         | -   |  |                |                        | Yes   | No                              |
| 3 Did the organization list any former office employee on line 1a? If "Yes," complete S               |                              |                                   |                      |          |                |                              | oyee    | e, or highest c   | ompensate  | d              | <br>3                  |   |                                 |
| 4 For any individual listed on line 1a, is the the organization and related organizations             | sum of repo                  | ortabl                            | e co                 | omp      | ens            | ation                        |         |   |  |                |                        |   |                                 |
| individual  |                              |                                   |                      |          |                | ٠.                           |         | ·   |  | .              | 4                      | <b>\</b>  |                                 |
| services rendered to the organization? If ' Section B. Independent Contractors                        | Yes," comp                   | olete                             | Sch                  | edu      | le J           | for s                        | uch     | person  | ::   | <u>"</u>       | 5                      | -   | ✓ ′                             |
|   | omnonasto                    | d ind                             |                      | ndo      | <b>n</b> t 4   | · o ntro                     |         | - that raceura  | d tho-   | . ¢10          | 0.000                  | ) -f  |                                 |
| Complete this table for your five highest compensation from the organization.                         |                              | a ina                             | epe<br>——            | nae      | ntc            | ontra                        | ICIO    | rs that received  | u more than  | 1 \$10         |                        | ) OT  |                                 |
| Name and business ad  |                              |                                   |                      |          |                |                              |         | (B)<br>Description of s                                       | ervices  |                | (C<br>Compe            |   | 1                               |
| Pacific NW Generating Co - 711 NE Halsey -  |                              |                                   |                      |          |                |                              | W       | nolesale Powe   | r  |                |                        | <u> 1035</u>  | 5024                            |
| Bonneville Power Administration - P O Box 8   |                              |                                   | gele                 | s C      | A 9            | 0189                         | -       | nolesale Powe   |  |                |                        |   | 0012                            |
| Utility Tree Service - P O Box 7780 - Philadel Power Resources Cooperative - 711 NE Hals              |                              |                                   | tlo-                 | <u> </u> | P              | 7222                         |         | W Tree Trimn  |  |                |                        |   | 2690                            |
| Wesco - 1751 Solutions Center Dr - Chicago  | <del></del>                  | 01                                | udí                  | u U      | 11 3           | 1232                         | _       | nolesale Powe<br>Iterial, Supplie                             | <del></del>  |                |                        |   | 3941<br>0158                    |
| 2 Total number of independent contractors (   | including bi                 |                                   |                      |          | to 1           | hose                         |         |   |  |                |                        | 10  | 7.50                            |
| more than \$100,000 in compensation from  | ıı trie organ                | uzatio                            | ın ▶                 | 13       |                |                              |         |   |  |                |                        |   |                                 |

| Par   | ÉVII   | Statement of Rev   | enue                                    |               |                      |  |   | Γ   |
|---|--------|--|---|---------------|----------------------|--|---|---|
|   |        |  |   |               | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| rributions, gifts, grants other similar amounts | 1a     | Federated campaigns  |   | 1a            |                      |  |   |   |
| gra   |        | Membership dues  |   | 1b            |                      |  |   |   |
| fts,<br>an                                      | С      | Fundraising events .   | –                                       | 1c            |                      |  |   |   |
| ig i  | d      | Related organizations  |   | 1d            |                      |  |   | 1   |
| ons   | е      | Government grants (contrib                                   | · · · · · · · · · · · · · · · · · · ·   | 1e            | _                    |  |   |   |
| ž ž   | f      | All other contributions, gifts, gra                          |   |               |                      |  |   |   |
| 혈호  |        | and similar amounts not include                              |   | 1f            | <del></del>          |  |   |   |
| Contributions, gand other simil                 |        | Noncash contributions included <b>Total.</b> Add lines 1a–1f |   |               | <u></u>              |  |   |   |
|   |        | Total / Ida III Co Ta Ti                                     | <u></u>                                 | Business Cod  | le l                 |  |   | <del> </del>  |
| eur   | 2a     | Revenue from Energy S  | Sales                                   |               | -                    | 31155726                               |   |   |
| æ   | b      |  |   | 14            |                      |  |   | 294314  |
| jc  | c      |  |   | _             |                      |  |   | 1015  |
| Sen   | d      | Misc. Non-Op Income  | • | 18            |                      |  |   | 156077  |
| Program Service Revenue                         | е      |  |   |               |                      |  |   |   |
| rog.  | f      | All other program service                                    |   |               |                      |  |   |   |
|   | g      |  |   | <u>.</u>      |                      |  |   |   |
|   | 3      | Investment income (inclu                                     |   |               |                      |  |   | 193205  |
|   | 4      | other similar amounts) Income from investment of             |   |               |                      |  |   | 193203  |
|   | 5      | Royalties  |   |               |                      |  |   |   |
|   |        |  | (i) Real                                | (ii) Personal |                      |  |   |   |
|   | 6a     | Gross Rents  |   |               |                      |  |   | ;   |
|   | b      | Less: rental expenses  |   |               |                      | 1                                      |   |   |
|   | С      | Rental income or (loss)                                      |   |               | _                    |  |   | •   |
|   | d      | Net rental income or (los                                    |   |               | <u> </u>             |  |   | 64713   |
|   | 7a     | Gross amount from sales of                                   | (i) Secunties                           | (ii) Other    | _                    |  |   |   |
|   |        | assets other than inventory                                  | <u>-</u>                                |               |                      |  |   | :   |
|   | b      | Less: cost or other basis                                    |   |               |                      |  |   | i   |
|   |        | and sales expenses<br>Gain or (loss)                         |   |               |                      |  |   | 1   |
|   |        |  |   |               |                      | †- <del></del> -                       |   | 16037   |
| <u>o</u>  |        | Gross income from  | -                                       | [-            |                      | -                                      |   |   |
| venue   | Ou     | events (not including \$                                     |   |               |                      |  |   |   |
| ě   |        | of contributions reported                                    | on line 1c)                             |               |                      |  |   |   |
| F.  |        | See Part IV, line 18   |   | a             |                      |  |   | ì   |
| Other Re  | b      | Less: direct expenses  |   | b             |                      | _                                      |   |   |
| ١   |        | Net income or (loss) from                                    |   |               | <u> </u>             |  |   |   |
|   | 9a     | Gross income from gamin                                      |   |               |                      |  |   |   |
|   | h      | See Part IV, line 19 Less: direct expenses                   |   |               | <del></del>          |  |   |   |
|   |        | Net income or (loss) from                                    |   |               | •                    |  |   | ļ   |
|   | 10a    | Gross sales of inven-  | tory less                               | . [           |                      | -                                      | -                                       |   |
|   |        | returns and allowances .                                     |   |               |                      |  |   | l   |
|   |        | Less: cost of goods sold                                     |   | b             |                      |  | -                                       |   |
|   | C      | Net income or (loss) from s                                  |   |               | ·                    |  |   |   |
| }   |        | Miscellaneous Revenu   |   | Business Code | <u></u>              |  |   |   |
|   |        | ***************************************                      |   |               |                      |  |   |   |
|   | b      | •••••  |   |               | <del> </del>         |  |   | <del></del>   |
|   | ر<br>د | All other revenue  |   |               |                      | <del> </del>                           |   | <del></del>   |
|   |        | All other revenue Total. Add lines 11a-11d                   |   |               |                      |  |   |   |
|   | 12     | Total revenue. See instru                                    | uctions.                                |               | 31881087             |  |   | <del> </del>  |

# Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4)

| Section 501(c)(3) and 501(c)(4) organizations n | nust complete all columns. |
|---|----------------------------|
|   |                            |

|                      | All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).  |                              |                              |   |                                   |  |  |  |  |  |  |  |
|----------------------|---|------------------------------|------------------------------|---|-----------------------------------|--|--|--|--|--|--|--|
|                      | not include amounts reported on lines 6b,<br>, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses        | (B) Program service expenses | (C)<br>Management and<br>general expenses | ( <b>D</b> ) Fundraising expenses |  |  |  |  |  |  |  |
| 1                    | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 2                    | Grants and other assistance to individuals in the U.S. See Part IV, line 22   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 3                    | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16  |                              |                              |   |                                   |  |  |  |  |  |  |  |
| <b>4</b><br><b>5</b> | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees  | 448633                       |                              |   |                                   |  |  |  |  |  |  |  |
| 6<br>7               | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 8                    | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 9<br>10<br>11        | Other employee benefits   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| а                    | Management  |                              |                              |   |                                   |  |  |  |  |  |  |  |
| c<br>d               | Accounting  |                              |                              |   |                                   |  |  |  |  |  |  |  |
| f                    | Professional fundraising services. See Part IV, line 17 Investment management fees  |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 12<br>13             | Advertising and promotion   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 14<br>15<br>16       | Information technology  |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 17<br>18             | Occupancy   |                              |                              |   |                                   |  |  |  |  |  |  |  |
| 19                   | for any federal, state, or local public officials<br>Conferences, conventions, and meetings.  | 200,405.4                    |                              |   |                                   |  |  |  |  |  |  |  |
| 20<br>21<br>22       | Payments to affiliates  | 2264954<br>3638096           |                              |   |                                   |  |  |  |  |  |  |  |
| 22<br>23<br>24       | Depreciation, depletion, and amortization.  Insurance   |                              |                              |   |                                   |  |  |  |  |  |  |  |
|                      | covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)  |                              |                              |   | :                                 |  |  |  |  |  |  |  |
| a<br>b               | Cost of Purchased Power  Distribution Expense - Operation   | 14526399<br>1620968          |                              |   |                                   |  |  |  |  |  |  |  |
| c<br>d<br>e          | Distribution Expense - Maintenance Consumer Accounts Expense Tax Expense  | 3820843<br>1428074<br>992814 |                              |   |                                   |  |  |  |  |  |  |  |
| f<br>25              | All other expenses  | 1858630<br>30599411          |                              |   |                                   |  |  |  |  |  |  |  |
| 26                   | Joint costs. Check here ▶ ☐ If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                              |                              |   |                                   |  |  |  |  |  |  |  |

| Part X              | Balance Sheet   | (A)               | Τ   | (B)                                |
|---------------------|---|-------------------|-----|------------------------------------|
|                     |   | Beginning of year |     | End of year                        |
| 1 (                 | Cash-non-interest-bearing   | 982338            | 1   | 1034873                            |
| 2 :                 | Savings and temporary cash investments  |                   | 2   |                                    |
|                     | Pledges and grants receivable, net  |                   | 3   |                                    |
|                     | Accounts receivable, net  | 1642156           | 4   | 2078634                            |
| 5                   | Receivables from current and former officers, directors, trustees, key                      |                   |     |                                    |
|                     | employees, and highest compensated employees. Complete Part II of                           |                   |     |                                    |
|                     | Schedule L  |                   | 5   | <u> </u>                           |
| 6                   | Receivables from other disqualified persons (as defined under section                       |                   |     |                                    |
|                     | 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete                        |                   |     |                                    |
|                     | Part II of Schedule L   |                   | 6   |                                    |
| Assets 8 8          | Notes and loans receivable, net   |                   | 7   |                                    |
| 8   §               | nventories for sale or use  | 1467297           | 8   | 1758148                            |
| <b>⋖</b>  9 ∣       | Prepaid expenses and deferred charges   | 723729            | 9   | 547884                             |
| 10a 1               | Prepaid expenses and deferred charges   |                   |     |                                    |
| (                   | other basis. Complete Part VI of Schedule D   | -                 |     | ,                                  |
| b                   | Less: accumulated depreciation 10b 51105824   | 74939449          | 10c | 76040743                           |
|                     | nvestments-publicly traded securities   |                   | 11  |                                    |
|                     | nvestments-other securities. See Part IV, line 11   |                   | 12  |                                    |
|                     | nvestments-program-related. See Part IV, line 11  | 6097669           |     | 6418953                            |
| 14                  | ntangible assets  |                   | 14  |                                    |
|                     | Other assets. See Part IV, line 11  | 4279043           | _   | 4377708                            |
|                     | Total assets. Add lines 1 through 15 (must equal line 34)                                   | 90131681          |     | 92256943                           |
| 17                  | Accounts payable and accrued expenses   | 3004449           |     | 2658072                            |
| 1                   | Grants payable  |                   | 18  |                                    |
|                     | Deferred revenue  |                   | 19  |                                    |
| 20                  | Fax-exempt bond liabilities   |                   | 20  |                                    |
| <u>ğ</u> 21         | Escrow or custodial account liability. Complete Part IV of Schedule D                       |                   | 21  |                                    |
| 를 22 · i            | Payables to current and former officers, directors, trustees, key                           |                   |     |                                    |
|                     | employees, highest compensated employees, and disqualified                                  |                   |     |                                    |
| _  '                | persons. Complete Part II of Schedule L   | 10100150          | 22  |                                    |
|                     | Secured mortgages and notes payable to unrelated third parties                              | 42198450          | 23  | 40960512                           |
|                     | Unsecured notes and loans payable to unrelated third parties                                | C470204           | 24  | 0.7000.10                          |
| 25<br>26            | Other liabilities. Complete Part X of Schedule D  | 6172321           | 25  | 8590940                            |
|                     | Total liabilities. Add lines 17 through 25  | 51375220          | 26  | 52209524                           |
| ODI .               | Organizations that follow SFAS 117, check here ▶ ☐ and                                      |                   |     | i                                  |
| 힘 '                 | complete lines 27 through 29, and lines 33 and 34.  |                   | -   | i                                  |
| <u>e</u> 27 l       | Unrestricted net assets   |                   | 27  |                                    |
|                     | Temporarily restricted net assets   |                   | 28  |                                    |
| 일 29 년              | Permanently restricted net assets   |                   | 29  | <del></del>                        |
| <u> </u>            | Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. |                   |     | ;                                  |
| 0 0                 |   | 17384             | 20  | 47507                              |
| 왕 30 (              | Capital stock or trust principal, or current funds  | 2786767           | 30  | 17507<br>2795934                   |
| § 31 ⅓              | Paid-in or capital surplus, or land, building, or equipment fund                            | 35952310          | 31  | 37233977                           |
| ₩                   | Retained earnings, endowment, accumulated income, or other funds                            | 38756461          | 33  | 40047419                           |
| <sup>2</sup> 2   33 | Fotal net assets or fund balances   | 90131681          |     | 92256943                           |
|                     | oca naomico and net assets/fund balances  | 30131081          | 34  | 92236943<br>Form <b>990</b> (2009) |

| Pai | t XI Financial Statements and Reporting  |    |     |          |
|-----|--|----|-----|----------|
|     |  |    | Yes | No       |
| 1   | Accounting method used to prepare the Form 990:   Cash   Accrual   Other                                       |    |     |          |
|     | If the organization changed its method of accounting from a prior year or checked "Other," explain in          |    |     |          |
|     | Schedule O.  |    |     | ١,       |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?                | 2a |     | <u> </u> |
| b   | Were the organization's financial statements audited by an independent accountant?                             | 2b | ✓_  |          |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of |    |     |          |
|     | the audit, review, or compilation of its financial statements and selection of an independent accountant?      | 2¢ | ✓   |          |
|     | If the organization changed either its oversight process or selection process during the tax year, explain in  |    |     |          |
|     | Schedule O.  |    |     |          |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were    |    |     |          |
|     | issued on a consolidated basis, separate basis, or both:   |    |     |          |
|     | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis                                   |    |     |          |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in    |    |     |          |
|     | the Single Audit Act and OMB Circular A-133?   | 3a |     | ✓        |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the   |    |     | _        |
|     | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.       | 3b |     | L        |

Form **990** (2009)

### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047
2009
Open to Public Inspection

|     | sumers Power Inc.  |  | 93 : 0122793                              |
|-----|--|--|---|
|     |  | and Additional Providence Office (Co. 1)   |   |
| Pal | Organizations Maintaining Do<br>the organization answered "Yes | nor Advised Funds or Other Similar I<br>" to Form 990. Part IV. line 6.                                      | Funds or Accounts. Complete if            |
|     | <u>g</u>   | (a) Donor advised funds  | (b) Funds and other accounts              |
|     | Talal and a second   |  | (-)                                       |
| 1   | Total number at end of year                                    |  |   |
| 2   | Aggregate contributions to (during year)                       |  | <del></del>                               |
| 3   | Aggregate grants from (during year) .                          |  |   |
| 4   | Aggregate value at end of year                                 |  |   |
| 5   |  | donor advisors in writing that the assets hiject to the organization's exclusive legal co                    |   |
| 6   | used only for charitable purposes and not                      | onors, and donor advisors in writing that gi<br>for the benefit of the donor or donor advis<br>penefit?      | or, or for any other                      |
| Par | t II Conservation Easements. Com                               | plete if the organization answered "Yes"   | to Form 990 Part IV line 7                |
|     |  | <u> </u>   | <del></del>                               |
| 1   |  | d by the organization (check all that apply).  |   |
|     | Preservation of land for public use (e.g.                      | •  | n of an historically important land area  |
|     | Protection of natural habitat                                  | ☐ Preservation   | on of a certified historic structure      |
|     | ☐ Preservation of open space                                   |  |   |
| 2   | Complete lines 2a through 2d if the organiz                    | ration held a qualified conservation contribu  | ition in the form of a conservation       |
|     | easement on the last day of the tax year.                      |  |   |
|     |  |  | Held at the End of the Tax Year           |
| а   | Total number of conservation easements                         |  | 2a  |
| b   |  | asements   | •   |
| C   | Ç  | certified historic structure included in (a)   |   |
| d   |  | ed in (c) acquired after 8/17/06   | · ·                                       |
| -   |  |  |   |
| 3   | the tax year ►   | ed, transferred, released, extinguished, or  | terminated by the organization during     |
| 4   | Number of states where property subject                        | to conservation easement is located ▶  |   |
| 5   |  | y regarding the periodic monitoring, inspec  |   |
|     | violations, and enforcement of the conservations               |  | Yes . No                                  |
| 6   | Staff and volunteer hours devoted to mon                       | itoring, inspecting, and enforcing conservat   |   |
|     | <b>•</b>   |  | ,   |
| 7   |  | g, inspecting, and enforcing conservation e  | easements during the year                 |
|     | ▶\$  | g,pg,  |   |
| 8   |  | d on line 2(d) above satisfy the requiremen  | te of soction                             |
| •   | ·  |  |   |
|     |  |  |   |
| 9   |  | reports conservation easements in its reve<br>he text of the footnote to the organization's                  |   |
|     | the organization's accounting for conserva                     |  | o iniariolal statements that describes    |
| Pai |  | ections of Art, Historical Treasures, or   | Other Similar Assets.                     |
|     |  | wered "Yes" to Form 990, Part IV, line 8.  |   |
|     |  |  | *****                                     |
| 1a  | art, historical treasures, or other similar ass                | nder SFAS 116, not to report in its revenue ets held for public exhibition, education, or re                 | esearch in furtherance of public service, |
|     | provide, in Part XIV, the text of the footno                   | te to its financial statements that describes  | tnese items.                              |
| b   |  | nder SFAS 116, to report in its revenue stat<br>held for public exhibition, education, or re-<br>hese items: |   |
|     |  | /III, line 1   | • \$                                      |
|     |  |  |   |
| 2   |  | of art, historical treasures, or other simila  | ,   |
|     | following amounts required to be reported                      | under SFAS 116 relating to these items:  |   |
|     |  | line 1   |   |
|     |  |  |   |

| Page | 2 |
|------|---|
|      |   |

| Pai              | t III Organizations Maintain   | ing Collections                         | of Art, H  | istorica                   | il Treasures, o                       | or Other Similar               | Assets (c   | ontinu   | ued)         |
|------------------|--|---|------------|----------------------------|---------------------------------------|--------------------------------|-------------|----------|--------------|
| `3               | Using the organization's acquisition collection items (check all that app  |   | other reco | ords, che                  | eck any of the fo                     | ollowing that are a            | significan  | t use o  | of its       |
| а                | Public exhibition  |   | d          | Ų ∟                        | oan or exchan                         | ge programs                    |             |          |              |
| b                | Scholarly research   |   | θ          |                            | Other                                 |                                |             |          |              |
| С                | ☐ Preservation for future genera   |   |            |                            |                                       |                                |             |          |              |
| 4                | Provide a description of the organizer XIV.  | zation's collections                    | s and exp  | olain hov                  | v they further th                     | ne organization's e            | xempt pu    | rpose    | ın           |
| 5                | During the year, did the organization assets to be sold to raise funds rather  | solicit or receive der than to be maint | onations o | of art, his<br>part of the | torical treasures<br>e organization's | , or other similar collection? | . <u></u> Y | es _     | No           |
| Pai              | Escrow and Custodial A<br>IV, line 9, or reported an   |   |            |                            |                                       | swered "Yes" to F              | -orm 990,   | Part     |              |
|                  | Is the organization an agent, truste included on Form 990, Part X?   |   |            |                            |                                       | s or other assets              |             | es 🗆     | No           |
| b                | If "Yes," explain the arrangement in   | Part XIV and cor                        | nplete the | followi                    | ng table:                             | Г. — Т                         | Amount      |          |              |
| _                | Reginning balance  |   |            |                            |                                       | 1c                             | ranoant     |          | <del></del>  |
|                  | Beginning balance  |   |            |                            |                                       | 1d                             |             |          |              |
|                  | Distributions during the year  |   |            |                            |                                       | 1e                             |             |          |              |
| f                | Ending balance   |   |            |                            |                                       | 1f                             |             |          |              |
| 2a               |  |   |            |                            |                                       |                                | <b>Y</b>    | es 🗀     | No           |
|                  | b If "Yes," explain the arrangement in Part XIV.  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. |   |            |                            |                                       |                                |             |          |              |
| Pai              | Endowment Funds. Co  |   | 7          |                            |                                       |                                |             |          | 11-          |
|                  |  | (a) Current year                        | (b) Pro    | or year                    | (c) Iwo years ba                      | ack (d) Three years ba         | ack (e) Fol | ır years | back         |
| 1a               | Beginning of year balance  |   | -          |                            | ļ                                     |                                |             |          |              |
| b                | Contributions  |   |            |                            |                                       |                                |             |          |              |
| С                | Net investment earnings, gains, and losses   | - *                                     |            |                            |                                       |                                |             |          |              |
| d                | Grants or scholarships   |   |            |                            |                                       |                                |             |          |              |
| е                | Other expenditures for facilities and programs   |   |            |                            |                                       |                                |             |          |              |
| f<br>g           | Administrative expenses End of year balance  |   |            |                            |                                       |                                |             |          | <del></del>  |
| 2                |  |   |            |                            |                                       |                                |             |          |              |
| а                |  |   |            |                            |                                       |                                |             |          |              |
| b                | Permanent endowment ▶  | %                                       |            |                            |                                       |                                |             |          |              |
| C                | Term endowment ▶ 9   | 6                                       |            |                            |                                       |                                |             |          |              |
| 3a               | Are there endowment funds not in the organization by:  | ne possession of the                    | ne organiz | ation tha                  | at are held and                       | administered for th            | ie          | Yes      | No           |
|                  | (i) unrelated organizations  |   |            |                            |                                       |                                | . 3a(i)     | igsquare | <u> </u>     |
|                  | (ii) related organizations   |   |            |                            |                                       |                                | . 3a(ii)    | 4        | <b>——</b>    |
|                  | If "Yes" to 3a(II), are the related org  |   |            |                            |                                       |                                | . <u>3b</u> |          |              |
| 4                | Describe in Part XIV the intended u  |   |            |                            |                                       | W II 40                        |             |          |              |
| Par              |  | <u> </u>                                |            |                            | <del></del>                           |                                |             |          |              |
|                  | Description of investment  | (a) Cost or of (investment)             |            |                            | st or other<br>s (other)              | (c) Accumulated depreciation   | (d) Boo     | ok value | !            |
| 1a               | Land   |   | 0          |                            | 2323498                               |                                |             |          | <u> 3498</u> |
| b                | Buildings  |   | 0          |                            | 2269741                               | 1272520                        |             | 997      | <u>7221</u>  |
| С                | Leasehold improvements   |   | 0          |                            | 0                                     | 0                              |             |          |              |
|                  | Equipment  | · ·                                     | 0          |                            | 122553327                             | 49833304                       | <del></del> | 72720    | 1023         |
| <u>e</u><br>Tota | Other  | must equal Form 0                       | 0 Part Y   | column                     | (B) line 10(c)                        |                                |             | 70011    | 0_           |
|                  | A Add lines to through te. (Column (a)   | musi equal FUIII 9                      | oυ, r'aπ Λ | Columni                    | (D), IIII TO(C).)                     | <u> </u>                       |             | 76040    | <u> 1142</u> |

| Part VII Investments—Other Securities  | s. See Form 990, Part X, | line 12.                                       |                |
|--|--------------------------|--|----------------|
| (a) Description of security or category (including name of security)   | (b) Book value           | (c) Method of valua<br>Cost or end-of-year mai |                |
| Financial derivatives  |                          |  |                |
| Closely-held equity interests  |                          |  |                |
| Other  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
|  |                          |  |                |
| _  |                          |  |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12)   |                          |  |                |
| Part VIII Investments—Program Relate   | d. See Form 990, Part X, | line 13.                                       |                |
| (a) Description of investment type   | (b) Book value           | (c) Method of valua<br>Cost or end-of-year ma  |                |
| Ruralite Services Inc - Membership   | 10                       | Cost   |                |
| NRUCFC - Memb, Patronage, Cap Term Cert  | 3044397                  | Cost   | <del>-</del> - |
| Power Resources - Memb, Patronage  | 236117                   | Cost   |                |
| Pioneer Telephone Coop - Patronage   | 69349                    | Cost   |                |
| Casco Communications - Memb, Patronage   | 283343                   | Cost   |                |
| Pacific NW Generating - Memb, Patr, Term Cer   | 1719662                  | Cost   |                |
| NRTC CSI - Membership, Patronage   | 1482                     | Cost   |                |
| NISC - Membership, Patronage   | 23040                    | Cost   |                |
| Federated Insurance Co Patronage   | 196889                   | Cost   |                |
| Banc of America Trust  | 844664                   | Cost   |                |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)   |                          |  |                |
| Part IX Other Assets. See Form 990, Pa   | rt X, line 15.           |  |                |
|  | (a) Description          |  | (b) Book value |
| Interest Receivable  |                          |  | 46376          |
| Miscellaneous Deferred Charges   |                          |  | 4331332        |
|  |                          |  | <del></del>    |
|  |                          |  | _              |
|  | •                        |  |                |
|  |                          |  |                |
|  | •                        |  |                |
|  | _                        |  |                |
|  |                          |  | <del></del>    |
|  |                          |  |                |
| Total. (Column (b) must equal Form 990, Part X, col.   | (B) line 15.)            |  | 4377708        |
| Part X Other Liabilities. See Form 990,  |                          |  |                |
| 1. (a) Description of liability  | (b) Amount               |  |                |
| Federal income taxes   | •                        |  | '              |
| Consumers Deposits   | 284160                   | <u> </u>                                       |                |
| Accrued Taxes  | -29823                   |  | ı              |
| Accrued Interest   | -203470                  |  |                |
| Accrued Employee Vacation & Holiday Pay  | 49465                    | <b>-</b>                                       |                |
| Workers Compensation Insurance   | -37104                   | <b>⊣</b>                                       |                |
| Group Dental Insurance   | -959                     | ┥  |                |
| Group Medical Insurance  | -7740                    | <b></b> [                                      |                |
| Group Life Insurance   | -66                      | <b>-</b>                                       |                |
| Group Long Term Disability Insurance   | -3855                    | =  | 1              |
| - Continued in Part XIV Supplemental Info  | -3033.                   | <b>^</b> }                                     | 1              |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶  | 8183990                  | <del>പ്</del>                                  |                |
|  |                          | <b>.</b>                                       | roporto the    |
| 2. FIN 48 Footnote. In Part XIV, provide the text of organization's liability for uncertain tax positions un |                          | ation's illiancial statements that i           | eports the     |

| Pai         | t XI Reconciliation of Change in Net Assets from Form 990  | to Au    | udited Financial St    | ate            | ments            |
|-------------|--|----------|------------------------|----------------|------------------|
| `1          | Total revenue (Form 990, Part VIII, column (A), line 12)   |          | · ·                    | 1              | 31881087         |
| 2           | Total expenses (Form 990, Part IX, column (A), line 25)  |          |                        | 2              | 30599411         |
| 3           | Excess or (deficit) for the year. Subtract line 2 from line 1  |          |                        | 3              | 1281676          |
| 4           | Net unrealized gains (losses) on investments   |          |                        | 4              | -8               |
| 5           | Donated services and use of facilities   |          |                        | 5              |                  |
| 6           | Investment expenses  |          |                        | 6              |                  |
| 7           | Prior period adjustments   |          |                        | 7              |                  |
| 8           | Other (Describe in Part XIV.)  |          |                        | 8              |                  |
| 9           | Total adjustments (net). Add lines 4 through 8   |          |                        | 9              |                  |
| 10          | Excess or (deficit) for the year per audited financial statements. Combi   | ne lın   | es 3 and 9             | 10             | 1                |
| Pai         | t XII Reconciliation of Revenue per Audited Financial Sta  | teme     | nts With Revenue       | e pe           | er Return        |
| 1           | Total revenue, gains, and other support per audited financial statement  | ts .     |                        | 1              | 31220439         |
| 2           | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |          |                        |                |                  |
| а           | Net unrealized gains on investments  | 2a       | 1                      | 0              |                  |
| b           | Donated services and use of facilities   | 2b       |                        | 0              |                  |
| C           | Recoveries of prior year grants  | 2c       |                        | 0              |                  |
| d           | Other (Describe in Part XIV.)  | 2d       |                        | 0              |                  |
| e           | Add lines 2a through 2d  |          | <u> </u>               | 7 2            | te 0             |
| 3           | Subtract line 2e from line 1   |          |                        |                | 3 31220439       |
| 4           | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   | .        |                        |                |                  |
| a           | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a       |                        | 0              |                  |
| b           | Other (Describe in Part XIV.)  | 4b       | 66064                  | В              |                  |
| č           | Add lines 4a and 4b  |          |                        | 4              | ic               |
| 5           | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line   | 12.)     |                        | 1              | 5 31881087       |
| _Pai        | t-XIII Reconciliation of Expenses per Audited Financial Sta  |          |                        | es             |                  |
| 1           | Total expenses and losses per audited financial statements   |          |                        | T              | 30599411         |
| 2           | Amounts included on line 1 but not on Form 990, Part IX, line 25:  | • •      |                        |                |                  |
| a           | Donated services and use of facilities   | 2a       | 1                      | 0              |                  |
| b           | Prior year adjustments   | 2b       |                        | Ď              |                  |
| C           | Other losses   | 2c       |                        | 0              |                  |
| d           | Other (Describe in Part XIV.)  | 2d       |                        | Ď              |                  |
| e           | Add lines 2a through 2d  |          |                        | Ť <sub>2</sub> | e 0              |
| 3           | Subtract line 2e from line 1   |          |                        | $\vdash$       | 3 30599411       |
| 4           | Amounts included on Form 990, Part IX, line 25, but not on line 1:   | i ·      |                        | <b>—</b>       | ,                |
| -           | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a       |                        | 0              |                  |
| a           |  | 4b       |                        | <u>.</u>       |                  |
| b           | Other (Describe in Part XIV.)  |          | l <u>-</u> .           | 7              | c 0              |
| 5           | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I,   |          | 18)                    | -              | 5 30599411       |
|             | t XIV Supplemental Information   | , ,,,,,, | 10./                   | `              | 7 30333411       |
| and<br>this | plete this part to provide the descriptions required for Part II, lines 3, 5, 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b part to provide any additional information. | ; and    | Part XIII, lines 2d ar | id 41          | b. Also complete |
| Par         | t XII Line 4b = Patronage Capital +294314, Merchandising +17054, Mi  | ISCEIL   | aneous Non-Operat      | ing            | Income +156068,  |
| inte        | erest Income +193212.  |          |                        |                |                  |
|             | t X Continued - Group Short Term Disability Insurance +37667, Othe   |          |                        | • • • • •      |                  |
|             | Tol. 1-1000 12, Oustoiner Advances for Oblish detail 1020230, Italish  |          | meter Estillidi        |                |                  |
| Cos         | st +174796, Gain on Reacquired Debt +649711, Short Term Loan +447  | 70000    | , Other Deferred Cr    | edit           | s +1114700       |
|             |  |          |                        |                |                  |

#### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization Consumers Power, Inc.

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization are 23

Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

Open to Public Inspection Employer identification number

0122793

93

| Pa | art I Questions Regarding Compensation   |   |     |          |
|----|--|---|-----|----------|
|    |  |   | Yes | No       |
| 1a | Check the appropriate box(es) if the organization provided any of the foll<br>990, Part VII, Section A, line 1a Complete Part III to provide any relevant  |   |     |          |
|    | <u>_</u>   | wance or residence for personal use     |     |          |
|    | <u> </u>   | r business use of personal residence    |     |          |
|    |  | cial club dues or initiation fees       |     |          |
|    | ☐ Discretionary spending account ☐ Personal ser  | vices (e.g., maid, chauffeur, chef)     |     |          |
| b  | o If any of the boxes on line 1a are checked, did the organization follow or reimbursement or provision of all of the expenses described above explain   |   |     | -        |
| 2  | Did the organization require substantiation prior to reimbursing or allo   | owing expenses incurred by all          |     |          |
|    | officers, directors, trustees, and the CEO/Executive Director, regarding   | • · · · · · · · · · · · · · · · · · · · |     |          |
| 3  | Indicate which, if any, of the following the organization uses to establiographication's CEO/Executive Director. Check all that apply.   | lish the compensation of the            |     |          |
|    | ☐ Compensation committee ☐ Written emp   | loyment contract                        |     |          |
|    | ·  | on survey or study                      |     |          |
|    | ☐ Form 990 of other organizations ☐ Approval by t  | tne board or compensation committee     |     |          |
| 4  | During the year, did any person listed in Form 990, Part VII, Section a organization or a related organization:  | A, line 1a, with respect to the filing  |     |          |
| а  | a Receive a severance payment or change-of-control payment?  |   |     | <b>✓</b> |
| b  | раз на при на пр | · · · · · · · · · · · · · · · · · · ·   |     |          |
| C  | ,,,,,,,  |   |     |          |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applica  | ble amounts for each item in Part III.  |     |          |
|    | Only section 501(c)(3) and 501(c)(4) organizations must complete   | lines 5–9.                              |     |          |
| 5  | For persons listed in Form 990, Part VII, Section A, line 1a, did the oil  | rganization pay or accrue any.          |     |          |
|    | compensation contingent on the revenues of:  | 50                                      |     | - '      |
|    |  | I                                       |     |          |
| D  | Any related organization?  |   |     |          |
| 6  | For persons listed in Form 990, Part VII, Section A, line 1a, did the oil  | rappization pay or accrue any           |     | '        |
| U  | compensation contingent on the net earnings of:  | ganization pay or accide any            |     |          |
| а  | The organization?  | 6a                                      |     |          |
| þ  | Any related organization?  | <u>6b</u>                               |     |          |
|    | If "Yes" to line 6a or 6b, describe in Part III.   |   |     | _ 1      |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the or payments not described in lines 5 and 6? If "Yes," describe in Part II  |   |     |          |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pu  |   |     |          |
|    | subject to the initial contract exception described in Regs. section 53  | 3.4958-4(a)(3)? If "Yes," describe      |     |          |
| _  | in Part III  |   |     |          |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presing Regulations section 53.4958-6(c)?  |   |     |          |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)—(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

|                 | ┌          | (B) Breakdown of W-2     |                                     | and/or 1099-MISC compensation             | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation                                |
|-----------------|------------|--------------------------|-------------------------------------|---|--------------------------------|----------------|----------------------|---|
| <b>(A)</b> Name |            | (f) Base<br>compensation | (ii) Bonus & incertive compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(J-(D)            | reported in prior<br>Form 990 or<br>Form 990-EZ |
| Roman E. Gillen | € €        | 128107                   |                                     |   | 70025                          | 15627          | 213759               | 200454  |
| Tony F. Wilson  | E 5        | 108829                   |                                     |   | 46880                          | 14976          | 170685               | 81223   |
| Billy Terry     | E E        | 119342                   |                                     |   | 17138                          | 13890          | 150370               | 149917  |
| Tom Hering      | € €        | 115436                   |                                     |   | 44775                          | 13703          | 173914               | 0   |
| Steve Vaughn (  | € €        | 114950                   |                                     |   | 36333                          | 9219           | 160502               | 0   |
|                 | <b>E E</b> |                          |                                     |   |                                |                |                      |   |
|                 | 88         |                          |                                     |   |                                |                |                      |   |
| 3               | 88         |                          |                                     |   |                                |                |                      |   |
| )               | <b>⊕ ⊕</b> |                          |                                     |   |                                |                |                      |   |
|                 | 88         |                          |                                     |   |                                |                |                      |   |
|                 | € €        |                          |                                     |   |                                |                |                      |   |
| )               | (E) (E)    |                          |                                     |   |                                |                |                      |   |
|                 | (E)        |                          | -                                   |   |                                |                |                      |   |
| )               | (E)        |                          |                                     |   |                                |                |                      |   |
| )               | (6)        |                          |                                     |   |                                |                |                      |   |
| )               | 88         |                          |                                     |   |                                |                |                      |   |
|                 |            |                          |                                     |   |                                |                | Sche                 | Schedule J (Form 990) 2009                      |

#### SCHEDULE O (Form 990)

#### **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. Name of the organization Employer Identification number **CONSUMERS POWER INC.** 93 0122793

| Part VI. 6 Consumers Power is a non profit electric cooperative. Any person, firm, association, corporation or body     |
|---|
| poltic or subdivision thereof, may become a member by receiving electric service from the Cooperative and by            |
| paying the membership fee.  |
| paying the membership ree.  |
| Part VI. 7a - Each member of the Cooperative present at the Annual Meeting or voting by mail shall be entitled to vote  |
| for one candidate from each zone. The service area of the Cooperative shall be divided into nine zones, each to contain |
| approximately the same number of members. Each zone shall be represented by one director.                               |
| Part VI. 7b - Each member shall be entitled to one vote and no more upon each matter submitted to a vote at a meeting   |
| of the members. At all meetings of the members at which a quorum is present all questions shall be decided by a         |
| majority of the members voting thereon at such meeting.   |
| Part VI. 11 - The Form 990 is reviewed by President/CEO, the outside auditing firm and the Board of Directors at a      |
| regularly scheduled meeting.  |
| Part VI. 12c - Part of the annual review of Form 990.   |
| Part VI. 13 - Whistle-blower Policy under review by the Board of Directors.   |
| Part VI. 15a - Compensation of the CEO is reviewed and approved annually by the Board of Directors. The Board is        |
| afforded comparable compensation information for the electric cooperative industry by a national organization.          |
| Part VI. 15b - Compensation of additional staff is determined by the CEO.   |
| Part VI. 18 - Consumers Power Inc. IRS Form 990 is available on the internet at such sites as www.guidestar.com. A      |
| printed copy of the IRS Form 990 is available upon request at cooperative headquarters.                                 |
| Part VI. 19 - No documents available to the public.   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |

### 990

#### **Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No 1545-0047

benefit trust or private foundation) Open to Public

Department of the Treasury Internal Revenue Service

SEP

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Inspection 2008, and ending 20 08 For the 2008 calendar year, or tax year beginning December 31 January 1 D Employer identification number C Name of organization Consumers Power, Inc. Check if applicable Please 0122793 93 Address change label or Telephone number print or Number and street (or P.O. box if mail is not delivered to street address) Room/suite Name change 6990 West Hills Road, P. O. Box 1180 (541) Initial return 929-3124 City or town, state or country, and ZIP + 4 ☐ Termination Instruc Philomath, OR 97370 G Gross receipts \$ 31164149 Amended return F Name and address of principal officer Roman E. Gillen - CEO Application pending H(a) Is this a group return for affiliates? ☐ Yes ☑ No 6990 West Hills Road, Philomath, OR 97370 H(b) Are all affiliates included? ☐Yes ☐ No If "No," attach a list (see instructions) Website: ▶ www.cpi.coop H(c) Group exemption number Type of organization. ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ L Year of formation: M State of legal domicile OR 1939 Part I Summary Briefly describe the organization's mission or most significant activities: Provide electric service to the organization's member-consumers. Activities & Governance Check this box ▶ ☐ If the organization discontinued its operations or disposed of more than 25% of its assets Number of voting members of the governing body (Part VI, line 1a). . . . 4 9 Number of independent voting members of the governing body (Part VI, line 1b) Total number of employees (Part V, line 2a) . . . . . 5 62 6 0 Total number of volunteers (estimate if necessary) 0 7a 7a Total gross unrelated business revenue from Part VIII, line 12, column (C). b Net unrelated business taxable income from Form 990-T, line 34. **7**b **Current Year** 0 0 Contributions and grants (Part VIII, line 1h) . 30005532 30865367 Program service revenue (Part VIII, line 2g) . . . . . 0 0 Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 769017 298482 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 30774549 31164149 0 0 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 0 0 Benefits paid to or for members (Part IX, column (A), line 4) . . . . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 0 282999 0 28068264 29446417 29729416 28068264 1434732 2706285 Beginning of Year End of Year 88370053 90131681 Total assets (Part X, line 16) . 51072358 51375220 Total liabilities (Part X, line 26) 21 22 Net assets or fund balances. Subtract line 21 from line 20 37397695 38756461 Part II Signature Block Under penalties of penury, I declare mat have examined this return, including accompanying schedules and statements, and to the best of my knowledge be Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign Signature of officer Here Date PROJUDAT (B) Type or print name and title Date Check if Preparer's identifying number Preparer's signature employed ▶ □ Paid Preparer's Firm's name (or yours FIN Use Only if self-employed). Phone no ► (

May the IRS discuss this return with the preparer shown above? (see instructions)

| Par | Statement of Program Service Accomplishments (see instructions)  |
|-----|--|
| 1   | Briefly describe the organization's mission:  Provide electric service to our member-consumers.  |
|     |  |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?   |
| 3   | Did the organization cease conducting, or make significant changes in how it conducts, any program services?   |
| 4   | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a  | (Code:) (Expenses \$ 29729416 including grants of \$) (Revenue \$ 31164149)  Purchase, transmit and sell electric energy, and for this purpose, operate and maintain transmission and distribution lines.  |
|     |  |
|     |  |
|     |  |
| 4b  | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |
|     |  |
|     |  |
|     |  |
| 4c  | (Code:) (Expenses \$   |
|     |  |
|     |  |
|     |  |
|     |  |
| 4d  | Other program services. (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 4e  | Total program service expenses ▶ \$ 29729416 (Must equal Part IX, Line 25, column (B).)  |

| Par      | rt IV Checklist of Required Schedules   |          |     |          |
|----------|---|----------|-----|----------|
|          |   |          | Yes | No       |
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1        |     | <b>√</b> |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2        |     | <b>✓</b> |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3        |     | ✓        |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II   | 4        | -   |          |
| 5        | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III   | 5        |     |          |
| 6        | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                   | 6        |     | <b>√</b> |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                      | 7        |     | ✓        |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8        |     | ✓        |
| 9        | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9        |     | ✓        |
| 10       | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V   | 10       |     | ✓        |
| 11       | Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, IX, or X as applicable  | 11       | ✓   |          |
| 12       | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                   | 12       | ✓   | •        |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13       |     | <b>√</b> |
| 14a      | Did the organization maintain an office, employees, or agents outside of the U.S.?  | 14a      |     | <b>✓</b> |
| b        | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I                                      | 14b      |     | ✓        |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II                                       | 15       |     | ✓        |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III   | 16       |     | <b>√</b> |
| 17       | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I  | 17       |     | <b>-</b> |
| 18       | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18<br>19 |     | <b>V</b> |
| 19       | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 20       |     | 7        |
| 20<br>21 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 21       |     | 1        |
| 22       | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22       |     | <b>✓</b> |
| 23       | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J   | 23       | _   | <b>√</b> |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than   |          |     |          |
|          | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25.  | 24a      |     | <b>√</b> |
| b        | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b      |     | <b>✓</b> |
| С        | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c      |     | 1        |
| d        | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d      |     | <b>✓</b> |
| 25a      | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a      |     |          |
| b        | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I  | 25b      |     |          |
| 26       | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II              | 26       |     | ✓        |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III                          | 27       |     | <b>\</b> |

| Par | t IV Checklist of Required Schedules (continued)  | _   |     |          |
|-----|---|-----|-----|----------|
|     |   |     | Yes | No       |
| 28  | During the tax year, did any person who is a current or former officer, director, trustee, or key employee:   |     |     |          |
| а   | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV | 28a |     | <b>√</b> |
| b   | Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV   | 28b |     | ✓        |
| С   | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV   | 28c |     | 1        |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | <b>✓</b> |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |     | 1        |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | ✓        |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | 1        |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | ✓        |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  |     | 1        |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35  |     | ✓        |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     |          |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | 1        |

Form **990** (2008)

| Par        | t V Statements Regarding Other IRS Filings and Tax Compliance  |          |             |                |
|------------|--|----------|-------------|----------------|
|            |  |          | Yes         | No             |
| 1a         | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of   |          |             |                |
|            | U.S. Information Returns. Enter -0- if not applicable  |          |             |                |
| b          | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |          |             |                |
|            | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable  |          |             |                |
|            | gaming (gambling) winnings to prize winners?   | 1c       |             |                |
| 2a         | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |          |             |                |
|            | Statements, filed for the calendar year ending with or within the year covered by this return 2a 62  |          |             |                |
| b          | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                       | 2b       | ✓           |                |
|            | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see   |          |             |                |
|            | instructions)  |          |             |                |
| За         | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by  | .        |             |                |
|            | this return?   | 3a       |             | ✓              |
| b          | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   | 3b       |             | _              |
| 4a         | At any time during the calendar year, did the organization have an interest in, or a signature or other authority                                    | i        |             |                |
|            | over, a financial account in a foreign country (such as a bank account, securities account, or other financial                                       | ایما     |             | ,              |
|            | account)?  | 4a       |             | <b>✓</b>       |
| b          | If "Yes," enter the name of the foreign country: ▶   | .        |             |                |
|            | See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank  |          |             |                |
| <b>-</b> - | and Financial Accounts.  | 50       |             | 1              |
|            | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a<br>5b |             | <u> </u>       |
|            | та по  | - 30     |             |                |
| С          | If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c       |             |                |
| 6a         | Did the organization solicit any contributions that were not tax deductible?   | 6a       |             | 1              |
|            | If "Yes," did the organization include with every solicitation an express statement that such contributions or                                       |          |             | -              |
|            | gifts were not tax deductible?   | 6b       |             |                |
| 7          | Organizations that may receive deductible contributions under section 170(c).  |          |             |                |
| а          | Did the organization provide goods or services in exchange for any quid pro quo contribution of more than  |          | -           |                |
|            | \$75?  | 7a       |             | <u>✓</u>       |
| b          | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |             |                |
|            | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   | _        |             | ,              |
|            | required to file Form 8282?  | 7c       |             | _ ✓            |
|            | If "Yes," indicate the number of Forms 8282 filed during the year  |          |             |                |
|            | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal                                      | 7e       | 1           | 1              |
|            | benefit contract?  | 7f       |             | <del>-</del> / |
|            | For all contributions of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |             |                |
|            | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as  | -3       |             | _              |
|            | required?  | 7h       |             |                |
|            | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section   |          |             |                |
|            | 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring  |          | l           |                |
|            | organization, have excess business holdings at any time during the year?   | 8        |             |                |
| 9          | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.  |          |             |                |
| а          | Did the organization make any taxable distributions under section 4966?  | _9a_     |             |                |
| b          | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b       | <del></del> |                |
|            | Section 501(c)(7) organizations. Enter:  |          |             |                |
|            | Initiation fees and capital contributions included on Part VIII, line 12   | 1        |             |                |
|            | cross records, included on reminisco, rare vin, line 12, for public use of clab facilities   | - 1      |             |                |
|            | Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders 11a 30659917   |          |             |                |
|            |  |          |             |                |
|            | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)                         |          | -           |                |
|            | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      | 1           |                |
|            | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   12b   |          |             |                |

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

| Sec         | ction A. Governing Body and Management   |           |                   |             |
|-------------|--|-----------|-------------------|-------------|
|             |  |           | Yes               | No          |
|             | For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the  |           |                   | ĺ           |
|             | circumstances, processes, or changes in Schedule O. See instructions.  |           |                   | ĺ           |
| 1a          | Enter the number of voting members of the governing body   |           |                   | ĺ           |
| b           | Enter the number of voting members that are independent  |           |                   | ĺ           |
| 2           | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with   |           |                   |             |
|             | any other officer, director, trustee, or key employee?   | 2         |                   | <b>✓</b>    |
| 3           | Did the organization delegate control over management duties customarily performed by or under the direct  |           |                   |             |
|             | supervision of officers, directors or trustees, or key employees to a management company or other person? .  | 3         |                   | <u> </u>    |
| 4           | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?  | 4         |                   | <u> </u>    |
| 5           | Did the organization become aware during the year of a material diversion of the organization's assets?  | _5_       |                   |             |
| 6           | Does the organization have members or stockholders?  | 6         | lacksquare        |             |
| 7a          | Does the organization have members, stockholders, or other persons who may elect one or more members   |           | ارا               |             |
|             | of the governing body?   | 7a        | <b>✓</b>          |             |
| b           | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  | 7b        | <b>✓</b>          |             |
| 8           | Did the organization contemporaneously document the meetings held or written actions undertaken during   |           |                   |             |
|             | the year by the following:   |           |                   |             |
|             | The governing body?  | 8a        | <b>√</b>          |             |
|             | Each committee with authority to act on behalf of the governing body?  | 8b        | <u> </u>          | <del></del> |
| 9a          | Does the organization have local chapters, branches, or affiliates?  | <u>9a</u> |                   | <u> </u>    |
| b           | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?   | 9b        |                   |             |
| 10          | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations  |           |                   |             |
|             | must describe in Schedule O the process, if any, the organization uses to review the Form 990  | 10        | <b>✓</b>          |             |
| 11          | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at   |           | .                 |             |
| <del></del> | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 11        |                   | <u> </u>    |
| Sec         | tion B. Policies   |           |                   |             |
| 10-         | Described and a second section of the section of the second section of the section of the second section of the | 100       | Yes               | No<br>/     |
|             | Does the organization have a written conflict of interest policy? If "No," go to line 13   | 12a       | $\longrightarrow$ |             |
| D           | Are officers, directors or trustees, and key employees required to disclose annually interests that could give   | 405       |                   |             |
|             | rise to conflicts?   | 12b       | -+                |             |
| С           | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   | 12c       |                   |             |
| 13          | Does the organization have a written whistleblower policy?   | 13        |                   | <u> </u>    |
| 14          | Does the organization have a written document retention and destruction policy?  | 14        | <b>-</b> ✓        |             |
| 15          | Did the process for determining compensation of the following persons include a review and approval by   |           |                   |             |
|             | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:  | ļ         |                   |             |
| а           |  | 15a       | <del></del>       |             |
| b           | Other officers or key employees of the organization?   | 15b       | _                 | <u> </u>    |
| 16a         | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement   |           |                   |             |
|             |  | 16a       |                   | ✓           |
| b           | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate  |           |                   |             |
|             | its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard   | 16b       |                   |             |
| Sec         | tion C. Disclosure   |           |                   |             |
| 17          | List the states with which a copy of this Form 990 is required to be filed ▶OREGON   |           |                   |             |
| 18          | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)   | )(3)s (   | onlv)             |             |
| -           | available for public inspection. Indicate how you make these available. Check all that apply.  | ,,0,0     | ···· <b>J</b> /   |             |
|             | ☐ Own website ☑ Another's website ☑ Upon request   |           |                   |             |
| 19          | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of   | of inte   | erest             |             |
| -           | policy, and financial statements available to the public.  |           |                   |             |
| 20          | State the name, physical address, and telephone number of the person who possesses the books and recor   | rds of    | the               |             |
|             | organization: Roman E. Gillen - CEO. 6990 West Hills Rd. Philomath. OR 97370 541-929-3124  | •.        |                   |             |

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if the organization did not c | ompensate         | any o                          | offic                 | er,       | dıre         | ctor,                        | trus     | stee, or key em  | nployee.   | -  |
|--|-------------------|--------------------------------|-----------------------|-----------|--------------|------------------------------|----------|--|--|--|
| (A)  | (B)               | (C)                            |                       |           |              |                              |          | (D)  | (E)  | (F)  |
| Name and Title                               | Average           | $\overline{}$                  | ion (d                |           | k all        | that ap                      |          | Reportable   | Reportable   | Estimated  |
|  | hours per<br>week | Individual trustee or director | Institutional trustee | Officer   | Key employee | Highest compensated employee | Former   | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| L. Russ Sapp<br>Chairman                     | 5                 |                                |                       | 1         |              |                              |          | 7400   | 0  | 0  |
| Thad Springer                                |                   | -                              | <u> </u>              | <b>-v</b> |              |                              | $\vdash$ |  |  |  |
| Vice President                               | 5                 |                                |                       | ✓         |              |                              |          | 4800   | 0  | 0  |
| Kenneth C. Gardner Secretary-Treasurer       | 5                 |                                |                       | 1         |              |                              |          | 6800   | o  | 0  |
| Mary Jane Swink                              | 5                 |                                |                       |           |              |                              |          | 8400   | 0  | 0  |
| Assistant Secretary                          | ļ .               |                                |                       | ✓         |              |                              |          | 0.00   |  |  |
| Kevin Christopher Director                   | 5                 | 1                              |                       |           |              |                              |          | 6800   | o  | 0  |
| Gerald P. Etzel                              |                   | <b>-</b>                       |                       | $\vdash$  | $\vdash$     |                              | ┢        |  |  |  |
| Director                                     | 5                 | 1                              |                       |           |              |                              |          | 7200   | 0  | 0  |
| Eric Horning                                 | _                 | <u> </u>                       |                       |           | <u> </u>     |                              |          | 2222   |  |  |
| Director                                     | 5                 | ✓                              |                       |           |              |                              |          | 6200   | 0  | 0  |
| Terrill Plagman                              | 5                 |                                |                       |           |              |                              |          | 4400   | اه   | 0  |
| Director                                     |                   | ✓                              | _                     |           | _            | ļ                            | _        |  |  |  |
| Micheal A. Schaefer Director                 | 5                 | /                              |                       |           |              |                              |          | 4400   | 0  | 0  |
| Roman E. Gillen                              | 55                |                                |                       |           |              |                              |          | 424057   | 0  | 79407  |
| President/CEO                                | 33                |                                |                       | ✓         |              |                              | <u> </u> | 121957   | U  | 78497<br>  |
| Tony F. Wilson                               | 45                |                                |                       |           |              |                              |          | 46631  | o  | 34592  |
| Director of Finance                          |                   |                                | <u> </u>              | 1         |              | -                            |          |  |  |  |
| Billy Terry Lineman                          | 50                |                                |                       |           |              | <b>✓</b>                     |          | 119596   | 0  | 30321  |
| Barry Thompson                               | 50                |                                |                       |           |              | ,                            |          | 118535   | 0  | 30174  |
| Lineman Michael Torne                        |                   |                                |                       |           |              | ✓                            | $\vdash$ |  |  |  |
| Michael Terry Lineman                        | 50                |                                |                       |           |              | 1                            |          | 112002   | 0  | 27598  |
| Jess Zitlau                                  | 50                |                                |                       |           |              |                              |          | 111153   | 0  | 27973  |
| Lineman  Rob Mitchell                        | <del> </del>      | -                              | $\vdash$              | $\vdash$  |              | ✓                            | $\vdash$ |  |  |  |
| Bob Mitchell Lineman                         | 50                |                                |                       |           |              | 1                            |          | 109403   | 0  | 36373  |
|  |                   |                                |                       |           | l —          | <u> </u>                     |          |  |  |  |
|  |                   |                                |                       |           |              | L                            |          |  |  |  |

| Pa | Section A. Officers, Directors, Tru  |                   | Emp                              | loy                   |         |              | d Hig                        | hest       |  |  | ontinue         | <del></del>  |                                |
|----|--|-------------------|----------------------------------|-----------------------|---------|--------------|------------------------------|------------|--|--|-----------------|--|--------------------------------|
|    | (A) Name and title   | (B)<br>Average    | (C) Position (check all that app |                       |         |              |                              | nh/l       | (D)<br>Reportable  | <b>(E)</b><br>Reportable   | 1               |  |                                |
|    |  | hours per<br>week | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former     | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | con<br>or<br>ar | mount other other of the other o | of<br>tion<br>e<br>tion<br>ted |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  | <del>-</del>   |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              | _                            |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            | _  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  | <u></u>                        |
|    |  |                   |                                  |                       |         |              |                              |            |  | <del></del>  | ļ               |  |                                |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 |  |                                |
|    | Total  |                   |                                  |                       |         |              |                              | Ц          |  |  | -               |  |                                |
| 2  | Total number of individuals (including those   | 10\ wh            |                                  |                       |         |              | ·                            | <b>P</b> 1 | 00 000 12 222  | rtable sampan  |                 | from   | +h-a                           |
| 2  | organization > 15  | e III Ta) WII     | o iec                            | eive                  | su ii   | IOIE         | tiian                        | ıφı        | oo,ooo in repo   | rtable compens   | sation          | ITOITI   | lile                           |
|    |  |                   |                                  |                       |         |              |                              |            |  |  |                 | Yes  | No                             |
| 3  | Did the organization list any former office employee on line 1a? If "Yes," complete Si   |                   |                                  |                       |         |              |                              | oyee       | e, or highest c  | ompensated   | 3               | 100  | ✓                              |
| 4  | For any individual listed on line 1a, is the sthe organization and related organizations | um of repo        | ortable                          | e co                  | omp     | ens          | ation                        |            |  |  | 4               | <b>√</b>   |                                |
| 5  | individual   | or accrue         | comp                             | ens                   | satio   | on f         | rom a                        | any        | unrelated orga   | anization for  |                 | V  |                                |
| Se | ction B. Independent Contractors   | res, comp         | nete C                           | 3011                  | euu     | <i>ie</i> 3  | 101 31                       | исп        | person   | • • • •  | 5_              | ıl   | <b>✓</b>                       |
| 1  | Complete this table for your five highest compensation from the organization.            | ompensated        | d inde                           | ере                   | nde     | nt c         | ontra                        | ctor       | s that received  | i more than \$1  | 00,000          | of   |                                |
|    | (A)<br>Name and business add   | ress              |                                  |                       |         |              |                              |            | (B)<br>Description of se                                       | ervices  | (C<br>Compe     | )<br>ensation  | 1                              |
| Pa | cific NW Generating Co - 711 NE Halsey - F   | ortland Ol        | R 972                            | 32                    |         |              |                              | Wh         | nolesale Powe  | r  |                 | 959  | 956 <u>5</u>                   |
|    | nneville Power Administration - P O Box 8  |                   |                                  |                       |         | Α9           | 0189                         | _          | nolesale Powe  |  |                 |  | 4334                           |
|    | lity Tree Service - P O Box 7780-5124 - Phil   |                   |                                  |                       |         | -            |                              |            | W Tree Trimn   |  |                 |  | 3509                           |
|    | wer Resources Cooperative - 711 NE Halse   | <u> </u>          |                                  | llan                  | nd C    | K 9          | 7232                         | -          | olesale Powe   |  |                 | _  | 0803<br>8206                   |
| 2  | Total number of independent contractors  |                   |                                  | <u></u>               | 1\      | h a          |                              |            | uipment, Tran  |  | -               |  | o∠Ub                           |
|    | Total number of independent contractors (compensation from the organization ▶ 1          |                   | nose                             | 11.1                  | ı) W    | 110          | eceiv                        | rea I      | more man \$10  | 0,000 in   |                 |  |                                |

| Form 9   |                       |   |   |                 |                      |  |   | Page <b>9</b>   |
|--|-----------------------|---|---|-----------------|----------------------|--|---|---|
| Part   | i VII                 | Statement of Re   | venue                                       |                 |                      |  |   |   |
|  |                       |   |   |                 | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| Contributions, gifts, grants and other similar amounts | b<br>c<br>d<br>e<br>f | Federated campaigns Membership dues Fundraising events . Related organizations Government grants (contr All other contributions, gifts, and similar amounts not inclu- Noncash contributions include Total. Add lines 1a-1f | grants, uded above 1f ed in lines 1a-1f: \$ |                 | _                    |  |   |   |
|  |                       |   |   | Business Code   |                      | i i                                    |   | <del></del>   |
| n<br>E   | 2a                    | Revenue from Energy   | y Sales                                     |                 |                      | 30684412                               |   |   |
| Æ  | b                     |   |   | 14              |                      |  |   | 377419  |
| 8  | C                     | Merchandising   |   | 3               |                      |  |   | 25661   |
| Ğ  | ``,                   | Miscellaneous Non-C   | p Income                                    | 18              |                      |  |   | -222125   |
| Š  | l a                   |   |   |                 |                      |  |   |   |
| Program Service Revenue                                | f                     | All other program servi   |   | •               | 30865367             |  |   |   |
|  | 3                     | Investment income (inc  |   |                 |                      |  |   |   |
|  | 4                     | other similar amounts) Income from investment of  |   | 🕨               |                      |  |   | 204528  |
|  | 5                     | Royalties   | <u> </u>                                    | <u>. , , , </u> |                      |  |   |   |
|  |                       |   | (i) Real                                    | (ii) Personal   |                      |  |   |   |
|  | 6a                    | Gross Rents   |   |                 |                      |  |   |   |
|  | ь                     | Less: rental expenses   |   |                 |                      |  |   |   |
|  | c                     | Rental income or (loss)   |   |                 |                      |  |   | Ì   |
|  |                       | Net rental income or (le  | oss)  |                 |                      |  |   | 82811   |
|  | 72                    | Gross amount from sales of  | (i) Securities                              | (ii) Other      |                      |  |   |   |
|  | /a                    | assets other than inventory   | ,,  | · ·             |                      |  |   |   |
|  | ١                     | •   |   |                 |                      |  |   |   |
|  | D                     | Less: cost or other basis   |   |                 |                      |  |   |   |
|  |                       | and sales expenses .  |   |                 |                      |  |   |   |
|  | d                     | Gain or (loss)<br>Net gain or (loss)  |   | ▶               |                      |  |   | 11443   |
| Other Revenue  | 8a                    | Gross income from events (not including \$ of contributions reporte See Part IV, line 18  | d on line 1c).                              |                 |                      |  |   |   |
| Ę  | b                     | Less: direct expenses   | <b>b</b>                                    |                 | Ì                    |  |   |   |
| ŏ  | C                     | Net income or (loss) fro  | om fundraising e                            | vents ►         |                      |  |   |   |
|  | 9a                    | Gross income from gam<br>See Part IV, line 19   | ning activities.                            |                 |                      |  |   |   |
|  |                       | Less: direct expenses.<br>Net income or (loss) fro  | b   |                 |                      |  |   |   |
|  | ь                     | Gross sales of inverteurns and allowances<br>Less: cost of goods so<br>Net income or (loss) from  | s <b>a</b><br>old <b>b</b>                  | ory <b>&gt;</b> |                      |  |   |   |
|  |                       | Miscellaneous Rev   | renue                                       | Business Code   |                      |  |   |   |
|  | 112                   |   |   |                 | [                    | İ                                      |   | 1   |
|  | a                     |   |   |                 |                      | - :-                                   |   | 1   |
|  |                       |   |   |                 |                      |  |   | <del>                                     </del>              |
|  | C                     |   |   |                 |                      | -                                      |   | <del>                                     </del>              |
|  |                       | All other revenue   |   |                 | <del> </del>         |  |   | <del> </del>  |
|  |                       | Total. Add lines 11a-1  |   |                 |                      |  |   | +   |
|  | 12                    | Total Revenue. Add In 9c, 10c, and 11e  | nes 1h, 2g, 3, 4,                           | 5, 6d, 7d, 8c,  | 31164149             |  |   |   |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns.                      |     |         |
|---|-----|---------|
| All other organizations must complete column (A) but are not required to complete columns (R) | (C) | and (D) |

|    | All other organizations must complete col   | umn (A) but are no    | t requirea to com            | plete columns (B),                  | (C), and (D).                    |
|----|---|-----------------------|------------------------------|-------------------------------------|----------------------------------|
|    | not include amounts reported on lines 6b,<br>, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B) Program service expenses | (C) Management and general expenses | ( <b>D)</b> Fundraising expenses |
| 1  | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21   |                       |                              |                                     |                                  |
| 2  | Grants and other assistance to individuals in the U.S. See Part IV, line 22   |                       |                              |                                     |                                  |
| 3  | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16                      |                       |                              |                                     | <u> </u>                         |
| 4  | Benefits paid to or for members   |                       |                              |                                     |                                  |
| _  | · · · · · · · · · · · · · · · · · · ·   |                       |                              |                                     |                                  |
| 5  | Compensation of current officers, directors, trustees, and key employees  | 282999                | ·                            |                                     |                                  |
| 6  | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) |                       |                              |                                     |                                  |
| 7  | Other salaries and wages  |                       | <del>.</del>                 |                                     |                                  |
| 8  | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) .   |                       |                              |                                     |                                  |
| 9  | Other employee benefits   |                       |                              |                                     |                                  |
| 10 | Payroll taxes   |                       |                              |                                     |                                  |
| 11 | Fees for services (non-employees):  |                       |                              |                                     |                                  |
|    | Management  |                       |                              |                                     |                                  |
|    | Legal   |                       |                              |                                     | •                                |
|    | Accounting  |                       |                              |                                     |                                  |
| d  |   |                       |                              |                                     |                                  |
| -  | Lobbying  |                       |                              |                                     |                                  |
|    | Professional fundraising services. See Part IV, line 17   |                       |                              |                                     |                                  |
|    | Investment management fees  |                       |                              |                                     |                                  |
|    | Other   |                       |                              |                                     |                                  |
| 12 | Advertising and promotion   |                       |                              |                                     |                                  |
| 13 | Office expenses   |                       | <del></del>                  |                                     |                                  |
| 14 | Information technology  |                       |                              |                                     | · <del>-</del>                   |
| 15 | Royalties   |                       |                              |                                     |                                  |
| 16 | Occupancy   |                       |                              |                                     |                                  |
| 17 | Travel  |                       |                              |                                     |                                  |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |                              |                                     |                                  |
| 19 | Conferences, conventions, and meetings .  | _                     |                              |                                     |                                  |
| 20 | Interest  | 2260493               |                              |                                     |                                  |
| 21 | Payments to affiliates  |                       |                              |                                     |                                  |
| 22 | Depreciation, depletion, and amortization.  | 3422295               |                              |                                     |                                  |
| 23 | Insurance   |                       |                              |                                     |                                  |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed                         |                       |                              |                                     |                                  |
|    | 5% of total expenses shown on line 25 below.)   | 4                     |                              |                                     |                                  |
| а  | Cost of Purchased Power   | 13908918              |                              |                                     |                                  |
| b  | Distribution Expense - Operation  | 1528050               |                              |                                     |                                  |
| С  | Distribution Expense - Maintenance  | 4258176               |                              |                                     |                                  |
| d  | Consumer Accounts Expense   | 1379871               | ·                            |                                     |                                  |
| е  | Tax Expense   | 951705                | <u> </u>                     |                                     |                                  |
| f  | All other expenses  | 1736909               |                              |                                     |                                  |
| 25 | Total functional expenses. Add lines 1 through 24f  | 29729416              |                              |                                     |                                  |
| 26 | Joint Costs. Check here ► ☐ if following SOP 98-2. Complete this line only if the   |                       |                              |                                     |                                  |
|    | organization reported in column (B) joint costs   |                       |                              |                                     |                                  |
|    | from a combined educational campaign and  |                       |                              |                                     |                                  |
|    | fundraising solicitation  |                       |                              |                                     |                                  |

| Pa               | rt X   | Balance Sheet  |                          |          |             |               |          |  |
|------------------|--|--|--------------------------|----------|-------------|---------------|----------|--|
|                  |  |  | (A)<br>Beginning of year |          | (I<br>End o | B)<br>of year | ,        |  |
|                  | 1  | Cash—non-interest-bearing  | 1087869                  | 1        |             | 98            | 2338     |  |
|                  | 2  | Savings and temporary cash investments   |                          | 2        |             |               |          |  |
|                  | 3  | Pledges and grants receivable, net   |                          | 3        |             |               |          |  |
|                  | 4  | Accounts receivable, net   | 2192445                  | 4        |             | 164           | 2156     |  |
|                  | 5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L . 5 |  |                          |          |             |               |          |  |
|                  | 6  | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete                           |                          |          |             |               |          |  |
|                  |  | Part II of Schedule L  |                          | 6        |             | —             |          |  |
| Assets           | 7  | Notes and loans receivable, net  | 440800                   | 7        |             |               |          |  |
| \ss              | 8  | Inventories for sale or use  | 1135380                  | 8        |             |               | 7297     |  |
| 1                | 9  | Prepaid expenses and deferred charges  | 616351                   | 9        |             | 72            | 3729     |  |
|                  | 10a  | Land, buildings, and equipment: cost basis 10a 123497313   |                          |          |             |               |          |  |
|                  | b  | Less: accumulated depreciation. Complete Part VI of Schedule D   | 72842166                 | 10c      |             | 7493          | 9449     |  |
|                  | 11   | Investments—publicly traded securities   | _                        | 11       |             |               |          |  |
|                  | 12   | Investments—other securities. See Part IV, line 11   |                          | 12       |             | _             |          |  |
|                  | 13   | Investments—program-related. See Part IV, line 11  | 6166271                  | 13       |             | 609           | 7669     |  |
|                  | 14   | Intangible assets  |                          | 14       |             |               |          |  |
|                  | 15   | Other assets. See Part IV, line 11   | 4329571                  | 15       |             | 427           | 9043     |  |
|                  | 16   | Total assets. Add lines 1 through 15 (must equal line 34)  | 88370053                 | 16       |             | 9013          | 1681     |  |
|                  | 17   | Accounts payable and accrued expenses  | 2041843                  | 17       |             | <u>304</u>    | 4449     |  |
|                  | 18   | Grants payable   |                          | 18       |             |               |          |  |
|                  | 19   | Deferred revenue   |                          | 19       |             |               |          |  |
|                  | 20   | Tax-exempt bond liabilities  |                          | 20       |             |               |          |  |
| es               | 21   | Escrow account liability. Complete Part IV of Schedule D   |                          | 21       |             |               |          |  |
| Liabilities      | 22   | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L |                          | 22       |             |               |          |  |
|                  | 23   | Secured mortgages and notes payable to unrelated third parties   | 43401255                 | 23       |             | 4219          | 8450     |  |
|                  | 24   | Unsecured notes and loans payable  |                          | 24       |             |               |          |  |
|                  | 25   | Other liabilities. Complete Part X of Schedule D   | 5629250                  | 25       |             | 617           | 2321     |  |
|                  | 26   | Total liabilities. Add lines 17 through 25   | 51072358                 | 26       |             |               | 5220     |  |
| ces              |  | Organizations that follow SFAS 117, check here ▶ ☐ and complete lines 27 through 29, and lines 33 and 34.  |                          |          |             |               |          |  |
| Ī                | 27   | Unrestricted net assets  |                          | 27       |             |               |          |  |
| Ba               | 28   | Temporarily restricted net assets  |                          | 28       |             |               |          |  |
| 2                | 29   | Permanently restricted net assets  |                          | 29       |             |               |          |  |
| or Fund Balances |  | Organizations that do not follow SFAS 117, check here ▶ ☑ and complete lines 30 through 34.  |                          |          |             |               |          |  |
| ţ                | 30   | Capital stock or trust principal, or current funds   | 17284                    | 30       |             | 1             | 7384     |  |
| se               | 31   | Paid-in or capital surplus, or land, building, or equipment fund   | 2762848                  | 31       |             | 278           | 6767     |  |
| ۲                | 32   | Retained earnings, endowment, accumulated income, or other funds   | 34517573                 | 32       |             | 3595          | 2310     |  |
| Net Assets       | 33   | Total net assets or fund balances  | 37297705                 | 33       |             | 3875          | 6461     |  |
|                  | 34   | Total liabilities and net assets/fund balances   | 88370053                 | 34       |             | 9013          | 1681     |  |
| Pa               | rt XI  | Financial Statements and Reporting   |                          |          |             |               |          |  |
|                  |  |  | -                        | _        |             | Yes           | No       |  |
| 1                |  | ounting method used to prepare the Form 990:   Cash  Accrual   |                          | _        |             |               | _        |  |
| 2a               |  | e the organization's financial statements compiled or reviewed by an inde  |                          | ?        | 2a          |               | <b>~</b> |  |
| þ                |  | e the organization's financial statements audited by an independent acco   |                          |          | 2b          | <b>✓</b>      |          |  |
| C                |  | es" to lines 2a or 2b, does the organization have a committee that assumes   |                          |          | _           | ,             |          |  |
| 3а               | As a   | audit, review, or compilation of its financial statements and selection of an incar result of a federal award, was the organization required to undergo an a         | audit or audits as set   | forth in | 2c          | <b>✓</b>      |          |  |
| <b>h</b>         |  | Single Audit Act and OMB Circular A-133?   |                          |          | 3a          | $\vdash$      |          |  |
|                  |  | vo. Gio die Oldanicadon underde die Teudheu addit Oradans!   |                          |          |             |               |          |  |

#### SCHEDULE D (Form 990)

,: .

#### **Supplemental Financial Statements**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

|        | e of the organization   | Employer identification number   |
|--------|---|--|
|        | nsumers Power Inc.  | 93 : 0122793   |
| Pa     | organizations Maintaining Donor Advised Funds of the organization answered "Yes" to Form 990, Part IV   |  |
|        | (a) Donor advised   | funds (b) Funds and other accounts   |
| 1      | Total number at end of year   |  |
| 2      | Aggregate contributions to (during year)  |  |
| 3      | Aggregate grants from (during year) .   |  |
| 4      | Aggregate value at end of year  |  |
| 5      | Did the organization inform all donors and donor advisors in writing  | that the assets held in donor advised  |
|        | funds are the organization's property, subject to the organization's  | exclusive legal control? Yes . No  |
| 6      | Did the organization inform all grantees, donors, and donor advisor used only for charitable purposes and not for the benefit of the do impermissible private benefit?                                    |  |
| Pa     | rt II Conservation Easements. Complete if the organization  | answered "Yes" to Form 990 Part IV line 7  |
|        |   |  |
| 1      | Purpose(s) of conservation easements held by the organization (chi  |  |
|        | Preservation of land for public use (e.g., recreation or pleasure)  Protection of natural habitat   | ☐ Preservation of an historically important land area☐ Preservation of certified historic structure                  |
|        | Preservation of open space  | Freservation of certified historic structure   |
| 2      | Complete lines 2a–2d if the organization held a qualified conservation  | contribution in the form of a concentration excement   |
| _      | on the last day of the tax year.  | contribution in the form of a conservation easement  |
|        |   | Held at the End of the Year  |
| _      | Total number of concentation accoments  |  |
| a<br>h | Total number of conservation easements  | · · · · · · · <del>                         </del>   |
| b      | Total acreage restricted by conservation easements  |  |
| d      | Number of conservation easements on a certified historic structure  |  |
|        | Number of conservation easements included in (c) acquired after 8.  |  |
| 3      | Number of conservation easements modified, transferred, released, the taxable year ▶  | extinguished, or terminated by the organization during   |
| 4      | Number of states where property subject to conservation easemen   | t is located ▶   |
| 5      | Does the organization have a written policy regarding the periodic  |  |
| •      |   |  |
| 6      | Staff or volunteer hours devoted to monitoring, inspecting, and enfo  | · · · · · · · · · · · · · · · · · · ·  |
| 7      | Amount of expenses incurred in monitoring, inspecting, and enforci  |  |
| 8      | Does each conservation easement reported on line 2(d) above satisfied   |  |
|        | 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?   |  |
| 9      | In Part XIV, describe how the organization reports conservation easibalance sheet, and include, if applicable, the text of the footnote to the organization's accounting for conservation easements.      | the organization's financial statements that describes   |
| Pai    | Organizations Maintaining Collections of Art, Historic  | al Treasures, or Other Similar Assets.   |
|        | Complete if the organization answered "Yes" to Form 99  |  |
|        |   |  |
| 1a     | If the organization elected, as permitted under SFAS 116, not to rejart, historical treasures, or other similar assets held for public exhibiting   | on, education, or research in furtherance of public service  |
|        | provide, in Part XIV, the text of the footnote to its financial stateme   | nts that describes these items.  |
| b      | If the organization elected, as permitted under SFAS 116, to report<br>historical treasures, or other similar assets held for public exhibition<br>provide the following amounts relating to these items: | in its revenue statement and balance sheet works of art<br>, education, or research in furtherance of public service |
|        | (i) Revenues included in Form 990, Part VIII, line 1  | <b>&gt; \$</b>   |
|        | (ii) Assets included in Form 990, Part X  |  |
| 2      | If the organization received or held works of art, historical treasure following amounts required to be reported under SFAS 116 relating  | es, or other similar assets for financial gain, provide the  |
| а      | Revenues included in Form 990, Part VIII, line 1  |  |
|        | Assets included in Form 990, Part X   |  |
|        |   |  |

| Schedule | n | (Form | aan\ | 2008 |
|----------|---|-------|------|------|

| Pai  | t III Organizations Maintain  | ing Collections    | of Art, Histo    | rical Treasure                    | es, or Other Simi      | lar Assets (continued)      |  |  |  |  |
|------|---|--------------------|------------------|-----------------------------------|------------------------|-----------------------------|--|--|--|--|
| 3    | Using the organization's accession items (check all that apply):  | and other record   | ds, check any    | of the following                  | g that are a signific  | cant use of its collection  |  |  |  |  |
| а    | Public exhibition   |                    | d <u>L</u>       | Loan or exc                       | hange programs         |                             |  |  |  |  |
| b    | Scholarly research  |                    | e                | Other                             |                        |                             |  |  |  |  |
| C    | Preservation for future generations   |                    |                  |                                   |                        |                             |  |  |  |  |
| 4    | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.   |                    |                  |                                   |                        |                             |  |  |  |  |
| 5    | During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? |                    |                  |                                   |                        |                             |  |  |  |  |
| Pai  | Part IV Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990,  |                    |                  |                                   |                        |                             |  |  |  |  |
|      | Part IV, line 9, or reporte   | d an amount on     | Form 990, P      | art X, line 21.                   |                        |                             |  |  |  |  |
| 1a   | Is the organization an agent, truste included on Form 990, Part X?  | e, custodian or o  | ther intermed    | ary for contribu                  | utions or other asso   | ets not                     |  |  |  |  |
| b    | If "Yes," explain the arrangement in  | n Part XIV and co  | mplete the fo    | lowing table:                     |                        |                             |  |  |  |  |
|      | _   |                    | •                | -                                 |                        | Amount                      |  |  |  |  |
| С    | Beginning balance   |                    |                  |                                   | 1c                     |                             |  |  |  |  |
|      | Additions during the year   |                    |                  |                                   | 1d                     |                             |  |  |  |  |
|      | Distributions during the year   |                    |                  |                                   | 1e                     |                             |  |  |  |  |
|      | Ending balance  |                    |                  |                                   | _1f                    |                             |  |  |  |  |
| 2a   | Did the organization include an am  |                    |                  |                                   |                        | Yes No                      |  |  |  |  |
| b    | If "Yes," explain the arrangement in  |                    |                  |                                   |                        |                             |  |  |  |  |
| Pai  | t V Endowment Funds. Co   | mplete if organ    | ization answ     | ered "Yes" to                     | Form 990, Part I       | IV, line 10.                |  |  |  |  |
|      |   | (a) Current year   | (b) Prior yea    | r (c) Two yea                     | ars back (d) Three yea | rs back (e) Four years back |  |  |  |  |
| 1a   | Beginning of year balance   |                    |                  |                                   |                        |                             |  |  |  |  |
| b    | Contributions   |                    | ]                |                                   |                        |                             |  |  |  |  |
| С    | Investment earnings or losses .   | 1                  |                  |                                   |                        |                             |  |  |  |  |
| d    | Grants or scholarships  |                    |                  |                                   |                        |                             |  |  |  |  |
| e    | Other expenditures for facilities and programs  |                    |                  |                                   |                        |                             |  |  |  |  |
|      | Administrative expenses End of year balance   |                    |                  |                                   |                        |                             |  |  |  |  |
| 2    | Provide the estimated percentage of   |                    | alance held as   | ··                                |                        |                             |  |  |  |  |
| -    | Board designated or quasi-endown  |                    |                  | •                                 |                        |                             |  |  |  |  |
|      | Permanent endowment ▶   |                    | /0               |                                   |                        |                             |  |  |  |  |
|      | Term endowment ▶  |                    |                  |                                   |                        |                             |  |  |  |  |
|      | Are there endowment funds not in the  |                    | he organizatio   | n that are held :                 | and administered fo    | or the                      |  |  |  |  |
| - Ou | organization by:  | ic possession or t | ne organizatio   | ii tilat ale lielu i              | and administered ic    | Yes No                      |  |  |  |  |
|      | (i) unrelated organizations   |                    |                  |                                   |                        | 3a(i)                       |  |  |  |  |
|      | (ii) related organizations  |                    |                  |                                   |                        | 3a(ii)                      |  |  |  |  |
| b    | If "Yes" to 3a(ii), are the related org   | anizations listed  | as required or   | Schedule R?                       |                        | 3b                          |  |  |  |  |
| 4    | Describe in Part XIV the intended u   | ses of the organi  | zation's endo    | wment funds.                      |                        |                             |  |  |  |  |
| Par  | t VI Investments—Land, Bu   | uildings, and Ed   | uipment. S       | e Form 990, I                     | Part X, line 10.       |                             |  |  |  |  |
|      | Description of investment   | (a) Cost or o      | ther basis (     | b) Cost or other<br>basis (other) | (c) Depreciation       | (d) Book value              |  |  |  |  |
| 10   | Land  | 0                  |                  | 2333035                           |                        | 2333035                     |  |  |  |  |
| b    | Buildings   |                    |                  | 2269741                           | 1227035                | 1042706                     |  |  |  |  |
| 2    | Leasehold improvements  | . 0                |                  | 0                                 | 0                      | 0                           |  |  |  |  |
| d    | Equipment   | 0                  |                  | 118894537                         | 47330829               | 71563708                    |  |  |  |  |
|      | Other   | : : 0              |                  | 0                                 | 0                      | 0                           |  |  |  |  |
|      | I. Add lines 1a-1e. (Column (d) should e  | <del></del>        | art X, column (i |                                   |                        | 74939449                    |  |  |  |  |

| Part VII Investments—Other Securities                                  | See Form 990 Part Y                   | line 12                                     | - Fage                                |
|--|---------------------------------------|---|---------------------------------------|
| (a) Description of security or category                                | (b) Book value                        | (c) Method of value                         | uation                                |
| (including name of security)   | (b) book value                        | Cost or end-of-year m                       |                                       |
| Financial derivatives and other financial products                     |                                       |   | · · · · · · · · · · · · · · · · · · · |
| Closely-held equity interests  |                                       |   |                                       |
| Other  |                                       |   |                                       |
|  |                                       |   |                                       |
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|  |                                       |   |                                       |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 12)    |                                       |   |                                       |
|  | d Soo Form 000 Bort V                 | line 12                                     | ****                                  |
|  |                                       |   | <u> </u>                              |
| (a) Description of investment type                                     | (b) Book value                        | (c) Method of valu<br>Cost or end-of-year m |                                       |
| Ruralite Services Inc - Membership                                     | 10                                    | Cost  | · <del></del>                         |
| NRUCFC - Memb, Patronage, Cap Term Cert                                | 2944740                               | Cost  | <del>_</del>                          |
| Power Resources - Memb, Patronage                                      | 2326117                               | Cost  |                                       |
| Pioneer Telephone Coop - Patronage                                     | 67283                                 | Cost  |                                       |
| Casco Communications - Memb, Patronage                                 | 283343                                | Cost  |                                       |
| Pacific NW Generating - Memb, Patr, Term Cer                           | 1664634                               | Cost  |                                       |
| NRTC CSI - Membership, Patronage                                       | 2745                                  | Cost  |                                       |
| NISC - Membership, Patronage   | 17991                                 | Cost  | <u> </u>                              |
| Federated Insurance Co Patronage                                       | 192210                                | Cost  |                                       |
| Banc of America Trust  | 688596                                | Cost  |                                       |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 13 ) ▶ | 6097669                               |   |                                       |
| Part IX Other Assets. See Form 990, Pa                                 | rt X, line 15.                        |   |                                       |
|  | (a) Description                       |   | (b) Book value                        |
| Interest Receivable  |                                       |   | 46071                                 |
| Miscellaneous Deferred Charges   | · · · · · · · · · · · · · · · · · · · |   | 4232972                               |
|  |                                       |   |                                       |
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|  | -                                     |   |                                       |
| Total. (Column (b) should equal Form 990, Part X, col                  | I. (B) line 15.)                      |   | 4279043                               |
| Part X Other Liabilities. See Form 990,                                | <del></del>                           |   | 4270040                               |
| (a) Description of liability   | (b) Amount                            |   | <del></del>                           |
| Federal income taxes   |                                       | ភ   |                                       |
| Consumers Deposits   | 331464                                | ជី  |                                       |
| Accrued Taxes  | -1380                                 | =   |                                       |
| Accrued Interest   | 208954                                | <u> </u>                                    |                                       |
| Accrued Employee Vacation & Holiday Pay                                | 486237                                | 7   |                                       |
| Workers Compensation Insurance   | -7193                                 | <u>3</u>                                    |                                       |
| Group Dental Insurance   | -1524                                 | <u>1</u> ]                                  |                                       |
| Group Medical Insurance  | -9560                                 | <u>5</u> ]                                  |                                       |
| Group Life Insurance   | -52 <sup>-</sup>                      | 니   |                                       |
| Group Long Term Disability Insurance                                   | -17938                                | <u>3</u>                                    |                                       |
| - Continued in Part XIV Supplemental Info                              |                                       | _   |                                       |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25.) ▶  | 6172321                               |   |                                       |
| In Part XIV, provide the text of the footnote to the                   | organization's financial state        | ements that reports the organiza            | ation's liability for                 |
| uncertain tax positions under FIN 48.                                  |                                       |   |                                       |

| Pa     | Reconciliation of Change in Net Assets from Form 990 to Financial Statement   |          |                |
|--------|---|----------|----------------|
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)  | 1        | 31164149       |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)   | 2        | 29729416       |
| 3      | Excess or (deficit) for the year. Subtract line 2 from line 1   | 3        | 1434733        |
| 4      | Net unrealized gains (losses) on investments  | 4        | -301857        |
| 5      | Donated services and use of facilities  | 5        | 0              |
| 6      | Investment expenses   | 6        | 0              |
| 7      | Prior period adjustments  | 7        | 0              |
| 8      | Other (Describe in Part XIV)  | 8        | 0              |
| 9      | Total adjustments (net). Add lines 4–8  | 9        | -301857        |
| 10     | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9  | 10       | 1132876        |
| Pa     | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue   | e pe     | r Return       |
| 1      | Total revenue, gains, and other support per audited financial statements  | 1        | 30767223       |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |          |                |
| а      | Net unrealized gains on investments   |          |                |
| b      | Donated services and use of facilities  |          |                |
| С      | Recoveries of prior year grants   | <u> </u> |                |
| d      | Other (Describe in Part XIV)  | <u>l</u> |                |
| е      | Add lines 2a through 2d   | 2        | ·              |
| 3      | Subtract line 2e from line 1  | _3       | 30767223       |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |          |                |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b . 4a   | -        |                |
| b      | Other (Describe in Part XIV)  | ┪        |                |
| c      | Add lines 4a and 4b   | 4        |                |
| 5      | Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)  | 5        | 01707170       |
|        | Reconciliation of Expenses per Audited Financial Statements With Expens   |          |                |
| 1      | Total expenses and losses per audited financial statements  | 1        | 29729416       |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |          |                |
| a      | Donated services and use of facilities  | _        |                |
| b      | Prior year adjustments  | ┥        |                |
| C      |   | ┥        |                |
| d      |   | 2        |                |
|        | Add lines 2a through 2d   | 3        | <del>-</del>   |
| 3      | Subtract line 2e from line 1  |          | 23723410       |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  4a  |          |                |
| a<br>h | Investment expenses not included on Form 990, Part VIII, line 7b . 4a   | ┥ .      |                |
| 0      | Cities (Describe III at AIV)  | 44       | ه ا            |
| 5      | Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)  | 5        | 29729416       |
| Pai    | t XIV Supplemental Information  |          |                |
| and    | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.  e 4b = Patronage Capital +377419, Merchandising +25661, Miscellaneous Non-Operating Inco | ·        |                |
|        | erest Income +204528, Sales of Assets Other than Inventory +11443.  |          |                |
|        | t X Continued - Group Short Term Disability Insurance +16975, Other Payroll Deductions +180<br>yroll +493522, Customer Advances for Construction +842628, Transformer and Meter Estimate  | 317,     | Accrued        |
| Co     | st +230728, Gain on Reacquired Debt +749553, Short Term Loan +1450617, Other Deferred Cre   | dits     | ; +1393375<br> |

| Schedule D (For | n 990) 2008                              | Page 5  |
|-----------------|--|---------|
| Dart YIV        | Supplemental Information (continued)     |         |
| alt Alv         | ouppiemental information (communication) |         |
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#### SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23. OMB No 1545-0047

Open to Public Inspection

Name of the organization Employer identification number Consumers Power, Inc. 93 0122793

93 0122793 **Questions Regarding Compensation** Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel Housing allowance or residence for personal use ☐ Travel for companions Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . . . . . 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☐ Compensation survey or study ☐ Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a: 4a 4b **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4c c Participate in, or receive payment from, an equity-based compensation arrangement?.... If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a a The organization?..... **b** Any related organization? . . . . . . 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a a The organization? . . . . 6b **b** Any related organization? . . . . . . If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III 8

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

|                 | -                 | (R) Breakdown of W-2                    | W-2 and/or 1099-Mil                   | and/or 1099-MISC compensation             |   |   |   |  |
|-----------------|-------------------|---|---------------------------------------|---|---|---|---|--|
| (A) Name        |                   | (i) Base<br>compensation                | (ii) Bonus & incentive compensation   | (III) Other<br>reportable<br>compensation | compensation  | (U) Nontaxable benefits   | (E) Total of columns<br>(B)(i)-(D)      | (F) Compensation reported in prior Form 990 or Form 990-EZ                                       |
| Roman E. Gillen | 8                 | 121,957                                 |                                       |   | 60917   | 17,580  |   |  |
|                 | 2 6               |   |                                       |   |   |   |   |  |
|                 | <u>:</u><br>> (2) |   |                                       |   |   |   |   |  |
|                 | 8                 |   |                                       |   |   |   |   |  |
|                 | : :               |   |                                       |   |   |   |   |  |
|                 | (1)               |   |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   |   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1 | 1 |  |
|                 | (0)               |   |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   |   |   |   | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1      |
|                 | (0)               |   |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   |   |   |   |  |
|                 | €                 |   |                                       |   |   |   |   |  |
|                 |                   | <br>                                    | * * * * * * * * * * * * * * * * * * * | 1   |   |   |   |  |
|                 | 8                 |   |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 |   | 1 | 6<br>6<br>6<br>6<br>6<br>6<br>7<br>7<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8 |
|                 | (0)               |   |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   |   |   |   |  |
|                 | (1)               |   |                                       |   |   |   |   |  |
|                 | (1)               |   |                                       |   |   |   |   |  |
|                 | <u> </u>          |   |                                       |   |   |   |   |  |
|                 | (B)               |   |                                       |   |   |   |   |  |
|                 | <u> </u>          |   |                                       |   |   |   |   |  |
|                 | (II)              |   |                                       |   |   |   |   |  |
|                 | 3                 |   |                                       |   |   |   |   |  |
|                 | (II)              |   |                                       |   |   |   |   |  |
|                 | ε                 |   |                                       |   |   |   |   |  |
|                 | €                 |   |                                       |   |   |   |   |  |
|                 | (a)               |   |                                       |   |   |   |   |  |
|                 | (E)               |   |                                       |   |   |   |   |  |
|                 | Ξ                 | 1 |                                       |   |   |   |   |  |
|                 | (ii)              |   |                                       |   |   |   |   |  |
|                 |                   |   |                                       |   |   |   | Sche                                    | Schedule J (Form 990) 2008   |

#### SCHEDULE O (Form 990)

## **Supplemental Information to Form 990**

20**08** 

Department of the Treasury Internal Revenue Service

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Open to Public Inspection

Employer identification number

**CONSUMERS POWER INC.** 93 0122793 Part VI. 6. - Consumers Power is a non profit electric cooperative. Any person, firm, association, corporation or body politic or subdivision thereof, may become a member by receiving electric service from the Cooperative and by paying the membership fee. Part VI. 7a - Each member of the Cooperative present at the Annual Meeting or voting by mail shall be entitled to vote for one candidate from each zone. The service area of the Cooperative shall be divided into nine zones, each to contain approximately the same number of members. Each zone shall be represented by one director. Part VI. 7b - Each member shall be entitled to one vote and no more upon each matter submitted to a vote at a meeting of the members. At all meetings of the members at which a quorum is present all questions shall be decided by a majority of the members voting thereon at such meeting. Part VI. 10 - The Form 990 is reviewed by President/CEO, next by the outside auditing firm before being presented to the Board of Directors at a regularly scheduled meeting. Part VI. 12a - Conflict of Interest Policy under review by the Board of Directors. Part VI. 13 - Whistle-blower Policy under review by the Board of Directors. Part VI. 15a - Compensation of the CEO is reviewed and approved annually by the Board of Directors. The Board is afforded comparable compensation information for the electric cooperative industry by a national organization. Part VI. 15b - Compensation of additional staff is determined by the CEO. Part VI. 18 - Consumers Power Inc. IRS Form 990 is available on the internet at such sites as www.guidestar.com. A printed copy of the IRS Form 990 is available upon request at cooperative headquarters. Part VI. 19 - No documents available to the public.

Form . 990

# **Return of Organization Exempt From Income Tax**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

| Termination   Termination   Termination   Termination   Amended return   Amended return   Application pending   Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).   H(b) If "Yes," enter number of affiliates?   H(c) If "Yes," enter number of affiliates?   H(c) If "Yes," enter number of affiliates   H(c) If "Yes," enter number of affiliates?   H(c) If "Yes," enter number of affiliates   H(c) If "Yes," enter number of aff    | 3124  an   |
|--|--|
| Address change   Name change   Initial return   Termination   Amended return   Application pending   | 3124  an   |
| Address change   Name change   Initial return   Termination   Amended return   Application pending   Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).   Hand I are not applicable to section 527 or H(a) Is this a group return for affiliates?   H(b) If "Yes," enter number of affiliates?   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If "Yes," enter number of affiliates   H(c) Are all affiliates   If "Yes," enter number of a    | 3124    Accrual     Accrual     Accrual     Yes  No     Yes  No     Yes  No     No     Yes  No     N |
| Name change   Initial return   Termination   Amended return   Amended return   Application pending   Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).   Hand I are not applicable to section 527 or H(a) Is this a group return for affiliates   H(b) If "Yes," enter number of affiliates   H(c) Are all affiliates included?   If the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.   Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12   Part II Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)    1 Contributions, gifts, grants, and similar amounts received: a Contributions to donor advised funds   Direct public support (not included on line 1a)   1c   Indirect public support (not included on line 1a)   2   Program service revenue including government fees and contracts (from Part VII, line 93)   3   Membership dues and assessments   | ganizations Yes No Yes No Yes No   |
| Initial return   Termination   Amended return   Amended return   Application pending   Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).   Hand I are not applicable to section 527 or H(a) Is this a group return for affiliates?   Hand I are not applicable to section 527 or H(a) Is this a group return for affiliates?   H(b) If "Yes," enter number of affiliates included?   H(c) Are all affiliates included?   H(c) Are all affiliates included?   H(d) Is this a separate return filed by an organization type (check only one)   501(c) ( )   (insert no)   4947(a)(1) or   527   H(c) Are all affiliates included?   H(d) Is this a separate return filed by an organization chooses to file a return, be sure to file a return, be sure to file a complete return.   Group Exemption Number   Terminal Part    | ganizations Yes No Yes No Yes No   |
| Termination  Amended return  Application pending  Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).  G Website: ▶ www.cpi.coop  J Organization type (check only one) ▶ ☑ 501(c) ( ) ◄ (insert no) ☐ 4947(a)(1) or ☐ 527  K Check here ▶ ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  b Direct public support (not included on line 1a)  c Indirect public support (not included on line 1a)  c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  2 Program service revenue including government fees and contracts (from Part VII, line 93)  3 Membership dues and assessments  | ganizations Yes No Yes No Yes No   |
| Application pending  Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).  G Website: ▶ www.cpi.coop  J Organization type (check only one) ▶ ☑ 501(c) ( ) ◄ (insert no) □ 4947(a)(1) or □ 527  K Check here ▶ □ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  b Direct public support (not included on line 1a)  c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  e Total (add lines 1a through 1d) (cash \$   | Yes No Yes No  |
| The second pending trusts must attach a completed Schedule A (Form 990 or 990-EZ).  G Website: ▶ www.cpi.coop  J Organization type (check only one) ▶ ☑ 501(c) ( ) ◄ (insert no) ☐ 4947(a)(1) or ☐ 527  K Check here ▶ ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  b Direct public support (not included on line 1a)  c Indirect public support (not included on line 1a)  c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  2 Program service revenue including government fees and contracts (from Part VII, line 93)  3 Membership dues and assessments   | Yes No Yes No  |
| G Website: ▶ www.cpi.coop  J Organization type (check only one) ▶ ☑ 501(c) ( ) ◄ (insert no ) ☐ 4947(a)(1) or ☐ 527  K Check here ▶ ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  b Direct public support (not included on line 1a)  c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  e Total (add lines 1a through 1d) (cash \$  | Yes No Yes No  |
| J Organization type (check only one) ► ✓ 501(c) ( ) ◄ (insert no ) ☐ 4947(a)(1) or ☐ 527  K Check here ► ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ►  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  | Yes No Yes No not required   |
| J Organization type (check only one) ► ✓ 501(c) ( ) ◄ (insert no ) ☐ 4947(a)(1) or ☐ 527  K Check here ► ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ► ☐ Group Exemption Number ► ☐ I Group Exemption Nu | Yes No   |
| K Check here ▶ ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶  Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  b Direct public support (not included on line 1a)  c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  e Total (add lines 1a through 1d) (cash \$  | s not required   |
| receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.  I Group Exemption Number ▶  I Group Exemption Number Number Number Number Number Number Number N | s not required   |
| M Check ▼ If the organization to attach Sch B (Form 990, 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received:  a Contributions to donor advised funds  |  |
| L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶ to attach Sch B (Form 990, 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received: a Contributions to donor advised funds   |  |
| Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)  1 Contributions, gifts, grants, and similar amounts received: a Contributions to donor advised funds  | , 01 330-71).  |
| 1 Contributions, gifts, grants, and similar amounts received: a Contributions to donor advised funds   |  |
| a Contributions to donor advised funds   |  |
| b Direct public support (not included on line 1a) c Indirect public support (not included on line 1a) d Government contributions (grants) (not included on line 1a) e Total (add lines 1a through 1d) (cash \$ noncash \$ )  Program service revenue including government fees and contracts (from Part VII, line 93)  Membership dues and assessments  1b 1c 1c 1d 1e 2   |  |
| c Indirect public support (not included on line 1a)  |  |
| d Government contributions (grants) (not included on line 1a)  e Total (add lines 1a through 1d) (cash \$ noncash \$ ) .  2 Program service revenue including government fees and contracts (from Part VII, line 93)  3 Membership dues and assessments  |  |
| e Total (add lines 1a through 1d) (cash \$ noncash \$ ) .  2 Program service revenue including government fees and contracts (from Part VII, line 93)  3 Membership dues and assessments   |  |
| 2 Program service revenue including government fees and contracts (from Part VII, line 93) 3 Membership dues and assessments   |  |
| 3 Membership dues and assessments  | 30774549   |
|  |  |
| 4 Interest on savings and temporary cash investments   |  |
| 5 Dividends and interest from securities   |  |
| 6a Gross rents   |  |
| b Less: rental expenses  |  |
| c Net rental income or (loss). Subtract line 6b from line 6a   |  |
| 7 Other investment income (describe >  |  |
| 8a Gross amount from sales of assets other than inventory  |  |
| than inventory   |  |
| b Less: cost or other basis and sales expenses.  |  |
| c Gain or (loss) (attach schedule)   |  |
| d Net gain or (loss). Combine line 8c, columns (A) and (B)   | Note 2   |
| REGent Note: Sand activities (attach schedule). If any amount is from gaming, check here ▶ □   |  |
| a Gross revenue (not including \$ of of contributions reported on line 1b) 9a of  |  |
| contributions reported on line 1b)   |  |
| 2 July ess direct expenses other than fundraising expenses9b   |  |
| c Net income or (loss) from special events. Subtract line 9b from line 9a 9c   |  |
| TOG GOES sales of inventory, less returns and allowances   10a   |  |
| b Less: cost of goods sold   |  |
| E Gloss profit of (loss) from sales of invertiory (attack) schedule). Outside time for from time for .   | <del></del>  |
| 11 Other revenue (north are vit, into 1997).   | 30774549   |
|  | 28068265   |
| 13 Program Services (from line 44, column (b))   |  |
| s 14 Wanagement and general (norm into 11) column (o)  |  |
| 15 Fundraising (from line 44, column (D))  |  |
| 16 Payments to affiliates (attach schedule)  | 28068265   |
| 40   | 2706284  |
| 18 Excess or (deficit) for the year. Subtract line 17 from line 12   | 34922463   |
| The lassets of fulld balances at beginning of year (not fine 76, column (77)   | -331042  |
| 20 Other changes in net assets or fund balances (attach explanation)   | -  |
| For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y   | 37297705   |

|        | Functional Expenses organizations and s  | ection 4   | 947(a)(1) nonexempt ( | charitable trusts but | optional for others. (S    | ion 501(c)(3) and (<br>see the instructions |
|--------|--|------------|-----------------------|-----------------------|----------------------------|---|
|        | Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.  |            | (A) Total             | (B) Program services  | (C) Management and general | (D) Fundraising                             |
| 22a    | Grants paid from donor advised funds (attach schedule) (cash \$)   |            |                       |                       |                            |   |
|        | If this amount includes foreign grants, check here   | 22a        |                       |                       |                            |   |
| 22b    | Other grants and allocations (attach schedule)   |            |                       |                       |                            |   |
|        | (cash \$)  |            |                       |                       |                            |   |
|        | If this amount includes foreign grants, check here 🕨 🗌   | 22b        |                       |                       |                            |   |
| 23     | Specific assistance to individuals (attach schedule)   | 23         |                       |                       |                            |   |
| 24     | Benefits paid to or for members (attach schedule)  | 24         |                       |                       |                            |   |
| 25a    | Compensation of current officers, directors, key employees, etc. listed in Part V-A  | 25a        | 87034                 | 87034                 |                            |   |
| b      | Compensation of former officers, directors, key employees, etc. listed in Part V-B   | 25b        |                       |                       |                            | ·   |
| c      | Compensation and other distributions, not  |            |                       |                       |                            | -   |
|        | included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 25c        |                       |                       |                            |   |
| 26     | Salaries and wages of employees not included on lines 25a, b, and c  | 26         |                       |                       |                            |   |
| 27     | Pension plan contributions not included on lines 25a, b, and c   | 27         | Note 3                |                       |                            |   |
| 28     | Employee benefits not included on lines 25a - 27   | 28         |                       |                       |                            |   |
| 29     | Payroll taxes  | 29         |                       |                       |                            |   |
| Ю      | Professional fundraising fees  | 30         |                       |                       |                            |   |
| 1      | Accounting fees  | 31         |                       |                       |                            |   |
| 2      | Legal fees   | 32         |                       | -                     |                            |   |
| 3      | Supplies   | 33         |                       |                       |                            |   |
| 4      | Telephone  | 34         |                       |                       |                            |   |
| 5      | Postage and shipping   | 35         |                       |                       |                            |   |
| 6      | Occupancy  | 36         |                       |                       |                            |   |
| 7      | Equipment rental and maintenance   | 37         |                       |                       |                            |   |
| 8      | Printing and publications  | 38         |                       |                       | ·                          |   |
| 9      | Travel   | 39         |                       |                       |                            |   |
| Ю      | Conferences, conventions, and meetings   | 40         |                       |                       |                            |   |
| 1      | Interest   | 41         | 2485270               | 2485270               | 20177117                   |   |
| 2      | Depreciation, depletion, etc. (attach schedule)  | 42         | 3297909               | 3297909               | SCHEDULE 1                 |   |
| 3      | Other expenses not covered above (itemize):  | 40-        | 22400052              | 22400052              | COULDING                   |   |
|        |  | 43a        | 22198052              | 22198052              | SCHEDULE 2                 |   |
| b      |  | 43b<br>43c |                       |                       |                            |   |
| C      |  | 43d        |                       |                       |                            |   |
| d      |  | 43e        |                       |                       |                            |   |
| e      |  | 43f        |                       | <del></del>           |                            | <u> </u>                                    |
| f      |  | 43g        |                       |                       |                            |   |
| 9<br>4 | Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (BV/D) corny those totals to lines   |            |                       |                       |                            |   |
|        | columns (B)-(D), carry these totals to lines 13-15)  | 44         | 28068265              | 28068265              |                            |   |
|        | t Costs. Check ▶ ☐ if you are following SOP  |            | 20000200              | 20000203              |                            |   |

|     |        | - |
|-----|--------|---|
| 200 | (2007) | , |
|     |        |   |

(Grants and allocations \$

Page 3

| P        | art III Statement of Program Service Accomplishments (See the instructions.)   |   |
|----------|--|---|
| pa<br>on | rm 990 is available for public inspection and, for some people, serves as the primary or sole source of infaticular organization. How the public perceives an organization in such cases may be determined by the inforints return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, tograms and accomplishments. | mation presented  |
|          | at is the organization's primary exempt purpose? ▶   | Program Service<br>Expenses   |
| of       | organizations must describe their exempt purpose achievements in a clear and concise manner. State the number clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) anizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)            | (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others ) |
| а        | Purchase, transmit, and sell electric energy, and for this purpose, operate and maintain necessary transmission and distribution lines of system   |   |
| b        | (Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  | 28068265  |
|          |  |   |
| _        | (Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  | -   |
| ·        |  |   |
|          | (Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  |   |
| d        |  |   |
|          |  |   |
| 34       | (Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  |   |
|          | Other program services (attach schedule)   |   |

f Total of Program Service Expenses (should equal line 44, column (B), Program services).

) If this amount includes foreign grants, check here ightharpoonup

Form **990** (2007)

28068265

| Pa                          | art IV | Balance Sheets (See the instructions.   | )              |                       |                          |          |              |                   |
|-----------------------------|--------|---|----------------|-----------------------|--------------------------|----------|--------------|-------------------|
| -                           |        | Where required, attached schedules and amounts column should be for end-of-year amounts only. | within         | the description       | (A)<br>Beginning of year |          | (B<br>End of | )<br>f year       |
|                             | 45     | Cash—non-interest-bearing   |                |                       | 1053884                  | 45       |              | 1087869           |
|                             | 46     | Savings and temporary cash investments .  |                |                       |                          | 46       |              |                   |
|                             | 47a    | Accounts receivable   | 47a            | 2135183               |                          |          |              |                   |
|                             |        | Less: allowance for doubtful accounts .   | 47b            | 57262                 | 1909251                  | 47c      |              | 2192445           |
|                             |        |   |                |                       |                          |          |              |                   |
|                             | 48a    | Pledges receivable  | 48a            |                       | *                        |          |              |                   |
|                             |        | Less: allowance for doubtful accounts .   | 48b            |                       |                          | 48c      |              |                   |
|                             | 49     | Grants receivable   |                |                       |                          | 49       |              |                   |
|                             |        | Receivables from current and former officers  |                | ı                     |                          |          |              |                   |
|                             | •      | key employees (attach schedule)   |                |                       |                          | 50a      |              |                   |
|                             | b      | Receivables from other disqualified persons (a  |                |                       |                          |          |              |                   |
|                             |        | 4958(f)(1)) and persons described in section 4958   | 8(c)(3)(       | (B) (attach schedule) | <del></del>              | 50b      |              |                   |
|                             | 51a    | Other notes and loans receivable (attach  | l <b>-</b> a l |                       |                          |          |              |                   |
| ets                         |        |   | 51a            |                       |                          |          |              |                   |
| Assets                      |        |   | 51b            |                       | 1020402                  | 51c      |              | 4425000           |
| •                           | 52     | Inventories for sale or use   |                |                       | 1029403<br>595684        | 52<br>53 |              | 1135380<br>616351 |
|                             | 53     |   |                | المخان خان            | 333004                   | 54a      |              | 010001            |
|                             |        | Investments—publicly-traded securities  |                |                       |                          | 54b      |              |                   |
|                             | 1      | Investments—other securities (attach schedu   | iie)           | - L Cost L FMV        |                          | 370      |              |                   |
|                             | 55a    | Investments—land, buildings, and equipment: basis   | 55a            |                       |                          |          |              |                   |
|                             | b      | Less: accumulated depreciation (attach schedule)  | 55b            |                       |                          | 55c      |              |                   |
|                             | 56     | Investments—other (attach schedule)   |                |                       | 5983668                  | 56       | SCH III      | 6166271           |
|                             | 57a    | Land, buildings, and equipment: basis .   | 57a            | 119187190             |                          |          |              |                   |
|                             | l      | Less: accumulated depreciation (attach  |                |                       |                          |          |              |                   |
|                             |        | schedule)   | 57b            | 46345024              | 71565282                 | 57c      | SCH IV       | 72842166          |
|                             | 58     | Other assets, including program-related investigation   | stmen          | ts                    |                          |          |              |                   |
|                             |        |   |                | )                     | 4483586                  | 58       |              | 4329571           |
|                             | 59     | Total assets (must equal line 74). Add lines  |                |                       | 86620759                 | 59       |              | 88370053          |
|                             |        | Accounts payable and accrued expenses .   |                |                       | 1516732                  |          |              | 2041843           |
|                             | 61     | Grants payable  |                |                       |                          | 61       |              | <del></del>       |
| S                           | 62     | Deferred revenue  |                | 1                     |                          | 62       |              |                   |
| ilities                     | 63     | Loans from officers, directors, trustees, and   |                |                       |                          | 63       |              |                   |
| abil                        | 642    | schedule)   | • •            |                       |                          | 64a      |              |                   |
| Liab                        |        | Mortgages and other notes payable (attach s   |                |                       | 44523189                 |          | SCH VI       | 43401255          |
|                             |        | A   |                |                       | 5658373                  |          |              | 5629250           |
|                             |        | ,   |                | ,                     |                          |          |              |                   |
|                             | 66     | Total liabilities. Add lines 60 through 65 .  |                |                       | 51698294                 | 66       |              | 51072348          |
|                             |        | nizations that follow SFAS 117, check here ▶  | · 🗌 a          | and complete lines    |                          |          |              |                   |
| es                          |        | 67 through 69 and lines 73 and 74.  |                |                       |                          |          |              |                   |
| ũ                           |        | Unrestricted  |                |                       | <u> </u>                 | 67       |              |                   |
| ala                         | 68     | Temporarily restricted  |                |                       |                          | 68       |              |                   |
| 9 P                         | 69     | Permanently restricted  |                |                       |                          | 69       |              |                   |
| Net Assets or Fund Balances |        | inizations that do not follow SFAS 117, check complete lines 70 through 74.                   | here           | ▶ ☑ and               |                          |          |              |                   |
| ō                           |        | Capital stock, trust principal, or current funds  | s              |                       | 17178                    |          |              | 17284             |
| ets                         | 71     | Paid-in or capital surplus, or land, building, a  |                |                       | 2593699                  |          |              | 2762848           |
| SS                          |        | Retained earnings, endowment, accumulated   |                |                       | 32311588                 | 72       |              | 34517573          |
| X A                         | 73     | Total net assets or fund balances. Add line   |                |                       |                          |          |              |                   |
| ž                           |        | 70 through 72. (Column (A) must equal line 1  |                |                       |                          |          |              | 070077            |
|                             | •      | equal line 21)  |                |                       | 34922465                 | _        |              | 37297705          |
|                             | L      | Loren Hannings and Her assert Alatin Dalauce  | 3. AUC         | ו ווווכט טט מווע ו    | 86620759                 | /4       |              | 88370053          |

| Pa       | rt IV-A         | Reconciliation of Revenue per Aud instructions.)                                  | ited Financial Statem       | ents With Rev       | enue pe  | r Retu       | rn (See the             |
|----------|-----------------|---|-----------------------------|---------------------|--|--------------|-------------------------|
| <u> </u> | Total reve      | nue, gains, and other support per audit   | ed financial statements     |                     |  | а            | 30774549                |
| b        |                 | included on line a but not on Part I, line  |                             |                     |  |              |                         |
| 1        |                 | lized gains on investments  |                             | b1                  |  | 1 1          |                         |
| 2        |                 | services and use of facilities  |                             | b2                  |  | 1            |                         |
| 3        |                 | s of prior year grants  |                             | b3                  |  | 1 1          |                         |
| 4        |                 | ecify):   |                             |                     |  | 1            |                         |
| 7        |                 | <del>- :</del>  |                             | b4                  |  | 1            |                         |
|          |                 | hd through hd   |                             | ·                   | ···  | Ь            |                         |
| _        |                 | <b>b1</b> through <b>b4</b>   |                             |                     |  | c            | 30774549                |
| C        |                 |   |                             |                     |  | <del></del>  | 30777373                |
| d        |                 | included on Part I, line 12, but not on lii                                       |                             | امدا                |  |              |                         |
| 1        |                 | it expenses not included on Part I, line  |                             | d1                  |  |              |                         |
| 2        | Other (spe      | ecify):   | •••••                       |                     |  |              |                         |
|          |                 |   |                             | d2                  |  |              |                         |
|          |                 | d1 and d2   |                             |                     |  | d            |                         |
| <u>e</u> |                 | enue (Part I, line 12). Add lines c and d   | <u> </u>                    | · · · · · ·         | <u>▶</u>   | <u> </u>     | 30774549                |
| Pa       | rt IV-B         | Reconciliation of Expenses per Au   |                             |                     |  | er Re        |                         |
| а        | Total expe      | enses and losses per audited financial s  | tatements                   |                     |  | a            | 28068265                |
| b        | Amounts         | included on line a but not on Part I, line  | · 17:                       |                     |  | li           |                         |
| 1        | Donated a       | services and use of facilities  |                             | 51                  |  | i i          |                         |
| 2        | Prior year      | adjustments reported on Part I, line 20   |                             | b2                  |  |              |                         |
| 3        |                 | ported on Part I, line 20   |                             | b3                  |  |              |                         |
| 4        |                 | ecify):   |                             |                     |  |              |                         |
|          |                 |   |                             | b4                  |  |              |                         |
|          | Add lines       | <b>b1</b> through <b>b4</b>   |                             |                     |  | ь            |                         |
| С        |                 |   |                             |                     |  | c            | 28068265                |
| d        |                 | included on Part I, line 17, but not on I   |                             |                     |  |              |                         |
| 1        |                 | · · · · · · · · · · · · · · · · · · ·   |                             | d1                  |  | 1 1          |                         |
|          |                 | it expenses not included on Part I, line  |                             |                     |  | 1 1          |                         |
| 2        | Other (spe      | ecify):   |                             | d2                  |  |              |                         |
|          | A shell be a se | J4 J J0   |                             |                     | ····   |              |                         |
| _        | Add lines       | d1 and d2   |                             |                     |  | d            | 28068265                |
|          |                 |   |                             |                     |  | е            |                         |
| Га       |                 | Current Officers, Directors, Trustees or key employee at any time during the year |                             |                     |  |              |                         |
|          |                 | r key employee at any time during the year  | (B)                         | (C) Compensation    |  |              |                         |
|          |                 | (A) Name and address  | Title and average hours per | (If not paid, enter | benefit pla                                      | ns & deferr  | ed and other allowances |
|          |                 |   | week devoted to position    | -0)                 | compens  | sation plans |                         |
| SUH      | EDULE VIII      |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 | <del> </del>  |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          | _               |   |                             |                     | <u> </u>   |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     | <del>                                     </del> |              | <del></del>             |
|          |                 |   |                             |                     |  |              |                         |
|          |                 | ·   |                             |                     | <del>                                     </del> |              | <del></del>             |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     | ļ  |              | _                       |
|          |                 |   |                             |                     |  |              |                         |
|          |                 | <u> </u>  |                             |                     | ļ  |              |                         |
|          |                 |   |                             |                     |  |              |                         |
|          |                 |   |                             |                     |  |              |                         |

|     | 990 (2007)   |  |  |   |       |                       | age 6            |
|-----|--|--|--|---|-------|-----------------------|------------------|
| Pai | t V-A Current Officers, Directors, Trustees  | s, and Key Employe   | es (continued)                                   |   |       | Yes                   | No               |
| 75a | Enter the total number of officers, directors, and trumeetings   | ustees permitted to vo   | _  | n business at board<br>9  |       |                       |                  |
| b   | Are any officers, directors, trustees, or key employ employees listed in Schedule A, Part I, or hig contractors listed in Schedule A, Part II-A or relationships? If "Yes," attach a statement that ide                                | hest compensated p   | rofessional and other through                    | other independent family or business  | 75b   |                       | ✓                |
| c   | Do any officers, directors, trustees, or key of compensated employees listed in Schedule A, independent contractors listed in Schedule A, organizations, whether tax exempt or taxable, that the definition of "related organization." | Part I, or highest co<br>Part II-A or II-B, rec<br>at are related to the o | ompensated profeive compensating sanization? See | essional and other on from any other the instructions for                       | 75c   |                       | ✓                |
|     | Does the organization have a written conflict of in  |  |  |   | 75d   |                       | ✓                |
| Pai | Former Officers, Directors, Trustees, and<br>officer, director, trustee, or key employee re-<br>person below and enter the amount of comp  | ceived compensation o  | r other benefits (de                             | escribed below) during  | the y | ear, lis              | ormer<br>st that |
|     | (A) Name and address   | (B) Loans and Advances   | (C) Compensation<br>(if not paid,<br>enter -0-)  | (D) Contributions to employee<br>benefit plans & deferred<br>compensation plans | accou | Expendent and lowance | other            |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  | · · · · · · ·                                    |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
|     |  |  |  |   |       |                       |                  |
| Pai | t VI Other Information (See the instruction  | s.)  | <del></del>                                      |   |       | Yes                   | No               |
| 76  | Did the organization make a change in its activitied detailed statement of each change   |  |  |   | 76    |                       | 1                |
| 77  | Were any changes made in the organizing or gov If "Yes," attach a conformed copy of the changes  | <del>-</del>   | t not reported to                                | the IRS?  | 77    |                       | . ✓              |
| 78a | Did the organization have unrelated business grothis return?   |  | _  | •   | 78a   |                       | ✓                |
| b   | If "Yes," has it filed a tax return on Form 990-T for  |  |  |   | 78b   | $\sqcup$              | ✓                |
| 79  | Was there a liquidation, dissolution, termination, of a statement  |  |  |   | 79    |                       | 1                |
| 80a | Is the organization related (other than by associa common membership, governing bodies, truste   |  |  |   |       |                       |                  |

80a

81b

| Par          | t VI Other Information (continued)   |            | Yes      | No           |
|--------------|--|------------|----------|--------------|
| 82a          | Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?  | 82a        |          | ✓            |
| b            | If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II.  (See instructions in Part III.)  |            |          |              |
| 83a          | Did the organization comply with the public inspection requirements for returns and exemption applications?  | 83a        |          | ✓            |
|              | Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?  | 83b        | ✓        | Ĺ            |
| 84a          |  | 84a        |          | <b>✓</b>     |
| b            | If "Yes," did the organization include with every solicitation an express statement that such contributions or   |            |          | ĺ            |
|              | gifts were not tax deductible?   | 84b        |          | <b></b>      |
|              | 501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?  | 85a        | <b>✓</b> | -            |
| b            | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  | 85b        |          | <del>-</del> |
|              | If "Yes" was answered to either 85a or 85b, <b>do not</b> complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.  |            |          | 1            |
| ^            | Dues, assessments, and similar amounts from members  |            |          |              |
|              | Osal   | 1          |          |              |
|              | Cocitor 102(c) tobaying and pointed experiences  | 1          |          |              |
|              | Taxable amount of lobbying and political expenditures (line 85d less 85e)  | 1          |          | l            |
|              | Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?  | 85g        |          |              |
| _            | If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?                             | 85h        |          |              |
| 86           | 501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12   |            |          |              |
|              | Gross receipts, included on line 12, for public use of club facilities   |            |          |              |
| 87           | 501(c)(12) orgs. Enter: a Gross income from members or shareholders  | 1          |          |              |
|              | Gross income from other sources. (Do not net amounts due or paid to other  |            |          |              |
|              | sources against amounts due or received from them.)  |            |          |              |
| 88a          | At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX | 88a        | ✓        |              |
| b            | At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Part XI  | 88b        |          |              |
| 8 <b>9</b> a | 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ ; section 4912 ▶ ; section 4955 ▶  |            |          |              |
| b            | 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction         | 89b        |          |              |
| C            | Enter: Amount of tax imposed on the organization managers or disqualified  |            |          | }            |
|              | persons during the year under sections 4912, 4955, and 4958 ▶  |            |          |              |
|              | Enter: Amount of tax on line 89c, above, reimbursed by the organization  |            |          |              |
| 8            | All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter   | 800        |          |              |
|              | transaction?   | 89e<br>89f |          |              |
|              |  | 00.        |          |              |
| g            | For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?                            | 89g        |          |              |
| 90a          | List the states with which a copy of this return is filed ▶ Oregon   |            |          | <b></b>      |
| b            | Number of employees employed in the pay period that includes March 12, 2007 (See instructions.)  |            |          | 62           |
| 91a          | instructions.)  The books are in care of ▶ Paul M Rumpca  Located at ▶ 6990 West Hills Road, Philomath 0R  Telephone no. ▶ (541)  ZIP + 4 ▶ 973  |            | 9-855    | 0            |
| b            | At any time during the calendar year, did the organization have an interest in or a signature or other authority   | 1          | V/       | •            |
|              | over a financial account in a foreign country (such as a bank account, securities account, or other financial  | 04:        | Yes      |              |
|              | account)?  | 91b        |          | <b>✓</b>     |
|              | If "Yes," enter the name of the foreign country >  |            |          |              |
|              | See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Report of Foreign Bank and Financial Accounts.  |            |          |              |

| Form 99              | 0 (2007)   |  |   |  |                        | ı                         | Page <b>8</b> |
|----------------------|--|--|---|--|------------------------|---------------------------|---------------|
| Part                 | VI Other Information (continued)   |  | <u>-</u>                                      |  |                        |                           | No            |
| 92                   | At any time during the calendar year, did the lf "Yes," enter the name of the foreign count Section 4947(a)(1) nonexempt charitable trust and enter the amount of tax-exempt interests.  | try ►sts filing Form 99<br>t received or acc   | 0 in lieu of <b>Form</b><br>rued during the t | 1041—Checl                                       | <br>k here             | 91c                       | . ▶□          |
| Part                 |  |  |   | - <sub>1</sub>                                   |                        | 1 4-0                     |               |
|                      | Enter gross amounts unless otherwise   |  | business income                               | <del>                                     </del> | tion 512, 513, or 514  | (E)<br>Related            | or            |
| ındıcat<br><b>93</b> | Program service revenue:   | Business code  | e (B)<br>Amount                               | (C)<br>Exclusion code                            | ( <b>D</b> )<br>Amount | exempt fur<br>incom       | e             |
| а                    | Revenue from Energy Sales  |  |   |  |                        | 300                       | 05532         |
| b                    | Patronage Capital  |  |   | 14   | 363993                 | <u> </u>                  |               |
| С                    | Merchandising Name of the Control of | _  |   | 3  | 24721                  |                           |               |
| d                    | Miscellaneous Non-Operating Income   |  |   | 18   | 59355                  |                           |               |
| е                    |  | <del>-</del> -   |   | <del>                                     </del> | <del>-</del>           |                           |               |
| f                    | Medicare/Medicaid payments   | L L  | <del></del>                                   |  |                        |                           | —             |
| g                    | Fees and contracts from government agence  |  | <u> </u>                                      | <del> </del>                                     |                        |                           |               |
| 94<br>05             | Membership dues and assessments  |  | <del></del>                                   | +  |                        |                           |               |
| 95<br>96             | Interest on savings and temporary cash investment Dividends and interest from securities   | 1  | <del> </del>                                  | 14   | 233555                 | <del>-</del>              |               |
| 97                   | • •  |  |   | 1  | 23333                  |                           |               |
| _                    | Net rental income or (loss) from real estate:  |  |   | †  |                        | ļ · - · ·                 |               |
| a<br>b               | debt-financed property   |  |   | +  |                        |                           |               |
| 98                   | not debt-financed property   |  |   | 11   | 83298                  |                           |               |
| 99                   | Other investment income  |  |   | •••  | 55255                  |                           |               |
| 100                  | Gain or (loss) from sales of assets other than invento   |  |   | 18   | 4095                   |                           |               |
| 101                  | Net income or (loss) from special events .   | ·  |   | <del> u</del>                                    |                        |                           |               |
| 102                  | Gross profit or (loss) from sales of inventor  |  |   |  | ·- · · · ·             |                           |               |
| 103                  | Other revenue: a   | ,  |   |  |                        |                           |               |
| b                    | outor revenue. u   |  |   |  |                        |                           |               |
| c                    |  |  |   |  |                        |                           |               |
| d                    |  |  |   |  |                        |                           |               |
| e                    |  |  |   |  |                        |                           |               |
| 104                  | Subtotal (add columns (B), (D), and (E)) .   |  |   |  | 769017                 | 300                       | 05532         |
| 105                  | Total (add line 104, columns (B), (D), and (E  | =))  |   |  | <b>•</b>               | 307                       | 74549         |
| Note:                | Line 105 plus line 1e, Part I, should equal th   | ne amount on line  | e 12, Part I.                                 |  |                        |                           |               |
| Part '               | Relationship of Activities to the A  | ccomplishment  | of Exempt Pur                                 | poses (See th                                    | ne instructions.)      |                           |               |
| Line I               | No. Explain how each activity for which inco of the organization's exempt purposes (   | me is reported in control of the con | column (E) of Part ding funds for suc         | VII contributed h purposes).                     | importantly to the     | accomplish                | iment         |
| Part                 |  | bsidiaries and D   | isregarded Enti                               | ties (See the                                    | instructions.)         |                           |               |
|                      | (A) Name, address, and EIN of corporation, partnership, or disregarded entity Communications: 1600 SW Western  | (B) Percentage of ownership interest   | (C)<br>Nature of a                            |  | (D)<br>Total income    | (E)<br>End-of-y<br>assets | ear           |

| Part IX Information Regarding Taxable St                                       | ubsidiaries and C                    | Disregarded Entities (See the | instructions.)      |                              |
|--|--------------------------------------|-------------------------------|---------------------|------------------------------|
| (A)  Name, address, and EIN of corporation, partnership, or disregarded entity | (B) Percentage of ownership interest | (C)<br>Nature of activities   | (D)<br>Total income | (E)<br>End-of-year<br>assets |
| Casco Communications; 1600 SW Western,   | 50 %                                 | Provider of Technological     | 3712500             | 2269500                      |
| Suite 180, Corvallis, Oregon, 97333;   | %                                    | and Value Add Solutions       |                     |                              |
| 93-1091599   | %                                    | for Members and Parent        |                     |                              |
|  | %                                    | Organizations                 |                     |                              |
| Part X Information Regarding Transfers As                                      | sociated with Per                    | rsonal Benefit Contracts (See | the instructions.)  |                              |

| (a) | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | ☐ Yes | □ No |
|-----|---|-------|------|
| (b) | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                      | ☐ Yes | □ No |
| Not | e: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).  |       |      |

| 6 | Did the reporting organization rethe Code? If "Yes," complete the                                    |   |  | -                   | Yes   | No |
|---|--|---|--|---------------------|-------|----|
|   | (A) Name, address, of each controlled entity   | (B)<br>Employer Identification<br>Number                  | (C) Description of transfer                    | (D)<br>Amount of tr | ransf | er |
| 3 |  |   |  |                     |       |    |
| , |  |   |  |                     |       |    |
| ; |  |   |  |                     |       |    |
|   | <b>T</b> -1-1-   |   |  |                     |       |    |
|   | Totals   |   |  |                     |       |    |
| 7 | Did the reporting organization r<br>512(b)(13) of the Code? If "Yes                                  |   |  | <b>⊢</b>            | Yes   | No |
| 7 | Did the reporting organization r   |   |  | <b>⊢</b>            |       |    |
|   | Did the reporting organization r<br>512(b)(13) of the Code? If "Yes<br>(A)<br>Name, address, of each | " complete the schedule below (B) Employer Identification | for each controlled entity. (C) Description of | section (D)         |       |    |
| 7 | Did the reporting organization r<br>512(b)(13) of the Code? If "Yes<br>(A)<br>Name, address, of each | " complete the schedule below (B) Employer Identification | for each controlled entity. (C) Description of | section (D)         |       |    |
| 3 | Did the reporting organization r<br>512(b)(13) of the Code? If "Yes<br>(A)<br>Name, address, of each | " complete the schedule below (B) Employer Identification | for each controlled entity. (C) Description of | section (D)         |       |    |

Please
Sign
Here

Paid
Preparer's
Use Only

Plant
Preparer's

Signature

Preparer's

Signature

Preparer's

Signature

Preparer's

Signature

Firm's name (or yours if self-employed), address, and ZIP + 4

Phone no 

(Other than officer) is based on all information of which preparer has any knowledge

Date

Date

Check if self-employed

Firm's name (or yours if self-employed), address, and ZIP + 4

CONSUMERS POWER, INC. 6990 SW West Hills Road PO Box 1180 Philomath OR

PO Box 1180, Philomath, OR 97370 IRS ID #: 93-0122793

Explanatory Notes to be Attached to Form 990 for 2007

#### NOTE 1

Following are the changes which affected net worth during the year.

Increase in Membership Fees, Line 70, Part IV 106
Increase in Paid-In or Capital Surplus, Line 71, F 169,149
Retired Capital Credits (500,297)

(331,042)

#### NOTE 2

According to Uniform System of Accounts, the proceeds from sales of depreciable electric plant are not accounted for as income but credited to Account 108, Accumulated Provision for Depreciation of Electric Plant in Service. Therefore no amounts are reported on Line 8a, Part I

The gain or loss from sale of property is recorded in Account 421 and reported on Part VIII, Line 100.

#### NOTE 3

As of January 1, 1998, Line 27, Pension plan contributions, and Line 28, Other employee benefits, are accounted for as distributed capitalization and/or expenses and are included in the applicable asset and expense categories.

## CONSUMERS POWER, INC. 6990 SW West Hills Road PO Box 1180, Philomath, OR 97370

FED ID #: 93-0122793

| Sc | h | ed | u | le | ı |
|----|---|----|---|----|---|
|----|---|----|---|----|---|

| PART | II. | Line | 42 - | De | preciation |
|------|-----|------|------|----|------------|
|------|-----|------|------|----|------------|

| Trutt ii, Eilie i E Bepresialeii   | 2007<br>Beg of<br>Year   | 2007<br>End of<br>Year  | Straight<br>Line<br>Rate  | Depreciation |
|--|--|---|---|--------------|
| Organization   | 2,307  | 2,307   | 0.00%   |              |
| Transmission Plant   | 8,000,923  | 8,025,679   | 2.75%   | 219,795      |
| Distribution Plant   | 95,805,888   | 98,060,027  | 3 20%   | 3,014,663    |
| General Plant Land & Land Rights Structures and Improvements Office Furniture and Equipment Transportation Equipment Stores, Tools, Shop, Garage, Lab Equip Power Operated Equipment Communications Equipment Miscellarieous Equipment Other General Plant | 93,697<br>2,269,741<br>967,665<br>2,920,210<br>548,568<br>179,370<br>193,560<br>83,487 | 93,697<br>2,269,741<br>951,521<br>2,963,498<br>548,568<br>258,670<br>193,560<br>83,487<br>0 | 0.00%<br>2 00%<br>6 00%<br>14.00%<br>6.00%<br>12 00%<br>8 00%<br>6.00%<br>0.00% | 63,451       |
| Total Plant  | 111,065,416  | 113,450,755   |   | 3,297,909    |

### Schedule II

Part II, Line 43a - Other Expenses

| ITEM                                       | 2007       |
|--|------------|
| Cost of Purchased Power                    | 12,939,548 |
| Transmission Expense                       | 83,807     |
| Distribution Expense - Operations          | 1,362,594  |
| Distribution Expense - Maintenance         | 3,714,978  |
| Customer Accounts Expense                  | 1,309,340  |
| Customer Service and Informational Expense | 114,488    |
| Sales Expense                              | 168,287    |
| Administrative and General Expense         | 1,551,634  |
| Tax Expense                                | 892,407    |
| Other Deductions                           | 60,969     |
| Total                                      | 22,198,052 |
|  | ========   |

CONSUMERS POWER, INC. 6990 SW West Hills Road

PO Box 1180, Philomath, OR 97370 FED ID#: 93-0122793

| Sc | hed | lule | 131 |
|----|-----|------|-----|
|----|-----|------|-----|

| Schedule III           |  |                |                |  |  |  |
|------------------------|--|----------------|----------------|--|--|--|
| Part IV, Line          | 56 - Investments, Other                      | 2007<br>Beg Yr | 2007<br>End Yr |  |  |  |
| Ruralite Services, Inc |  |                |                |  |  |  |
|                        | lembership                                   | 10             | 10             |  |  |  |
| Р                      | atronage Capital                             | 13,628         | 0              |  |  |  |
| National Rura          | I Utilities Cooperative Finance Cor          | noration       |                |  |  |  |
|                        | lembership                                   | 1,000          | 1,000          |  |  |  |
|                        | atronage Capital                             | 689,436        | 758,688        |  |  |  |
| С                      | apital Term Certificates                     | 2,082,010      | 2,108,142      |  |  |  |
| Power Resou            | race   |                |                |  |  |  |
|                        | rces<br>lembership                           | 29,331         | 29,331         |  |  |  |
|                        | atronage Capital                             | 206,786        | 206,786        |  |  |  |
| ·                      | - wowego oupview                             | _55,755        | 200,700        |  |  |  |
| -                      | phone Cooperative                            |                |                |  |  |  |
| Р                      | atronage Capital                             | 65,498         | 66,325         |  |  |  |
| Casco Comm             | unications                                   |                |                |  |  |  |
|                        | lembership                                   | 10             | 10             |  |  |  |
|                        | tock   | 283,333        | 283,333        |  |  |  |
| N                      | ote Receivable                               | 0              | 0              |  |  |  |
|                        |  |                |                |  |  |  |
|                        | vest Generating Company                      |                |                |  |  |  |
|                        | lembership                                   | 10,485         | 10,485         |  |  |  |
|                        | apıtal Term Certificates<br>atronage Capital | 1,234,422      | 1,234,422      |  |  |  |
| F-                     | ationage Capital                             | 324,510        | 366,044        |  |  |  |
| NRTC CSI               |  |                |                |  |  |  |
| M                      | lembership                                   | 1,000          | 1,000          |  |  |  |
| P                      | atronage Capital                             | 6,597          | 1,745          |  |  |  |
| NCDC                   |  |                |                |  |  |  |
|                        | lembership                                   | 50             | 50             |  |  |  |
|                        | atronage Capital                             | 7,531          | 12,150         |  |  |  |
|                        |  | ,              | ,              |  |  |  |
|                        | ral Electric Insurance Company               | 166,405        | 176,028        |  |  |  |
| P                      | atronage Capital                             |                |                |  |  |  |
|                        |  |                |                |  |  |  |
| Pegasus Serie          | es E stock                                   | 0              | 0              |  |  |  |
| Pegasus Com            |  | 0              | 0              |  |  |  |
|                        |  |                |                |  |  |  |
| Columbia Fun           | ds trust                                     | 861,624        | 910,721        |  |  |  |
|                        |  |                |                |  |  |  |
| Total Investme         | ents - Other                                 | 5,983,668      | 6,166,271      |  |  |  |
|                        |  | ========       | ========       |  |  |  |
|                        |  |                |                |  |  |  |

# CONSUMERS POWER, INC. 6990 SW West Hills Road PO Box 1180, Philomath, OR 97370

FED ID#: 93-0122793

### Schedule IV

Part IV, Line 57 - Land, Buildings and Equipment

| , |   |   |
|---|---|---|
|   | 2007                                    | 2007                                    |
|   | Beg Yr                                  | End Yr                                  |
| Organization                            | 2,307                                   | 2,307                                   |
| Transmission Plant                      | *************************************** | *************************************** |
| Land & Land Rights                      | 9,537                                   | 9,537                                   |
| Station Equipment                       | 217,511                                 | 217,511                                 |
| Poles and Fixtures                      | 3,418,157                               | 3,429,725                               |
| Overhead Conductor and Device           | 4,284,076                               | 4,297,264                               |
| Roads and Trails                        | 71,642                                  | 71,642                                  |
| Distribution Plant                      |   |   |
| Land & Land Rights                      | 2,107,783                               | 2,107,783                               |
| Station Equipment                       | 7,969,289                               | 7,969,289                               |
| Poles and Fixtures                      | 19,137,721                              | 19,376,078                              |
| Overhead Conductor and Device           | 13,201,642                              | 13,504,344                              |
|   | 11,109,952                              |   |
| Underground Conduit                     |   | 11,388,890                              |
| Underground Conductor and De            | 22,823,370                              | 23,500,427                              |
| Line Transformers                       | 12,233,455                              | 12,819,213                              |
| Services                                | 3,323,792                               | 3,372,998                               |
| Meters                                  | 2,957,692                               | 3,067,523                               |
| Installation on Customers Premi         | 527,864                                 | 537,083                                 |
| Street Lighting and Signal Syste        | 413,330                                 | 416,401                                 |
| General Plant                           |   |   |
| Land & Land Rights                      | 93,697                                  | 93,697                                  |
| Structures and Improvements             | 2,269,741                               | 2,269,741                               |
| Office Furniture and Equipment          | 967,665                                 | 951,521                                 |
| Transportation Equipment                | 2,920,210                               | 2,963,498                               |
| Stores, Tools, Shop, Garage, Lab        | 548,568                                 | 548,568                                 |
| Power Operated Equipment                | 179,370                                 | 258,670                                 |
| Communications Equipment                | 193,560                                 | 193,560                                 |
| Miscellaneous Equipment                 | 83,487                                  | 83,487                                  |
| Other Tangible Property                 | 0                                       | 0                                       |
|   |   |   |
| Unclassified Electric Plant in Service  | 1,868,865                               | 3,761,652                               |
| Construction Work in Progress           | 2,204,081                               | 1,974,782                               |
| T                                       |   |   |
| Total Utility Plant                     | 115,138,363<br>=======                  | 119,187,189<br>========                 |
| Less Accum Provision for Depreciation   | (43,573,081)                            | (46,345,024)                            |
| Net Utility Plant                       | 71,565,282                              | 72,842,166                              |
|   | =========                               | =======                                 |
| Schedule V                              |   |   |
| Part IV, Line 58 - Other Assets         | 2007                                    | 2007                                    |
|   | Beg Yr                                  | End Yr                                  |
|   |   |   |
| Interest Receivable                     | 46,574                                  | 46,376                                  |
| Miscellaneous Deferred Charges          | 4,437,011                               | 4,283,195                               |
|   |   |   |
| Total Other Assets                      | 4,483,586                               | 4,329,571                               |
|   | ========                                | =========                               |

CONSUMERS POWER, INC. 6990 SW West Hills Road

PO Box 1180, Philomath, OR 97370 Fed ID#: 93-122793

Schedule VI

Part IV, Line 64b - Mortgages and Other Notes 2007 2007 Beg Yr End Yr **CFC Mortgage Notes** Fixed rate 32,142,830 41,912,255 Variable rate 12,380,357 1,489,000 Past Service Cost Pension Liability 0 0 **Total Notes** 44,523,189 43,401,255 ========= ========

#### Schedule VII

Part IV, Line 65 - Other Liabilities

### **DESCRIPTION OF LIABILITY**

| Consumers Deposits                                 | 271,232   | 283,362   |
|--|-----------|-----------|
| Accrued Taxes                                      | (5,821)   | (9,676)   |
| Accrued Interest                                   | 208,190   | 203,150   |
| Accrued Employee Vacation and Holiday Pay          | 488,426   | 511,961   |
| Abandoned Property                                 | 0         | 0         |
| Workers Compensation Insurance                     | (6,719)   | 3,222     |
| Group Dental Insurance                             | 0         | (219)     |
| Group Medical Insurance                            | 0         | 6,304     |
| Group Life Insurance                               | 0         | 134       |
| Group Long Term Disability Insurance               | (0)       | (299)     |
| Other Payroll Deductions                           | (1,068)   | 10,010    |
| Accrued Payroll                                    | 541,520   | 510,043   |
| Customer Advances for Construction                 | 1,242,406 | 1,222,950 |
| Transformer and Meter, Estimated Installation Cost | 198,145   | 230,728   |
| Gain on Reacquired Debt                            | 970,722   | 858,553   |
| Short term loan                                    | 1,404,131 | 1,705,427 |
| Pension Reserve                                    | 160,008   | 0         |
| Other deferred credits                             | 187,200   | 93,600    |
|  |           |           |
| Totals   | 5,658,373 | 5,629,250 |
|  | ========= | ========  |

CONSUMERS POWER, INC. 6990 SW West Hills Rd.

**TOTALS** 

PO Box 1180, Philomath, OR 97370

FED ID #: 93-0122793

Schedule VIII 2007 PART V-A, pg 5 - List of Officers & Directors Compensation Contributions Expenses Days & devoted or to Address Title to Position Reimbursements Benefit Plans Allowances **Totals** 417 95 HORNING, GEORGE 1 00 417 95 0 00 Chairman 27771 Horning Lane Corvallis, OR 97333 SPRINGER, THAD Vice-14.50 6.237 56 20.29 6,257 85 President 10 Johnson Creek Blodgett, OR 97326 GARDNER, KENNETH C Secretary-22 50 10,958 05 20 29 10,978 34 17400 Gardner Rd Treasurer Dallas, OR 97338 SWINK, MARY JANE 24 50 11,548 57 20 29 11,568 86 Assistant 41616 McDowell Crk Dr Secretary Lebanon, OR 97355 ETZEL, GERALD Director 23 50 11,546 70 20 29 11,566.99 18511 Fem Ridge Rd Stayton, OR 97383 SAPP, LOREN 23 50 11,325 07 20 29 11,345 36 Chairman 15866 Lobster Valley Rd Alsea, OR 97324 PLAGMANN, TERRY Director 14.00 6,101 58 20 29 6,121 87 36062 Plagmann Dr Albany, OR 97321 SCHAEFER, MICHAEL A Director 9 00 3,792 15 20 29 3,812 44 5449 NW Crescent Valley Dr Corvallis, OR 97330 21 00 10,395 73 20 29 10,416 02 CHRISTOPHER, KEVIN Director 30554 Ty Valley Rd Lebanon, OR 97355 HORNING, ERIC 13 50 6,935 80 20 29 6,956 09 Director 27771 Horning Lane Corvallis, OR 97333 7,592 27 7,592 27 Miscellaneous

79,259 16

182 61

7,592.27

87,034 04

167 00