COMMITTEE ON NATURAL RESOURCES

113th Congress Disclosure Form As required by and provided for in House Rule XI, clause 2(g) and the Rules of the Committee on Natural Resources

Subcommittee on Public Lands and Environmental Regulation
Legislative Hearing on H.R. ___ (Bishop), To amend the Federal Lands Recreation Enhancement Act to improve consistency and accountability in the collection and expenditure of Federal recreation fees, and for other purposes.

April 4, 2014

For Individuals:
1. Name:
2. Address:
3. Email Address:
4. Phone Number:
* * * *
For Witnesses Representing Organizations:
1. Name: Aaron Bannon
2. Name of Organization(s) You are Representing at the Hearing:
National Outdoor Leadership School
3. Business Address: 284 Lincoln St., Lander, WY 82520
4. Business Email Address: [Information redacted for privacy]
5. Business Phone Number: [Information redacted for privacy]

For all Witnesses

Name/Organization: Aaron Bannon/National Outdoor Leadership School Title/Date of Hearing Subcommittee on Public Lands and Environmental Regulation, Legislative Hearing on **H.R.** ____ (**Bishop**), To amend the Federal Lands Recreation Enhancement Act to improve consistency and accountability in the collection and expenditure of Federal recreation fees, and for other purposes. April 4, 2014

a. Any training or educational certificates, diplomas or degrees or other educational experiences that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

Graduate of the National Outdoor Leadership School Instructor Course

b. Any professional licenses, certifications, or affiliations held that are relevant to your qualifications to testify on or knowledge of the subject matter of the hearing.

Certified Leave No Trace Master

c. Any employment, occupation, ownership in a firm or business, or work-related experiences that relate to your qualifications to testify on or knowledge of the subject matter of the hearing.

Currently employed as the Environmental Stewardship and Sustainability Director at the National Outdoor Leadership School, specializing in special recreation permit retention and expansion

d. Any federal grants or contracts (including subgrants or subcontracts) from the Department of the Interior or United States Department of Agriculture that you have received in the current year and previous four years, including the source and the amount of each grant or contract.

None

e. A list of all lawsuits or petitions filed by you against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed.

None

f. A list of all federal lawsuits filed against you by the federal government in the current year and the previous four years, giving the name of the lawsuit, the subject matter of the lawsuit, and the federal statutes under which the lawsuits were filed.

None

g. Any other information you wish to convey that might aid the Members of the Committee to better understand the context of your testimony.

NOLS is likely one of the two largest permitted outfitters in the country, if not the largest. We hold dozens of permits on Bureau of Land Management, Forest Service, National Park Service, and State Lands across the west and in Alaska. We work with federal agency permitting authorities at every level of government.

Witnesses Representing Organizations

Name/Organization: Aaron Bannon/National Outdoor Leadership School Title/Date of Hearing Subcommittee on Public Lands and Environmental Regulation, Legislative Hearing on **H.R.** ___ (**Bishop**), To amend the Federal Lands Recreation Enhancement Act to improve consistency and accountability in the collection and expenditure of Federal recreation fees, and for other purposes. April 4, 2014

h. Any offices, elected positions, or representational capacity held in the organization(s) on whose behalf you are testifying.

None

i. Any federal grants or contracts (including subgrants or subcontracts) from the Department of the Interior or United States Department of Agriculture that were received in the current year and previous four years by the organization(s) you represent at this hearing, including the source and amount of each grant or contract for each of the organization(s).

None

j. A list of all lawsuits or petitions filed by the organization(s) you represent at the hearing against the federal government in the current year and the previous four years, giving the name of the lawsuit or petition, the subject matter of the lawsuit or petition, and the federal statutes under which the lawsuits or petitions were filed for each of the organization(s).

None

k. A list of all federal lawsuits filed against the organization(s) you represent at the hearing by the federal government in the current year and the previous four years, giving the name of the lawsuit, the subject matter of the lawsuit, and the federal statutes under which the lawsuits were filed.

None known

1. For tax-exempt organizations and non-profit organizations, copies of the three most recent public IRS Form 990s (including Form 990-PF, Form 990-N, and Form 990-EZ) for each of the organization(s) you represent at the hearing (not including any contributor names and addresses or any information withheld from public inspection by the Secretary of the Treasury under 26 U.S.C. 6104)).

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

2012 SEP 1, and ending AUG 31, 2013 A For the 2012 calendar year, or tax year beginning D Employer identification number Check if C Name of organization Address NATIONAL OUTDOOR LEADERSHIP SCHOOL Name 83-0204184 Room/suite Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Termin-ated (307)332 - 8800284 LINCOLN ST Amended 38,573,752. City, town, or post office, state, and ZIP code G Gross receipts \$ Applica-tion pending LANDER, WY 82520 H(a) Is this a group return Yes X No F Name and address of principal officer: JOHN GANS for affiliates? 284 LINCOLN, LANDER, WY 82520 H(b) Are all affiliates included? Yes I Tax-exempt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) J Website: ► WWW.NOLS.EDU H(c) Group exemption number ▶ K Form of organization: X Corporation Other > L Year of formation: 1965 M State of legal domicile: WY Trust Association Part I Summary Briefly describe the organization's mission or most significant activities: THE MISSION OF THE NATIONAL Activities & Governance OUTDOOR LEADERSHIP SCHOOL IS TO BE THE LEADING SOURCE AND TEACHER OF if the organization discontinued its operations or disposed of more than 25% of its net assets. Check this box ▶ L 18 Number of voting members of the governing body (Part VI, line 1a) 18 4 Number of independent voting members of the governing body (Part VI, line 1b) 988 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 65 6 6 Total number of volunteers (estimate if necessary) 261,537. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a -127,760.b Net unrelated business taxable income from Form 990-T, line 34 **Current Year Prior Year** 4,949,468. 5,998,003. Contributions and grants (Part VIII, line 1h) Revenue 28,335,616. 29,316,476. 9 Program service revenue (Part VIII, line 2g) 358,008. 254,444. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,951,748. 2,115,543. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 35,594,840. 37,684,466. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 1,519,386. 1,542,934. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 16,564,188. 17,879,136. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 12,463,169. 12,669,842. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 32,091,912. 30,546,743. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 5,048,097. 5,592,554. Revenue less expenses. Subtract line 18 from line 12 10 **Beginning of Current Year End of Year** 79,100,584. 71,139,904. Total assets (Part X, line 16) 11,846,957. 11,674,313. 21 Total liabilities (Part X, line 26) 59,292,947. 67,426,271. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Date Signature of officer Sign JOHN GANS, EXECUTIVE DIRECTOR Here Type or print name and title PTIN Preparer's signature Print/Type preparer's name Check 1-31-2014 self-employed P00423563 VIKKI G. NUNN, CPA Paid Firm's name PORTER, MUIRHEAD, CORNIA & HOWARD, CPAS 83-0220400 Firm's EIN Preparer Firm's address 123 WEST FIRST ST., SUITE 800 Use Only (307)265-4311 CASPER, WY 82601 X Yes May the IRS discuss this return with the preparer shown above? (see instructions)

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	THE MISSION OF THE NATIONAL OUTDOOR LEADERSHIP SCHOOL IS TO BE THE
	LEADING SOURCE AND TEACHER OF WILDERNESS SKILLS AND LEADERSHIP THAT
	SERVE PEOPLE AND THE ENVIRONMENT.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 25,534,889. including grants of \$1,542,934.) (Revenue \$30,640,942.)
	THE SCHOOL OFFERS AN EXTENSIVE CURRICULUM OF OUTDOOR COURSES. THE
	PROGRAM IS DESIGNED TO PROVIDE LEADERSHIP TRAINING, AS WELL AS,
	TRAINING IN WILDERNESS MEDICINE AND WILDERNESS EDUCATION TO APPROX.
	18,600 STUDENTS PER YEAR.
	C27 454 500 5C0
4b	(Code:) (Expenses \$ 637,454. including grants of \$) (Revenue \$
	CONSERVATION AND PRESERVATION OF OUR NATURAL RESOURCES THROUGH
	PUBLISHED MATERIALS AND SEMINARS.
	TODDIDITED MATERIAND AND DEMINARD.
4c	(Code:) (Expenses \$
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
<u>4e</u>	Total program service expenses ► 26,172,343.

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Form 990 (2012) NATIONAL OUT Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	–		25
0	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total		37	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	ne organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total s reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII			х
d	sets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII I the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			- 1
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
۵	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			_ [_]
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
14a	, , , , , , , , , , , , , , , , , , , ,	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	4.41-	х	
16	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	14b	Λ.	
15	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	-13		
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form 990 (2012) NATIONAL OUTDOOR L
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
20		21		
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	х	
242	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		
2-7 0	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
Ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		_ <u>X</u> _
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	04	Х	
25-	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a	X	
		35a	- 21	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	00	Х	
	Note. All Form 990 filers are required to complete Schedule O	38	77	

Form **990** (2012)

Form 990 (2012) NATIONAL OUTDOOR LEADERSHIP SCHOOL Part V Statements Regarding Other IRS Filings and Tax Compliance

Enter the number reported in Box 3 of Form 1006. Enter 0- if not applicable 1a 95 5		Check if Schedule O contains a response to any question in this Part V				X				
b Enter the number of Forms W2G included in line 1a. Enter 9-if not applicable 1st 0					Yes	No				
be first the number of Forms W-26 included in line 1a. Enter O-If not applicable Cold the organization comply with backup withfolding fules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2 Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Filed for the calendar year ending with or within the year covered by this return Note. If the sum of lines 1 and 2 is greater than 250, you may be required to effect (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 4 A zary time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4 A zary time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5 B will if "Yes," either the name of the foreign country. SEE SCHEDULE O 5 See instructions for filing requirements for Form TD Foo2.21, Report of Foreign Bank and Financial Accounts. 5 Will old any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 B Will "Yes," to line 5 ao 75.0, did the organization in the Form 88861? 5 Will "Yes," did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax eductibles of a charable contributions? 5 Will "Yes," did the organization of the value of the goods or services provided to the payor? 5 Will "Yes," did the organization notify the donor of the value of the goods or services provided to the payor? 7 Organizations that many receive deductible contributions und	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 9	5						
gamblingly winnings to prize winners? a Enter the number of employees reported on Form W/3, Transmittal of Wage and Tax Statements, filed for the calendar year anding with or within the year covered by this return by I tal least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1 and and 2 is greater than 250, you may be required to effect is enhanced to the programation have unrelated business gross income of \$1,000 or more during the year? 3 bid the organization have unrelated business gross income of \$1,000 or more during the year? 3 bid the organization have unrelated business gross income of \$1,000 or more during the year? 3 bid the organization have unrelated business gross income of \$1,000 or more during the year? 3 bid the organization than the foreign country. I "No," provide an explanation in Schedule 0 4 bil 1"Yes," enter the name of the foreign country. I "SEE SCHEDULE 0 5 enstructions for filing requirements for form TD F90221, Report of Foreign Bank and Financial Accounts. 5 bid any taxable party notify the organization that it was or is a party to a prohibited tax whether transaction? 5 bid any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 cid 1"Yes," did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles contributions under section 170(c). 5 bid the organization state may receive deductible contributions under section 170(c). 5 cid 1"Yes," did the organization include with every solicitation an express statement that such contributions or grits were not tax deductibles contributions under section 170(c). 5 cid 1"Yes," did the organization include with every solicitation an express a tax foreign that such contributions of care and the party of the propartization section and the party of the propartization state in the promise section	b		1b	0						
2a Inter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b if at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3 bit the organization have unrelated business gross income of \$1,000 or more during the year? 3a IX 5 bit 1" Yes, "has if filed a Form 990 T for this year? If "No." provide an explanation in Schedule O 4 A ray time during the calendary year, did the organization have an interest in, or a singature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5 bit 1" Yes," an inter the name of the foreign country, SEE SCREDULE O 5 see instructions for filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. 5 bit 2 was the organization a party to a prohibeted tax shelter transaction at any time during the tax year? 5 bit 2 was the organization and party to a prohibete that was nor as a party to a prohibete tax shelter transaction? 5 bit 2 was the organization have enable party notify the organization file Form 8886 1? 6 cit "Yes," to line 5 ao r 5b, did the organization file Form 8886 1? 6 did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 organizations that may receive deductible contributions under section 170(c). 10 the organization selevice a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7 organizations that may receive deductible contributions under section 170(c). 10 the organization organization and part of the organization organization selevice a payment in excess of \$75 made partly as a contribution of cause of the organization organization	С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eportable gaming							
2a Inter the number of employees reported on Form W.S., Tansamital of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. Note. If the sum of lines Ta and 2a is greater than 250, you may be required to e-file (see instructions) 3a IX Note. If the sum of lines Ta and 2a is greater than 250, you may be required to e-file (see instructions) 3b IV the organization have unrelated business gross income of \$1,000 or more during the year? 3a IX Note. If the sum of lines Ta and 2a is greater than 250, you may be required to e-file (see instructions) 3a IX Note The Year, and the sum of lines Ta and 2a is greater than 250, you may be required to e-file (see instructions) 3a IX Note The Year, and the sum of the		(gambling) winnings to prize winners?		. 1c	X					
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 38 Did the organization have unrelated business pross income of \$1.000 or more during the year? 39 Did the veginization have unrelated business pross income of \$1.000 or more during the year? 30 Did the veginization have unrelated business pross income of \$1.000 or more during the year? 30 X 31 X 32 X 33 X 34 X 35 Yes, ** instead a Form 990-Tr or this year? If **No.**, **provide an explanation in Schedule O 36 At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country; **No.** SEE SCHEDULE O 36 If **Yes,** enter the name of the foreign country.** SEE SCHEDULE O 37 Sea instructions for filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts. 38 Was the organization a party to a prohibited tax shefter transaction at any time during the tax year? 39 Did any texable party notify the organization that it was or is a party to a prohibited tax shefter transaction at any time during the tax year? 39 Did any texable party notify the organization that it was or is a party to a prohibited tax shefter transaction and the organization sheft in an interest in organization and party to a prohibited tax shefter transaction and the organization sheft were not tax deductible? 30 Did the organization sheft may receive deductible contributions? 31 Did the organization sheft may receive deductible contributions under section 170(c). 32 Did the organization receive a payment in excess of \$5 made party as a contribution of property for which it was required to file Form 8282? 31 Did the organization received a payment in excess of \$5 made party as a contribution of the very second property for which it was required to file Form 8282? 32 Did the organization received a contribution of clars, boats, arplanes, or other vehicles, did the organization. 33 Did the organizati	2a									
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the fif "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4 at Aar by time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, or other financial account)? 5 b if "Yes," enter the name of the foreign country: ▶ SSE SCHEDULE O 5 see instructions for filing requirements for Form TD F 902-21. Report of Foreign Bank and Financial Accounts. 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 a Was the organization a party to a prohibited tax shelter transaction? 5 a Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that there not tax deductible as charitable contributions? 6 a X 5 b if "Yes," did the organization include with every solicitation an express statement that such contributions or gifts 6 c Vorganizations that may receive deductible contributions under section 170(c). 6 a If "Yes," include the organization notify the donor of the value of the goods or services provided? 6 b If "Yes," include the organization notify the donor of the value of the goods or services provided? 6 b If "Yes," include the organization or of the value of the goods or services provided? 7 b If "Yes," include the organization or of the value of the goods or services provided? 8 b If "Yes organization received a contribution of qualified intellectual property, did the organization file a form 1098-c? 9 c If the organization received a contribution of qualified intellectual property, did the organization file a form 1098-c? 9 c Sponsoring organization make a distribution to a donor, donor advised funds an absorbing organizations. Did the support organization make a distribution to a donor, donor advised fu		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)							
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b Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filling Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 14a X				0-						
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organization is licensed to issue qualified health plans										
c Enter the amount of reserves on hand										
14a Did the organization receive any payments for indoor tanning services during the tax year? 14a X	С									
				14	1	X				
		· · · · · · · · · · · · · · · · · · ·		. —						

83-0204184

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 18	3		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 15	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			77
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed OR, WA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	ie	
	for public inspection. Indicate how you made these available. Check all that apply.			
40	Own website Another's website X Upon request Other (explain in Schedule O)	-1.0		
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and the control of the state of the	na tinar	icial	
00	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza $TERESA\ MARCUS\ -\ (307)\ 335-2241$	ition:		
	284 I.INCOLN LANDER WY 82520			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization		orga	aniza			mpei	nsat			
(A)	(B)	(C)		(D)	(E)	(F)				
Name and Title	Average		Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per week	box, unless person is both an officer and a director/trustee)		compensation from	compensation from related	amount of other				
	(list any	tor						the	organizations	compensation
	hours for	ordirector				pe		organization	(W-2/1099-MISC)	from the
	related	stee o	rustee			ensat		(W-2/1099-MISC)		organization
	organizations	ıal tru	onal t		ployee	comb				and related
	below line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) JOSEPH P. ALLEN	1.00	드	드	Ð	3	王亩	2			
TRUSTEE	1.00	x						0.	0.	0.
(2) JAY JACOBS	1.00									
TRUSTEE		x						0.	0.	0.
(3) JONATHAN KLEISNER	1.00							-		
TREASURER		х		х				0.	0.	0.
(4) DIANA L. MCCARGO	1.00									
TRUSTEE		Х						0.	0.	0.
(5) ROBERT W. NIMMO	1.00									
TRUSTEE		Х						0.	0.	0.
(6) AMY E. WYSS	1.00									
TRUSTEE		Х						0.	0.	0.
(7) EDWARD M. SCHMULTS	1.00									
TRUSTEE		Х						0.	0.	0.
(8) KATHERINE GUNNESS WILLIAMS	1.00								_	
CHAIR	1	Х		Х				0.	0.	0.
(9) MICHELLE S. SARTI	1.00									
TRUSTEE	1 00	Х						0.	0.	0.
(10) DUNCAN N. DAYTON	1.00	,,								0
TRUSTEE	1 00	Х						0.	0.	0.
(11) DONALD M. KENDALL	1.00	.						0.	0.	0.
TRUSTEE (12) KURT M. PETERSEN	1.00	Х						0.	0.	0.
VICE CHAIR	1.00	x		х				0.	0.	0.
(13) MARC B. RANDOLPH	1.00	^		Λ		<u> </u>		0.	0.	· ·
TRUSTEE	1.00	Х						0.	0.	0.
(14) SUSAN E. CHAMBERLIN	1.00					<u> </u>			•	0.
SECRETARY		x		х				0.	0.	0.
(15) DAVID W. COHEN	1.00							•	•	
TRUSTEE		х						0.	0.	0.
(16) ANNIE MORITA	1.00									
TRUSTEE		х						0.	0.	0.
(17) CYNTHIA A. PIERCE	1.00									
TRUSTEE		Х						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (F) (A) (D) (E) Average Position Name and title Reportable Reportable Estimated (do not check more than one hours per box, unless person is both an compensation compensation amount of officer and a director/trustee) week from from related other (list anv the organizations compensation ndividual trustee or director hours for organization (W-2/1099-MISC) from the related (W-2/1099-MISC) organization organizations (ey employee and related below organizations line) (18) MONICA RIMAI 1.00 Х TRUSTEE 0. 0. 0. 1.00 (19) JAMES B. BARNES Х 0. 0. 0. TRUSTEE (20) CAROLINE B. BURNETT 1.00 TRUSTEE X 0. 0. 0. (21) ISOBEL COLEMAN 1.00 0. X 0. 0. TRUSTEE 1.00(22) PETER J. LEVINE Х TRUSTEE 0. 0 0. 40.00 (23) JOHN GANS EXECUTIVE DIRECTOR X 275,815. 0. 3,100. (24) DEBORAH NUNNINK 40.00 107,500. 13,640. 0. X **EMPLOYEE** (25) JEFF BUCHANAN 40.00 14.916. X 106,350. 0. EMPLOYEE (26) BRUCE PALMER 40.00 X 106,350. 0. 3,960. EMPLOYEE 596,015 0. 35,616. 1b Sub-total 0. 0. c Total from continuation sheets to Part VII, Section A 596.015. 0. 35,616. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual Х 3

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Х

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MBA CONSTRUCTION CO.		
298 W BRIDGE ST, BLACKFOOT, ID 83221	CONSTRUCTION	3,397,244.
BONNEVILLE BUILDERS		
PO BOX 552, LANDER, WY 82520	CONSTRUCTION	287,375.
GRAPHICS ARTS CENTER		
PO BOX 31001-1187, PASADENA, CA 91110-1187	CATALOG PRINTING	181,462.
WESTON ENGINEERING, INC.		
1050 N 3RD ST SUITE E, LARAMIE, WY 82072	CONSTRUCTION	172,728.
BETTY BAILEY CATERING		
PO BOX 1164, LANDER, WY 82520	CATERING	164,524.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 5		

ırt VIII	Statement	of Revenue
irt VIII	Statement	of Revenue

	Check if Schedule O contains a response to any question in this Part VIII									
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514		
nts nts	1 a	Federated campaigns	1a							
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues								
		Fundraising events								
		Related organizations								
ini,		Government grants (contributi								
rion		All other contributions, gifts, grant	. —							
t e		similar amounts not included above	/e 1f	5,998,003.						
d d	g	Noncash contributions included in lines	1a-1f: \$							
<u>8</u> 6	h	Total. Add lines 1a-1f		>	5,998,003.					
				Business Code						
8	2 a	COURSE REVENUE		611600	28,528,018.					
ē Š	b	OUTFITTING EQUIPMENT		611710	788,458.	788,458.				
Program Service Revenue	С	·								
le y	d	·								
S.	е									
<u>-</u>	f	All other program service reve								
\blacksquare	g	Total. Add lines 2a-2f			29,316,476.					
	3	Investment income (including								
		other similar amounts)			253,113.			253,113.		
	4	Income from investment of tax	•		12 00			12.007		
	5	Royalties			13,827.			13,827.		
	_		(i) Real	(ii) Personal						
		Gross rents	8,475.							
		Less: rental expenses	8,475.							
		Rental income or (loss) Net rental income or (loss)			8,475.			8,475.		
		Gross amount from sales of	(i) Securities	(ii) Other	0,173.			0,173.		
	ı a	assets other than inventory	(i) Securities	55,657.						
	h	Less: cost or other basis		,						
	b	and sales expenses		54,326.						
	c	Gain or (loss)		1,331.						
		Net gain or (loss)			1,331.	1,331.				
۵		Gross income from fundraising				,				
une	_	including \$	of							
e e		contributions reported on line	1c). See							
<u>بر</u>		Part IV, line 18	а							
Other Reven	b	Less: direct expenses								
١	С	Net income or (loss) from fund	Iraising events							
	9 a	Gross income from gaming ac	tivities. See							
		Part IV, line 19	а							
		Less: direct expenses								
		Net income or (loss) from gam		<u></u>						
	10 a	Gross sales of inventory, less	returns							
		and allowances								
		Less: cost of goods sold		834,960.						
	С	Net income or (loss) from sales			577,542.	426,831.	150,711.			
		Miscellaneous Revenu	e	Business Code	004 024	201 221				
		FORFEITED DEPOSITS		611710	281,031.	281,031.				
	b	SEMINARS STUDENT INSURANCE		611600 611710	270,106.	270,106. 268,831.				
	C			611710	268,831. 695,731.	584,905.	110,826.			
		All other revenue Total. Add lines 11a-11d			1,515,699.	JU±, JUJ.	110,020.			
	12	Total revenue. See instructions.		<u></u>	37,684,466.	31,149,511.	261,537.	275,415.		

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX **(D)** Fundraising (B) Do not include amounts reported on lines 6b. Management and general expenses Total expenses Program service 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States, See Part IV, line 21 Grants and other assistance to individuals in 1,189,219. 1,189,219. the United States. See Part IV, line 22 Grants and other assistance to governments. organizations, and individuals outside the 353,715. 353,715. United States, See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors. 286,889. 286,889. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 14,081,870. 11,580,447. 2,055,288. 446,135. Pension plan accruals and contributions (include 71,923. 250,772. 163,595. 15,254. section 401(k) and 403(b) employer contributions) 1,751,087. 294,146. Other employee benefits 1,355,462. 101,479. 9 1,508,518. 1,251,692. 214,867. 41,959. Payroll taxes 10 Fees for services (non-employees): Management 22,392. 22,392. Legal 76,620. 76,620. Accounting Lobbying Professional fundraising services. See Part IV. line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) 34,744. 499,646. 375,579. 89,323. Advertising and promotion 12 13 Office expenses Information technology 14 15 Royalties 657,661. 575,648. 82,013. 16 Occupancy 1,197,373. 961,958. 198,438. 36,977. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials Conferences, conventions, and meetings 19 20 21 Payments to affiliates 2,038,270. 1,589,299. 448,971. 22 Depreciation, depletion, and amortization 90,752. 698,092. 607,340. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 1,439,038. 1,686,490. 167,229. 80,223. PRIVATE AND PROFESSIONA OFFICE AND OPERATING EX 1,418,758. 845,736. 529,299. 43,723. 1,382,624. 1,382,624. COURSE RATIONS 12,519. **OUTFITTING SUPPLIES** 1,079,173. 1,066,654. 1,912,743. 1,434,337. 424,764. 53,642. All other expenses 26,172,343. 5,010,854. 32,091,912. 908,715. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here

if following SOP 98-2 (ASC 958-720)

Form 990 (2012) Part X Balance Sheet

Pai	τχ	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	364,593.	1	571,536.
	2	Savings and temporary cash investments	13,250,779.	2	17,008,940.
	3	Pledges and grants receivable, net	2,503,344.	3	1,253,973.
	4	Accounts receivable, net		4	754,537.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ass	8	Inventories for sale or use	777,070.	8	857,238.
•	9	Prepaid expenses and deferred charges	1 /17 102	9	354,470.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 44,709,153			
	b	Less: accumulated depreciation 10b 14,998,708	. 27,192,869.	10c	29,710,445.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	27,457,454.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	1,131,991.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	79,100,584.
	17	Accounts payable and accrued expenses	4 = 0.4 4.00	17	4,950,219.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
S	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees,			
iabi		key employees, highest compensated employees, and disqualified persons.			
		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	7,260,467.	25	6,724,094.
	26	Total liabilities. Add lines 17 through 25	11,846,957.	26	11,674,313.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
es		complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	43,510,891.	_	48,076,412.
Bala	28	Temporarily restricted net assets	5,532,054.		5,670,935.
힏	29	Permanently restricted net assets	10,250,002.	29	13,678,924.
Ξ		Organizations that do not follow SFAS 117 (ASC 958), check here ▶			
ō		and complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
۸ss	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
Z	33	Total net assets or fund balances	59,292,947.	33	67,426,271.
	34	Total liabilities and net assets/fund balances	1 71 1 2 2 2 2 4	34	79,100,584.

га	Heconomication of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,68		
2	Total expenses (must equal Part IX, column (A), line 25)	2		,09		
3	Revenue less expenses. Subtract line 2 from line 1	3		,59		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		, 29			
5	Net unrealized gains (losses) on investments	5	2	,54	0,7	70.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	67	,42	6,2	71.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis	·,			
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	,			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule C).			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	dit			
	Act and OMB Circular A-133?			За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired au	dit			
	or guidite, explain why in Schodule O and describe any stone taken to undergo such guidite			2h		I

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

NATIONAL OUTDOOR LEADERSHIP SCHOOL

Employer identification number 83-0204184

Part I	Reason	for Public Char	fity Status (All organiz	ations mu	st complet	te this part	:.) See inst	ructions.					
the organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)													
1	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).												
2 X													
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).												
4													
	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) . Enter the hospital's name, city, and state:												
5	1		benefit of a college or un	niversity o	whed or or	perated by	a doverni	mental uni	t describ	ned it	<u> </u>		
5 <u> </u>	-	· ·	-	iliversity of	wried or of	Jeraled by	a govern	nentai uni	t describ	eu ii	•		
<u> </u>	1	(b)(1)(A)(iv). (Compl	·			470(I-)(-	1V A V- A						
<u>6</u> ⊨	1		ent or governmental uni										
<i>'</i> ∟			eives a substantial part	or its supp	ort from a	governme	entai unit c	or from the	general	pubi	ic aesc	ribea i	n
	1	(b)(1)(A)(vi). (Comple											
8	1		section 170(b)(1)(A)(vi).										_
9			eives: (1) more than 33										
			nctions - subject to certa										
			axable income (less sec	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	nization	after	June 3	30, 197	'5.
	See section	509(a)(2). (Complete	e Part III.)										
10 📙	An organizati	ion organized and o	perated exclusively to te	st for publ	ic safety. S	See sectio	n 509(a)(4	l).					
11 🖳	An organizat	ion organized and o	perated exclusively for the	ne benefit	of, to perfo	orm the fu	nctions of	or to carr	y out the	pur	poses (of one	or
	more publicly	y supported organiza	ations described in secti	on 509(a)(1) or section	on 509(a)(2	2). See se c	tion 509(a)(3). Ch	eck t	the box	that	
	describes the	e type of supporting	organization and compl	ete lines 1	1e through	11h.							
_	ູ a ∟ ∐ Type ເ	ı b ∟ ⊤	ype II	ype III - Fu	nctionally	integrated	c	і 📖 Тур	e III - No	n-fur	octional	ly integ	grated
е 🖳	By checking	this box, I certify that	at the organization is not	controlled	I directly o	r indirectly	by one o	r more disc	qualified	pers	ons otl	her tha	n
	foundation m	nanagers and other t	han one or more publicly	y supporte	d organiza	ations des	cribed in s	ection 509	9(a)(1) or	sect	ion 509	9(a)(2).	
f	If the organiz	ation received a wri	tten determination from	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III					
	supporting o	rganization, check tl	nis box										
g	Since Augus	t 17, 2006, has the	organization accepted ar					owing pers	sons?				
	(i) A perso	n who directly or inc	lirectly controls, either al	one or tog	ether with	persons o	lescribed	in (ii) and (iii) below	',		Yes	No
			upported organization?								11g(i)		
			n described in (i) above?								11g(ii)		
			person described in (i) o								11g(iii)		
h			about the supported or							[3()		
				94	(=).								
(i) Nor	o of ounported	/::\ EIN	(iii) Type of organization	(iv) Is the c	rganization	(v) Did voi	ı notify the	(vi) ls	the	/v::\	Amoun	t of mor	noton/
` '	e of supported ganization	(ii) EIN	(described on lines 1-9		sted in your	organizat		(vi) Is organizatio	on in col.	(VII)	Amoun	i oi illoi port	ietai y
OI.	gamzation		above or IRC section		document?			(i) organized in the U.S.?		1	Jup	φοιτ	
			(see instructions))	Yes	No	Yes	No	Yes	No	1			
										1			
										\vdash			
										<u> </u>			
										<u> </u>			
										<u> </u>			

 $\mbox{\sc LHA}$ For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		•	•		•	
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	, ,	, ,	, ,		, ,	,,
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
_	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instructi	ons)			12	
	First five years. If the Form 990 is for					L	
	organization, check this box and stor	-			•		
Sec	ction C. Computation of Publ						
14	Public support percentage for 2012 (ine 6, column (f) d	ivided by line 11,	column (f))		14	%
	Public support percentage from 2011					15	%
	33 1/3% support test - 2012. If the					nore, check this bo	ox and
	stop here. The organization qualifies	as a publicly supp	orted organization	1			
b	33 1/3% support test - 2011. If the						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
_	more, and if the organization meets the	-					
	organization meets the "facts-and-circ		•				
18	Private foundation. If the organization						
_				, ,,	,		

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Se	qualify under the tests listed be ction A. Public Support	elow, please com	piete Part II.)				
_	endar year (or fiscal year beginning in)	(a) 2009	(b) 2000	(a) 2010	(4) 2011	(a) 2012	(f) Total
		(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
•	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
C	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
	ndar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	d, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	zation,
	check this box and stop here						>
Se	ction C. Computation of Publi	c Support Pe	ercentage				
15	Public support percentage for 2012 (li	ine 8, column (f) c	divided by line 13,	column (f))		15	%
16	Public support percentage from 2011	Schedule A, Part	t III, line 15			16	%
Se	ction D. Computation of Inves	tment Incom	ne Percentage				
17	Investment income percentage for 20	12 (line 10c, colu	mn (f) divided by li	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2012. If the						17 is not
	more than 33 1/3%, check this box ar						
k	33 1/3% support tests - 2011. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Employer identification number

NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-0204184 Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000.

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

religious, charitable, etc., contributions of \$5,000 or more during the year

If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization

Employer identification number

NATIONAL OUTDOOR LEADERSHIP SCHOOL

83-0204184

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
1		\$_	2,000,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
2		\$_	1,500,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
3		\$_	250,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
4	Name, address, and Zir + 4	\$_	250,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
5		\$_	160,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
6		\$_	120,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Name of organization **Employer identification number**

NATIONAL OUTDOOR LEADERSHIP SCHOOL

83-0204184

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Name of organization Employer identification number

NATION	AL OUTDOOR LEADERSHIP	SCHOOL	83-0204184
Part III	Exclusively religious, charitable, etc., indiverse. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc. Use duplicate copies of Part III if addition	vidual contributions to section 501(c)(7), (8 he following line entry. For organizations com c., contributions of \$1,000 or less for the yea), or (10) organizations that total more than \$1,000 for the pleting Part III, enter tr. (Enter this information once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4 F	Relationship of transferor to transferee
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Part I			
_	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
(a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Part I			
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e)	Transfer	of	gift	
-----	----------	----	------	--

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Name of organization NATIONAL OUTDOOR LEADERSHIP SCHOOL Part I-A Complete if the organization is exempt under section 501(c) or is a section 5	Employer identification number $83-0204184$
	02 0201101
Part I-A Complete if the organization is exempt under section 501(c) or is a section to	
	527 organization.
 Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures Volunteer hours 	\$
Part I-B Complete if the organization is exempt under section 501(c)(3).	
Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955	▶\$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	Yes No
4a Was a correction made?	Yes No
b If "Yes," describe in Part IV.	
Part I-C Complete if the organization is exempt under section 501(c), except section	
1 Enter the amount directly expended by the filing organization for section 527 exempt function activities	. • \$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527	
exempt function activities	•\$
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL,	
line 17b	• \$
4 Did the filing organization file Form 1120-POL for this year?	
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations t	
made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also e contributions received that were promptly and directly delivered to a separate political organization, such as a	•
political action committee (PAC). If additional space is needed, provide information in Part IV.	separate segregated fund of a
	fuere (a) Amount of molitical
(a) Name (b) Address (c) EIN (d) Amount paid filing organization	
funds. If none, ent	er -0 promptly and directly
	delivered to a separate political organization.
	If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012 Part II-A Complete if the orgoing (election under sec	ganizatio	n is exer	TDOOR LEADE	RSHIP SCHOO n 501(c)(3) and fil	L 83-(ed Form 5768)204184 Page 2
A Check if the filing organiza expenses, and sha	tion belong	gs to an affi s lobbying		Part IV each affiliated	group member's nar	ne, address, EIN,
Limi	ts on Lobb	ying Expe	•		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence pub	lic opinion (grass roots lobbying)			
b Total lobbying expenditures to influ	uence a leg	gislative boo	dy (direct lobbying)			
c Total lobbying expenditures (add li	ines 1a and	d 1b)				
d Other exempt purpose expenditure	es					
e Total exempt purpose expenditure	es (add line	s 1c and 1c	d)			
f Lobbying nontaxable amount. Ent	er the amo	unt from the	e following table in bot	h columns.		
If the amount on line 1e, column (a) o	or (b) is:	The lob	bying nontaxable am	ount is:		
Not over \$500,000		20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,00	0,000	\$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000	\$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17	,000,000	\$225,00	00 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000		\$1,000,000.				
g Grassroots nontaxable amount (enter 25% of line 1f)						
h Subtract line 1g from line 1a. If zer	o or less, e	nter -0				
i Subtract line 1f from line 1c. If zero	o or less, e	nter -0				
j If there is an amount other than ze	ero on eithe	r line 1h or	line 1i, did the organiza	ation file Form 4720	,	
reporting section 4911 tax for this	year?					Yes No
•	ations tha	t made a s	, ,	Section 501(h) n do not have to comp s 2a through 2f on pa		
	Lobb	ying Exper	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2	2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a Lobbying nontaxable amount						
b Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						

Schedule C (Form 990 or 990-EZ) 2012

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2012 NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-020418 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(8	a)	(b	o)
of th	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
	Volunteers?	77	X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X	v		
	Media advertisements?	Х	Х		362.
	Mailings to members, legislators, or the public?	Λ	Х		304.
	Publications, or published or broadcast statements?		X		
g	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?	Х	21		9,684.
_	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		,,0010
	Other activities?		X		
	Total. Add lines 1c through 1i			10	0,046.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		-
	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5), or se	ction	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3 Par	Did the organization agree to carry over lobbying and political expenditures from the prior year?t III-B Complete if the organization is exempt under section 501(c)(4), section			ction	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				ne 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
b	Carryover from last year		2b		
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical			
_	expenditure next year?		4		
5 Par	Taxable amount of lobbying and political expenditures (see instructions)		5		
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part I-C,	nt II-Δ (affili	ated aroun	lict). Dart II	-Δ line 2:
	Part II-B, line 1. Also, complete this part for any additional information.	art II-A (aiiiii	ateu group	iist), i ait ii	-A, III le 2,
una i	art i B, iiio 1.7460, complete tiilo part for any additional information.				

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

2012
Open to Public Inspection

Name of the organization

NATIONAL OUTDOOR LEADERSHIP SCHOOL

 $\begin{array}{c} \text{Employer identification number} \\ 83-0204184 \end{array}$

Pai	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor o		
	• •		
Pai			
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		torically important land area
	Protection of natural habitat	Preservation of a certif	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	of a conservation easement on the last
	day of the tax year.		
	,		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			l I
С	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		1 1
3	Number of conservation easements modified, transferred, rel		
	year >	,	3
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	•	
	conservation easements.		
Pai	rt III Organizations Maintaining Collections of	f Art, Historical Treasures, or Ot	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statem	nent and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	nibition, education, or research in furtherar	nce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri	bes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of pub	olic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical treat		
	the following amounts required to be reported under SFAS 1		
а	Revenues included in Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		

	t III Organizations Maintaining C	Collections of A							± Page Z ued)
3	Using the organization's acquisition, accessi								
Ū	(check all that apply):	on, and other record	io, or look arry or the	Tollowing that	. 410 4 01	grimoarie	400 01 110	0011001101	Titomo
а	Public exhibition	d	Loan or exc	hange prograi	ms				
b	Scholarly research	e		nange program	1113				
C	Preservation for future generations	C							
4	Provide a description of the organization's co	ollections and explain	n how they further t	he organizatio	n'e ever	nnt nurne	nea in Da	rt YIII	
5	During the year, did the organization solicit of						ose IIII a	IT XIII.	
3	to be sold to raise funds rather than to be ma							Yes	☐ No
Pai	t IV Escrow and Custodial Arran								110
	reported an amount on Form 990, Pa		ote ii tile organizatio	ii answered	103 101	01111 000	, 1 41117,	III IC 3, 01	
	Is the organization an agent, trustee, custod		liary for contribution	s or other ass	sets not	included			
	on Form 990, Part X?							Yes	☐ No
h	If "Yes," explain the arrangement in Part XIII								
-	Too, oxplain the arrangement in traction	and complete the re	noving table.					Amount	
С	Beginning balance					1c		7	
	Additions during the year								
	Distributions during the year								
f	Ending balance								
2a	Did the organization include an amount on F							Yes	No No
	If "Yes," explain the arrangement in Part XIII.								
Pai						0.			
		(a) Current year	(b) Prior year	(c) Two years	s back ((d) Three y	ears back	(e) Four	years back
1a	Beginning of year balance	20,741,076.	17,711,473.	14,498	,763.	10,7	64,704	. 12,	344,957.
	Contributions	2,589,835.	2,682,342.	1,888	,521.	3,2	92,492		336,716.
С	Net investment earnings, gains, and losses	2,565,019.	883,838.	1,801	,702.	9	01,143	-1,	916,969.
d	Grants or scholarships								
	Other expenditures for facilities								
	and programs	652,468.	536,577.	477	,513.	4	59,577		
f	Administrative expenses								
g	End of year balance	25,243,462.	20,741,076.	17,711	,473.	14,4	98,762	. 10,	764,704.
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g, column (a	a)) held as:					
а	Board designated or quasi-endowment	24.49	%						
b	Permanent endowment ► 54.19	%	_						
С	Temporarily restricted endowment ▶ 2	$\frac{1.3}{2}$ %							
	The percentages in lines 2a, 2b, and 2c should	uld equal 100%.							
За	Are there endowment funds not in the posse	ession of the organiza	ation that are held a	nd administer	ed for th	ne organiz	zation	_	
	by:								Yes No
	(i) unrelated organizations							3a(i)	X
								3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	n Schedule R?					3b	
4	Describe in Part XIII the intended uses of the								
Pai	t VI Land, Buildings, and Equipm	nent. See Form 990	, Part X, line 10.						
	Description of property	(a) Cost or o	1	or other	٠,	cumulate	ed	(d) Book	c value
		basis (investr	,	(other)	аер	reciation		2 (1)	006
	Land			9,886.	0 1	06 01	E 0 /		9,886.
	Buildings		31,28	4,226.	9,1	.06,2	20.	14,1/	7,968.
	Leasehold improvements		0.05	2 222	E 0	000 41	_	2 06	777
	Equipment			3,222.	٥, ٥	392,4	50.	4,900	772.
	Other			1,819.			. ,		1,819.
Tota	I. Add lines 1a through 1e. (Column (d) must e	quai Form 990, Part	x, column (B), line 1	U(C).)				1 <i>7 , </i> 1	0,445.

Schedule D (Form 990) 2012

Part VII Investments - Other Securities. See	Form 990, Part X, line	12.		9
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) VANGUARD MUTUAL FUNDS	12,930,580	END-OF-Y	EAR MARKET	VALUE
(B) HARBOR MUTUAL FUNDS	6,056,841	END-OF-Y	EAR MARKET	VALUE
(C) PRIME MONEY MARKET	1,543,347	END-OF-Y	EAR MARKET	VALUE
(D) DODGE AND COX				
(E) INTERNATIONAL FUND	1,187,705	END-OF-Y	EAR MARKET	VALUE
(F) T ROWE MUTAL FUNDS	5,687,919	END-OF-Y	EAR MARKET	VALUE
(G) VANGUARD ADMIRAL TREASURY				
(H) MONEY MARKET FUND	51,062	END-OF-Y	EAR MARKET	VALUE
(1)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	27,457,454			
Part VIII Investments - Program Related. Se	e Form 990, Part X, line	e 13.		
(a) Description of investment type	(b) Book value		aluation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets. See Form 990, Part X, line	15.			
(a) [Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	•		>	
Part X Other Liabilities. See Form 990, Part X, li	ne 25.			
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) STUDENT TUITION DEPOSITS		6,724,094.		
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)▶

6,724,094.

	edule D (Form 990) 2012 NATIONAL OUTDOOR LEADERSHIP SCHOOL		0204184 _F	age 4
Par	rt XI Reconciliation of Revenue per Audited Financial Statements With Rev	venue per Returr		
1	Total revenue, gains, and other support per audited financial statements	1	39,517,2	62.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments 2a 2,	540,770.		
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
	Other (Describe in Part XIII.)	834,960.		
е	Add lines 2a through 2d	2e	3,375,7	
3	Subtract line 2e from line 1	3	36,141,5	32.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
		542,934.		
	Add lines 4a and 4b	4c	1,542,9	34.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		37,684,4	66.
Par	rt XII Reconciliation of Expenses per Audited Financial Statements With Ex	kpenses per Retu	rn	
1	Total expenses and losses per audited financial statements		31,383,9	38.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities 2a			
	Other losses 2c			
		834,960.		
	Add lines 2a through 2d		834,9	60.
	Subtract line 2e from line 1		30,548,9	78.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		· · · · · · · · · · · · · · · · · · ·	
-	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
	Other (Describe in Part XIII.) 4b 1,	542,934.		
	Add lines 4a and 4b	,	1,542,9	34.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		32,091,9	
	rt XIII Supplemental Information		0=,00=,0	
	aplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;	· Part IV lines 1h and	2h: Part V line 4:	Part
-	ne 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add		25,1 art v, iii c 4,	ı art
	RT V, LINE 4: THE INTENDED USE OF NOLS' ENDOWMENT		0	
	11 1, 1112 11 1112 11(111)212 021 01 1(012 11)20(1111)(1	101100 11112 1		
SUI	PPORT THE NOLS SCHOLARSHIP PROGRAM AND OTHER ENDEA	VORS THAT F	URTHER TH	Œ
SCI	HOOL'S ABILITY TO FULFILL ITS MISSION.			
РДБ	RT XI, LINE 2D - OTHER ADJUSTMENTS:			
· Ar	MI MI, BINE ZD CHIEN ADOUGHENIG.			
COS	ST OF GOODS SOLD OF INVENTORY ON FORM 990 PAGE 9	РАКТ		

Schedule D (Form 990) 2012

834,960.

VIII LINE 10B

Schedule D (Form 990) 2012 NATIONAL OUTDOOR LEADERSHIP SCHOOL	83-0204184 Page 5
Part XIII Supplemental Information (continued)	
PART XI, LINE 4B - OTHER ADJUSTMENTS:	
SCHOLARSHIPS APPLIED TO TUITION ON FORM 990, PAGE 10, PART	
IX LINE 2	1,189,219.
SCHOLARSHIPS APPLIED TO TUITION ON FORM 990, PAGE 10, PART	
IX LINE 3	353,715.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	1,542,934.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
COST OF GOODS SOLD OF INVENTORY ON FORM 990, PAGE 9, PART	
VIII LINE 10B	834,960.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
SCHOLARSHIPS APPLIED TO TUITION ON FORM 990, PAGE 10, PART	
IX LINE 2	1,189,219.
SCHOLARSHIPS APPLIED TO TUITION ON FORM 990, PAGE 10, PART	
IX LINE 3	353,715.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	1,542,934.

SCHEDULE E

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public

Name of the organization

NATIONAL OUTDOOR LEADERSHIP SCHOOL

Employer identification number

83-0204184

Inspection

Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholars.			
other governing instrument, or in a resolution of its governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			_
other governing instrument, or in a resolution of its governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,		YES	Ν
Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			
		X	
catalogues, and other written communications with the public dealing with student admissions, programs, and schola	,		
	arships? 2	X	
Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during th	ie		
period of solicitation for students, or during the registration period if it has no solicitation program, in a way that make	es		
the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.			
If you need more space, use Part II	3	X	
If you need more space, use Part II RACIAL NONDISCRIMINATORY POLICY IS INCLUDED IN THE SCHOOL			
WEBSITE.			
			į
Does the organization maintain the following?			į
Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	x	
		X	\vdash
 b Hecords documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory be c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with st 		+	\vdash
		X	
admissions, programs, and scholarships?		X	-
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d	1	
Does the organization discriminate by race in any way with respect to:	Fo		2
a Students' rights or privileges?		1	
b Admissions policies?	5 <u>5</u>		
c Employment of faculty or administrative staff?		+	
d Scholarships or other financial assistance?		+	
Educational policies?		+	
f Use of facilities?		+	
f Use of facilities?		+	
g Athletic programs?	5h		ď
g Athletic programs? h Other extracurricular activities?			į
g Athletic programs?			
g Athletic programs? h Other extracurricular activities?			
g Athletic programs? h Other extracurricular activities?			72
Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. a Does the organization receive any financial aid or assistance from a governmental agency?			2
Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. a Does the organization receive any financial aid or assistance from a governmental agency? b Has the organization's right to such aid ever been revoked or suspended?			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2012)

Schedule E	(Form 990 or 990-E	$_{ m Z)}$ (2012) ${f NATIONAL}$	OUTDOOR	LEADERSHIP	SCHOOL	83-0204184	Page 2
Part II	Supplemental as applicable, Also	I Information. Complete this part to pro	ete this part to p	rovide the explanations	required by Pa	11 I, lines 3, 4d, 5h, 6b, and 7,	
		· · · · ·					

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

1,012,968.

1,893,662.

Department of the Treasury Internal Revenue Service

NORTH AMERICA

SOUTH AMERICA

Name of the organization

Inspection Employer identification number

WILDERNESS SKILLS AND LEADERSHIP EDUCATION

WILDERNESS SKILLS AND

LEADERSHIP EDUCATION

NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-0204184 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the **United States** Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (b) Number of (e) If activity listed in (d) (a) Region (c) Number of (d) Activities conducted in region (f) Total émployees, expenditures offices (by type) (e.g., fundraising, program is a program service, agents, and for and in the region services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in region in region in region EAST ASIA & THE WILDERNESS SKILLS AND PROGRAM SERVICES LEADERSHIP EDUCATION PACIFIC 56 1,216,180. WILDERNESS SKILLS AND EUROPE 20 PROGRAM SERVICES LEADERSHIP EDUCATION 305.093.

SOUTH ASIA 1 32 PROGRAM SERVICES LEADERSHIP EDUCATION 507,053.

PROGRAM SERVICES

PROGRAM SERVICES

45

74

SUB SAHARAN AFRICA 1 8 PROGRAM SERVICES LEADERSHIP EDUCATION 189,917.

3 a Sub-total ______ 10 235 5,124,873.

b Total from continuation

 sheets to Part I
 0
 0

 c Totals (add lines 3a and 3b)
 10
 235

 5,124,873

3 Enter total number of other organizations or entities

schedule F (Form 990) 2012	Z NATIO	MAL COIDOOK	DEADERSHIT SCHO	<u> </u>	05 02	04104		Page 2
			Outside the United States. Cated if additional space is ne		rganization answered	d "Yes" to Form 9	990, Part IV, line 15, for	any
recipient who rec		ooo. Fart ii oari be dapii	oatea ii adamenai opaee ie ne	odod.				
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total number of	recipient organization	ns listed above that are	recognized as charities by the	foreign country	, recognized as tax-e	xempt by		

the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	▶	
Enter total number of other organizations or entities		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated in	f additional space is neede	ed.					
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	EAST ASIA & THE			APPLIED TO TUITION			
TUITION SCHOLARSHIP	PACIFIC	8	21,146.	BALANCE	0.		
				APPLIED TO TUITION			
TUITION SCHOLARSHIP	EUROPE	4	17,898.	BALANCE	0.		
				APPLIED TO TUITION			
TUITION SCHOLARSHIP	NORTH AMERICA	47	71,029.	BALANCE	0.		
				APPLIED TO TUITION			
TUITION SCHOLARSHIP	SOUTH AMERICA	18	183,227.	BALANCE	0.		
				APPLIED TO TUITION			
TUITION SCHOLARSHIP	SOUTH ASIA	17	34,700.	BALANCE	0.		
	MIDDLE EAST &			APPLIED TO TUITION			
TUITION SCHOLARSHIP	NORTH AFRICA	3	6,940.	BALANCE	0.		
	SUB SAHARAN			APPLIED TO TUITION			
TUITION SCHOLARSHIP	AFRICA	1	18,275.	BALANCE	0.		
				APPLIED TO TUITION			
TUITION SCHOLARSHIP	RUSSIA	1	500.	BALANCE	0.		

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2012

Part V	Supplemental Information
	Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column
	(c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.
SCHEDU	JLE F, PART I, LINE 2: MONITORED GRANTS THROUGH THE SCHOLARSHIP
AWARD	PROCESS ARE FOR TUITION SCHOLARSHIPS, EQUIPMENT, AND TRAVEL.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization NATIONAL	OUTDOOR 1	LEADERSHIP :	SCHOOL				Employer identification number $83-0204184$
Part I General Information on Grants	and Assistance						
 Does the organization maintain record criteria used to award the grants or as Describe in Part IV the organization's 	sistance?						
Part II Grants and Other Assistance t					anization answered "	Yes" to Form 990. Part	IV. line 21. for any
recipient that received more tha		_				,	•
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
2 Enter total number of section 501(c)(33 Enter total number of other organization						<u> </u>	_

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
TUITION SCHOLARSHIPS	577	1,189,219.	. 0.		
Part IV Supplemental Information. Complete this part to pro-	vide the informatio	n required in Part I,	line 2, Part III, colum	ın (b), and any other additional in	formation.
SCHEDULE I, PART I, LINE 2: MONIT					
PROCESS ARE FOR TUITION SCHOLARSH	IPS, EQUI	PMENT, AND	TRAVEL.		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ Attach to Form 990. See separate instructions. OMB No. 1545-0047

Open to Public . Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury Internal Revenue Service

NATIONAL OUTDOOR LEADERSHIP SCHOOL

Employer identification number 83-0204184

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
_				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Deficition	(15)(1)-(15)	in prior Form 990
(1) JOHN GANS	(i)	275,815.	0.	0.	0.	3,100.	278,915.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

NATIONAL OUTDOOR LEADERSHIP SCHOOL

Employer identification number 83-0204184

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WILDERNESS SKILLS AND LEADERSHIP THAT SERVE PEOPLE AND THE ENVIRONMENT.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

CANADA, AUSTRALIA, BRAZIL, CHILE,

MEXICO, NEW ZEALAND, INDIA, SWEDEN,

NORWAY

FORM 990, PART VI, SECTION B, LINE 11: THE BOARD OF TRUSTEES (THE "BOT")

REVIEWS ON AN ANNUAL BASIS THE FORM 990 TO BE FILED BY NOLS FOR THE

PREVIOUS FISCAL YEAR. THE REVIEW PROCESS IS AS FOLLOWS:

 THE BOT ENGAGES AN ACCOUNTING FIRM TO COMPLETE AND PREPARE AN ANNUAL AUDIT OF NOLS. THE ACCOUNTING FIRM ALSO PREPARES THE FORM 990. THE AUDIT COMMITTEE OF THE BOT (THE "AUDIT COMMITTEE") REVIEWS THE ANNUAL FINANCIAL STATEMENTS FOR NOLS, AS PREPARED BY THE ACCOUNTING FIRM. THE AUDIT COMMITTEE RELIES ON THE ACCURACY OF THE INFORMATION PROVIDED BY THE ACCOUNTING FIRM IN THE COURSE OF THE AUDIT COMMITTEE'S REVIEW OF THE FINANCIAL STATEMENTS. THE INFORMATION CONTAINED IN THE FINANCIAL STATEMENTS UNDER REVIEW IS SUBSTANTIALLY THE SAME INFORMATION THAT IS INCORPORATED INTO THE FORM 990. HOWEVER, IN THE EVENT OF MATERIAL DIFFERENCES, ACCOUNTING FIRM WILL PREPARE A SEPARATE SCHEDULE RECONCILING THE MATERIAL DIFFERENCES BETWEEN THE AUDITED INFORMATION AND THE FINANCIAL INFORMATION CONTAINED IN THE FORM 990. IN THE EVENT OF MATERIAL DIFFERENCES EXIST, AUDIT COMMITTEE REVIEWS THE RECONCILIATION SCHEDULE PREPARED BY THE

Employer identification number 83-0204184

- 2) IN ADDITION, THE ACCOUNTING FIRM PREPARES A SUMMARY SCHEDULE OF ALL

 MATERIAL NARRATIVE INFORMATION AND THE ANSWERS TO THE RELEVANT QUESTIONS

 THAT ARE A PART OF THE FORM 990 AND THE REQUIRED SUPPORTING SCHEDULES.

 THIS SUMMARY IS REVIEWED BY NOLS MANAGEMENT, THEN PRESENTED BY THE

 ACCOUNTING FIRM TO THE AUDIT COMMITTEE FOR ITS REVIEW.
- (3) THE AUDIT COMMITTEE REPORTS THE RESULTS OF ITS FINDINGS IN (1) AND (2),

 ABOVE, TO THE BOT. PRIOR TO FILING, AN INFORMATIONAL COPY OF THE FORM 990

 IS DISTRIBUTED ELECTRONICALLY TO ALL VOTING MEMBERS OF THE BOT.

FORM 990, PART VI, SECTION B, LINE 12C: THE CHAIR OF THE NOLS BOARD

ANNUALLY PROVIDES GUIDANCE ON THE CONFLICT OF INTEREST POLICY TO EACH BOARD

MEMBER. EACH BOARD MEMBER IS PROVIDED WITH AND COMPLETES THE CONFLICT OF

INTEREST FORM ANNUALLY, NOTING ANY CONFLICTS THEN RETURNS THE FORM TO THE

EXECUTIVE ASSISTANT WHO MAKES SURE ALL TRUSTEES COMPLETE THE DISCLOSURE.

THE EXECUTIVE ASSISTANT SENDS COPIES OF THE COMPLETED FORMS TO THE CHAIR OF

THE BOARD OF TRUSTEES FOR REVIEW. ORIGINALS ARE FILED IN THE TRUSTEE FILE

ARCHIVE.

FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION FOR ALL STAFF IS

REVIEWED BY THE EDT (EXECUTIVE DIRECTOR TEAM). COMPARIBLE DATA IS USED TO

DETERMINE PAY SCALES, DIRECT SUPERVISORS HAVE INPUT ON INDIVIDUAL PAY

RATES. FOR THE EDT, THE EXECUTIVE DIRECTOR DETERMINES INDIVIDUAL PAY

RAISES USING COMPARIBLE DATA AND IN CONSULTATION WITH THE BOARD OF

TRUSTEES. THE BOARD DETERMINES THE EXECUTIVE DIRECTOR'S SALARY USING

COMPARIBLE DATA.

Name of the organization NATIONAL OUTDOOR LEADERSHIP SCHOOL	Employer identification number 83-0204184
FORM 990, PART VI, SECTION C, LINE 19: DOCUMENTS ARE AVAI	LABLE UPON
REQUEST.	
FORM 990, PART XII, LINE 2C: NO CHANGE OCCURRED DURING TH	E YEAR IN THE
PROCESS OF REVIEWING THE AUDITED FINANCIAL STATEMENTS AND	THE SELECTION
OF AN INDEPENDENT ACCOUNTANT.	

SCHEDULE R (Form 990)

Part I

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2012
Open to Public Inspection

Name of the organization

NATIONAL OUTDOOR LEADERSHIP SCHOOL

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

 $Employer\ identification\ number\\ 8\,3-0\,2\,0\,4\,1\,8\,4$

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state o foreign country)	r Total inco	me	(e) End-of-year a	assets	Direct co	f) ontrolling tity	
NATIONAL OUTDOOR LEADERSHIP SCHOOL SOCIETY - 98-1114946, 12-B BURNS ROAD, WHITEHORSE, YUKON, CANADA Y1A-4Y9	EDUCATION	CANADA		0.	303		NATIONAL OUT LEASERSHIP S		
NOLS LEADERSHIP IN EDUCATION OF BRAZIL LTDA - 98-1115164, CAIXA POSTAL 168, RUA VALE JAMACA S/N, CHAPADA DOS GUIMARAES, MATO	EDUCATION	BRAZIL		0.	277		NATIONAL OUT LEASERSHIP S		
NOLS AUSTRALIA PTY LTD - 98-1115174 PO BOX 3472 BROOME, WESTERN AUSTRALIA, AUSTRALIA 6725	EDUCATION	AUSTRALIA		0.	128		NATIONAL OUT LEASERSHIP S		
Part II Identification of Related Tax-Exempt Organiza	ations (Complete if the organization a	nswered "Yes" to Form 990	, Part IV, line 34 b	ecause	e it had one o	or more r	elated tax-exen	npt	
organizations during the tax year.) (a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	1	(e) Public charity status (if section		(f) Direct controlling entity		12(b)(13) olled ty?
		ioroigh oddiniy)		1	01(c)(3))			Yes	No

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	f total me Share of end-of-year assets Share of end-of-year assets Share of end-of-year assets Share of end-of-year assets Share of Disproportion-ate allocations? Yes No Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		managir	Percentage ownership		
		country)		sections 512-514)		dosets	Yes	No	K-1 (Form 1065)	Yes N	0

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec.	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		(i) ction (b)(13) rolled tity?
-				·				Yes	No
NANDADEVI OUTDOOR LEADERSHIP SCHOOL			NATIONAL						
VANIYA HERITAGE COTTAGE, MALL ROAD			OUTDOOR						
RANIKHET, INDIA 263645	EDUCATION	INDIA	LEADERSHIP	C CORP	0.	56,823.	100%	X	
									<u> </u>

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or	more r	elated organizations listed	in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X
					1b	Х	
					1c		X
					1d		X
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		Х
g	Sale of assets to related organization(s)				1g		X
h	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х
					11		Х
					1m		Х
					1n		X
					10		X
	3 ()						
р	Reimbursement paid to related organization(s) for expenses				1p		Х
					1g		Х
•	1 7 0 (7 1						
r	Other transfer of cash or property to related organization(s)				1r	Х	
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts IHV7 a Receipt of (i) interest (ii) annutities (iii) royalities or (iv) rent from a controlled entity b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees to related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) g Sale of assets to related organization(s) l Exchange of assets three interests or organization(s) i Exchange of assets with related organization(s) l Lease of facilities, equipment, or other assets to related organization(s) r Performance of services or membership or fundralsing solicitations for related organization(s) m Performance of services or membership or fundralsing solicitations by related organization(s) m Performance of services or membership or fundralsing solicitations by related organization(s) s Sharing of paid employees with related organization(s) n Performance of services or membership or fundralsing solicitations by related organization(s) s Sharing of paid employees with related organization(s) o Sharing of paid employees with related organization(s) C Where transfer of cash or property to related organization(s) (a) C Where transfer of cash or property from related organization(s) (b) Amount involved Method of determining amount involved Name of other organization (c) Amount involved Method of determining amount involved Method of other mining amount involved (d) Method of determining amount involved (d) Method of determining amount involved (e) (a) Manual involved (b) Method of determining amount involved (c) Method of determining amount involved (d) Method of determining amount involved (e) Method of determining amount involved (e) Method of determining amount involved (e) Method of determining		1s		Х		
	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity Gift, grant, or capital contribution to related organization(s) It cans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s) Loans or loan guarantees by related organization(s) It cans or loan guarantees by related organization(s) It can guarantees by related organization(s) or expenses It can guarantees by related organization by related organization(s) It can guarantees b						
	(a) (b)	•					
	· · · · · · · · · · · · · · · · · · ·		Amount involved	Method of determining amount inv	olved		
	type (a	-8)					
(1) I	NANDADEVI OUTDOOR LEADERSHIP SCHOOL R		245,925.	CASH			
(- /			,				
(2)							
(3)							
(4)							
(5)							
(5)							
(6)							

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e)	(f) Share of total income	(g) Share of end-of-year assets	(h Dispro tiona allocati Yes	por- ite ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partne Yes	(k) Percentage ownership

Form **5471**

(Rev. December 2012)

Department of the Treasury Internal Revenue Service

Information Return of U.S. Persons With Respect To Certain Foreign Corporations ▶ For more information about Form 5471, see www.irs.gov/form5471.

For more information about Form 5471, see wwww.irs.gov/form5471. Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning SEP 1, 2012, and ending AUG 31, 2013

OMB No. 1545-0704

Attachment Sequence No. **121**

Name of person filing this return	ne of person filing this return								A Identifying number								
NATIONAL OUTDOOR LEA	DERSHI	P SCHO	OL		83-	-0204	184										
	nber, street, and room or suite no. (or P.O. box number if mail is not delivered to street address)								applicable l	oox(es)).							
284 LINCOLN ST					B Category of filer (See instructions. Check applicable box(es)): 1 (repealed) 2 3 4 X 5												
City or town, state, and ZIP code					C Enter the total percentage of the foreign corporation's voting stock												
LANDER, WY 82520					you owned at the end of its annual accounting period 100.00 %												
Filer's tax year beginning SEP 1		,2012,	, and en	nding ${f A}^{ abla}$	AUG 31 ,2013												
D Person(s) on whose behalf this information	n return is file	ed:															
(1) Name			(2) Add	dress			(3) Identifyii	na number		k applicabl							
	004					0050	. ,	ng mambor	Shareholder	Officer	Director						
JOHN GANS	284 L1	NCOLN	ST	LAND.	ER WY	8252			X		X						
											 						
											 						
Important: Fill in all applicable lines a	and schodule	os Allinforr	nation	. ho	in English	All amou	ınta h	o stated in	IIS dolla	ro							
unless otherwise indicate		es. All IIIIOII	ΠαιιΟΠ	must De	in Liigiisii	. All alliot	must D	e stateu III	U.S. UUIIA	13							
1a Name and address of foreign corporation							b(1) Emp	loyer identif	ication num	ber, if any							
NANDADEVI OUTDOOR		SHIP S	СНО	OL			` '	,									
VANIYA HERITAGE CC	TTAGE,	\mathtt{MALL}	ROA	D			b(2) Refe	rence ID nu	mber (see i	nstructions)						
RANIKHET 263645							AADCN	[4574G									
INDIA								ntry under w IDIA	hose laws	incorporate	:d						
d Date of e Principal place of busin	ess	f Princi	pal	g Princip	pal business	activity		h Function	nal currency	'							
incorporation RANIKHET		code nu	mber	EDUC	ATION.	AL											
11/25/11 INDIA		6110	000					INDIA	, RUP	EE							
2 Provide the following information for the																	
a Name, address, and identifying number of	of branch offic	ce or agent (if	any) in	the United	d States		b If a U.S.	income tax r									
JEFFREY BUCHANAN							(i) Taxable ir	ncome or (lo		J.S. income (after all cre							
284 LINCOLN ST							· /			(antor an ort							
LANDER WY 82520																	
c Name and address of foreign corporation in country of incorporation	n's statutory o	r resident age	ent	1	person (or persons	(including co) with custody e location of s	y of the book	ks and reco	rds of the f	oreign						
RAVI KUMAR NARAYAN	IAPPA				TEFF	REY B	UCHANA	N									
VANIYA HERITAGE CC	-	MALL	ROA	D	_		LN ST	_,									
RANIKHET 263645	,			_			82520										
INDIA																	
Schedule A Stock of the Fo	reign Cor	poration															
							(b) Nu	mber of sha									
(a) Desc	cription of eac	th class of sto	ck				(i) Beginn accoun	ing of annua ting period		ii) End of a ccounting _l							
COMMON		-						233,0	02	32	0,376						
For Donomicals Deduction Assault	!m-+									E 4 7 4 / 12	10 0010						
LHA For Paperwork Reduction Act Notice,	see instructi	ONS.							Form :	5471 (Re	v. 12-2012)						

Form 5471 (Rev. 12-2012)

Schedule B U.S. Sharef	nolders of Foreign Corporation			
(a) Name, address, and identifi number of shareholder	(b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
NATIONAL OUTDOOR 284 LINCOLN ST LANDER WY 82520 83-0204184	LEADERSCOMMON	233,001	320,375	100.00%
JOHN GANS 284 LINCOLN ST LANDER WY 82520	COMMON	1	1	.00%
				-
				-
Schedule C Income Sta	tement	•		•

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		
	b Returns and allowances	1b		
	c Subtract line 1b from line 1a	1c		
	2 Cost of goods sold	2		
ле	3 Gross profit (subtract line 2 from line 1c)	3		
Income	4 Dividends	4		
드	5 Interest	5		
	6a Gross rents	6a		
	b Gross royalties and license fees	6b		
	7 Net gain or (loss) on sale of capital assets	7		
	8 Other income (attach statement)	8		
	9 Total income (add lines 3 through 8)	9		
	10 Compensation not deducted elsewhere	10		
	11a Rents	11a		
	b Royalties and license fees	11b		
ટ	12 Interest	12		
Deductions	13 Depreciation not deducted elsewhere	13		
Sp	14 Depletion	14		
Ď	15 Taxes (exclude provision for income, war profits, and excess profits taxes)	15		
	16 Other deductions (attach statement - exclude provision for income, war profits,			
	and excess profits taxes)	16		
	17 Total deductions (add lines 10 through 16)	17		
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
•	the provision for income, war profits, and excess profits taxes (subtract line			
Ĭ.	17 from line 9)	18		
ĕ	19 Extraordinary items and prior period adjustments	19		
Net Income	20 Provision for income, war profits, and excess profits taxes	20		
Ž				
	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		

Form 5471 (Rev. 12-2012) Page 3

5	Schedule E Income, War Profits, and Excess Profits Taxes Paid or Accrued										
		(0)	Amount of tax								
(a) Name of country or U.S. possession		(b) In foreign currency	(c) Conversion rate	(d) In U.S. dollars							
1	U.S.										
2											
3											
4											
5											
6											
7											
8	Total			>							

Schedule F | Balance Sheet

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

	Assets		(a) Beginning of annual accounting period	(b) End of annual accounting period
1	Cash	1	21,702.	34,603
2a	Trade notes and accounts receivable	2a		
b			() (
3	Inventories			
4	Other current assets (attach statement)	4		
5	Loans to shareholders and other related persons			
6	Investment in subsidiaries (attach statement)			
7	Other investments (attach statement)			
8a			23,155.	22,220
b		8b	() (
9a				
b		9b	() (
10	Land (net of any amortization)	10		
11	Intangible assets:			
а	Goodwill	11a		
b		11b		
C		11c		
	Less accumulated amortization for lines 11a, b, and c		() (
12	Other assets (attach statement)			
13	Total assets	13	44,857.	56,823
	Liabilities and Shareholders' Equity			
14	Accounts payable	14		
15	Other current liabilities (attach statement)	15		
16	Loans from shareholders and other related persons			
17	Other liabilities (attach statement)			
18	Capital stock:			
а	Preferred stock	18a		
b			49,164.	65,097
19	Paid-in or capital surplus (attach reconciliation)	19	-4,307.	-8,274
20	Retained earnings			
21	Less cost of treasury stock		() (
22	Total liabilities and shareholders' equity		44,857.	56,823.
	10 mai masmass und onaronorabio oquity		11,007	Form 5471 (Rev. 12-2012

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	chedule G Other Information					1 aye 1
	onedate a other information				Yes	No
	During the tay year did the foreign corporation own at least a 109/ interes	t directly or indirectly in	any faraign		169	NO
1	During the tax year, did the foreign corporation own at least a 10% interes		-			X
	partnership?					Δ
	If "Yes," see the instructions for required statement.					77
2	During the tax year, did the foreign corporation own an interest in any trus				X	
3	During the tax year, did the foreign corporation own any foreign entities th	-	ntities separate			
	from their owners under Regulations sections 301.7701-2 and 301.7701-					X
	If "Yes," you are generally required to attach Form 8858 for each entity (se					
4	During the tax year, was the foreign corporation a participant in any cost s					X
5	During the course of the tax year, did the foreign corporation become a pa	ırticipant in any cost shari	ng arrangement?			X
6	During the tax year, did the foreign corporation participate in any reportab	le transaction as defined i	n Regulations section 1.6011-	4?		X
	If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011-4(c)(3)(i)(G).				
7	During the tax year, did the foreign corporation pay or accrue any foreign	tax that was disqualified f	or credit under section			
	901(m)?					X
8	During the tax year, did the foreign corporation pay or accrue foreign taxes					
	were previously suspended under section 909 as no longer suspended?					X
S	chedule H Current Earnings and Profits					
	portant: Enter the amounts on lines 1 through 5c in functional	currency.				
1	Current year net income or (loss) per foreign books of account			1		
2	Net adjustments made to line 1 to determine current earnings and					
_	profits according to U.S. financial and tax accounting standards	Net	Net	1		
	(see instructions):	Additions	Subtractions			
а	Capital gains or losses	Additions	Captiactions	1		
				-		
	Depreciation and amortization			-		
٥	Depletion			-		
u	Investment or incentive allowance			-		
e	, <u> </u>			-		
f				-		
g	Taxes			-		
h						
3	Total net additions					
4	Total net subtractions					
5a	J 1 1 ,			5a		
b	• (/ •			5b		
C	Combine lines 5a and 5b			5c		
d	Current earnings and profits in U.S. dollars (line 5c translated at the appro	priate exchange rate as d	efined in section 989(b)			
	and the related regulations)			5d		
_	Enter exchange rate used for line 5d					
S	chedule I Summary of Shareholder's Income Fr	om Foreign Corp	oration			
lf i	tem D on page 1 is completed, a separate Schedule I must be filed for each (Category 4 or 5 filer for w	hom reporting is furnished on	this For	m 5471. This schedu	le
Lis	being completed for:					
Na	me of U.S. shareholder 🕨		Identifying number			
1	Subpart F income (line 38b, Worksheet A in the instructions)			1		
2	Earnings invested in U.S. property (line 17, Worksheet B in the instruction			2		
3	Previously excluded subpart F income withdrawn from qualified investmen	nts (line 6b, Worksheet C	in the instructions)	3		
4	Previously excluded export trade income withdrawn from investment in ex					
	the instructions)	•		4		
5	Factoring income			5		
6	Total of lines 1 through 5. Enter here and on your income tax return			6		
7	Dividends received (translated at spot rate on payment date under section			7		
8	Exchange gain or (loss) on a distribution of previously taxed income			8		
<u> </u>	באסוימווישט שמווי טי קוטשטן טויו מ מוטנוושמנוטוו טו אופעוטשטון נמאפע וווטטווופ			1 0	Yes	No
•	Was any income of the foreign corporation blocked?					
_						H
lt T	Did any such income become unblocked during the tax year (see section s	יייסל (מ) וייסל				
11.1	he answer to either question is "Yes," attach an explanation.					

FORM 5471 EXPLANATION OF FILER'S NAME CHANGE OR CORPORATION'S STATEMENT ACTIVITIES CHANGE AND DESCRIPTION OF PRIOR NAME

DUE TO INDIA'S LAWS TO OPERATE A BUSINESS AND OWN VEHILCES IN INDIA, A CORPORATION WAS NEEDED TO BE ESTABLISHED. HOWEVER BESIDES NATIONAL OUTDOOR LEADERSHIP SCHOOL (NOLS) BEING 100% SHAREHOLDER, INDIA'S INCORPORATION LAWS REQUIRED AN ACTUAL INDIVIDUAL MUST BE A SHAREHOLDER OF THAT CORPORATION. SINCE ALL REVENUE AND EXPENSES ARE PAID FOR AND INCCURRED BY NOLS, THE REVENUE AND EXPENSES ARE INCLUDED ON THE UNITED STATES FORM 990 THAT IS FILED.

Foreign Corporation NANDADEVI OUTDOOR LEADERSHIP SCHOOL

Sc	chedule I Shareholder's Income From Foreign Corporation		
	ne of shareholder described in Category 5 ATIONAL OUTDOOR LEADERSHIP SCHOOL		Identifying number
Sha	areholder's income from foreign corporation		
1	Subpart F income	1 _	
2	Earnings invested in U.S. property	2 _	
3	Previously excluded subpart F income withdrawn from qualified investments	3 _	
4	Previously excluded export trade income withdrawn from investment in export trade assets	4 _	
5	Factoring income	5 _	
6	Total of lines 1 through 5	6 _	
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	7 _	
8	Exchange gain or (loss) on a distribution of previously taxed income	8 _	

SCHEDULE J (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation ▶ Information about Schedule J (Form 5471) and its instructions is at www.irs.gov/form5471.

► Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

Identifying number

NATIONAL OUTDOOR LEADE		83-0204184							
Name of foreign corporation				EIN (if any)	Reference ID number	_			
NANDADEVI OUTDOOR LEAD	NANDADEVI OUTDOOR LEADERSHIP SCHOOL FOREIGN AADCN4574G								
Important: Enter amounts in	(a) Post-1986 Undistributed Earnings	(b) Pre-1987 E&P Not Previously Taxed	(se	(c) Previously Taxed E&P ctions 959(c)(1) and (2) balar	nces)	(d) Total Section			
functional currency.	(post-86 section 959(c)(3) balance)	(pre-87 section 959(c)(3) balance)	(i) Earnings Invested in U.S. Property	(ii) Earnings Invested in Excess Passive Assets	(iii) Subpart F Income	964(a) E&P (combine columns (a), (b), and (c))			
Balance at beginning of year									
2a Current year E&P									
b Current year deficit in E&P									
3 Total current and accumulated E&P									
not previously taxed (line 1 plus line 2a									
or line 1 minus line 2b)									
4 Amounts included under section									
951(a) or reclassified under section									
959(c) in current year									
5a Actual distributions or reclassifications									
of previously taxed E&P									
b Actual distributions of nonpreviously taxed E&P									
6a Balance of previously taxed E&P at									
end of year (line 1 plus line 4, minus									
line 5a)									
b Balance of E&P not previously taxed									
at end of year (line 3 minus line 4,									
minus line 5b)									
7 Balance at end of year. (Enter amount									
from line 6a or line 6b, whichever is									
applicable.)									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule J (Form 5471) (Rev. 12-2012)

SCHEDULE M (Form 5471)

(Rev. December 2012)

Department of the Treasury

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

► Information about Schedule M (Form 5471) and its instructions is at www.irs.gov/form5471.

OMB No. 1545-0704

Internal Revenue Service Attach to Form 5471.

Name of person filing Form 5471 Identifying number

NATIONAL OUTDOOR LEADERSHIP SCHOOL

83-0204184

Name of foreign corporation		EIN (if any)	Reference ID number			
NANDADEVI	OUTDOOR	LEADERSHIP	SCHO	FOREIGN	AADCN4574G	
Important: Complete a secrets Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during						

Important: Complete a Separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions.

Enter the relevant functional currency and the exchange rate used throughout this schedule

(a) Transactions of foreign corporation	(b) U.S. person filing this return	corporation or partnership controlled by U.S. person filing this return	corporation or partnership controlled by U.S. person filing this return	shareholder of controlled foreign corporation (other than the U.S. person filing this return)	shareholder of any corporation controlling the foreign corporation
1 Sales of stock in trade (inventory)		, , ,	, ,	, ,	'
2 Sales of tangible property other than					
stock in trade					
3 Sales of property rights (patents,					
trademarks, etc.) Platform contribution transaction payments					
Platform contribution transaction payments received					
5 Cost sharing transaction payments received					
6 Compensation received for technical,					
managerial, engineering, construction,					
or like services					
7 Commissions received					
8 Rents, royalties, and license fees					
received					
9 Dividends received (exclude deemed					
distributions under subpart F and dist-					
ributions of previously taxed income)					
10 Interest received					
11 Premiums received for insurance or					
reinsurance					
12 Add lines 1 through 11					
13 Purchases of stock in trade (inventory)					
14 Purchases of tangible property other					
than stock in trade					
15 Purchases of property rights					
(patents, trademarks, etc.)					
16 Platform contribution transaction payments paid					
17 Cost sharing transaction payments paid					
18 Compensation paid for technical,					
managerial, engineering, construction,					
or like services					
19 Commissions paid					
20 Rents, royalties, and license fees paid					
21 Dividends paid					
22 Interest paid					
23 Premiums paid for insurance or					
reinsurance					
24 Add lines 13 through 23					
25 Amounts borrowed (enter the maximum					
loan balance during the year) - see instr.					
26 Amounts loaned (enter the maximum					

SCHEDULE O (Form 5471)

(Rev. December 2012)

Department of the Treasury

Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

Information about Schedule 0 (Form 5471) and its instructions is at www.irs.gov/form5471

OMB No. 1545-0704

Identifying number

Internal Revenue Service Attach to Form 5471.

Name of person filling Form 5471

NATIONAL OUTDOOR LEA	DERSHIP SC	HOOL						83	3-02	041	84
Name of foreign corporation			EIN (if any)		Reference	e ID numb	er			
NANDADEVI OUTDOOR LE	ADERSHIP S	CHOOL	FOR	EIGN		AADCI	14574	G			
Important: Complete a separate Schedu	le O for each foreign	corporatio	on for whic	h informa	ation must	t be report	ed.				
Part I To Be Completed by	U.S. Officers an	d Direc	tors								
(a) Name of shareholder for whom acquisition information is reported	(b) ss of shareholder Identifyi of sha			ldentifyin of shar	c) g number eholder	g number Date of original eholder 10% acquisition			(e) Date of additional 10% acquisition		
									\perp		
									_		
Part II To Be Completed by			- - - - - - - -			-tt -					
Note: If this return is required and the date each became a	U.S. person.					анасп а п	st sriowin	g trie rian	nes or s	висп р	ersons
	Section	n A - Gene	ral Shareho	lder Infor							(0)
(a) Name, address, and identifying		For shareholder's latest U.S. income ta			ne tax returr	tax return filed, indicate:			Date (if any) shareholder last filed information		
of shareholder(s) filing this so		Type ((enter for	(1) of return rm number)		lnternal Revenue Service Center where filed /31/14E-FILED					return under section 6046 for the foreign corporation 07/15/13	
NATIONAL OUTDOOR LEA 284 LINCOLN ST LANDE WY 82520		FORM	990	01/3	31/14	R-E.TP	3D			//1	5/13
Se	ection B - U.S. Persons	: Who Are (Officers or F)irectors o	of the Forei	an Cornora	tion				
(a) Name of U.S. officer or director		(1	b) ress				(c) al security	number	CI	neck ap box	propriate
									01	fficer	Director
									+		
									+		
		Section C	- Acquisitio	n of Stock	(
(a) Name of shareholder(s) filing this schedule	(b) Class of stock acquired		c) e of sition		(d) thod of			(e) lber of sha	res acq	uired	(0)
	·				quisition	Di	(1) rectly	(2 Indire	ctly	Cons	(3) tructively
NAT'L OUTDOOR LDSHP	COMMON	03/31	/2013	CASH	PURC	H 8'	7,374				

LHA

NATIONAL OUTDOOR LEADERSHIP SCHOOL Schedule O (Form 5471)(Rev. 12-2012) (f) (g) Amount paid or value given Name and address of person from whom shares were acquired 15,959.NANDADEVI OUTDOOR LDSHP VANIYA HERITAGE COTTAGE 263645 INDIA RANIKHET Section D - Disposition of Stock (e) (d) Number of shares disposed of (a) (b) (c) Method Name of shareholder disposing of stock Class of stock Date of disposition (1) (2) (3) of disposition Constructively Directly Indirectly (f) (g) Amount received Name and address of person to whom disposition of stock was made Section E - Organization or Reorganization of Foreign Corporation (b) (c) Name and address of transferor Identifying number (if any) Date of transfer

Assets t	(d) ransferred to foreign corporation		(e) Description of assets transferr	ed by or notes or
(1) Description of assets	(2) Fair market value	(3) Adjusted basis (if transferor was U.S. person)	securities issued by, foreig	

Section F - Additional Information

- (a) If the foreign corporation or a predecessor U.S. corporation filed (or joined with a consolidated group in filing) a U.S. income tax return for any of the last 3 years, attach a statement indicating the year for which a return was filed (and, if applicable, the name of the corporation filing the consolidated return), the taxable income or loss, and the U.S. income tax paid (after all credits).
- (b) List the date of any reorganization of the foreign corporation that occurred during the last 4 years while any U.S. person held 10% or more in value or vote (directly or indirectly) of the corporation's stock
- (c) If the foreign corporation is a member of a group constituting a chain of ownership, attach a chart, for each unit of which a shareholder owns 10% or more in value or voting power of the outstanding stock. The chart must indicate the corporation's position in the chain of ownership and the percentages of stock ownership (see instructions for an example).

Form

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Information Return of U.S. Persons With Respect To Foreign Disregarded Entities Information about Form 8858 and its separate instructions is at www.irs.gov/form8858.

Information furnished for the foreign disregarded entity's annual accounting period (see instructions)

.20 12 beginning SEP 1 , and ending ${
m AUG}$ 31 OMB No. 1545-1910 Attachment

Sequence No. 140 Name of person filing this return Filer's identifying number NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-0204184 Number, street, and room or suite no. (or P.O. box number if mail is not delivered to street address) 284 LINCOLN ST City or town, state, and ZIP code LANDER, WY 82520 SEP 20~12 , and ending AUG 31 20 13 Filer's tax year beginning Important: Fill in all applicable lines and schedules. All information must be in English. All amounts must be stated in U.S. dollars unless otherwise indicated. 1a Name and address of foreign disregarded entity b(1) U.S. identifying number, if any NATIONAL OUTDOOR LEADERSHIP SCHOOL 98-1114946 SOCIETY; 12-B BURNS ROAD **b(2)** Reference ID number (see instructions) WHITEHORSE YT Y1A-4Y9 CANADA c Country(ies) under whose laws organized and entity type under local tax law d Date(s) of organization e Effective date as foreign disregarded entity CANADA CORPORATION 08/16/94 09/01/11 If benefits under a U.S. tax treaty were claimed with respect to income Country in which principal h Principal business Functional currency g of the foreign disregarded entity, enter the treaty and article number business activity is conducted activity EDUCATIONAL CANADA, CANADA DOLLAR Provide the following information for the foreign disregarded entity's accounting period stated above. Name, address, and identifying number of branch office or agent (if any) in the Name and address (including corporate department, if applicable) of person(s) with custody of the books and records of the foreign disregarded entity, and the location of such books **United States** and records, if different JEFFREY BUCHANAN 284 LINCOLN ST LANDER, WY 82520 For the tax owner of the foreign disregarded entity (if different from the filer) provide the following: Name and address **b** Annual accounting period covered by the return (see instructions) c(1) U.S. identifying number, if any c(2) Reference ID number (see instructions) d Country under whose laws organized e Functional currency For the **direct owner** of the foreign disregarded entity (if different from the tax owner) provide the following: Name and address b Country under whose laws organized

Attach an organizational chart that identifies the name, placement, percentage of ownership, tax classification, and country of organization of all entities in the chain of ownership between the tax owner and the foreign disregarded entity, and the chain of ownership between the foreign disregarded entity and each entity in which the foreign disregarded entity has a 10% or more direct or indirect interest. See instructions.

c U.S. identifying number, if any

For Paperwork Reduction Act Notice, see the separate instructions.

Form **8858** (Rev. 12-2012)

d Functional currency

If "Yes," enter the amount of the dual consolidated loss > \$

Form 8858 (Rev. 12-2012) Schedule C Income Statement (see instructions) Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules or the average exchange rate determined under section 989(b)). If the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for foreign disregarded entities that use DASTM. If you are using the average exchange rate (determined under section 989(b)), check the following box **Functional Currency** U.S. Dollars Gross receipts or sales (net of returns and allowances) 1 2 Cost of goods sold Gross profit (subtract line 2 from line 1) 3 4 5 Total income (add lines 3 and 4) Total deductions 6 Other adjustments 7 Net income (loss) per books 8 Section 987 Gain or Loss Information Schedule C-1 (b) Amount stated in (a) Amount stated in functional currency of foreign disregarded entity functional currency of recipient Remittances from the foreign disregarded entity 2 Section 987 gain (loss) of recipient Yes Were all remittances from the foreign disregarded entity treated as made to the direct owner? Did the tax owner change its method of accounting for section 987 gain or loss with respect to remittances from the foreign disregarded entity during the tax year? **Balance Sheet** Schedule F Important; Report all amounts in U.S. dollars computed in functional currency and translated into U.S. dollars in accordance with U.S. GAAP. See instructions for an exception for foreign disregarded entities that use DASTM. (a)
Beginning of annual
accounting period End of annual Assets accounting period 113,767. 1 37,433. Cash and other current assets 189,814. 189,814. 2 Other assets 227,247. 303,581. Total assets Liabilities and Owner's Equity Liabilities 4 227,247. 303,581. 5 Owner's equity 227,247. 303,581. Total liabilities and owner's equity Other Information Schedule G Yes Nο During the tax year, did the foreign disregarded entity own an interest in any trust? X During the tax year, did the foreign disregarded entity own at least a 10% interest, directly or indirectly, in any foreign partnership? X Answer the following question only if the foreign disregarded entity made its election to be treated as disregarded from its owner during the tax year: Did the tax owner claim a loss with respect to stock or debt of the foreign disregarded entity as a result of the election? Х If the interest in the foreign disregarded entity is a separate unit under Reg. 1.1503(d)-1(b)(4) or part of a combined separate unit under reg. 1.1503(d)-1(b)(4)(ii) does the separate unit or combined separate unit have a dual consolidated loss as defined in Reg. 1.1503(d)-1(b)(5)(ii)? NI/A

Form **8858** (Rev. 12-2012)

Answer question 5a.

Form 8858 (Rev. 12-2012) Other Information (continued) Schedule G Yes 5a Was any portion of the dual consolidated loss in question 4 taken into account in computing consolidated taxable income for the year? If "Yes," go to 5b. If "No," skip 5b and 5c b Was this permitted domestic use of the dual consolidated loss under Reg. 1.1503(d)-6? If "Yes," see instructions and skip 5c. If "No," go to 5c c If this was not a permitted domestic use, was the dual consolidated loss used to compute consolidated taxable income as provided under Reg. 1.503(d)-4? If "Yes," enter the separate unit's contribution to the cumulative consolidated taxable income ("cumulative register") as of the _____ See Instructions. beginning of the tax year > \$ 6 During the tax year, did the foreign disregarded entity pay or accrue any foreign tax that was disqualified for credit under Х 7 During the tax year, did the foreign disregarded entity pay or accrue foreign taxes to which section 909 applies, or treat foreign taxes that were previously suspended under section 909 as no longer suspended? Х 8 Answer the following question only if the tax owner of the foreign disregarded entity is a controlled foreign corporation (CFC); Were there any intracompany transactions between the foreign disregarded entity and the CFC or any other branch of the CFC during the tax year, in which the foreign disregarded entity acted as a manufacturing, selling, or purchasing branch? Schedule H Current Earnings and Profits or Taxable Income (see instructions) Important: Enter the amounts on lines 1 through 6 in functional currency. Current year net income or (loss) per foreign books of account 1 Total net additions 2 Total net subtractions 3 Current earnings and profits (or taxable income -- see instructions) (line 1 plus line 2 minus line 3) 4 5 DASTM gain or loss (if applicable) 6 Combine lines 4 and 5 Current earnings and profits (or taxable income) in U.S. dollars (line 6 translated at the average exchange rate determined under section 989(b) and the related regulations (see instructions)) 7 Enter exchange rate used for line 7

Form **8858** (Rev. 12-2012)

Form **8858**

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Information Return of U.S. Persons With Respect To Foreign Disregarded Entities

► Information about Form 8858 and its separate instructions is at www.irs.gov/form8858.

Information furnished for the foreign disregarded entity's annual accounting period (see instructions)

Information furnished for the foreign disregarded entity's annual accounting period (see instructions) beginning SEP 1, 20 12, and ending AUG 31, 20 13

OMB No. 1545-1910

Attachment

ame	Λf	nerson	filina	this	return

L 3 Sequence No. 140
Filer's identifying number

NATIONAL OUTDOOR LEADERSHIP SCHOOL			83-0204184		
Number, street, and room or suite no. (or P.O. box number if mail is not delivered to street 284 LINCOLN ST	address)	•			
City or town, state, and ZIP code LANDER, WY 82520					
Filer's tax year beginning SEP 1 , 20 12 , and ending AUG 31	, 20 13				
Important; Fill in all applicable lines and schedules. All information must be in English. All a	amounts must be state	d in U.S. dollars unl	less otherv	vise indicated.	
1a Name and address of foreign disregarded entity NOLS LEADERSHIP IN EDU OF BRA LTDA CAIXA POSTAL 168, RUA VALE JAMACA SN		b(1) U.S. identifyin 98–111		, if any	
	78195-970	b(2) Reference ID	number (s	ee instructions)	
c Country(ies) under whose laws organized and entity type under local tax law BRAZIL CORPORATION		d Date(s) of organ 09/22/06		e Effective date disregarded	entity
				09/01/	<u>'11 </u>
	activity is conducted	h Principal busine activity		i Functional co	ırrency
BRAZIL	נ	EDUCATION		BRAZIL,	REAL
2 Provide the following information for the foreign disregarded entity's accounting perio	d stated above.				
JEFFREY BUCHANAN 284 LINCOLN ST LANDER, WY 82520	and records, if differen	ds of the foreign disreg		,	
3 For the tax owner of the foreign disregarded entity (if different from the filer) provide the	he following:				
a Name and address	b Annual accounting period covered by the return (see instructions)				
	c(1) U.S. identifying n	number, if any			
	c(2) Reference ID nur	mber (see instruction	ns)		
	d Country under who	se laws organized	e Funct	ional currency	
4 For the direct owner of the foreign disregarded entity (if different from the tax owner)	provide the following:		•		
a Name and address	b Country under who	se laws organized			
	c U.S. identifying nur	mber, if any	d Funct	ional currency	
5 Attach an organizational chart that identifies the name, placement, percentage of ownership, tax class	sification, and country of or	ganization of all entities	s in the chair	n of ownership betv	een the tax

owner and the foreign disregarded entity, and the chain of ownership between the foreign disregarded entity and each entity in which the foreign disregarded entity has a 10% or more direct or

For Paperwork Reduction Act Notice, see the separate instructions.

Form **8858** (Rev. 12-2012)

indirect interest. See instructions.

Form 8858 (Rev. 12-2012) Schedule C Income Statement (see instructions) Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules or the average exchange rate determined under section 989(b)). If the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for foreign disregarded entities that use DASTM. If you are using the average exchange rate (determined under section 989(b)), check the following box **Functional Currency** U.S. Dollars Gross receipts or sales (net of returns and allowances) 1 2 Cost of goods sold 3 Gross profit (subtract line 2 from line 1) 4 5 Total income (add lines 3 and 4) Total deductions 6 Other adjustments 7 Net income (loss) per books 8 Section 987 Gain or Loss Information Schedule C-1 (b) Amount stated in (a) Amount stated in functional currency of foreign disregarded entity functional currency of recipient Remittances from the foreign disregarded entity 2 Section 987 gain (loss) of recipient Yes Were all remittances from the foreign disregarded entity treated as made to the direct owner? Did the tax owner change its method of accounting for section 987 gain or loss with respect to remittances from the foreign disregarded entity during the tax year? **Balance Sheet** Schedule F Important; Report all amounts in U.S. dollars computed in functional currency and translated into U.S. dollars in accordance with U.S. GAAP. See instructions for an exception for foreign disregarded entities that use DASTM. (a)
Beginning of annual
accounting period End of annual Assets accounting period 1 9,565. 61,619. Cash and other current assets 211,133. 215,846. 2 Other assets 277,465. 220,698. Total assets Liabilities and Owner's Equity Liabilities 4 220,698. 277,465. 5 Owner's equity 220,698. Total liabilities and owner's equity 277.465 Other Information Schedule G Yes Νo During the tax year, did the foreign disregarded entity own an interest in any trust? X During the tax year, did the foreign disregarded entity own at least a 10% interest, directly or indirectly, in any foreign partnership? X Answer the following question only if the foreign disregarded entity made its election to be treated as disregarded from its owner during the tax year: Did the tax owner claim a loss with respect to stock or debt of the foreign disregarded entity as a result of the election? Х If the interest in the foreign disregarded entity is a separate unit under Reg. 1.1503(d)-1(b)(4) or part of a combined separate unit under reg. 1.1503(d)-1(b)(4)(ii) does the separate unit or combined separate unit have a dual consolidated loss as defined in Reg.

1.1503(d)-1(b)(5)(ii)?

If "Yes," enter the amount of the dual consolidated loss > \$

Form **8858** (Rev. 12-2012)

Answer question 5a.

NI/A

Form 8858 (Rev. 12-2012) Other Information (continued) Schedule G Yes 5a Was any portion of the dual consolidated loss in question 4 taken into account in computing consolidated taxable income for the year? If "Yes," go to 5b. If "No," skip 5b and 5c b Was this permitted domestic use of the dual consolidated loss under Reg. 1.1503(d)-6? If "Yes," see instructions and skip 5c. If "No," go to 5c c If this was not a permitted domestic use, was the dual consolidated loss used to compute consolidated taxable income as provided under Reg. 1.503(d)-4? If "Yes," enter the separate unit's contribution to the cumulative consolidated taxable income ("cumulative register") as of the _____ See Instructions. beginning of the tax year > \$ 6 During the tax year, did the foreign disregarded entity pay or accrue any foreign tax that was disqualified for credit under Х 7 During the tax year, did the foreign disregarded entity pay or accrue foreign taxes to which section 909 applies, or treat foreign taxes that were previously suspended under section 909 as no longer suspended? Х 8 Answer the following question only if the tax owner of the foreign disregarded entity is a controlled foreign corporation (CFC); Were there any intracompany transactions between the foreign disregarded entity and the CFC or any other branch of the CFC during the tax year, in which the foreign disregarded entity acted as a manufacturing, selling, or purchasing branch? Schedule H Current Earnings and Profits or Taxable Income (see instructions) Important: Enter the amounts on lines 1 through 6 in functional currency. Current year net income or (loss) per foreign books of account 1 Total net additions 2 Total net subtractions 3 Current earnings and profits (or taxable income -- see instructions) (line 1 plus line 2 minus line 3) 4 5 DASTM gain or loss (if applicable) 6 Combine lines 4 and 5 Current earnings and profits (or taxable income) in U.S. dollars (line 6 translated at the average exchange rate determined under section 989(b) and the related regulations (see instructions)) 7 Enter exchange rate used for line 7

Form **8858** (Rev. 12-2012)

Form

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Information Return of U.S. Persons With Respect To Foreign Disregarded Entities Information about Form 8858 and its separate instructions is at www.irs.gov/form8858.

Information furnished for the foreign disregarded entity's annual accounting period (see instructions)

.20 12 beginning SEP 1 , and ending ${
m AUG}$ 31 OMB No. 1545-1910 Attachment

Sequence No. 140

Name of person filing this return Filer's identifying number NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-0204184 Number, street, and room or suite no. (or P.O. box number if mail is not delivered to street address) 284 LINCOLN ST City or town, state, and ZIP code LANDER, WY 82520 SEP 20~12 , and ending AUG 31 Filer's tax year beginning Important: Fill in all applicable lines and schedules. All information must be in English. All amounts must be stated in U.S. dollars unless otherwise indicated. 1a Name and address of foreign disregarded entity b(1) U.S. identifying number, if any 98-1115174 NOLS AUSTRALIA PTY LTD PO BOX 3472 **b(2)** Reference ID number (see instructions) WA 6725 BROOME **AUSTRALIA** c Country(ies) under whose laws organized and entity type under local tax law d Date(s) of organization e Effective date as foreign disregarded entity AUSTRALIA CORPORATION 08/08/08 09/01/11 If benefits under a U.S. tax treaty were claimed with respect to income Country in which principal h Principal business Functional currency of the foreign disregarded entity, enter the treaty and article number business activity is conducted activity EDUCATIONAL AUSTRALIA, AUSTRALIA DOLLAR Provide the following information for the foreign disregarded entity's accounting period stated above. Name, address, and identifying number of branch office or agent (if any) in the Name and address (including corporate department, if applicable) of person(s) with custody of the books and records of the foreign disregarded entity, and the location of such books **United States** and records, if different JEFFREY BUCHANAN 284 LINCOLN ST LANDER, WY 82520 For the tax owner of the foreign disregarded entity (if different from the filer) provide the following: Name and address **b** Annual accounting period covered by the return (see instructions) c(1) U.S. identifying number, if any c(2) Reference ID number (see instructions) d Country under whose laws organized e Functional currency For the **direct owner** of the foreign disregarded entity (if different from the tax owner) provide the following: Name and address b Country under whose laws organized c U.S. identifying number, if any **d** Functional currency

Attach an organizational chart that identifies the name, placement, percentage of ownership, tax classification, and country of organization of all entities in the chain of ownership between the tax owner and the foreign disregarded entity, and the chain of ownership between the foreign disregarded entity and each entity in which the foreign disregarded entity has a 10% or more direct or indirect interest. See instructions.

For Paperwork Reduction Act Notice, see the separate instructions.

Form **8858** (Rev. 12-2012)

If "Yes," enter the amount of the dual consolidated loss > \$

Form 8858 (Rev. 12-2012) Schedule C Income Statement (see instructions) Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules or the average exchange rate determined under section 989(b)). If the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for foreign disregarded entities that use DASTM. If you are using the average exchange rate (determined under section 989(b)), check the following box **Functional Currency** U.S. Dollars Gross receipts or sales (net of returns and allowances) 1 2 Cost of goods sold Gross profit (subtract line 2 from line 1) 3 4 5 Total income (add lines 3 and 4) Total deductions 6 Other adjustments 7 Net income (loss) per books R Section 987 Gain or Loss Information Schedule C-1 (b) Amount stated in (a) Amount stated in functional currency of foreign disregarded entity functional currency of recipient Remittances from the foreign disregarded entity 2 Section 987 gain (loss) of recipient Yes Were all remittances from the foreign disregarded entity treated as made to the direct owner? Did the tax owner change its method of accounting for section 987 gain or loss with respect to remittances from the foreign disregarded entity during the tax year? **Balance Sheet** Schedule F Important; Report all amounts in U.S. dollars computed in functional currency and translated into U.S. dollars in accordance with U.S. GAAP. See instructions for an exception for foreign disregarded entities that use DASTM. (a)
Beginning of annual
accounting period (b) End of annual Assets accounting period 1 Cash and other current assets 128,799. 128,799. 2 Other assets 128,799. 128,799. Total assets Liabilities and Owner's Equity Liabilities 4 128,799. 128,799. 5 Owner's equity 128,799. 128,799 Total liabilities and owner's equity Other Information Schedule G Yes Νo During the tax year, did the foreign disregarded entity own an interest in any trust? X During the tax year, did the foreign disregarded entity own at least a 10% interest, directly or indirectly, in any foreign partnership? X Answer the following question only if the foreign disregarded entity made its election to be treated as disregarded from its owner during the tax year: Did the tax owner claim a loss with respect to stock or debt of the foreign disregarded entity as a result of the election? Х If the interest in the foreign disregarded entity is a separate unit under Reg. 1.1503(d)-1(b)(4) or part of a combined separate unit under reg. 1.1503(d)-1(b)(4)(ii) does the separate unit or combined separate unit have a dual consolidated loss as defined in Reg. 1.1503(d)-1(b)(5)(ii)? NI/A

Form **8858** (Rev. 12-2012)

Answer question 5a.

Form 8858 (Rev. 12-2012) Other Information (continued) Schedule G Yes 5a Was any portion of the dual consolidated loss in question 4 taken into account in computing consolidated taxable income for the year? If "Yes," go to 5b. If "No," skip 5b and 5c b Was this permitted domestic use of the dual consolidated loss under Reg. 1.1503(d)-6? If "Yes," see instructions and skip 5c. If "No," go to 5c c If this was not a permitted domestic use, was the dual consolidated loss used to compute consolidated taxable income as provided under Reg. 1.503(d)-4? If "Yes," enter the separate unit's contribution to the cumulative consolidated taxable income ("cumulative register") as of the _____ See Instructions. beginning of the tax year > \$ 6 During the tax year, did the foreign disregarded entity pay or accrue any foreign tax that was disqualified for credit under Х 7 During the tax year, did the foreign disregarded entity pay or accrue foreign taxes to which section 909 applies, or treat foreign taxes that were previously suspended under section 909 as no longer suspended? Х 8 Answer the following question only if the tax owner of the foreign disregarded entity is a controlled foreign corporation (CFC); Were there any intracompany transactions between the foreign disregarded entity and the CFC or any other branch of the CFC during the tax year, in which the foreign disregarded entity acted as a manufacturing, selling, or purchasing branch? Schedule H Current Earnings and Profits or Taxable Income (see instructions) Important: Enter the amounts on lines 1 through 6 in functional currency. Current year net income or (loss) per foreign books of account 1 Total net additions 2 Total net subtractions 3 Current earnings and profits (or taxable income -- see instructions) (line 1 plus line 2 minus line 3) 4 5 DASTM gain or loss (if applicable) 6 Combine lines 4 and 5 Current earnings and profits (or taxable income) in U.S. dollars (line 6 translated at the average exchange rate determined under section 989(b) and the related regulations (see instructions)) 7 Enter exchange rate used for line 7

Form **8858** (Rev. 12-2012)

Form **8868** (Rev. January 2013)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an **Exempt Organization Return**

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 1-2013)

 \mathbf{X} If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions), For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print NATIONAL OUTDOOR LEADERSHIP SCHOOL 83-0204184 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filina vour 284 LINCOLN ST return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. LANDER, WY 82520 Enter the Return code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL Form 1041-A Form 4720 (individual) 03 Form 4720 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 12 TERESA MARCUS The books are in the care of \triangleright 284 LINCOLN - LANDER, WY 82520 Telephone No. ► (307) 335-2241 FAX No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box \blacktriangleright and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until APRIL 15, 2014 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: __ calendar year SEP 1, 2012 , and ending AUG 31, ► X tax year beginning If the tax year entered in line 1 is for less than 12 months, check reason: Initial return ☐ Change in accounting period If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. \$ 3a If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property to a Foreign Corporation

► Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

Part I U.S. Transferor Information (see instructions)	•
Name of transferor	Identifying number (see instructions)
NATIONAL OUTDOOR LEADERSHIP SCHOOL	
	83-0204184
1 If the transferor was a corporation, complete questions 1a through 1d.	
a If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or	
fewer domestic corporations?	
b Did the transferor remain in existence after the transfer?	X Yes No
If not, list the controlling shareholder(s) and their identifying number(s):	
Controlling shareholder	Identifying number
	_
a If the transferor was a member of an efficiency group filling a consolidated rature was it the parent corporation	n? Yes X No
c If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corporation If not, list the name and employer identification number (EIN) of the parent corporation:	n? Yes X No
If not, list the name and employer identification number (Eliv) of the parent corporation.	
Name of parent corporation E	IN of parent corporation
d Have basis adjustments under section 367(a)(5) been made?	Yes X No
2 If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such under	r section 367), complete
questions 2a through 2d.	
a List the name and EIN of the transferor's partnership:	
Name of partnership	EIN of partnership
b Did the partner pick up its pro rata share of gain on the transfer of partnership assets?	Yes X No
c Is the partner disposing of its entire interest in the partnership?	
d Is the partner disposing of an interest in a limited partnership that is regularly traded on an established	
securities market?	Yes X No
Part II Transferee Foreign Corporation Information (see instructions)	
3 Name of transferee (foreign corporation)	4 Identifying number, if any
NANDADEVI OUTDOOR LEADERSHIP SCHOOL	
5 Address (including country)	
VANIYA HERITAGE COTTAGE, MALL ROAD	
RANIKHET, 263645 INDIA	
6 Country code of country of incorporation or organization	
IN	
7 Foreign law characterization (see instructions) COMPANY	
	X Yes No
8 Is the transferee foreign corporation a controlled foreign corporation?	145 LINO

Page 2

Part III Information Regarding Transfer of Property (see instructions)

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	09/30/2012		245,925.		
Stock and					
securities					
Installment obligations,					
account receivables or					
similar property					
Foreign currency or other					
property denominated in					
foreign currency					
Inventory					
Assets subject to					
depreciation recapture					
(see Temp. Regs. sec.					
1.367(a)-4T(b))					
Tangible property used in					
trade or business not listed					
under another category					
Intangible					
property					
Duois autorita ha la casa d					
Property to be leased					
(as described in final and temp. Regs. sec.					
1.367(a)-4(c))					
Property to be sold					
(as described in					
Temp. Regs. sec.					
1.367(a)-4T(d))					
Transfers of oil and gas					
working interests (as					
described in Temp.					
Regs. sec. 1.367(a)-4T(e))					
Other property					
s. b. eb e)					
Supplemental Inform	ation Required	To Be Reported (see inst	ructions):		

Supplemental information nequired to be neported (see instructions):				

Form 926 (Rev. 12-2011) NATIONAL OUTDOOR LEADERSHIP SCHOOL Part IV Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:		
	(a) Before100 % (b) After100 %		
10	Type of nonrecognition transaction (see instructions) ▶		
11	Indicate whether any transfer reported in Part III is subject to any of the following:		- T-
	Gain recognition under section 904(f)(3)		X No
b	Gain recognition under section 904(f)(5)(F)		X No
С	1		X No
d	Exchange gain under section 987	└── Yes	X No
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No
13	Indicate whether the transferor was required to recognize income under final and temporary Regulations sections		
	1.367(a)-4 through 1.367(a)-6 for any of the following:		
а	Tainted property	Yes	X No
	Depreciation recapture	Yes	X No
	Branch loss recapture	1 1	X No
	Any other income recognition provision contained in the above-referenced regulations		X No
14	Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)?	Yes	X No
15 a	Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)?	Yes	X No
b	If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$		
16	Was cash the only property transferred?	X Yes	☐ No
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:		

Form 926 (Rev. 12-2011)